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**MNC-I C3 PLANS AND POLICY NOTES (#44)**

**As of 1 November 2007**

**WARPLANS:**

**1. TOPIC:** OPORD 08-01 Development (No Change)

**DISCUSSION:** Development of OPORD 08-01 officially has begun following the presentation of the operational environment to commanders. CG, MNC-I provided initial guidance and approved overarching planning concept and timeline. Suspense for completion of OPORD 08-01 is 30 November 2007.

**NEXT ACTION:** Continue refinement of Mission, Intent, Objectives, Tasks, and Framework through iterative meetings with the commander.

**KEY DATES:** N/A

**POC:**

(b)(3), (b)(6)

**2. TOPIC:** MNF-I Force Reposture OPT (No Change)

**DISCUSSION:** MNC-I has the phase of planning in response to 16 November JS EXORD submission requirements. MNC-I planners attended the initial VTC that organized the labor to answer six of the eight planning tasks. Most of these tasks are focused on equipment disposition and contracting requirements affecting the re-posture. MNF-I SPA developed a timeline in which to provide information to answer the requirements in time for them to be briefed General Petraeus on the 10<sup>th</sup> of November.

**NEXT ACTION:** MNC-I C4 Plans in close coordination with C3 Plans will develop the MNC-I equipment, material and contracting requirements and provide them to MNF-I R&S who has the lead on several of the tasks laid out in the JS EXORD 16 November requirements.

**KEY DATES:** MNC-I will attend the MNF-I writ large OPT on 31 Oct in the IZ that is designed to capture and stabilize the data for submission. MNC-I will also attend the final OPT on 05 November 2007 also at the IZ where the final submission will be briefed.

**POC:**

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**3. TOPIC:** JASG-C (Update)

**DISCUSSION:** Conducted second MNC-I/ JASG-C Future Support OPT/ VTC 01 November. Attendees: JASG, MNF-I (STRATOPs), MND-B, C6, C4. Fleshed out further issues for action and further planning.

**NEXT ACTION:** Draft FRAGO will be ready for staffing by Friday, 02 November.

**KEY DATES:** NA.

**POC:**

(b)(3), (b)(6)

**4. TOPIC:** Maritime CONOPS (formerly called Riverine Ops) (No Change)

**DISCUSSION:** The Maritime CONOPS OPT convened on 23 Oct 07 with the arrival of Naval planners from the Naval Expeditionary Combatant Command (NEEC). The mission analysis ISO a recommended Maritime Conop in the ITO is currently in progress.

**NEXT ACTION:** Continue IPB and mission analysis

**KEY DATES:** 26 Oct – 3 Nov 07

**POC**

(b)(3), (b)(6)

(b)(3), (b)(6)

**5. TOPIC:** Decision Points (No Change)

**DISCUSSION:** C3 Plans presented LTG Odierno with decision points regarding timelines for 2/1 AD's deployment to MND-C, backfilling 3/3ID and for the redeployment of 2SCR within the ITO,

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backfilling 4/SBCT in June 2008. While there has been no change to current plans, decision points detailed when plans could still be altered and what risks would result if decisions were made after that time.

**NEXT ACTION:** Continue refinement of options to consider possible changes in task organization.

**KEY DATES:** Any changes in 2/1AD's timeline must occur NLT 5 December 2008, and changes reference 2SCR's AO after February 2008 will be a decision for XVIII ABC. A decision matrix on this will pass to XVIII ABC in February, prior to TOA.

**POC:** [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**6. TOPIC:** Transition of IA Divisions (No Change)

**DISCUSSION:** The transition of the ten IA Divisions (developed under the COIN force program) to Iraqi Security Forces control is 90% complete. 7IA TOA programmed for 01 Nov 07. No anticipated delays to transition. HQ IGFC staff visit to 7IA 20-23 Oct 07 reported as successful. CDR 7IA gave a backbrief to CG IGFC given on 24 Oct 07.

**NEXT ACTION:** Translate backbrief and review for situational awareness. Prepare for TOA ceremony on 01 Nov 07.

**POC:** [redacted] (b)(3), (b)(6)

**7. TOPIC:** HQ Consolidation (No Change)

**DISCUSSION:** As BCTs in theater decrease, so will certain staff requirements, leading to an eventual consolidation of MNC-I and MNF-I. To preserve combat power, and an optimal ratio of HQ to subordinate forces as BCTs depart theater, plans is determining the HQ staff requirements for varying levels of BCTs assigned in theaters, identifying any excesses in HQ staff personnel and redundancies between MNC-I and MNF-I. Consolidate all tasks from C3 sections and presented EXSUM to DCOS 14 SEP.

**NEXT ACTION:** Awaiting further guidance from DCOS

**KEY DATES:** N/A

**POC:** [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**8. TOPIC:** Operation Phantom Hammer (Clear Diwaniya) (No Change)

**DISCUSSION:** Operation Phantom Hammer is a four-phased CONOP designed to regain control of Diwaniya from insurgent elements.

**WAY AHEAD:** Operation Phantom Hammer is BPT and conditions-based. Friendly conditions include the availability of enabler support, IP training, IP plan to retain cleared ground, and the Class IV/patrol base construction plan beyond that of JSS 2 construction (Operation Oil Drop).

**POC:** [redacted] (b)(3), (b)(6)

**9. TOPIC:** XVIII ABC LNO Plan (No Change)

**DISCUSSION:** No Change to LNO Plan (4x package). XVIII ABC has been working on their next PDSS, but no changes to their LNO plan has emerged at this point.

**NEXT ACTION:** Awaiting updates from [redacted] (b)(3), (b)(6) XVIII ABC.

**KEY DATES:** NA

**POC:** [redacted] (b)(3), (b)(6)

**10. TOPIC:** Base Consolidation and Closure (No Change)

**DISCUSSION:** Base transfer / closures are a conditions based approach driven by three major considerations: stability in the AO, ISF ability/capability to assume & hold battle space, and funding for base consolidation. The current methodology is bottom-up driven with MSC

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nominating bases for transfer / closure and MNC-I approve closure requests and supports/monitors the MNC-I SOP base closure process. MNF-West's Camp Corregidor is approved for closure for 20-Dec-07, closure efforts in progress. MNF-West has submitted Property Closure Notification requests for Combat Outpost (20-Dec-07) and Blue Diamond (01-Mar-08), staffing is at MNC-I HQ. Cedar II capabilities move to Adder is ongoing with 2-year plan, new date for Cedar II closure is Jun-09.

The MNC-I CG reviewed the Basing EXSUM and signed a letter to the MNF-I CG of the MNC-I produced Strategic Over-watch COB list (Q-West, Anaconda, Al Asad, VBC, Delta, Adder, & BAS.) This letter is at the MNF-I CG desk for review/approval; MNF-I SPA concurs with MNC-I proposal.

MNC-I Basing gave the Basing Operations briefing to the CG Saturday 06-Oct-07. The briefing lasted 30min with the DCG, CoS, DCoS, and C7 in attendance. The basing current management plan and way ahead were accepted by the CG.

