MND-B ePRT 30-Day Assessment Brief

14 JUL 07
MND-B Commander’s Intent

Purpose: Promote the legitimacy of the Iraqi governmental system and security forces at all levels.

Key Tasks:
1. Secure Baghdad in coordination with the ISF.
2. Significantly reduce sectarian violence.
3. Reduce sectarian tensions through sustained engagement with security forces as well as governmental, tribal, and religious leaders.
4. Protect the force; defeat the IED networks.
5. Enable the primacy of local and District governments by supporting the IA, IPS, NP, DBE, and government organizations.
6. Create the conditions for a stable environment by supporting progress along multiple dimensions, to include governance, economic development, security, and communications.
7. Transition responsibility for security to a well trained and confident Iraqi Security Force.
8. Create the conditions for reconciliation within Baghdad.

End-state: Baghdad is secure and progressing towards transition to Iraqi primacy in maintaining security. Iraqi Security Forces are executing the Baghdad Security Plan with Coalition Forces in tactical to operational overwatch. Successful execution of the BSP has increased the perceived capability and legitimacy of the Government of Iraq. Terrorists are defeated, competing militias and insurgents are neutralized with reduced popular support.

14 July 2007
ePRTs are collocated with the BCT Headquarters

MND-B
- FOB Taji – 1/1CD & 2/82ABN
- FOB Loyalty – 2/81D
- FOB Falcon – 4/1ID
- Camp Liberty – 2/1ID
- FOB Prosperity – 2/1CD

**Task/Purpose**

- Lead the political and economic engagement/ICW BCT counterinsurgency operations.
- Engage political, economic, and informational figures at the district, city, and neighborhood level.
- Coordinate activities with the Baghdad PRT and the Civil Affairs companies in their area.

**BRIEFER: G9**
### ePRT Composition per BCT

#### CORE
- TEAM LEADER (DOS)
- DEPUTY TEAM LEADER (USAID)
- CIVIL AFFAIRS OFFICER (DOD)
- BBA (DOS CONTRACT HIRE)

#### AUGMENT
<table>
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<th>INTELLIGENCE ANALYST</th>
<th>CITY MANAGEMENT/CIVIL ENGINEERING</th>
<th>ECONOMICS</th>
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<td>GOVERNANCE</td>
<td>INDUSTRY/TRANS SPECIALIST</td>
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*14 July 2007*
ePRT Composition (1 of 3 slides)

4/1ID ePRT

TEAM LEADER
DEPUTY TEAM LEADER
CIVIL AFFAIRS OFFICER
BBA

(b)(3), (b)(6)

AUGMENT
CITY MANAGEMENT/ CIVIL ENGINEERING
CITY MANAGEMENT/ PUBLIC WORKS
GOVERNANCE
ECONOMICS
BUSINESS SPECIALIST
INDUSTRY SPECIALIST

(b)(3), (b)(6)

2/1ID ePRT

TEAM LEADER
DEPUTY TEAM LEADER
CIVIL AFFAIRS OFFICER
BBA

(b)(3), (b)(6)

AUGMENT
CITY MANAGEMENT/ CIVIL ENGINEERING
GOVERNANCE
BUSINESS SPECIALIST
INDUSTRY SPECIALIST
MEDICAL

VACANT

VACANT

VACANT

VACANT

VACANT

BRIEFER: G9

14 July 2007
ePRT Composition (2 of 3 slides)

1/1CD ePRT

Team Leader
IRON/HORSE 6

Deputy Team Leader
CIVIL AFFAIRS OFFICER
BBA

Augment
CITY MANAGEMENT/
CIVIL ENGINEERING
CITY MANAGEMENT/
PUBLIC WORKS
GOVERNANCE
GOVERNANCE/BBA
ECONOMICS
AGRI-BUSINESS
MEDICAL
VETERINARY

2/2ID ePRT

Team Leader
STRIKE 6

Deputy Team Leader
CIVIL AFFAIRS OFFICER
BBA

Augment
CITY MANAGEMENT/
CIVIL ENGINEERING
GOVERNANCE
ECONOMICS/BUSINESS
DEVELOPMENT
INDUSTRY SPECIALIST

BRIEFER: G9
ePRT Composition (3 of 3 slides)

2/82 ABN ePRT

**CORE**
- TEAM LEADER
- DEPUTY TEAM LEADER
- CIVIL AFFAIRS OFFICER
- BIA

**AUGMENT**
- CITY MANAGEMENT/CIVIL ENGINEERING
- CITY MANAGEMENT/PUBLIC WORKS
- GOVERNANCE
- ECONOMICS
- AGRI-BUSINESS VACANT
- INDUSTRY SPECIALIST VACANT
- MEDICAL (b)(3), (b)(6)

14 Jul 2007

BRIEFER: G9
The overall Governance assessment in the AO is RED with no significant changes overall to government performance in AO IRONHORSE.

