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**MNC-I C3 PLANS AND POLICY NOTES (#49)**

**As of 20 December 2007**

**WARPLANS:**

**1. TOPIC:** OPORD 08-01 Development/Publication (Update)

**DISCUSSION:** OPORD 08-01 being finalized. Order was staffed and reviewed. Awaiting final adjustments to Base Order to incorporate guidance provided during back-brief to MNF-I. Order should be complete this week.

**NEXT ACTION:** Final revisions of OPORD.

**KEY DATES:** N/A

**POC:** [redacted] (b)(3), (b)(6)

**2. TOPIC:** Environmental Estimate and Assessment ~Late Summer 2008 (Update)

**DISCUSSION:** Development of Assessment Framework underway. Planning staff has begun to collect projections for key data to develop an estimate of the environment for late summer 2008. Estimate will help shape future planning efforts and inform commanders as they make assessments, recommendations, and decisions.

**NEXT ACTION:** NA.

**KEY DATES:** NA.

**POC:** [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

**3. TOPIC:** Operation Phantom Phoenix (Update)

**DISCUSSION:** From Jan-Mar 08 Operation Phantom Phoenix will commence with the purpose of disrupting AQI C2 and denying AQI and Extremists staging areas to incite a resurgence of sectarian violence. An FRAGO moving a battalion for MNF-W to MND-C and a battalion from MND-B to MND-N ISO the operation is currently in staffing, with an expected publication of 21 DEC 07.

**NEXT ACTION:** Brief Corps commander on overall concept of operation

**KEY DATES:** 15 Dec 07 – 15 Mar 08

**POC:** [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

**4. TOPIC:** JASG-C VALEX (Update)

**DISCUSSION:** The Joint Area Support Group, Center (JASG-C) will be conducting its Validation Exercise (VALEX) under the direction of 2<sup>nd</sup> Brigade, 1<sup>st</sup> Cavalry Division on Friday, 21 Dec.

[redacted] (b)(3), (b)(6) (C3 Plans) will attend the exercise as an observer and will provide a report.

**NEXT ACTION:** 06 Jan 08: TOA from 2/1 Cav to JASG-C.

**KEY DATES:** 06 Jan 08: TOA from 2/1 Cav to JASG-C.

**POC:** [redacted] (b)(3), (b)(6)

**5. TOPIC:** 2CR Employment in Diyala (Update)

**DISCUSSION:** Briefing prepared on deployment options available in the employment of 2CR in Diyala.

**NEXT ACTION:** Work into 100 day decision briefing.

**KEY DATES:** NA.

**POC:** [redacted] (b)(3), (b)(6)

**6. TOPIC:** HQ Consolidation (Update)

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**DISCUSSION:** As BCTs in theater decrease, so will certain staff requirements, leading to an eventual consolidation of MNC-I and MNF-I. To preserve combat power, and an optimal ratio of HQ to subordinate forces as BCTs depart theater, plans is determining the HQ staff requirements for varying levels of BCTs assigned in theaters, identifying any excesses in HQ staff personnel and redundancies between MNC-I and MNF-I. Corps provided comment to MNF-I FRAGO which is expected to be published in the coming. FRAGO will establish timeline and responsibility for transformation board that will further refine the HQ consolidation process.

**NEXT ACTION:** Awaiting FRAGO publication by MNF-I

**KEY DATES:** N/A

**POC:** [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**7. TOPIC:** Transition of IA Divisions (No Change)

**DISCUSSION:** The transition of the ten IA Divisions (developed under the COIN force program) to Iraqi Security Forces control is 95% complete. 7IA (less 1-7 IA BDE) TOA occurred on 01 Nov 07. MNF-W anticipates transitioning 1-7 IA BDE to IGFC command during DEC 07-JAN 08 once 1-7 IA BDE basing and local CF operational conditions suitable. TOA will only require administrative change of command given 1-7IA BDE has met operational standards for transition to IGFC.

**NEXT ACTION:** MNF-W report conditions for the transition of 1-7IA BDE achieved.

**POC:** [redacted] (b)(3), (b)(6)

**8. TOPIC:** Elections (Update)

**DISCUSSION:** Legislation: No recent progress on Elections Law or Provincial Powers Law. The current push by the IEAT is for three amendments to the IGEC law. The first is an amendment that would remove the parliamentary approval requirement from the GEO selection process. All GEOs are administrative, not political, appointees. As of now, there have been 12 of 19 GEOs appointed, but not approved (one per province and two in Baghdad). All 12 of those nominees are expected to be approved soon. That leaves 7 GEOs still to be nominated. The second amendment involves changing the status of IHEC staff to that of "permanent civil servants" instead of "temporary hires". The third amendment is in regard to the appeals process for IHEC decisions. Under the current law, anybody can appeal any IHEC decision for any reason. The amendment looks to limit who can appeal an IHEC decision and for what reason.

**Voter Registration:** Voter registration is based on the PDS database. In mid-November, the PDS database was successfully converted to the SQL database which will be used for actual election purposes. It has not yet been officially decided what the criteria will be to qualify for residence in a particular voting district. It has not yet been decided how the issue of IDP voting will be handled. Because there is still no operational budget for the IHEC, and due to those other difficulties, voter registration is unlikely to occur in January 2008.

**Security:** The first meeting of the High Committee for Elections Security was Monday, 19 November 2007; there is no feedback on what was discussed at that meeting as of yet. The meeting was attended by representatives of the Iraqi Security Forces to raise the issue of security assistance for voter registration. There is no definitive need for security assistance identified at this time. It was made clear that, as of now, MNC-I and MNF-I have no official requirements to provide security assistance for anything (actual elections or voter registration). We have been neither formally tasked nor informally asked to provide any assistance.

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Provincial Elections: Earliest possible date for Provincial Elections, "if everything goes right" is June 2008, but much more likely is winter 2008, due to slow progress on legislation and lack of unified GOI position.

**WAY AHEAD:** 8 January 2008 1000-1030 MNC-I Elections Working Group at the C3 Plans and Policy conference room.

**POC:** [redacted] (b)(3), (b)(6)

**9. TOPIC:** Coalition Participation (No Change)

**DISCUSSION:** With the arrival of [redacted] (b)(3), (b)(6) in the MNC-I Coalition LNO Cell, C3 Plans has focused its coalition actions to the following items: (1) planning named operations that involve both US forces and a coalition MND (either MND-NE, MND-SE, or MND-CS), and also require corps enabler support, (2) tracking when the capabilities of coalition forces change dramatically enough to warrant either re-missioning of US forces or a boundary change, and (3) participating in WARFIGHTER exercises that train follow-on coalition partners.

**POC:** [redacted] (b)(3), (b)(6)

**10. TOPIC:** Maritime CONOPS (formerly called Riverine Ops) (No Change)

**DISCUSSION:** The Maritime CONOPS OPT convened on 23 Oct 07 with the arrival of Naval planners from the Naval Expeditionary Combatant Command (NEEC). The mission analysis ISO a recommended Maritime Conop in the ITO is currently in progress.