**Next Action:** The Basing OPT continues to work base closure staff planning to produce draft-ready-to-use base closure plans for every base. This produces off-the-shelf plans that 18 ABN Corps can use as the situation dictates (leveraging III Corps expertise) and raises significant issues for resolution now to produce base closure and base operations enablers in the future, (i.e. increased DRMS demilitarization capability, increased incinerators for waste destruction, scrap metal [on bases] processing and removal.)

**Future Actions:** IZ Transition: COA#2 is still in effect (No change) JASG-C is producing COA#3 which entails the consolidation of MNF-I presence in the IZ from 13 to 3 locations. The transition requires the transfer of personnel from Bases Union I & III be complete ~APR-09, the relocation of CSH to VBC (Est. transfer complete ~JUL-09) and the relocation of GRD to VBC (~OCT-09). Bases will be transferred from the owners to JASG-C; JASG-C will then hand over to an Iraqi agency when the IZ transition activities are complete.

The Basing Management Working Group meeting is conducted weekly and the Executive Base Management Board is once a month on the 1<sup>st</sup> Saturday in place of the BMWG.

**Bases transferring / closing in the next:**

**30 days:** 0

**60 days:** 0

**90 days:** MNF-West Corregidor, MNF-West Combat Outpost

**Key dates:** Next BMWG 13-Oct-07 @ Phantom CR / 1300, Next Executive Basing Management Board is 04 Nov 07. The next MNF-I Basing Board (IZ) is 14-Oct-08.

**POC:** (b)(3), (b)(6)

(b)(3), (b)(6)

11. **TOPIC:** Elections (Update)

– **ELECTION NOTES ARE UNCLASSIFIED** –

**DISCUSSION:** A draft copy of the Provincial Powers Law and a draft copy of the Elections Law (Governorates, Districts, and Sub-Districts Elections Law) are both posted on (b)(6)

(b)(6) elections portal: (b)(6) This legislation has not progressed beyond the second reading, but reviewing these draft documents gives us the opportunity to see how the PM office intends to craft the legislation. Provincial Elections could occur within about 5 months of the Elections Law passing. The next step for the IHEC is to confirm the heads of the 19 Governmental Electoral Offices (GEO) (one per province and two in Baghdad). Current estimation is that Voter Registration will occur on or about 15 January 2008 and Provincial Elections will occur no earlier than 1 June 2008.

**WAY AHEAD:** Tuesday, 12 November 2007 1000-1130 MNC-I Elections OPT at Al Faw Palace C3 Plans and Policy Conference Room (will become a bi-weekly, standing OPT until Provincial Elections occur). November 2007 Elections Working Group at the Palace Compound, USM-I, date and time TBD.

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POC: [redacted] (b)(3), (b)(6)

**12. TOPIC:** Establishment of Judicial Complexes (No Change)

**DISCUSSION:** During the conduct of the MNC-I OPORD 07-01 Brief, the CG MNC-I directed the MNC-I SJA to assume responsibility for the establishment of safe, secure judicial complexes throughout Iraq, modeled after the Rule of Law Complex in the Rusafa District of Baghdad. Additionally, the CG MNC-I provided guidance to establish the first site in the city of Ramadi. Initial planning began with the development of a Concept Brief, which was briefed to the MNC-I C3. Upon briefing the C3, the MNC-I SJA section published WARNO 008 to provide notice to the major subordinate commands about this initiative and to assemble the Corps Judicial Complex Working Group (JCWG). Members of the JCWG include representatives from the Corps SJA, C4, C6, C7, C8, C9, and AT-FP sections as well as a representative from the Joint Contracting Command.

- On 12 Aug, the SJA Rule of Law attorney accompanied a group consisting of DoS, GRD, LAOTF, and MNF-I personnel to Ramadi to visit proposed sites for the Ramadi Judicial Complex. The short-term solution, approved by Chief Judge Medhat of the Higher Juridical Council, is to renovate the Ramadi Government Center to house Anbar Criminal Court (ACC) #18. That way, the ACC can begin trying terrorism cases arising within Anbar Province. The long-term solution is to locate a Judicial Complex on FOB Blue Diamond.
- A \$300,000 PR&C has been approved by the MNC-I CoS for a GRD Site Assessment at FOB Blue Diamond for the establishment of a Judicial Complex.
- Initial Site Assessment has been completed. Overall cost of project is now estimated to be \$11.6 million. Total completion time for project would be 120 days (assuming complete availability of site).

**NEXT ACTION:**

- [redacted] (b)(3), (b)(6) (USMC) has been designated as the project manager for the Ramadi Judicial Complex. He met with members of the JCWG on Tuesday, 11 September to discuss what has occurred regarding the Ramadi Complex, as well as the way ahead.

**KEY DATES:**

- 04 OCT – VOIP Teleconference
- 07 OCT – JCWG Meeting

POC: [redacted] (b)(3), (b)(6)

**13. TOPIC:** Coalition Participation (No Change)

**DISCUSSION:** With the arrival of [redacted] (b)(3), (b)(6) in the MNC-I Coalition LNO Cell, C3 Plans has focused its coalition actions to the following items: (1) planning named operations that involve both US forces and a coalition MND (either MND-NE, MND-SE, or MND-CS), and also require corps enabler support, (2) tracking when the capabilities of coalition forces change dramatically enough to warrant either re-missioning of US forces or a boundary change, and (3) participating in WARFIGHTER exercises that train follow-on coalition partners.

POC: [redacted] (b)(3), (b)(6)

**14. TOPIC:** Major Cultural / Religious Events (Update)

**DISCUSSION:** The following lists the months of the Lunar Calendar for 1428-9 (2007-8):

<u>Lunar Month</u>	<u>Meaning</u>	<u>Gregorian Month</u>
1 Shawwal 1428	Vigorous	13 October 2007
* 1 Dhu al Qada 1428	Month of Rest	11 November 2007
* 1 Dhu al Hajj 1428	Month of Hajj	11 December 2007
* 1 Muharram 1429	Forbidden	10 January 2008

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1 Safar 1429	Empty	9 February 2008
1 Rabi I 1429	First Spring	9 March 2008
1 Rabi II 1429	Second Spring	8 April 2008
1 Jumada I 1429	First Freeze	8 May 2008
1 Jumada II 1429	Second Freeze	7 June 2008
* 1 Rajab 1429	Respect	7 July 2008
1 Shaban 1429	Distribute	5 August 2008
1 Ramadan 1429	Parched Thirst	3 September 2008

\* Muhammad decreed the 4 months with an asterisk as holy months. During holy months, it is forbidden for practicing Muslims to wage war or fight.

**POTENTIAL IMPACTS:** Next Operationally Significant Religious Event is the commemoration of the death of Sadiq al-Sadr on 3 Dhu al Qada (13 November 2007). Last year, the commemoration of the death of Sadiq al-Sadr fell on 24 November 2006, which was the single highest casualty producing day for Iraq in 2006.

**WAY AHEAD:** Updated Operationally Significant Religious Events Master List is complete; located on the SIPR MNC-I C3 Plans and Policy homepage under LEAD PLANNER / (b)(3), (b)(6) and also under RELIGIOUS EVENTS.