Taji experienced a decline in attendance from the last reporting period to 35% from 60%. This is not a trend at this point since the last reporting period saw an increase in attendance and the Qada is continuing to function and work with Coalition Forces. Abu Gharib conducted its first Qada meeting in two months. Initiatives are underway to reconcile the governmental action in this area.

Highlights for this reporting period include:

- Abu Gharib Qada meeting for the first time in two months, pay has been reinstated.

Sir pending your questions I will move on to the Taji Qada Assessment...
Economic Initiatives

Two Sample Industries

- Wool Industry
  - Wool is sheared and scoured in northern Tajj then becomes more refined in plants as it moves farther south
  - End products include woolen blankets and rugs
  - RECENT SUCCESSES: Placement of $250K international order for hand woven carpets in Kadhmiyeh (all raw materials come from and are processed in BCT AO)

- Dairy Industry
  - Milk is collected at 32 collection points throughout the BCT AO
  - It is delivered to and processed in the Abu Ghuraib facility
  - RECENT SUCCESSES: Partnered with SSOTF to develop a funding strategy to rebuild Abu Ghuraib Dairy and collection points

BRIEFER: G9

The BCT AO is agricultural in nature. Most of the business is either the growing of raw agribusiness products or the processing and conversion of those products into refined products.

Examples of those industries and products are the Wool and Dairy Industry

Wool:
The woolen industry in Iraq has been a mainstay for over 10,000 years. The wool produced by Iraq sheep is a coarser wool than is used in western clothing and most often used for blankets and carpets. Division has partnered with 1/1 to develop a sheep dipping capability that will allow for a 30%+ growth in wool yield. We are in the process of jump starting the wool sheering and scouring plant in northern Tajj to be able to sustain operations and process the increased volumes of wool. At the same time we are working on the end demand of the products to ensure activity and employment throughout the supply chain. We have identified end product sales in the Kadhmiyeh area off Baghdad and worked with TFBSO to line up international sales for some of those items. In one case it is hand woven carpets.

Dairy:
The dairy industry in the BCTs AO has been a staple in the western Baghdad economy for centuries. Due to neglect during the Saddam regime and post security issues, the dairy has fallen into disrepair. At one time the dairy alone employed over 3000 people (not including all of the employment in the growth of the cattle, the feed stock for that cattle, the equipment made in the steel industry for the processing and maintenance of the cattle, industry, etc). With recent reconciliation efforts to drive out AQI in that area it was imperative to fill the employment vacuum. This dairy ties into not only the economic revitalization efforts but the Reconciliation efforts as well.
ES8
- ePRT worked with Buladiya on developing ES8 plan for use during budget process.
- ePRT received commitment from Buladiya and Deputy Mayor to restoring ES8 to areas not currently being served (M665 in Ghazaliya & M514 in Yarmouk)

ECON
- Street Market Business Owners Meeting
- SOE Engagements (Woven, Cotton, Rug)

GOV
- Developing a Joint ePRT/Brigade Work Plan for local governance with USAID’s Local Governance Program

ZAWI MARKET BUSINESS OWNERS MEETING
- Conducted meeting at Zawi Market with Zawi Market Businessmen regarding the reopening of their store.
- ePRT integrated brief economic team with Zawi Market Businessmen on economic opportunities offered by increased business development training and access to microfinance loans.

18 of 19 businesses expressed interest in a support program. They were also interested in the ability to receive small business training through a train the trainer model.
2/2 ID STRIKE

ESS
- On 4 July 2007, the Karadah Essential Services Committee met to discuss key essential services issues with representatives of the Ministry of Electricity and from the sewage section of the Amanant.
- First time MOE representatives attended a DAC meeting.

ECON
- Abu Nawas Revitalization
- On 11 July 2007, ePRT met with the National Chemical and Plastic Industries. The industry produces trash bags, plastic molded items; the only need for this industry is consumers. The management state were employment possible once orders are received.