**NEXT ACTION:** Continue IPB and mission analysis

**KEY DATES:** N/A

**POC:** [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

**11. TOPIC:** XVIII ABC LNO Plan (No Change)

**DISCUSSION:** No Change to LNO Plan (2 x package). XVIII ABC has been working on their next PDSS, but no changes to their LNO plan has emerged at this point. 7 personnel from XVIII ABC are currently embedded in MNC-I staff.

**NEXT ACTION:** Awaiting updates from [redacted] (b)(3), (b)(6) XVIII ABC.

**KEY DATES:** NA

**POC:** [redacted] (b)(3), (b)(6)

**12. TOPIC:** Base Consolidation and Closure (Update)

**DISCUSSION:** Base transfer / closures remain a conditions based approach driven by three major considerations: stability in the AO, ISF ability/capability to assume & hold battle space, and funding for base consolidation. The current methodology is bottom-up driven with MSC nominating bases for transfer / closure and MNC-I approve closure requests and supports/monitors the MNC-I SOP base closure process.

O3 & P4 approved COB list remains: Q-West-or-Zaytun, Speicher, Anaconda, VBC, IZ, Al-Asad, Delta, Adder, BAS, Bucca, Um-Qasr.

Base transfers: MNF-West; Corregidor and Combat Outpost completed transfer on 6-Dec-07 to the regional agricultural college (MoF), Blue Diamond transfers 1-Mar-08 and Hurricane Point PCN is under review for 20-Feb-08, MND-B's Union I (20-Dec-07) and Union III (3-Jan-08) both to JASG-C.

MNC-I Basing OPT continues to assist and track progress on base transfer CONPLANS.

MNC-I DCoS has departed theater and has transferred his Basing management to the MNC-I Deputy C7 [redacted] (b)(3), (b)(6)

IZ Consolidation Master Plan briefed to DDCCS, SPA on 17 Nov. MNC-I also briefed DDCCS, SPA on 20 Nov. Latest regarding the NEC occupation window is Feb 08 and be completed by

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Feb 09. Current plan for movement of MNF-I staff to NEC is approx 175 (down from 250) with STRATEFF being the major staff section moving. Intention is to collapse other elements into the Presidential Palace as space is made available by those moving to the NEC. All MNF-I properties within the IZ will transition to JASG prior to return to the GoI. JASG briefed DDCS SPA on the way forward. Brief included possible demolition of numerous buildings, as well as the inclusion of a permanent structure to be built where Freedom Rest resides. US Military forces FOB site is on the RONCO site.

**Next Action:** MNF-I SPA has formed an OPT to produce an Aug-08 basing outlook based on MNC-I's Aug-08 assessment. This outlook will produce the current and projected basing needs from every MNF-I subordinate unit/agency across Iraq. This OPT effort feeds a MNF-I briefing to P4 in early Jan-08.

**Future Actions:**

18<sup>th</sup> ABN Corps' current plan of responsibility for Basing management is still under review. Last COA had Basing under the C5.

**Bases transferring / closing in the next:**

**30 days:** MND-Baghdad's Union I and Union III

**60 days:** MNF-West's Hurricane Point (pending PCN approval)

**90 days:** MNF-West's Blue Diamond

**Key dates:** Next BMWG 22-Dec-07, Next Executive Basing Management Board is 05 Dec 08.

The next MNF-I Basing Board (IZ) is 13 Jan 08.

**POC:** [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

**13. TOPIC:** Establishment of Judicial Complexes (No Change)

**DISCUSSION:** During the conduct of the MNC-I OPORD 07-01 Brief, the CG MNC-I directed the MNC-I SJA to assume responsibility for the establishment of safe, secure judicial complexes throughout Iraq, modeled after the Rule of Law Complex in the Rusafa District of Baghdad. Additionally, the CG MNC-I provided guidance to establish the first site in the city of Ramadi. Initial planning began with the development of a Concept Brief, which was briefed to the MNC-I C3. Upon briefing the C3, the MNC-I SJA section published WARNO 008 to provide notice to the major subordinate commands about this initiative and to assemble the Corps Judicial Complex Working Group (JCWG). Members of the JCWG include representatives from the Corps SJA, C4, C6, C7, C8, C9, and AT-FP sections as well as a representative from the Joint Contracting Command.

- On 12 Aug, the SJA Rule of Law attorney accompanied a group consisting of DoS, GRD, LAOTF, and MNF-I personnel to Ramadi to visit proposed sites for the Ramadi Judicial Complex. The short-term solution, approved by Chief Judge Medhat of the Higher Juridical Council, is to renovate the Ramadi Government Center to house Anbar Criminal Court (ACC) #18. That way, the ACC can begin trying terrorism cases arising within Anbar Province. The long-term solution is to locate a Judicial Complex on FOB Blue Diamond.
- A \$300,000 PR&C has been approved by the MNC-I CoS for a GRD Site Assessment at FOB Blue Diamond for the establishment of a Judicial Complex.
- Initial Site Assessment has been completed. Overall cost of project is now estimated to be \$11.6 million. Total completion time for project would be 120 days (assuming complete availability of site).
- Location for Judicial Complex has moved from Camp Blue Diamond to Hurricane Point, directly across the river. The move was made to accommodate the Provincial Governor, who wished to use portions of Blue Diamond for a governmental center. Current plans indicate that the Judicial Courthouse and administrative offices will be situated within a pre-existing building on Hurricane Point, and discussions and planning are underway for the location of the judicial housing (either on Hurricane Point or within Blue Diamond).

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- Construction expected to begin on Judicial Complex in March 2008.

POC: [redacted] (b)(3), (b)(6)

**14. TOPIC:** IA Legal Advisor Partnership Program (IALAPP) (No Change)

**DISCUSSION:** The MNC-I OSJA IALAPP stated priorities are: (1) Oversee IGFC Legal Advisor training; (2) Provide assistance in implementation of revised IA military justice system; (3) Encourage centralized IGFC Detainee procedures and policies; (4) Coordinate providing equipment, materials, and training to increase effectiveness of IA legal advisors; and (5) Foster decrease in IA detainee abuse.

**NEXT ACTION:** Ongoing projects include:

- BG Adnan Hamudi, IGFC Legal Advisor, as well as [redacted] (b)(6) IGFC Deputy Legal Advisor, meeting on a biweekly basis with MNC-I OSJA IALAPP attorney;
- IA implemented Military Justice System on 1 Oct 07. The English translation of the published laws is complete; [redacted] (b)(3), (b)(6) is finalizing the training package on the IA Military Justice System to be distributed throughout theater via MNC-I FRAGO;
- Military Court at Muthena Airport is staffed and ready to hear cases;
- Copies of the IA MJS codes were received from MOD and distributed to the Divisions.