**POC:** (b)(3), (b)(6)

**15. TOPIC:** IA Legal Advisor Partnership Program (IALAPP) (Update)

**DISCUSSION:** The MNC-I OSJA IALAPP stated priorities are: (1) Oversee IGFC Legal Advisor training; (2) Provide assistance in implementation of revised IA military justice system; (3) Encourage centralized IGFC Detainee procedures and policies; (4) Coordinate providing equipment, materials, and training to increase effectiveness of IA legal advisors; and (5) Foster decrease in IA detainee abuse.

**NEXT ACTION:** Ongoing projects include:

- BG Adnan Hamudi, IGFC Legal Advisor, as well as (b)(6) IGFC Deputy Legal Advisor, meeting on a biweekly basis with MNC-I OSJA IALAPP attorney;

- IA implemented Military Justice System on 1 Oct 07. The English translation of the published laws is complete; (b)(3), (b)(6) is finalizing the training package on the IA Military Justice System to be distributed throughout theater via MNC-I FRAGO.

**KEY DATES:**

1 OCT – IA Military Justice System implemented

**POC:** (b)(3), (b)(6)

**ISF:**

**1. TOPIC:** 11 IA HQ Force Generation and Deployment for FAQ (Update)

**DISCUSSION:** 11 IA is a PMI unit currently undergoing force generation at Old MOD. As of 23 September 2007, 1/11 IA is under the administrative control of the 11<sup>th</sup> Division, but remains under the operational control of Rusafa Area Command and the Baghdad Operations Command. During the OPT, MNSTC-I announced that the HMMWVs that were to be issued to 3/11 and 2/11 as part of FORCEGEN had been redirected by the PM. G4 ISF is attempting to determine where they have been redirected to. This moved 11 IA to the head of the list for the HMMWV/MRAP transfer. This could potentially impact FAQ rotation plan which could in turn lead to an AWOL issue among deployed units.

Unit designations:

- 1/11 IA remains 1/11 in Adhamiya
- 2/11 IA is the former unidentified BDE in FOB Falcon

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- 3/11 IA remains 3/11 in FOB Hope
  - 4/11 IA is current 4/1 in Rusafa
- Battle-space for 11th IA.
- 3 BDEs to Rusafa Area Command, 1 BDE to Karkh Area Command.
  - 11th IA able to incrementally C2 BDEs as it becomes more capable, in order: 1/11, 4/11 (re-flagged from 4/1) 3/11 and 2/11.

**NEXT ACTION:**

- TBD OCT 07 FOC (DIV HQ Build, Phase 1) Orders need to be cut to transfer to BOC control.  
3/11 IA Unit Set Fielding at Besmaya Range Complex (ongoing)

**KEY DATES:**

14 OCT-22 NOV: 3/11 Unit Set Fielding (ongoing)

15 NOV 07, 11<sup>th</sup> Division will take operational control of 1/11 and the Adhamiyah Security District.

? DEC 07: 2/11 Unit Set Fielding

Mid DEC: 3 Bns of 3/11 scheduled to replace 3/3/2, 3/2/4, and 4/2/4 IA

JAN/FEB: Reflag 4/1 to 4/11, release 3/1/3

FEB: ADCON 4/11?

APR: TACON 4/11? 3/11 and 2/11 FOC

JUN: 11 IA DIV troops FOC (Phase 2 of DIV HQ build)

**POC:** [redacted] (b)(3), (b)(6)

**2. TOPIC: Seaport Security - (Update)**

**DISCUSSION:** MNF -I planning efforts for seaports began 29 Mar and included Maritime Strategy development, security planning on seaports. Leaders from the Iraqi Navy, Coast Guard and CF focused on the development of a Memorandum of Understanding for combined maritime operations. Past seaport conference at MNF-I, 24-25 Jul 07, identified significant gaps in coastal security coverage, both procedural and physical. This gap is currently not patrolled by Iraqi Navy, CG or CT [redacted] 1.4a and extends from the last CP on the Iraqi side of the Shatt Al Arab [29° 57'N, 048° 30'E] to the deep water mark off the entrance to the Shatt Al Arab at [29° 51'N, 048° 45'E], a distance of around 10 nautical miles (18km). General Mohan, CG, Basra Operations Command has recommended that DBE Coast Guard be replaced by IA personnel based on the perception that the Coast Guard is ineffective due to corruption. A U.S. Navy planning team has visited MNC-I and MND-SE to determine what options are viable for increased border security on the Shatt Al Arab waterway, the Maysan Marsh area and other coastal waterways.

**NEXT ACTION:**

- Continue to monitor actions / developments on Memorandum of Understanding
- Continue to monitor actions relative to General Mohan's recommendation.
- Continue coordination with U.S. Navy planning team.

**KEY DATES:**

- 01 Nov 07: Joint Border Enforcement Workgroup at DBE HQ - Tentative

-Next meeting is TBD to complete development of the MOU.

**POCs:** [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

**3. TOPIC: IAIB Transition (Update)**

**DISCUSSION:** Construction efforts along the exclusion zone are still significantly behind and the first location to become available will not assist in housing newly converted BNs. With the exception of 1/5/4, exclusion zone basing will not keep pace with the current retraining plan.

- 3/5/4 has begun moving to Karkh Water Treatment Facility (KWTF). 4<sup>th</sup> Div plans to deploy the battalion headquarters and 1 company at Taji, a platoon at the pumping station, a

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platoon at the gray water pumping station and a platoon at the Al-Nasir facility on the Baghdad-Baji freeway as well as a company and 2 platoons at the KWTF itself.

- 4/6/4 graduated and occupied 4/5/4's battle space. 4/5/4 moved to the 2/5/4 battle space. 2/5/4 has moved to K1 for training.
- 18<sup>th</sup> SIB, Companies 1, 2 and 4 of the Bde deserted in mass at the instigation of its officers in protest of the unit's pending relocation from Ash Sharkat to **Sufra (sp)**. The 4<sup>th</sup> IA leadership did not appear too concerned about the incident, saying these soldiers would return by pay day. To date, approximately 150 soldiers have returned to duty and the battalion has begun re-manning checkpoints along their sector of the pipeline road.
- 2/5/4 will move to the battle space of the next 5<sup>th</sup> Bde/4IA Div unit to go to K1. This unit is not yet named.
- Everything after 2/5/4 will change based on the completion of the exclusion zone facilities. Units cannot move to training until IGFC knows approximately when their follow on basing will be ready. They will have to cut FRAGOs as the situation develops. Equipment is another issue with the FMS buy still expected in the summer 2008 timeframe. IGFC may elect to train without re-equipping now and provide the equipment as it arrives next summer.

**NEXT ACTION:**

- TBD: Conference (IGFC, IAG, C3 ISF, MND-N) to straighten out the new unit designations

**KEY DATES:**

**POC:** [redacted] (b)(3), (b)(6)

**4. TOPIC:** Build POE Capability - Border Strategy, Security and Interdiction (Update)

**DISCUSSION:** MNF-I published the modification FRAGO (Securing the Borders Strategy) this month as part of the Iraqi National Border Control Plan. The modification of the strategy serves to reinvigorate and refocus MNF-I's efforts with the GOI on borders enforcement. The strategy will serve as the basis for all ongoing border planning efforts to include interdicting the flow of foreign fighters, building POE capability and seaport / air port strategy. MNC-I continues to build permanent presence at designated POEs IOT disrupt foreign terrorists and facilitators cross-border movement, illegal munitions smuggling and other nefarious cross-border activities. POE enhancement remains a priority and continues to improve as part of the plan. Biometric screening operation continues. **General Mohan, CG, Basra Operations Command has recommended that DBE forces in MND-SE be replaced by IA personnel based on the perception that DBE forces are ineffective due to corruption.**

**NEXT ACTION:**

-Monitor developments / planning tied to the National Border Control Strategy to include Border Enforcement Conf with neighboring countries at the US Emb. (DHS Host).

