Operation Together Forward
Purpose

- **Purpose:** Gain approval for Operation Together Forward — Phase II FRAGO

- **Decisions Required:** Yes
  - Approve Operation Together Forward — Phase II FRAGO

- **Staff Actions:**
  - Publish Operation Together Forward — Phase II FRAGO
  - FRAGO Brief
  - Rehearsals and Conditions Check
Current Set

Iraqi Police Lead
Objective Area
COA
Vehicle CPs

COA Unity
Shaab
Sadr City
COA Wolf
Army Canal

COA West
COA East
COA Rafeidian
COA East

COA Dagger
COA Sword

Shula
Adamiyah
Aamel
Masafee

02 August 2006
172nd SBCT Employment

Forces Available

| BSB | MI | HHC |

Employment Options

- MND-B STRIKE FORCE (Initial Position vic VBC/Taji)
  - RSTA Squadron develops actionable intelligence
  - Infantry Battalions execute strike operations
  - Action Time Sensitive Targets
- Infantry Battalions control MSRs throughout Baghdad City (combat patrols and TCP’s)
- Capable of Weighting the Main Effort
- Interdict AIF movement from West
- BPT provide 1 x SBN OPCON to 1/4 BCT
- BPT follow and support 4/101 in OBJ Adamiyah

NOTE - Arrow depicts transportation time from FOB to MND-B AO
Operation Together Forward – Phase II

1. 172 SBCT, 2/1 BCT(-), 4-27, 1-23, 1-14, 5 MP COs Reach FOC
2. 1-26 FOC
3. 2 x IA BDEs FOC

Checkpoint Construction

Army Canal (1st NP Division)

- Adamiyah/Saydiyah: 10-24 AUG
- Shaab/Ur: 1-7 SEP
- Shula/Nur: 24-31 AUG
- Ameriyah: 7-14 SEP
- Aamel: 17-24 SEP
- Sadr City: TBD

Approved for Release
Role of Key Players

- **AQI**: Incite a Shia retaliation to build greater Sunni support. VBIED attacks on Shia and ISF and attack checkpoints to ensure freedom of movement.

- **Sunni IZR**: Protecting Sunnis from JAM and MOI – targeting Shia and perceived collaborators.

- **Sadr/JAM**: Expanding power base, establishing inner support zones, increased targeting of “Baathists and Terrorists”, intimidating GOI and ISF, protecting Shia from Sunni Militants.

- **Badr**: Infiltrated GOI and MOI, increased cooperation with JAM, targeting “Baathists”.

- **Sunni Leaders (MUC)**: Continue to support Sunni insurgency to bargain from a position of strength.

The principal motivation for murder and violence in Baghdad is competing views of Iraq’s future followed by group self defense and survival.
MND-B Murder Trends
29 June - 29 July 06

Known Groups:
• Illegal Shia Militias
• Sunni IZR/AQI

Enemy Analysis:
• Shia Militia:
  – Executing Terrorists and Wahabbists
  – Retaliatory murders for VBIED Attacks
  – Cleansing Shia Areas
• Sunni IZR/AQI:
  – Attempting to intimidate Shia by conducting murders
  – Cleansing Sunni area
  – Retaliatory attacks
  – Targeting ISF infiltrated by death squads
  – Kidnapped victims

Attack Observations:
83% of murders are gunshot wounds, 55% to the head
29 June to 29 July: 1342 Bodies (Baghdad)

Beladiyah Totals
CPOF: 306
NJOC: 1036
TOTAL: 1342

Adamiyah
(91 Bodies, 6.8%)

Shaab / Ur
(58 Bodies, 4.3%)

Shula / Nur
(108 Bodies, 8.0%)

Sadr City
(49 Bodies, 3.6%)

Ameriayah
(46 Bodies, 3.4%)

Objectives
Masafee / Zubaida
Adamiyah / Saydiyah
Shula / Nur
Shaab / Ur
Ameriayah
Aamel
Sadr city

Legend

- NJOC
- CPOF

Aamel
(14 Bodies, 1.0%)

Masafee/ Zubaida
(303 Bodies, 22.5%)
29 June to 29 July: 1342 Bodies (Baghdad)

Objectives
Masafee / Zubaida
Adamiyah / Saydiyah
Shula / Nur
Shaab / Ur
Ameriyah
Aamel
Sadr city

Legend
NJOC
CPOF
MND-B Mission

MND-B executes Phase II of Operation Together Forward on 070600D Aug 06 to neutralize enemy concentrations inside key Beladiyahs in order to reduce murders, kidnappings, and assassinations thereby improving security and preventing an escalation of sectarian violence in order to gain support of the local population and restore control of Baghdad security under the ISF
MND-B Commander’s Intent

Purpose: We must dramatically reduce the level of violence in Baghdad that is fueling sectarianism and threatened the credibility of the GOI. We must eliminate the death squads, marginalize militias and return the responsibility for Baghdad security to the ISF.