**KEY DATES:**

1 OCT – IA Military Justice System implemented

POC: [redacted] (b)(3), (b)(6)

**15. TOPIC:** Major Cultural / Religious Events (Update)

**DISCUSSION:** The following lists the months of the Lunar Calendar for 1428-9 (2007-8):

<u>Lunar Month</u>	<u>Meaning</u>	<u>Gregorian Month</u>
* 1 Dhu al Qada 1428	Month of Rest	11 November 2007
* 1 Dhu al Hajj 1428	Month of Hajj	11 December 2007
* 1 Muharram 1429	Forbidden	10 January 2008
1 Safar 1429	Empty	9 February 2008
1 Rabi I 1429	First Spring	9 March 2008
1 Rabi II 1429	Second Spring	8 April 2008
1 Jumada I 1429	First Freeze	8 May 2008
1 Jumada II 1429	Second Freeze	7 June 2008
* 1 Rajab 1429	Respect	7 July 2008
1 Shaban 1429	Distribute	5 August 2008
1 Ramadan 1429	Parched Thirst	3 September 2008
1 Shawwal 1428	Vigorous	2 October 2008

\* Muhammad decreed the 4 months with an asterisk as holy months. During holy months, it is forbidden for practicing Muslims to wage war or fight.

**NEXT EVENT:** Hajj **execution** is underway; ACTO [redacted] (b)(3), (b)(6) MNC-I FUOPS

**WAY AHEAD:** Updated Operationally Significant Religious Events Master List is located on the SIPR MNC-I C3 Plans and Policy homepage under LEAD PLANNER / [redacted] (b)(3), (b)(6) and also under RELIGIOUS EVENTS.

POC: [redacted] (b)(3), (b)(6)

**ISF:**

1. **TOPIC:** 11 IA HQ Force Generation and Deployment for FAQ (Update)

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**DISCUSSION:** 11 IA is a PMI unit currently undergoing force generation at Old MOD. As of 23 September 2007, 1/11 IA is under the administrative control of the 11<sup>th</sup> Division, but remains under the operational control of Rusafa Area Command and the Baghdad Operations Command. 15 NOV 07, 11<sup>th</sup> Division took operational control of 1/11 and the Adhamiyah Security District. GEN Babakir has mention several times that he does not want to reflag 4/1 to 4/11. **3/11 and 1/3/11 completed RIP in Sadr City. 2/3/11 completed RIP in Kadamiyah. 2/11 is low on OFF/NCO numbers may slow ability to assume AOR.**

Unit designations:

- 1/11 IA Adhamiya
- 2/11 IA FOB Noble Eagle
- 3/11 IA FOB Hope
- 4/11 IA is current 4/1 in Rusafa

Battle-space for 11th IA.

- 3 BDEs to Rusafa Area Command, 1 BDE to Karkh Area Command.
- 11th IA able to incrementally C2 BDEs as it becomes more capable, in order:  
1/11(complete), 4/11 (re-flagged from 4/1) 3/11 and 2/11.

**NEXT ACTION:**

- OCT 07 FOC (DIV HQ Build, Phase 1) Orders need to be cut to transfer to BOC control  
~ 15 DEC – 10 JAN: 3/3/11 IA will be issued BMPs at Besmaya

2/11 Unit Set Fielding complete:

- 1/2/11 - 25 Dec 07
- 2/2/11 - 28 Dec 07
- 3/2/11 - 31 Dec 07

- BOC and IGFC need to come to an agreement on which units 3/11 will replace, and RIP/TOA orders need cut.

**KEY DATES:**

22 NOV~30 DEC 07: 2/11 Unit Set Fielding @ Besmaya

JAN/FEB: **The Reflag of 4/1 to 4/11 is doubtful. 4/1 is likely to remain in Baghdad until new 2/6 is generated or a new 4/11 is generated.**

FEB: ADCON 4/11?

APR: TACON 4/11? 3/11 and 2/11 FOC

JUN: 11 IA DIV troops FOC (Phase 2 of DIV HQ build)

**POC:** (b)(3), (b)(6)

**2. TOPIC:** IAIB Transition (Update)

**DISCUSSION:** Construction efforts along the exclusion zone are still significantly behind and the first location to become available will not assist in housing newly converted BNs. Exclusion zone basing will not keep pace with the current retraining plan.

- 2/5/4 occupied 9 IAIB AO (Shajart al Dur). 9th IAIB moved to 10th IAIB AOR. 10th is at K1 for transition to 3/7/4.
- LORs supporting the FMS cases to field additional SIB units with added equipment were returned to MNSTC-I SAO UNSIGNED. MoD's stated reason was that IAIBs are no longer a priority for the Iraqi Army and MoD for 2008. 05 DEC: No progress, but IAB transition and 12 IA continue to be listed as FORCEGEN priorities, so there is still hope.
- **Phase I of the "Exclusion Zone" (Bayji to Kirkuk) estimated 70% complete, estimated completion FEB 08. The Bayji to Baghdad Exclusion Zone is scheduled to start construction in MAR 08 and to be complete in DEC 08.**
- **IAIB Transition information paper sent to LTG Rollo. Recommended increased monitoring of exclusion zone construction, engage IA for basing plan, and engage MoD to purchase necessary equipment.**
- Transition training is continues, despite MoD failure to equip.

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**NEXT ACTION:** Now – 12 JAN: 3/7/4 (10 IAIB) transition training at K1

**POC:** [redacted] (b)(3), (b)(6)

**3. TOPIC:** IA Future FAQ Rotations (Update)

**DISCUSSION:** C3 Plans requested C3 ISF prepare a presentation on the facts, assumptions, constraints and risks used to forecast which IA units are available to deploy in support of Baghdad Security Operations. **Situation remains fluid:**

- A. 4/1 verbal guidance is that it will extend indefinitely.
- B. IGFC is expected to publish order to have 3/2/2 remain until relieved (JAN?)
- D. 3/2/4 redeployed to Tuz and 4/2/4 redeployed to Kirkuk.
- E. 3/11 and 1/3/11 completed RIP in Sadr City. 2/3/11 completed RIP in Kadamiyah.
- F. MoD order 3126522, to generate a new 2/6 IA calls for 3/1/3 to stay in Baghdad and be re-designated as 4/2/6 IA. IGFC has now cut their order to establish 2/6; no date.
- G. 3/2/2 ordered to remain in Baghdad until 15 JAN.