-Continue to monitor actions relative to General Mohan's recommendation.

**KEY DATES:**

-01 Nov 07 Joint Border Enforcement Workgroup at DBE HQ -Tentative

**POCs:** [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

**5. TOPIC:** Seaport-Airport Transfer of Authority (Update)

**DISCUSSION:** The supervision of seaports / airports now fall under the MoI / DBE effective 24 Jul 07. Key ministerial negotiations and administrative requirements associated with this action will continue to facilitate / complete the transfer process. It is assessed that the Umm Qasr port manager [redacted] (b)(6) is likely to retain his position for the foreseeable future, as is the port director [redacted] (b)(6) (who is based in Basrah). The PM has appointed Director Generals (DG) for 4 seaports and will come under MOI authority. The MOT does not concur with the decision. The PM believes that ports are a national concern and he does not believe that the MOT should have overall control. The MOT is fighting with the PM on this and hence

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the delay in the TOA. The DG will be responsible for the Port Director (Port Director - daily port function including loading, unloading, administration) as well as the other ministry directors at the port (customs, immigration). It is assessed that when the DGs are in post, then the FPS will be brought firmly under command and will be restricted to security only. **MOI/DBE has appointed a General as overall director for the SPOEs. The new General Officer position will oversee the operations of Port Directors at all 4 SPOEs. As of this time the line of authority from the SPOE General to DBE is not clearly defined to CF.**

**NEXT ACTION:**

- Continue to monitor actions / developments of seaport/airport strategy & seaport transfer of authority to MOI
- Transfer of authority of the FPS from the MoT to Mol

**KEY DATES:**

- 01 Nov 07: Joint Border Enforcement Workgroup at DBE HQ - Tentative

**POCs:** [Redacted] (b)(3), (b)(6)  
[Redacted] (b)(3), (b)(6)

**6. TOPIC:** Equipment/Logistical Support to Brigades and Battalions (Update)

**DISCUSSION:** 3-4 OCT IA Life Support Conference at MOD clarified PM/MINDEF intent to discontinue current Life Support Contract and return to "old army system" of giving DIV CDRs the funds to feed/support their DIVs. IGFC has requested and been given answers by all of the DIVs as to their readiness for the implementation of this process

\* Execution Date: 5 Nov - Contracts must be let by this date for 1 Dec Service with no interruption. LTG Dubik's recommendation is for a phased approach to self sufficiency vs. drop dead date of 1 December. Taji is a proof of the principle.

LTG Ali (IGFC) is drafting a proposal to GEN Babikir and MINDEF to allow for a phased approach and to run a proof of principal with 1<sup>st</sup> DIV in Habbaniyah.

**NEXT ACTION:** C3 ISF LOG continues to monitor equipment status of IA units and especially those supporting FAQ.

**KEY DATES:** 30 November expiration of current Life Support contracts.

- This will be one of the subjects discussed at the logistics conference hosted by MNSTC-I on 8 NOV 07.

**POC:** [Redacted] (b)(3), (b)(6)

**7. TOPIC:** IA Future FAQ Rotations (Update)

**DISCUSSION:** C3 Plans requested C3 ISF prepare a presentation on the facts, assumptions, constraints and risks used to forecast which IA units are available to deploy in support of Baghdad Security Operations. IGFC published OPORD 3 to cover the next rotation:

- A. Extend 4/1, 1/4/1, 2/4/1 and 3/1/3 (O/A 1 FEB 08)
- B. Extend 3/2/2 to the fourth phase (O/A 1 FEB 08) Beginning to hear threats of AWOL due to extension.
- C. 3/3/2 and 3/2 return the control of the 2nd IA after the completion of the third phase. Assign a battalion from 3/11 after the completion of training in Kirkush training center to replace 3/3/2. (O/A 18 DEC 07)
- D. Extend 3/2/4 and 4/2/4 until the 15th of December, 2007, then replace with two battalions from 3/11 after the completion of training in Kirkush training center. (O/A 15 DEC 07) Beginning to hear threats of AWOL due to extension.
- E. 1/3/10 replaced 2/3/10 as the inbound unit replacing 2/2/10. 4/10 IA was reflagged as 1/10 so new unit designations are: 2/1/10 (old 2/4/10) RIPs with 1/1/10 (old 1/4/10). (O/A 24 NOV 07).

IGFC issued a FRAGO 10 IA to cover movement, training, and RIP/TOA.

**NEXT ACTION:**

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Now -7 NOV Homestation TNG (10 IA)  
Due-out: IGFC order to 2 IA to reinforce FAQ units to 110%

**KEY DATES:**

2 NOV: 1900 Breeze conference  
~8-9 NOV Deployment to Besmaya  
~10-21 NOV TNG at Besmaya  
~22-24 NOV RIP/TOA 10 IA BNs  
APR: 3/11 and 2/11 IA FOC

**POC:** [redacted] (b)(3), (b)(6)

**8. TOPIC:** Transition of IA Divisions (No Change)

**DISCUSSION:** The transition of the ten IA Divisions (developed under the COIN force program) to Iraqi Security Forces control is 90% complete:

- 7IA TOA programmed for 01 Nov 07. MNC-I FRAGO directing 7IA TOA to IGFC published 02 Aug 07.

**NEXT ACTIONS:** Monitor 7 IA Transition, Close Project, Archive Documents.

**NEXT ACTION:** Staff draft MOU and prepare battlespace management FRAGO.

**POC:** [redacted] (b)(3), (b)(6)

**9. TOPIC:** Unit Set Fielding at Besmaya (Update)

**DISCUSSION:** 3/11 IAD has commenced USF at the Besmaya CTC which will enhance the overall mission readiness prior to arriving to FOB Hope for operations. This is the first opportunity for this type of training for the Iraqi Army.

28 Oct, [redacted] (b)(3), (b)(6) conducted a site visit to Besmaya to observe all aspects of USF.

All allocated equipment was received by 3/11 on or ahead of schedule.

MoD M1 must provide orders on IA soldiers participating in USF in order to validate payroll information and proceed with biometrics and issuance of M16A4 rifles. While USF is slightly ahead of timeline, any further delays will impact the training schedule for 3/11 and further delay the movement of 3/11 into its area of operations. This ultimately will adversely affect FAQ rotations. One option presented suggested that 3/11 continue its M16 training once they arrive at FOB Hope. BG Swan will not allow this option. CMATT will continue to press M1 for these orders.

**NEXT ACTION:** Continue to monitor schedule and potential equipment challenges.

**KEY DATES:** 28 Oct site visited by [redacted] (b)(3), (b)(6) C3 ISF

**POC:** [redacted] (b)(3), (b)(6)

**10. TOPIC:** RSU Taji Shortage of Common User Logistics Items (Update)

**DISCUSSION:** RSU Taji has experienced supply shortages in the Central Issue Facility (CIF) for common items. The most recent example cited was a shortage of medium sized boots. It is recommended that improvements be made by providing "just in time" supplies of the high demand sized items to prevent long term problems. MNSTC-I believes that the IA has the supplies and funding organically to resolve this issue.