GOV
- Access to New Baghdad DAC

On 10 July, Mr. Tammam, the Director General (DG) of New Baghdad "Ibn Nissan", came to FOB LOYALTY and met with the ePRT and DC. Prior to this meeting, the DG had not been meeting with the people of New Baghdad.

Government Buildings
SOEs
Markets

Government Buildings
SOEs
Markets
Reconciliation

Leather Company
Chemical & Plastics
SOGI

Abu Nawas

Tobacco Ind

Baghdad Ind

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Access to New Baghdad DAC
Sir,

Here are the banks in our AO. Our focus is the banks—1, 2, and 3—in the Dora market triangle. We are still trying, through our CA company, to get the banks in east Rashid open. Just yesterday, our CAT-As spoke with [b)(6] a representative from the ministry of defense. [b)(6] is responsible for paying military and government employee pensions for Dora. He has requested our assistance in opening the two government banks in the Dora market to facilitate residents of Dora receiving their pensions. He is working on drafting an official request to the MINISTRY OF FINANCE (MOF) to open the branch banks. They claim that the MOF will not respond to their request and desires our support in convincing the MOF and main bank offices to open the banks. Additionally, he has requested support with security to deliver the monthly shipment of money to the banks. We’re going to focus on the Rafidain bank for now. With this additional information, if you will, we have more ammunition with which to fight and to push for a bank opening.
These photos show some of the progress being made at the Dora market.

-- The top photo is the generator pad, the generator is to follow. Should be installed any day now.

-- Trash sustainment has improved the area.

-- Awnings have gone in place.

-- And work continues on the fence
**2/82 FALCON**

**ECON**
- Focusing on rehabilitation of SOEs.
- Safe Market Initiative

**GOV**
- The District Advisory Council (DAC) for Sadr City will not meet openly with coalition forces.
- PRT and ECT continue to meet in secret with DAC members in the IZ.
- ePRT met with an imam in Sadr City who does not appear to be closely affiliated with Sadr. He runs a large clinic in the northern part of the city and we are reaching out to him and will attempt to provide some support to him.
- ePRT met with General Ali, the leader of the Iraqi Police for Sadr City serves as key communicator to the Sadr City DAC, conveys messages to coordinate basic services initiatives.

**USAID/IRD Cleaning Campaign in Sadr 1, 2, 6 & 8**
Haifa Street Project—Concept of the Operation

Phase I: (Visible Sign of Change)
Facade renovations, repairs at street level, roadside improvements, kiosks, shops (Micro loans/grants), trash removal

Phase II: (Facility and Infrastructure Renovation – Lasting Sign of Change)
Electrical distribution, water availability, sewer system improvements, structural repairs (+mechanical), CERP of CF covered damage, shop/restaurant/s small business grants/loans

Phase III: (Revitalization)
Preparation and revitalization of residential and business communities along Haifa Street, heavy GoI involvement, marketing and advertising campaign, establishment of community Co-ops, sustainment and maintenance plans

Objective (Phase II): Provide the population of Karak operational and occupy able apartment buildings along the length of Haifa Street IOT enable to reestablishment of Haifa Street as the center of Baghdad population and commerce.

Start: The identification of buildings for assessment
End: Renovated building ready for full occupancy

Lines of Operation:
Assessment Portion: A GoI (Recommend from MoCH) team evaluate Haifa Street Apartment buildings in blocks. Assessments are forwarded to committee for evaluation and funding. (10 months duration)
Funding Portion: Committee compiled of members from DAC, Belladiyah, Amanant, MoCH, MoI headed by and appointed Deputy PM Office evaluates assessments and determines best funding route to support execution.
Execution Portion: Committee forwards assessments and funding to GoI agency to execute renovation of apartments.
Other Topics

- Reporting and Coordination
- POTUS VTC
- Filling 6th City Team
- Leaves
- Status of DoD-Provided Team Members
Reporting and Coordination

Embassy

USEMB / I Ao

OPA

Forces

MNF-I

MNC-I

SUPPORT

PRT-BAGHDAD

MND-BAGHDAD

1-1 CD BCT

2-1 ID BCT

2-2 ID BCT

2-22 ARM BCT

4-1 ID BCT

EPRT

EPRT

EPRT

EPRT

EPRT

BRIEFER: DCG-S

Approved for Release
Other Topics

• Reporting and Coordination
• POTUS VTC
• Filling 6th City Team
• Leaves
• Status of DoD-Provided Team Members
Commanders Guidance
Back-up Slides