**NEXT ACTION:**

- 1 JAN: MNSTC-I forecasted 2/11 IOC date
- ~ 10 JAN: 3/3/11 BMP fielding complete

**KEY DATES:** APR: 3/11 and 2/11 IA FOC

**POC:** [redacted] (b)(3), (b)(6)

**4. TOPIC:** Seaport-Airport Transfer of Authority (Update)

**DISCUSSION:** The supervision of seaports / airports now falls under the MoI / DBE effective 24 Jul 07. Key ministerial negotiations and administrative requirements associated with this action will continue to facilitate / complete the transfer process. It is assessed that the Umm Qasr port manager [redacted] (b)(6) will retain his position for the foreseeable future, as is the port director [redacted] (b)(6). The PM has appointed Director Generals (DG) for 4 seaports and will come under MOI authority. **U.S. DOT has taken the lead on increase in capacity and capabilities at Um Qasr SPOE. DOT reports intention to divide North and South Terminals and institute private management under contract to Gol. CF anticipates assisting Gol in obtaining necessary machinery to dredge channel into Um Qasr. Rehabilitation of Um Qasr as well as Iraqi rail system would allow Iraq to take advantage of a large inter-modal transport hub serving the region.**

**NEXT ACTION:**

- Continue to monitor actions / developments of seaport/airport strategy & seaport transfer of authority to MOI
- Transfer of authority of the FPS from the MoT to Mol

**KEY DATES:**

- TBD: Joint Border Enforcement Workgroup at DBE HQ - Tentative

**POCs:** [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

**5. TOPIC:** Logistics Base Concept (No Change)

**DISCUSSION:** The plan for one logistic base per IA DIV has been approved at MoD. 13 logistic bases are planned. This plan will completely replace the GSU/RSU concept. CMA-TT has secured funding of \$168 Million to begin the construction and/or improvement of existing sites. The current plan designates Al Kindi (2<sup>nd</sup> IA DIV), Al Shaibah (14<sup>th</sup> IA DIV), and Al Amarah (Unspecified IA DIV) as the first logistic bases to be constructed. However, this order remains in discussion with MoD and has not been formally announced. Presently the proposed BSU MTOE is being staffed in MOD M9. This delay in release of the MTOE impacts the ability to standup the new logistics support units.

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**NEXT ACTION:** Remain engaged with CMATT Logistics on current events concerning BSU development.

**KEY DATES:** None

**POC:**

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**6. TOPIC:** Life Support Monitoring (New)

**DISCUSSION:** Life Support Self-Reliance (LSSR) was initiated on 1 December 2007. Transition Teams are now reporting the status of critical life support concerns as well as positive aspects of this transition. Ministerial level policies now include the JHQ self reliance administrative committees to assess the self reliance project and audit the funds sent to the units and spent for food and services according to the personnel payroll records. The Secretary General recently approved payments of 150,000 IQD/Jundee/month to the Training Centers (TCs). Payments began to be delivered to the TCs on 11 Dec and will continue until all TCs have received their funds. Principal issues with self reliance throughout Iraq are (1) cook assignment orders have not been issued, (2) shortages in black water removal vehicles, (3) insufficient quantities of kitchen equipment, and (4) questionable support for services previously provided by the vendors through the national life support contracts but now assumed to be provided by base personnel or contracted locally out of the 150,000 IDQ monthly stipend approved by the Secretary General.

**NEXT ACTION:** Remain engaged with IGFC G4, MNSTC-I J4, IAG J4, MNC-I C4 ISF, and CMATT Logistics on current events concerning LSSR.

**KEY DATES:** None

**POC:**

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**7. TOPIC:** National Police Corps Support Brigade (Update)

**DISCUSSION:** As of 22NOV07, Mol and NPHQ are moving forward with establishment of an NP CSB. Organization structure will have a medical BN, transportation BN, and logistics BN (general support). Personnel strength will consist of 1,773 civil technicians (i.e. truck drivers, mechanics and medical personnel) trained as National Police. Current strength is 40% with a 1005 projection in February 08. The Brigade Command is BG Alla'a, former 6-2 NP BDE Commander, a Sunni last assessed as supportive of the CF and Gol. Headquarters is at Site 11, adjacent to FOB Prosperity and Site 1, NPHQ.

**NEXT ACTION:**

- Track personnel manning to include officers and technicians.

**KEY DATES:**

**POC:**

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**8. TOPIC:** 3rd National Police Division Establishment (No Change)

**DISCUSSION:** As of 30 NOV 07, S.MG Karim abd al Raman, 1 NP DIV CDR, is templated to stand up a third NP division. Mol or NPHQ disclosed no stand up period. MG Hussein forecasted division composition as all 'named' BNs and BDEs, to include the forecasted Abu Risha BDE, once thought as an MOD asset. 1 NP DIV anticipates much of the staff moving to the new division. Current staff officer manning is sporadically reported between 30% and 45% of authorized.

**NEXT ACTION:**

- Track personnel manning to include officer moves.
- Track unit re-alignment.

**KEY DATES:**

**POC:**

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**FORCE GENERATION:**

**1. TOPIC:** Request for Forces (RFF) 796 Mod 1 Aviation Task Force Extension (Update)

**DISCUSSION:** MNC-I requests 1 X HHC, Aviation Brigade, requested in RFF 796, be extended to serve a full 15 month tour. This is a non-enduring request for a 230 day extension of TF1.4a (sourcing solution for RFF 796) from its current BOG of 15 Jul 08 to a 15-month BOG of 15 Feb 09. This extension from eight months to 15 months is required due to MNC-I's plan to replace MND-C's 3ID Headquarters in summer, 2008, thus maintaining the existence of three Army division headquarters in Iraq. TF1.4a which has no replacement, must be extended to continue to serve as the Corps Aviation Brigade Headquarters, thus enabling the three other aviation brigade headquarters to provide direct support to the three OIF Army division headquarters. Released by Force 8 Nov 07; currently in staffing at CENTCOM. Released to the Joint Staff on 17 DEC 07.

**NEXT ACTION:** Staffing at JS

**KEY DATES:** Extend BOG to 15 FEB 09

**POC:** (b)(3), (b)(6)

**2. TOPIC:** RFF 824 Facilities Engineer Det and Horizontal Engineering CO (Update)

**DISCUSSION:** This RFF includes both 1 X Horizontal Construction Company to support combat and construction operations in Multi-National Division Baghdad Area of Operations and 2 X Facility Engineer Detachments to support construction and maintenance at the Combat Support Centers (CSCs). These two requirements (previously MNC-I RFFs 152 and 154) were combined by CENTCOM into one RFF (824). The Facility Engineer Detachments are a new requirement needed to provide adequate engineer support at the CSCs; the Horizontal Engineering CO requirement seeks a one-for-one replacement for the 642d Engineer Support Company which redeployed in Nov 07 without a sourced replacement. CENTCOM released to JS as RFF 824 on 21 Nov 07. RFF was fully sourced by the JS.

**NEXT ACTION:** pending SDOB approval 21 DEC 07

**KEY DATES:** LAD: 15 JAN 08

**POC:** (b)(3), (b)(6)

**3. TOPIC:** RFF 828, MNC-I RFF #167, 2 x Brigade Headquarters (+) (No Change)

**DISCUSSION:** This RFF combines two RFFs currently in staffing at CENTCOM, the requests for 2 x BDE level HQ and the associated 2 x Combat Arms Battalions. The requested Brigade Headquarters (+) would deploy to designated locations in the Iraqi theater of operations to provide a command and control element that will integrate civil military operations; interface with local and provincial leaders; command and control provincial reconstruction teams; and command and control limited lethal operations. The BDE Level HQ will deploy to Ar Ramadi in Al Anbar Province and Al Kut in Al Wasit Province in order to facilitate discussion/dialogue with local and provincial leaders as well as to command and control existing Coalition Forces and Provincial Reconstruction Teams (PRTS) in respective operational environments. To foster stability efforts and continue with the projected reposturing of combat forces MNF-I is requesting a scaled force package which they view as a template toward continued successful interface with the local and provincial governments as the fledgling government matures. This organization consists of three parts: (1) 2 X Brigade Headquarters, (2) 2 X Civil Affairs Teams (CAT) (Attached) and (3) 2 X Combat Arms Battalions (-). CENTCOM RFF 828 released to JS; 7 DEC 07.