**NEXT ACTION:** Continue to monitor and validate whether there are shortfalls across the board.

**KEY DATES:** None

**POC:** [redacted] (b)(3), (b)(6)

**FORCE GENERATION:**

**1. TOPIC:** MNC-I RFF 656 Riverine JUONS (Update)

**DISCUSSION:** Past: RFF 656, released 17 Jun 06, requested Riverine capability. JFCOM RFI dated 30 Sep 06 indicated RFF 656 not sourced due to RFF 397 (for MNF-W), directed CENTCOM to source internally. ONS submitted by MNF-I on 30 Nov 06, disapproved 8 JAN

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07. Joint Capabilities Board review of JUONS had no significant results. JFCOM developed an in-lieu-of solution and engaged the global force management process. USJFCOM Sourcing Recommendation was deployment of MESF (3 x Armored RHIBs) to augment RIVRON by providing dam security to relieve Riverine assets to support dedicated Riverine requirements. Solution removed from SDOB by Navy. Naval planning team requested by MNF-I based on CONOP request from Chief of Naval operations; Navy identified members of the NECC.

Coalition partners contacted to determine capabilities/feasibility of support. All responses are negative. MND-SE terminated river patrols and repositioned equipment to allow 7 day response if Iraqi capabilities are exceeded.

Based on MNC-I request to utilize Iraqi Fast Attack Boats, Iraqi Navy Commander signed MOU, boats were identified and inspected. US owned JP8 out board engines procured for the FAB and follow on Coalition watercraft. Six FAB are being repaired and configured by the 10<sup>th</sup> Trans Bn in Kuwait.

FRAGO published in 26Jun07 DTU, specifying commercial watercraft purchase option to MNDs utilizing OMA funds and internal assets to meet mission. DA LNO located 11 Coast Guard watercraft and got them laterally transferred to TPE for MND-N/MND-B with arrival 4-30 OCT. 10<sup>th</sup> Trans executes initial inspection and preparation. MND-B /MND-N directed delay in watercraft utilization based on RIP/TOA. Riverine way ahead submitted to JCS tank on 12OCT07, need CONOP. MND-C has submitted a JARB for three armored watercraft in accordance with 26 JUN07 DTU, delivery NLT 1 Jan 07.

**Present:** Iraqi Navy Forces Commander has verbally agreed to extend FAB utilization to Oct 07, MOU is in staffing. FAB Engines are being installed in conjunction with safety related repairs with assistance from 1<sup>st</sup> TSC and 316th units and the Coast Guard at Kuwait Naval Base (KNB). Three of **nine** Coast Guard watercraft and **three** FAB with 10<sup>th</sup> Trans at KNB are operational. Coast Guard in theater training capability identified, training team linked up with 10<sup>th</sup> Trans for training plan able to train crews 1 NOV07. Naval Planners are on VBC developing CONOP.

**NEXT ACTION:** Reception of Coast Guard Watercraft continues, last **two arrive NLT than 5 NOV07. Publish training plan as DTU entry based on DTU feed back that MND-C cannot train before December, MND-N before January, and MND-B before February due to mission load/RiP/TOA. Mitigate possible loss of Coast Guard trainers due to shift in training.** Continue to monitor component delivery for watercraft repair.

**KEY DATES:**

**POC:** (b)(3), (b)(6)

Riverine Research and Actions Folder, Deputy Folder, C3 Plans and Policy Web page on SIPR and CENTRIX

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1.4a

POC:

(b)(3), (b)(6)

1.4a

POC:

(b)(3), (b)(6)

**4. TOPIC:** Request for Forces 719 Mod 6 (MNC-I #144) for Replacement Division Headquarters for Multinational Division Center (MND-C) (Update)

**DISCUSSION:** It is conceivable that MNC-I will sustain the current level of brigade combat teams through the summer of 2009. In addition to maintaining the current set of forces, Multinational Division-Center (MND-C) will assume responsibility for the current Multinational Division-Central South (MND-CS) on or about 1 MAY 08, increasing the division's geographical coverage area by at least one seventh (fourteen percent). In view of these facts, MNC-I believes it is necessary to request a replacement of the current Multinational Division-Center (MND-C) Division Headquarters, 3d Infantry Division, in order to maintain the same level of command and span of control. As the headquarters is replaced, the package of enablers for the division must also be replaced. LAD for this replacement division headquarters is 12 MAY 08. Transmitted to MNF-I 14 AUG 07. Submitted to CENTCOM 11 SEP 07. To Joint Staff 4 OCT 07. 16 OCT verified MTOE of 10<sup>th</sup> MTN DIV HQ as acceptable. **Div HQ itself in 1 NOV SDOB;** enablers projected for a later (29) NOV SDOB.

**NEXT ACTION:** Respond to requests for information.

**KEY DATES:** LADS: 12 MAY 08

POC:

(b)(3), (b)(6)

**5. TOPIC:** Request for Forces MNC-I # 154 Horizontal Engineer Company for MNC-B (No Change)

**DISCUSSION:** This RFF includes: 1 X Horizontal Construction Company to support combat and construction operations in Multi-National Division Baghdad Area of Operations. This RFF requests the validation of the Echelon above Division (EAD) engineer assets required to support combat and construction operations in the MND-B AO. The Construction Support Equipment

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(CSE) Company sourced to OIF 05-07 and OIF 06-08 was not included in the Multi-Functional Engineer Battalion requirement  for OIF 07-09. When the 642d Engineer Support Company redeploys on 11 NOV 2007, it will not be replaced. This will leave MND-B with a deficit of six horizontal platoons. Corps Engineer Brigade assets are tasked at capacity and utilization rates are not predicted to decrease in the next 12 months. This RFF is submitted in accordance with a request by 4<sup>th</sup> ID prior to assuming MND-B. Transmitted to Force 9 SEP 07. Transmitted to Force 25 SEP 07. Transmitted to CENTCOM 11 OCT 07. Draft chops from CENTCOM indicate that MNC-I #154 Horizontal ENG and MNC-I # 152 Facilities Engineers will be combined as a single RFF.

**NEXT ACTION:** Respond to RFIs.

**KEY DATES:** LAD: 15 JAN 08

**POC:**

**6. TOPIC:** Request for Forces MNC-I #152 Facilities Engineer Detachments (No Change)

**DISCUSSION:** This RFF includes: 2X Facility Engineer Detachments to support construction and maintenance at the Combat Support Centers (CSCs). RFF addresses the validation of requirements to support base management operations at the Combat Support Centers (CSCs). The lack of a FED has led to difficulty in the execution of MILCON construction and closure of CSC Cedar II. Previous work conducted by a TCN/LN electrical contract at a FOB supported by Q-West led to a CF soldier fatality. Assets assigned to the Corps Engineer Brigade are tasked to support other Contingency Operating Bases (COBs) or are being shifted to support Contingency Operating Bases. CSCs are expected to remain around for as long as the Contingency Operating Bases. Assets within the Iraqi theater cannot be reallocated to support the CSCs. Transmitted to Force 9 SEP 07. Transmitted to Force 25 SEP 07. Transmitted to CENTCOM 11 OCT 07. Draft chops from CENTCOM indicate that MNC-I #154 Horizontal ENG and MNC-I # 152 Facilities Engineers will be combined as a single RFF.

**NEXT ACTION:** Respond to RFIs.

**KEY DATES:** LAD 15 JAN 08

**POC:**

**7. TOPIC:** Request for Forces MNC-I #148 Non Standard Brigade Headquarters (Update)

**DISCUSSION:** Success in mission accomplishment is being realized in Al Anbar and Al Wasit provinces. As a result, military operations are giving way to political means as we continue to enable civil authority. As such, the commander has determined that conditions support the redeployment of the current US Army forces (1/3ID and 214 Fires BDE) on their present time lines and not replacing those capabilities. Given this fact, the Commander, MNC-I requests to replace the HBCT and 214 Fires BDE with Non-Standard (N/S) brigade-level headquarters capable of (1) commanding and controlling remaining US and Coalition Forces and Civil-Military Operations Teams (i.e., QRF, MEDEVAC, Fire Support, Route Clearance Teams, PRTs, etc.); and (2) Conducting interface with local governments and the Iraqi Security Forces in order to provide the political-military headquarters interface necessary to continue the enduring process of enabling civil authority. Any brigade-level headquarters/command and control organization will accomplish the purpose of this RFF (e.g., Fires Brigade Headquarters, Air Defense Artillery (ADA) Headquarters, Combat Support Brigade (Maneuver Enhanced), Battlefield Surveillance Brigade, United States Marine Corps Marine Expeditionary Brigade, etc. (Note: This is not an all inclusive list.)). Additionally, a Civil Affairs Company Level Civil Military Operations Center for each Non-Standard Brigade Headquarters is requested. Transmitted to Force 23 SEP 07. Now within Force staffing. Transmitted to **CENTCOM 28 OCT 07.**

**NEXT ACTION:** Respond to RFI's.

**KEY DATES:** LADs: 9 March and 7 July 08

**POC:**

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**8. TOPIC:** Request for Forces MNC-I #162 for 2 x RC Combat Arms Battalions (Update)

**DISCUSSION:** On order, reserve component combat arms battalions deploy to designated areas of operations in the Iraqi Theater of Operations (ITO) and secure designated headquarters in order to protect respective headquarters. The requested non-standard brigade headquarters do not have organic forces to provide security; therefore, the requested reserve component combat arms battalions will be utilized to provide that security. One of the requested Reserve Component combat arms battalions will be assigned the responsibility of providing security for the requested non-standard brigade headquarters in Ar Ramadi in Multinational Force-West, the other will be assigned the responsibility of providing security for the requested non-standard brigade headquarters in Al Kut in Multinational Division-Center. Both battalions will also provide security for the Provincial Reconstruction Teams (PRTs) as the PRTs interface with local and provincial governments off the Forward Operating Base (FOB). Transmitted to Force 19 OCT 07. **Transmitted to CENTCOM 28 OCT.**

**NEXT ACTION:** Respond to RFI's.

**KEY DATES:** LADs: 9 March and 7 July 08

**POC:** [REDACTED] (b)(3), (b)(6)

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**9. TOPIC:** Request for Forces 806 Information Operations (No Change)

**DISCUSSION:** US adversaries operate on the internet with near-impunity, using it to recruit new members, spread extremist ideology and propaganda, and disseminate command and control messaging. Recent authorities grant DOD greater opportunity to contest the free use of the internet by Anti-Iraqi Forces (AIF). MNC-I is developing three capabilities to execute CNO and PSYOP based on those new authorities. MNC-I needs CNO capabilities to understand adversary use of the internet, develop targets, and make appropriate target nominations that reflect MNC-I requirements. MNC-I also needs the capability to counter extremist propaganda and messaging on the internet by providing an alternative voice and message. [REDACTED] 1.4a, 1.4c

[REDACTED] 1.4a, 1.4c

[REDACTED] 1.4a, 1.4c

Transmitted to MNF-I 30 AUG 07. Transmitted to CENTCOM 11 SEP 07.  
Transmitted to Joint Staff 4 OCT 07.

**NEXT ACTION:** Respond to RFI's.

**KEY DATES:** LAD: 31 DEC 07

**POC:** [REDACTED] (b)(3), (b)(6)

[REDACTED] 1.4a

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1.4a

POC: [REDACTED] (b)(3), (b)(6)

**11. TOPIC:** (RFF) MNC-I #157 for 1 X SECFOR Combat Arms Battalion (No Change)

**DISCUSSION:** MNC-I requests 1 X SECFOR Combat Arms Battalion (BN) to relieve 1-9 FA conducting Force Protection missions at LSA Anaconda. This is a non-enduring requirement requesting a one time fill from 15 JUN 08 to 15 SEP 08 and can be filled by retaining current SECFOR units scheduled for curtailment. The gap in capability requested in this RFF is the result of CENTCOM concurring with JFCOM's request to accept the 07-09 Theater Security BDE minus 1 X IN BN. MNC-I has internally mitigated this shortfall for 13 months by task organizing 1-9 FA from 2/3 ID and placing them OPCON under 1/82 ID (-). 1-9 FA is not scheduled to be replaced as a rotational force and its BOG is approximately 40 days prior to 1/82 ID (-)'s BOG. Transmitted to MNF-I 5 OCT 07. Transmitted to CENTCOM 22 OCT 07. CENTCOM with JS discussing to restaff as GENADMIN or continue as RFF.

**NEXT ACTION:** Staffing though CENTCOM.

**KEY DATES:** LAD 15 JUN 08

POC: [REDACTED] (b)(3), (b)(6)

**12. TOPIC:** MNC-I REQUEST FOR FORCES #162 for one CID BN HHD assigned to MNC-I (No Change)

**DISCUSSION:** This RFF requests the deployment of one Criminal Investigations Division Battalion HHD to the Iraq Theater of Operations (ITO). MNC-I requires a separate unit (1 x CID BN HHD) to conduct operations and criminalistic analysis for all Non-Improvised Explosive Device (IED) related evidence in the Iraq theater of operations. The CID BN HHD will serve as the Command and Control node for the future deployment of four Joint Expeditionary Forensic Facilities (JEFFs) to the ITO. JEFFs are a comprehensive forensic force multiplier for maneuver as well as support units that provide an immediate offensive capability by exploiting evidence of forensic value before, during and after any combat operations. The CID BN HHD provides forensic evidence collation, forensic examination and criminalistic analysis, command and control and linkage to MNC-I as well as reach back capability to the United States Criminal Investigations Laboratory (USACIL) and other CONUS labs and facilities. The CID BN HHD will liaise with appropriate interagency organizations to provide forensic support as needed. This capability will provide a critical resource and combat multiplier for deployed forces theater wide.