**NEXT ACTION:** Staffing at JS

**KEY DATES:** LADs: 9 March and 7 July 08 (approx. 1.4a pax)

**POC:** (b)(3), (b)(6)

**4. TOPIC:** RFF 695 MOD 2, MNC-I 164, Continued Staff Augmentation for ESC (Update)

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**DISCUSSION:** This RFF MOD is for an augmentation of [1.4a] PAX to support future ESC rotations. In FY08, 3d ESC will replace 316th ESC, which deployed with an augmentation of [1.4a] PAX in addition to being sourced at 110% of their MTOE. Without similar augmentation, 3d ESC will be manned by MTOE at [1.4a] PAX; this is a reduction of [1.4a] PAX compared to the current manning of 316th ESC [1.4a] PAX). If 3d ESC is filled to only 80% of MTOE (P2), and the RFF is not approved, they would deploy with [1.4a] Soldiers; 53% less than the 316th ESC deployment level of [1.4a] PAX. These reduced PAX numbers will greatly impact the capability of 3d ESC to successfully accomplish the combined missions of providing C2 to over 19,000 logistics Soldiers, coordinating Force Protection to five Forward Operating Bases and conducting convoy security for theater level logistics convoys. RFF 695 identified the ESC staff augmentation package as an enduring requirement in the 07-09 JCS EXORD MOD 7 with future rotations to be filled by addition of augmentation package to the JMD. This has not been accomplished and CENTCOM has published a message describing ESC staff augmentation as an unsuitable addition to the JMD. This RFF seeks to establish this ESC augmentation package as an enduring requirement, separate from the JMD, until such a time as it is no longer necessary. Transmitted to MNF-I 22 NOV 07; staffing continues. CC has determined that the volunteer pool has been exhausted; no resolution to find sourcing solution; short term plug solution being staffed. The URF deploys [1.4a] PAX. **MNF-I released the RFF to CENTCOM on 17 DEC 07.**

**NEXT ACTION:** Staffing at CENTCOM

**KEY DATES:** LAD 2 Jun 08

**POC:** [redacted] (b)(3), (b)(6)

**5. TOPIC:** MNC-I RFF #162, CID BN HHD assigned to MNC-I (No Change)

**DISCUSSION:** This RFF requests the deployment of one Criminal Investigations Division Battalion HHD to the Iraq Theater of Operations (ITO). MNC-I requires a separate unit (1 x CID BN HHD) to conduct operations and criminalistic analysis for all Non-Improvised Explosive Device (IED) related evidence in the Iraq theater of operations. The CID BN HHD will serve as the Command and Control node for the future deployment of four Joint Expeditionary Forensic Facilities (JEFFs) to the ITO. JEFFs are a comprehensive forensic force multiplier for maneuver as well as support units that provide an immediate offensive capability by exploiting evidence of forensic value before, during and after any combat operations. The CID BN HHD provides forensic evidence collation, forensic examination and criminalistic analysis, command and control and linkage to MNC-I as well as reach back capability to the United States Criminal Investigations Laboratory (USACIL) and other CONUS labs and facilities. The CID BN HHD will liaise with appropriate interagency organizations to provide forensic support as needed. This capability will provide a critical resource and combat multiplier for deployed forces theater wide. Released by Force 21 Nov 07.

**NEXT ACTION:** CENTCOM staffing

**KEY DATES:** EAD 1 MAR 08. LAD 15 MAR 08

**POC:** [redacted] (b)(3), (b)(6)

**6. TOPIC:** MNC-I RFF 656 Riverine JUONS (Update)

**DISCUSSION:** **Past:** RFF 656, 17 Jun 06, requested Riverine capability. JFCOM RFI, 30 Sep 06, indicated RFF 656 not sourced due to RFF 397 (for MNF-W), directed CENTCOM to source internally. MNC-I ONS, 30 Nov 06, disapproved 8 Jan 07. Joint Capabilities Board review of JUONS had no significant results. JFCOM developed an in-lieu-of solution and engaged the global force management process, recommending deployment of MESF (3 x Armored RHIBs) to augment RIVRON. Solution removed from SDOB by Navy. Naval planning team sent to MNC-I OCT 07 based on CONOP request from Chief of Naval operations.

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Coalition partners were contacted, no personnel or equipment were committed. MND-SE terminated river patrols and prepositioned equipment under a 7 day response concept.

Based on MNC-I request to utilize Iraqi Fast Attack Boats(FAB), Iraqi Navy Commander signed MOU, boats were identified and inspected. US owned JP8 out board engines procured for the FAB and follow on Coalition watercraft. Iraqi Navy Forces Commander and the MNC-I CoS signed an MOU extending FAB utilization to 1 Oct 08.

FRAGO published in 26Jun07 DTU, identified the commercial watercraft purchase option to MNDs utilizing OMA funds and internal assets. Eleven Coast Guard watercraft were laterally transferred to TPE for MND-N/MND-B. 10<sup>th</sup> Trans Bn executing initial inspection and preparation. MND-B /MND-N directed delay in watercraft utilization based on RiP/TOA. Riverine way ahead submitted to JCS tank on 12Oct07, CONOP needed for action. MND-C submitted a JARB for three armored watercraft in accordance with 26 JUN07 DTU, delivery anticipated NET 1Jul08. Initial training class started on 8Dec07. Jan/Feb08 training schedule pending due to mission load/RiP/TOA. Intel briefing for MNC-I BUA on 28Nov07 highlighted sustained inland waterway threat. Naval Planners completed CONOP recommendation 5 Nov07.

**Present.** Three of eleven Coast Guard watercraft and five FABs with 10<sup>th</sup> Trans at KNB are operational, pending arrival of parts. Coast Guard training team is linked up with 10<sup>th</sup> Trans at KNB and is conducting MND-C crew training.