**NEXT ACTION:** Internal completion of action.

**KEY DATES:** EAD 1 MAR 08. LAD 15 MAR 08

POC: [REDACTED] (b)(3), (b)(6)

**13. TOPIC:** MNC-I REQUEST FOR FORCES #161 For Counter IED Corps Support Team and 4 X Division/MEF Support Teams to support MNC-I IED Network Attack (Update)

**DISCUSSION:** This is a request to formalize a recurring requirement for forces in Iraq to enable Joint IED Defeat Organization (JIEDDO) support for effective IED Network Attack operations. JIEDDO created the JIEDDO CIED Operations Integration Center in Virginia in 2006-7 to develop a broad variety of fused operations-intelligence products in support of USCENTCOM network attack operations. Commander MNC-I and Director, JIEDDO have conducted a proof of concept employment of a Corps Support Team (CST) and Division/MEF Support Teams (DST/MST). Through relatively small C2 and SATCOM deployment packages, the CST,

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DST/MST enable direct in-theater utilization of the extensive JIEDDO COIC capabilities. Commander MNC-I now requires these detachments, totaling 1.4a personnel (3 of which are already on a JIEDDO Field Team Iraq JMD), for recurring support of MNC-I and subordinate MND/MNF HQs for the duration of their deployments.

**NEXT ACTION:** MNC-I staffing

**KEY DATES:** Personnel currently in theater; EAD and LAD not required.

**POC:** (b)(3), (b)(6)

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**14. TOPIC:** FY08 SECFOR (Update)

**DISCUSSION:** The deployment plans for 39<sup>th</sup> BCT and 76<sup>th</sup> BCT were entered into JOPES during last weeks Force Flow Conference. 76<sup>th</sup> BCT will conduct a second PDSS in early November and finalize the location of 2 of its battalion headquarters. MNC-I subordinates provided TPE listings and a consolidated rollup is being processed for transmission to FORSCOM by 7 NOV 07.

**NEXT ACTION:** Continue Coordination with ALCON.

**KEY DATES:** TBD

**POC:** (b)(3), (b)(6)

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**15. TOPIC:** Request for Forces (RFF) 759 Mod 1 – Extend 126 FMCO (-) to 365 BOG (No Change)

**DISCUSSION:** This modification changes the 126 Financial Management Company (minus) from 90 day BOG to an enduring requirement. Additionally, it requests that the RFF requirement be changed from a Financial Management Company (-) to a Financial Management CO. Fourteen (14) (but as of 24 OCT 07 fifteen) MNC-I finance detachments support 192,000 personnel (military and civilian) in Iraq, greater than twice the doctrinal number of 6,000 personnel each. MNC-I finance units also disburse over \$2,000,000,000 (\$2 billion) annually. Currently, three Financial Management COs provide internal control and technical oversight of MNC-I finance detachments in order to maintain accountability of public funds. A minimum of three Financial Management COs are required by doctrine to provide internal control/oversight. Redeployment of the 126 Financial Management CO (-) after 90 days will violate the doctrinal template and increase the potential for loss of public funds. Sourcing of the 126 Financial Management CO (-) at 67% of authorized strength 1.4a PAX) also jeopardizes their ability to perform their mission. This will restore the financial internal control/technical oversight capability that existed prior to FY 06-08 rotation. Two Department of Defense IG audits of internal controls of finance operations in South West Asia are currently ongoing or scheduled to begin in 2008. Transmitted to MNF-I 6 OCT 07. COMMENT: Force changed the request from an extension to an enduring requirement. Submitted BOG extension GENADMIN request to CENTCOM; in staffing. Should be released to JS this week.

**NEXT ACTION:** Staffing through Force.

**KEY DATES:** Extend current unit until 1 AUG 08

**POC:** (b)(3), (b)(6)

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**16. TOPIC:** RFF 774 (RFF #MNC-I 130) Medical: Mental Health, Preventative Medicine, and Medical Logistics (Update)

**DISCUSSION:** During OIF rotation 06-08 MNC-I has 3 non-transformed Sustainment Brigades that provide daily care to the 164,000 U.S. personnel. For OIF rotation 07-09 (3) transformed Sustainment Brigades whose MTOEs do not contain Mental Health, Preventive Medicine and Medical Logistics are scheduled to deploy. This RFF is a one-for-one replacement of the capability lost due to transformation. Total of 1.4a Personnel. JFCOM will continue to seek sourcing for the Health Services Det at Q-West.

1.4a (two teams) personnel sourced in GFMAP Mod 9. 3<sup>rd</sup> team solution out for chops.

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**NEXT ACTION:** Respond to any RFIs.

**KEY DATES:** Various LADs. Draft LAD shift to 25 FEB 08.

**POC:** [redacted] (b)(3), (b)(6)

**17. TOPIC:** RFF 786 Mobile Public Affairs Detachment (MPAD) (No Change)

**DISCUSSION:** An MPAD is a [1.4a] Soldier unit commanded by an O4 with the following capabilities: Provide print and broadcast products, operate a media operations center, advise and assist leaders and troops with procedures to support the civilian news media, and operate the Digital Video and Imagery Distribution System (DVIDS) to transmit digital products and conduct live interviews from remote locations. 3 ID deployed as an additional division headquarters to occupy and establish Multinational Division–Center (MND-C) due to span of control concerns recognized by MNC-I. In 27 SEP SECDEF Orders Book, approved in GFMAP MOD 7.

**NEXT ACTION:** Await arrival of MPAD in theater.

**KEY DATES:** LAD 1 FEB 08.

**POC:** [redacted] (b)(3), (b)(6)



**POC:** [redacted] (b)(3), (b)(6)

**19. TOPIC:** GFMAP 648 Mod 3 (IAG) (No Change)

**Discussion:** This RFF requests 1 X Division MiTT to support 11<sup>th</sup> IA Division, adds medics for the Motor Transport Regiment (MTR) and LOG BN MTTs. It adds EOD manning and MP manning for division MiTTs. It also adds 4 X BTTs to support current Department of Border Enforcement (DBE) force structure. Total increase of [1.4a] X Pax. To CENTCOM 22 FEB 07. Release to Joint Staff and renamed GFMAP 648 Mod 3. TGT SDOB TBD. JFCOM Sourcing RFF Rollup 15 MAY shows Partial Solution Submitted ([1.4a] PAX) with Non-concur on remaining capability, TGT SDOB 17 MAY 07. In SDOB for 25 MAY. Have submitted RFI through MNF-I requesting status on remaining [1.4a] PAX of the RFF. [1.4a] in EXORD Mod 22. P4 Memo submitted by BG Pittard through GEN Petraeus to ADM Fallon requesting assistance. AO Force Sourcing SVTC slides 19 Jun 07 state "Partial solution ordered ([1.4a] PAX). Continue staffing remaining PAX (5 MiTTs). TGT SDOB: 26 JUL 07." Force Provider non-Concurs to remaining 5 MiTTs. Joint Staff recommends that RFF be closed. RFF to remain open with possibility of some Joint Sourcing. [1.4a] slots will be sourced by FY 08 sourcing; [1.4a] remain sourced, [1.4a] remain unsourced. Joint solution being examined.

**NEXT ACTION:** Have requested status through MNF-I. CENTCOM researching status of second P4 sent from GEN Petraeus to ADM Fallon on this issue. No update at this date, no date of action forecast, although the RFF is still to remain open. All force providers non-concur

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to sourcing. Four potential Courses of Action are in staffing at this time. 3<sup>rd</sup> round of chops targeting OCT SDOB resolution. SDOB 18 OCT has sourcing solution for 1 HQ National Dep of Border Enforcement (DBE) Transition Team [1.4a]AF, [1.4a]Army, [1.4a]Navy) [1.4a] personnel sourced in GFMAP Mod 9. Rest held in abeyance.