**NEXT ACTION:** MNF-I CG sign corrected response to Navy CONOP and forward to CENTCOM. **Adjustment of watercraft distribution based on division needs/capabilities if required.**

**KEY DATES:** 31 DEC 07 first training class at KNB complete.

**POC:** (b)(3), (b)(6)

(b)(3), (b)(6) Riverine Research and Actions Folder, Deputy Folder, C3 Plans and Policy Web page on SIPR and CENTRIX

1.4a, 1.4g, (b)(3), (b)(6)

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1.4a, 1.4g

**NEXT ACTION:** Continue tracking until the LAD is met and personnel arrive in theater

**KEY DATES:** LAD: 31 DEC 07

**POC:** [REDACTED] (b)(3), (b)(6)

**9. TOPIC:** RFF 786, Mobile Public Affairs Detachment (MPAD) (No Change)

**DISCUSSION:** An MPAD is a 1.4a Soldier unit commanded by an O4 with the following capabilities: Provide print and broadcast products, operate a media operations center, advise and assist leaders and troops with procedures to support the civilian news media, and operate the Digital Video and Imagery Distribution System (DVIDS) to transmit digital products and conduct live interviews from remote locations. 3 ID deployed as an additional division headquarters to occupy and establish Multinational Division–Center (MND-C) due to span of control concerns recognized by MNC-I. In 27 SEP SECDEF Orders Book, approved in GFMAP MOD 7.

**NEXT ACTION:** Await arrival of MPAD in theater.

**KEY DATES:** LAD 1 FEB 08.

**POC:** [REDACTED] (b)(3), (b)(6)

**10. TOPIC:** MNC-I #166, 4 X Movement Control Teams (No Change)

**DISCUSSION:** This RFF is for an enduring requirement for four (4) x Movement Control Teams (MCT) 1.4a PAX) to backfill 4 x MCTs upon their redeployment in Spring, 2008. Without the forces requested here, the total number of MCTs in Iraq will be reduced to 16. This reduced number is inadequate to effectively conduct movement control operations. The four MCTs redeploying without a backfill were requested as part of the support requirements for the additional five BCTs (RFF 719) and the requirement for these assets was not requested as an enduring request. However, the necessary deployment duration of these assets should not be tied to the number of BCTs in Iraq but rather to the number of FOBs and the flow of material and services in support of the sustainment of Coalition forces. In addition, the recent shift from a centralized hub and spoke sustainment operation supported solely through Kuwait to a decentralized operation with support flowing through Kuwait, Jordan, and Turkey requires a minimum of 20 MCTs to monitor and synchronize the flow of material at numerous outlying locations. The requested backfills will conduct critical missions at LSA Anaconda, Victory Base complex, LSA Adder, and Camp Taji. Failure to continue sourcing these MCTs will degrade movement control operations and the overall sustainment of Coalition forces in these key areas and throughout Iraq and would hamper the commander's initiative to maintain constant pressure against Anti-Iraq forces. Transmitted to MNF-I on 6 DEC 07. Staffing at MNF-I continues.

**NEXT ACTION:** MNF-I release RFF to CC for staffing

**KEY DATES:** LADs 4 MAR 08 – 04 APR 08

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POC:

**11. TOPIC:** Request for Forces 719 Mod 6 (MNC-I #144) for Replacement Division Headquarters for Multinational Division Center (MND-C) (Update)

**DISCUSSION:** It is conceivable that MNC-I will sustain the current level of brigade combat teams through the summer of 2009. In addition to maintaining the current set of forces, Multinational Division-Center (MND-C) will assume responsibility for the current Multinational Division-Central South (MND-CS) on or about 1 MAY 08, increasing the division's geographical coverage area by at least one seventh (fourteen percent). In view of these facts, it is necessary to request a replacement of the current Multinational Division-Center (MND-C) Division Headquarters, 3d Infantry Division, in order to maintain the same level of command and span of control. As the headquarters is replaced, the package of enablers for the division must also be replaced. LAD for this replacement division headquarters is 12 MAY 08. SECDEF approved MND-C division headquarters to replace 3ID. 10MT HQs sourced as replacement division headquarters. Transmitted to JS 4 Oct 07; sourcing solution for the EOD BN HQ  PAX) approved in the 30 NOV SDOB; remaining enablers (minus the Fires BDE,  pax, and WIT,  pax) expected in the DEC 07 SDOB.  pax sourced. **Expect the WIT to be fully sourced.**

**NEXT ACTION:** Fires BDE and WIT will appear in the JAN SDOB

**KEY DATES:** LAD: 12 MAY 08

POC:

**12. TOPIC:** MNC-I RFF #157, 1 X SECFOR Combat Arms Battalion (Update)

**DISCUSSION:** MNC-I requests 1 X SECFOR Combat Arms Battalion (BN) to relieve 1-9 FA conducting Force Protection missions at LSA Anaconda. This is a non-enduring requirement requesting a one time fill from 15 JUN 08 to 15 SEP 08 and can be filled by retaining current SECFOR units scheduled for curtailment. The gap in capability requested in this RFF is the result of CENTCOM concurring with JFCOM's request to accept the 07-09 Theater Security BDE minus 1 X IN BN. MNC-I has internally mitigated this shortfall for 13 months by task organizing 1-9 FA from 2/3 ID and placing them OPCON under 1/82 ID (-). 1-9 FA is not scheduled to be replaced as a rotational force and its BOG is approximately 40 days prior to 1/82 ID (-)'s BOG. Transmitted to MNF-I 5 OCT 07. Transmitted to CENTCOM 22 OCT 07. CENTCOM with JS discussing to restaff as GENADMIN or continue as RFF. CC and JFCOM agree to allow the current SECFOR CA BN already in theater to remain to perform requested SECFOR Mission. The BN will come together for remissioning and move the companies to their respective AO. RFF is closed.

**NEXT ACTION:** CC will issue guidance describing the specifics of BOG extension.

**KEY DATES:** LAD 15 JUN 08

POC:

**13. TOPIC:** Request for Forces (RFF) 820 – Extend 126 FMCO (-) to 365 BOG (Update)

**DISCUSSION:** This modification changes the 126 Financial Management Company (minus) from 90 day BOG to an enduring requirement. Additionally, it requests that the RFF requirement be changed from a Financial Management Company (-) to a Financial Management CO. Fourteen (14) (but as of 24 OCT 07 fifteen) MNC-I finance detachments support 192,000 personnel (military and civilian) in Iraq, greater than twice the doctrinal number of 6,000 personnel each. MNC-I finance units also disburse over \$2,000,000,000 (\$2 billion) annually. Currently, three Financial Management COs provide internal control and technical oversight of MNC-I finance detachments in order to maintain accountability of public funds. A minimum of three Financial Management COs are required by doctrine to provide internal control/oversight. Redeployment of the 126 Financial Management CO (-) after 90 days will violate the doctrinal

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template and increase the potential for loss of public funds. Sourcing of the 126 Financial Management CO (-) at 67% of authorized strength (1.4a PAX) also jeopardizes their ability to perform their mission. This will restore the financial internal control/technical oversight capability that existed prior to FY 06-08 rotation. Two Department of Defense IG audits of internal controls of finance operations in South West Asia are currently ongoing or scheduled to begin in 2008. CENTCOM released to Joint Staff as extension for current unit and as an enduring requirement 12 Nov 07. SECDEF disapproved the BOG extension. CC RFF 820 remains valid based on the enduring requirement request for one financial management company to replace the redeploying unit. **ARCENT will provide C2 to the 1 DET; LAD or 106 FMCO (USAREUR) as backfill is 29 FEB 08 for 15 month deployment.**

**NEXT ACTION:** Awaiting arrival of unit in theater.

**KEY DATES:** LAD 29 FEB 08

**POC:** (b)(3), (b)(6)

**14. TOPIC:** RFF 774 (RFF #MNC-I 130) Medical: Mental Health, Preventative Medicine, and Medical Logistics (Update)

**DISCUSSION:** During OIF rotation 06-08 MNC-I has 3 non-transformed Sustainment Brigades that provide daily care to the 164,000 U.S. personnel. For OIF rotation 07-09 (3) transformed Sustainment Brigades whose MTOEs do not contain Mental Health, Preventive Medicine and Medical Logistics are scheduled to deploy. This RFF is a one-for-one replacement of the capability lost due to transformation. Total of 24 Personnel. 16 of 24 (two teams) personnel sourced in GFMAP Mod 9. 3<sup>rd</sup> team solution out for chops. 7 of the 8 requested personnel approved in the 30 NOV SDOB; GFMAP 15.