**KEY DATES:** None at this time.

**POC:** [redacted] (b)(3), (b)(6)

**20. TOPIC:** RFF 695 for 316TH ESC (Update)

**DISCUSSION:** 316th ESC RFF requests [1.4a] pax to provide staff augmentation, ISF support, and distribution management capability to this USAR unit that will deploy under a new Modular MTOE of 254 pax; reduction of [1.4a] compared to the 13th SCE, and [1.4a] compared to 3rd COSCOM. Additional personnel will enable 316th ability to plan, coordinate, and synchronize logistics support and sustainment operations across the ITO. Reduced manning based on transformation to Single Log C2 with 1st Theater Support Command (TSC) assuming portions of overall theater sustainment mission from the ESC. Timeline for 1st TSC to assume Single Log C2 is a minimum of 6 months into the 316th ESC rotation (~Jan 08). CENTCOM RFF 695 released 9 Nov 06. Sourced in 07-09 EXORD Mod 7. CENTCOM also states in EXORD that this enduring request will be sourced after 07-09 via a JMD. Since then, CCJ1 And CCJ4 have stated via e-mail that the JMD is not the correct method of sourcing this requirement and do not endorse the creation of a JMD to support this requirement. Discussed in detail with CENTCOM, JFCOM, and FORSCOM 21 Aug. Seeking short and long term solution. Short term solution is either a BOG extension (which CENTCOM vetted and believes is not feasible), or seeing volunteers and plugging with CONUS units. Long term solution is mod 2 to RFF 695 which will make the requirement enduring for the next ESC. 23 Aug: JFCOM AO is also researching the possibility of changing EXORD mod 7 to remove the JMD and make the requirement enduring by disconnecting the augmentation from single log C2 which will alleviate the need to an RFF mod. Formal message at CENTCOM and ARCENT FFA. JFCOM has stated via email that RFF 695 mod 2 will need to come forward to change the EXORD wording and to make the augmentation enduring and distinct from Single Log C2. CENTCOM is requesting that JS rescind the EXORD requiring the JMD. ESC is preparing to route their RFF. Short term solution is progressing. MNC-I CJ1 is working with 316 ESC G1 and coordinating with HQDA to have orders cut for current ESC augmentation volunteers. Coordination efforts are also in progress to use personnel on the in theater volunteer list (maintained by MNC-I CJ1) to fill nearly all of the remaining [1.4a] positions left open. This effort will take approximately one month to complete and there is a risk of having Soldiers who have put their name on the volunteer list having changed their mind regarding staying in theater. 316 ESC has successfully filled [1.4a] slots for the augmentation plug using the theater volunteer list and DA is providing the other 2 individuals. Will continue to press on the long-range sourcing solution. **DA has refused to extend the [1.4a] AGR Soldiers. Total now needed for short-term plug is [1.4a]. Additionally, the volunteer pool has shrunk and will not provide near the number of [1.4a] identified. ARFOR and operational chain of commands apprised of situation. ESC will continue to identify volunteers until 15 Nov, and then ARFOR will need to provide remainder.**

**NEXT ACTION:**

- Track and report short term plug. Push RFF mod up.

**KEY DATES:**

- ~25 Feb 07: RDD for replacements

-15 Jul 07: LAD for 316th ESC Personnel

**POC:** [redacted] (b)(3), (b)(6)

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**21. TOPIC:** MNC-KU JMD (Update)

**DISCUSSION:** MNC-KU JMD was ordered in response to RFF 695M1 after first rotation was sourced via traditional sourcing. JMD is loaded in database by MNC-I CJ1, but cannot be activated by CENTCOM J1 due to the JMD process running through the GFMB, rather than the PSRB process. JMD cannot be active until JS directs which service(s) will fill this [1.4a] pax JMD.

**Have again asked CENTCOM FM for support in resolving this sourcing issue.**

**NEXT ACTION:** Request CENTCOM FM to engage joint staff to change EXORD to indicate service(s) to fill.

**KEY DATES:** 1 Feb, MOB date for possible reservists to fill billets.

**POC:** [redacted] (b)(3), (b)(6)

**22. TOPIC:** ITO Finance Group and HR Ops C2 (Update--Final)

**DISCUSSION:** Currently, the finance battalions in Iraq fall under the 13 Finance Group in Kuwait which falls under the 377<sup>th</sup> TSC, which falls under ARCENT, which falls under CENTCOM. Under the new Sustainment doctrine FM Ops, it falls in under the SB SPO which falls under the ESC. If the ESC is to take on this new relationship then CENTCOM needs to issue a FRAGO because it governs ARCENT and all the subordinate entities. [redacted] (b)(3), (b)(6) brought issue to ARCENT attention apx 20 Jul with neg response. FRAGO chopped and returned from MNC-I. FRAGO is still at CENTCOM. OPCON/TACON shift complete. Still coordinating whether CORPS, ESC or TSC asset will retain BOS. (We face a similar issue with AG WFF responsibilities). **Meeting at Force Flow with ARCENT, CJTF-82, TSC, HRSC and FI Directorates held. Directorates under the TSC will support all operations and decisions pertaining to force gen functions. However, the FI and HR URFs will remain under the ownership of the ARFOR. Further decisions will be made as we move toward Single Log C2.**

**NEXT ACTION:** Await move toward Single Log C2.

**KEY DATES:**

**POC:** [redacted] (b)(3), (b)(6)

**23. TOPIC:** [redacted] 1.4a (Update)

**NEXT ACTION:** Complete CENTCOM Fall Force Flow Conference

**KEY DATES:**

3-7 DEC 07	FORSCOM Sourcing Conf	Fort MacPherson, GA
Mid Jan 08	JFCOM Sourcing Conf	Norfolk, VA
<b>7-18 APR (Tent)</b>	CC FY09 Force Flow Conf	Scott AFB, IL

**POC:** [redacted] (b)(3), (b)(6)

**24. TOPIC:** Warfighter Function Rep (WFF) training proposal (No Change)

**DISCUSSION:** IRT rapid theater turnover, rapid changes in the FM process and general inexperience in force management, joint AO level proposal is being generated to conduct training on FM processes and organizational support ICW CENTCOM FM shop. Working to identify agenda and location based on simple cost/benefit analysis. This conference will include MNF-I, MNC-I, MNSTC-I and TF [1.4a] WFFs, and 18<sup>th</sup> ABN Corps primary Force Gen Reps. Proposal also includes making this training agenda theater-wide to be repeated annually at the beginning of the Force Requirements conference and exported to the WFFs of the incoming Corps prior to deployment. CENTCOM is coordinating training on 15 OCT at Scott AFB as part of the Force Flow Conference. Also considering a combined CENTCOM/MNC-I MTT for XVIII ABN if required to training XVIII ABN Corps WFFs if needed. XVIII ABN will send seven personnel to the training at Scott AFB.

**NEXT ACTION:** Continue coordination efforts with ALCON.

**KEY DATES:** 15 OCT, training day at Scott AFB

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