**NEXT ACTION:** JFCOM to continue to seek sourcing for the Health Services Det at Q-West.

**KEY DATES:** LADs for two sourced teams shifted to FEB 08 due to availability of teams.

**POC:** (b)(3), (b)(6)

**15. TOPIC:** RFF 695 for 316TH ESC (Update)

**DISCUSSION:** 316th ESC RFF requests 1.4a pax to provide staff augmentation, ISF support, and distribution management capability to this USAR unit that will deploy under a new Modular MTOE of 1.4a pax; reduction of 1.4a personnel) compared to the 13th SCE, and 1.4a personnel) compared to 3rd COSCOM. Additional personnel will enable 316th ability to plan, coordinate, and synchronize logistics support and sustainment operations across the ITO. Reduced manning based on transformation to Single Log C2 with 1st Theater Support Command (TSC) assuming portions of overall theater sustainment mission from the ESC. Timeline for 1st TSC to assume Single Log C2 is a minimum of 6 months into the 316th ESC rotation (~Jan 08). CENTCOM RFF 695 released 9 Nov 06. Sourced in 07-09 EXORD Mod 7. CENTCOM also states in EXORD that this enduring request will be sourced after 07-09 via a JMD. Since then, CCJ1 And CCJ4 have stated via e-mail that the JMD is not the correct method of sourcing this requirement and do not endorse the creation of a JMD to support this requirement. Discussed in detail with CENTCOM, JFCOM, and FORSCOM 21 Aug. Seeking short and long term solution. Short term solution is either a BOG extension (which CENTCOM vetted and believes is not feasible), or seeing volunteers and plugging with CONUS units. Long term solution is mod 2 to RFF 695 which will make the requirement enduring for the next ESC. 23 Aug: JFCOM AO is also researching the possibility of changing EXORD mod 7 to remove the JMD and make the requirement enduring by disconnecting the augmentation from single log C2 which will alleviate the need to an RFF mod. Formal message at CENTCOM and ARCENT FFA. JFCOM has stated via email that RFF 695 mod 2 will need to come forward to change the EXORD wording and to make the augmentation enduring and distinct from Single Log C2. CENTCOM is requesting that JS rescind the EXORD requiring the JMD. ESC is preparing to route their RFF. Short term solution is progressing. MNC-I CJ1 is working with 316 ESC G1

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and coordinating with HQDA to have orders cut for current ESC augmentation volunteers. Coordination efforts are also in progress to use personnel on the in theater volunteer list (maintained by MNC-I CJ1) to fill nearly all of the remaining [1.4a] positions left open. This effort will take approximately one month to complete and there is a risk of having Soldiers who have put their name on the volunteer list having changed their mind regarding staying in theater. 316 ESC has successfully filled [1.4a] slots for the augmentation plug using the theater volunteer list and DA is providing the other 2 individuals. Will continue to press on the long-range sourcing solution. DA has refused to extend the 18 AGR Soldiers. Total now needed for short-term plug is [1.4a] ARFOR and operational chain of commands apprised of situation. ESC will continue to identify volunteers until 15 Nov, and then ARFOR will need to provide remainder. Working point paper with C4 [1.4a] (b)(3), (b)(6) to route up chain of command for GO attention. Required number for short-term plug is 42. DA has taken FORAC. RFF is at MNF-I for staffing. The number of PAX that remain unsourced is [1.4a] CC has determined that the volunteer pool has been exhausted; no resolution in sight to find a sourcing solution. Held sidebar with ALCON at FORSCOM Sourcing. JFCOM agreed to push short-term plug provided we look at internal mitigation one final time. CENTCOM will push RFF out ASAP. Discussed possible fill for this and follow on URFs being the unused portion of the modular SB which services Al Asad. The URF only deploys [1.4a] pax. **Both request for plug and RFF have been released and coordination between CENTCOM and JFCOM/JS is in progress.**

**NEXT ACTION:** Track and report. Push when necessary.

**KEY DATES:**

- ~25 Feb 07: RDD for replacements
- 15 Jul 07: LAD for 316th ESC Personnel

**POC:** [1.4a] (b)(3), (b)(6)

[1.4a] (b)(3), (b)(6)

**16. TOPIC:** GFMAP 648 MoD 3 (IAG) (No Change)

**DISCUSSION:** This RFF requests 1 X Division MiTT to support 11<sup>th</sup> IA Division, adds medics for the Motor Transport Regiment (MTR) and LOG BN MTTs. It adds EOD manning and MP manning for division MiTTs. It also adds 4 X BTTs to support current Department of Border Enforcement (DBE) force structure. Total increase of [1.4a] X Pax. To CENTCOM 22 FEB 07. Release to Joint Staff and renamed GFMAP 648 Mod 3. TGT SDOB TBD. JFCOM Sourcing RFF Rollup 15 MAY shows Partial Solution Submitted [1.4a] PAX) with Non-concur on remaining capability, TGT SDOB 17 MAY 07. In SDOB for 25 MAY. Have submitted RFI through MNF-I requesting status on remaining [1.4a] PAX of the RFF. [1.4a] sourced in EXORD Mod 22. P4 Memo submitted by BG Pittard through GEN Petraeus to ADM Fallon requesting assistance. AO Force Sourcing SVTC slides 19 Jun 07 state "Partial solution ordered ([1.4a] PAX). Continue staffing remaining PAX [1.4a] MiTTs). TGT SDOB: 26 JUL 07." Force Provider non-Concurs to remaining 5 MiTTs. Joint Staff recommends that RFF be closed. RFF to remain open with possibility of some Joint Sourcing. [1.4a] slots will be sourced by FY 08 sourcing; [1.4a] remain sourced, [1.4a] remain unsourced. Joint solution being examined.

**NEXT ACTION:** Have requested status through MNF-I. CENTCOM researching status of second P4 sent from GEN Petraeus to ADM Fallon on this issue. No update at this date, no date of action forecast, although the RFF is still to remain open. All force providers non-concur to sourcing. Four potential Courses of Action are in staffing at this time. 3<sup>rd</sup> round of chops targeting OCT SDOB resolution. SDOB 18 OCT has sourcing solution for 1 HQ National Dep of Border Enforcement (DBE) Transition Team [1.4a] personnel sourced in GFMAP Mod 9.

**KEY DATES:** Rest held in abeyance.

**POC:** [1.4a] (b)(3), (b)(6)

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**17. TOPIC:** FY08 SECFOR (Update)

**DISCUSSION:** 39th BCT will conduct a Leaders Recon 10-22 December to complete final coordination for its upcoming SECFOR mission. **Currently drafting FRAGO for SECFOR BDE emplacement – to be in staffing by the end of the week.**

**NEXT ACTION:** Continue Coordination with ALCON.

**KEY DATES:** TBD

**POC:** [redacted] (b)(3), (b)(6)

**18. TOPIC:** MNC-KU JMD (No Change)

**DISCUSSION:** MNC-KU JMD was ordered in response to RFF 695M1 after first rotation was sourced via traditional sourcing. JMD is loaded in database by MNC-I CJ1, but cannot be activated by CENTCOM J1 due to the JMD process running through the GFMB, rather than the PSRB process. JMD cannot be active until JS directs which service(s) will fill this [redacted] JMD. Have again asked CENTCOM FM for support in resolving this sourcing issue. Working point paper with C4 [redacted] to route up chain of command for GO attention. Met in sidebar at FORSCOM Sourcing Conference. CENTCOM FM has agreed to push this issue through their C1. Also discussed the general possibility to source via unit fill using underutilized SECFOR BCT BN HQ from either ARCENT or TF [redacted].

**NEXT ACTION:** Request CENTCOM FM engage joint staff to change EXORD to indicate service(s) to fill.

**KEY DATES:** 1 Feb, MOB date for possible reservists to fill billets.

**POC:** [redacted] (b)(3), (b)(6)

**19. TOPIC:** Weapons Intelligence Teams Sourcing (No Change)

**DISCUSSION:** Currently USAF has been assigned to fill URF 11366 which is for the Weapons Intelligence (WI) CO (it includes the C2 element and 15 WI teams {WIT}). Thus far, only [redacted] USAF personnel (i.e. intelligence analysts) for URF 11366 have been sourced to fill the requirement as of 11 Nov 07. Specifically, FY08 GFMAP Mod 2 sourced these [redacted] personnel for this requirement. Currently, USAF has provided a non-concur to sourcing the other [redacted] personnel required under URF 11366. The reason provided for the USAF non-concur is that the service does not agree with the construct of the WI CO mission. This USAF non-concur has resulted in the recommendation by JFCOM to JS to provide a GO override of the USAF non-concur; however, as 11 Nov 07 MNC-I is unaware if this non-concur has been executed. Additionally, there is an issue with the USAF intention to fill a Military Police/Security Force skill set (AFSC 3P071) with Still Photographer (AFSC 3V072). Based upon the information pulled from the USAF website, there are [redacted] Still Photographers under URF 11366 and another 3 under RFF 719 Mod 1 rotation completing training, vice Security Force personnel. Replacing Security Force personnel to fill the investigator position with a Still Photographer is an unacceptable in lieu of option because they are not investigators. Investigators are required because the WIT conducts cache and post blast investigations. With no indication that the appropriate Security Forces personnel have been identified, or received any of the required training, this too puts the WIT mission at risk. This in lieu of option was not staffed with MNF-I, MNC-I, or CJTF [redacted]. There is no indication it was staffed outside of Air Force channels, as both CENTCOM and JFCOM staffs have non-concurred to Still Photographers to fill the investigator responsibilities. The combination of no official sourcing of the WI CO and teams coupled with the skill set issue must be resolved immediately to prevent a HIGH Risk gap in capability to support critical counter IED intelligence fusion efforts.

**NEXT ACTION:** MNF-I pushing JS (second time). Recommend MNC-I GO level push as well to source the requirement officially with the Airman currently in the schoolhouse and ask for JS directed immediate re-sourcing of immediate replacements for [redacted] photographers. Work with [redacted] to coordinate a short term mitigation plan. Requires SECDEF override. Pushing into 30

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Nov SDOB. SECDEF overrode multiple non-concurs. All sourcing approved, on orders and deploying. USAF personnel missed LAD. Will work with [1.4a] to make sure LS/RS is concluded satisfactorily. Remaining issue is obtaining replacements for photographers for this and follow-on requirements. Continue to work with MNF-I and CENTCOM on this issue.

**KEY DATES:**

**POC:** [redacted] (b)(3), (b)(6)

**20. TOPIC:** Warfighter Function Rep (WFF) training proposal (Update)

**DISCUSSION:** IRT rapid theater turnover, rapid changes in the FM process and general inexperience in force management, joint AO level proposal is being generated to conduct training on FM processes and organizational support ICW CENTCOM FM shop. Working to identify agenda and location based on simple cost/benefit analysis. This conference will include MNF-I, MNC-I, MNSTC-I and TF [1.4a] WFFs, and 18<sup>th</sup> ABN Corps primary Force Gen Reps. Proposal also includes making this training agenda theater-wide to be repeated annually at the beginning of the Force Requirements conference and exported to the WFFs of the incoming Corps prior to deployment. CENTCOM is coordinating training on 15 OCT at Scott AFB as part of the Force Flow Conference. Also considering a combined CENTCOM/MNC-I MTT for XVIII ABN if required to training XVIII ABN Corps WFFs if needed. XVIII ABN will send seven personnel to the training at Scott AFB. Primary FG AOs did not attend due to CPX at XVIII ABC. Four XVIII ABC attended FORSCOM sourcing. Talked through some issues with [redacted] (b)(3), (b)(6) from FORSCOM, who transfers into their Force Gen shop. Have also advised [redacted] (b)(3), (b)(6) that he must attend the JFCOM Conference so he can meet counterparts and begin leaning the process in more detail. Will arrange a full brief and training for new WFF upon arrival. [redacted] (b)(3), (b)(6) will not be able to attend JFCOM Sourcing. CENTCOM FM will hold a two day training program 7-8 Jan 08 at Fort Bragg for arriving XVIII ABC WFFs. MNC-I will conduct an in house seminar 28-29 Dec 07 for our new Force Gen staff members, WFFs and other people involved in the Force Gen process. Anticipate ~15 attendees.

**NEXT ACTION:** Continue coordination efforts with ALCON.

**KEY DATES:**

**POC:** [redacted] (b)(3), (b)(6)

**21. TOPIC:** [redacted] 1.4a (Update)

**NEXT ACTION:** JFCOM Sourcing Conference

**KEY DATES:**

14-18 Jan 08	JFCOM Sourcing Conf	Norfolk, VA
TBD Jan	ARCENT Force Flow Sync	Kuwait
7-18 APR (Tent)	CC FY09 Force Flow Conf	Scott AFB, IL

**POC:** [redacted] (b)(3), (b)(6)

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