Key Tasks:

– Receive the rapid reinforcement of coalition and Iraqi army combat power to exploit the successes of Operation Together Forward
– Eliminate Death Squads to reduce the cycle of sectarian violence and prevent its spread
– Maintain a flexible force capable of rapid response throughout the area of operation IOT maintain our momentum and keep pressure on the enemy
– Clear AIF/AQI enemy concentrations inside key objective areas in Doura, Adamiyah, Mansour, Ameriya, and Bayaa in order to protect the population and expand secure areas
– Disrupt AIF/AQI movement and operations with tiered checkpoints and combined combat patrols to prevent their influence in key objective areas
– Execute immediate impact civic action projects that demonstrate a change to the local population and serve as a foundation for future programs related to jobs and economic growth
– Increase the professionalism and accountability within the Iraqi Security Forces to facilitate the transition to Iraqi police lead

Endstate: Death squads eliminated and murders, kidnappings and assassinations reduced. By the end of the year Baghdad is stable to a point where political and economic development can continue.
Concept of Operations

Phase I – Stabilization

Phase II – Enforcement

Phase III – Transition

**Purpose:** gain the support of the population by eliminating death squads and sectarian violence. Improved security promotes stability and sets conditions for transition to Iraqi Police.

**Phase I — Stabilization**
MND-B gains additional combat power for future operations in support of Operation Together Forward.

**Phase II — Enforcement**
MND-B counters Death Squads within Baghdad City, neutralizes AIF in key areas, and prevents insurgent movement from influencing stability in Baghdad.

**Phase III – Transition**
On order, MND-B repositions coalition and Iraqi Security Forces to exploit the success of Operation Together Forward by extending operations into other areas.
Clear Areas of Enemy Control

Protect areas freed from enemy control

Build capacity and capability of Iraqi Security Forces in Baghdad

Transition security responsibility to Baghdad Provincial Government

Concept of Operations

Block

Clear (Main Effort)

Contains (Supporting Effort)

Enduring Checkpoints

Focused Area

Baghdad Airport

Army Canal

IP

x

x

x

x
Disruption of East-West Movement

- Immediately secure crossing sites
- Engineer Company required for 10 day construction period
- 17 vehicles crossing sites – 30 checkpoints
  - 3 x Iraqi Battalions required (Does not include Tigris and Diyala Rivers)
- 40 dismounted crossing sites
  - 4 x Iraqi Companies required
- Construction Starts 1 August; Complete 10 August 06
Known Threat Groups:
- Illegal Shia Militias
- Sunni IZR/AQI

Enemy Analysis:
- Shia Militia:
  - Executing Terrorists and Wahabbists
- Retaliatory murders for VBIED Attacks
- Cleansing Shia Areas
- Sunni IZR/AQI:
  - Attempting to intimidate Shia by conducting murders
- Cleansing Sunni area
- Retaliatory attacks
- Targeting ISF infiltrated by death squads
- Kidnapped victims

Attack Observations:
- 83% of murders are gunshot wounds, 55% to the head

Sectarian violence that followed the destruction of the Golden Dome Mosque, fueled by AQI spectacular attacks and retaliatory attacks by both Sunni and Shi’á groups. From 29Jun to 29 Jul, some **1342** murders were recorded in Baghdad and an additional **1609** murders in MND-B areas outside Baghdad.
Road to Fardh al Qanoon

OPERATION TOGETHER FORWARD II  Aug – Nov 06

Concept of Operations

Concept

Execute a three phase operation focused on clearing operations employing the 172nd SBCT against within areas within Baghdad suffering large-scale sectarian violence.

Operations focused on clearing areas, stabilizing the situation and enforcing the rule of law; Iraqi Security Forces and Coalition Forces then transitioned into the area in order to provide a consistent security presence in the area.

Analysis

At the tactical level, the 172nd SBCT operations were highly successful and districts where they operated witnessed large-scale reduction in violence.

Gains were not consolidated due to a lack of Coalition and Iraqi Security Forces to control the areas once they had been cleared.

Operation was Baghdad-centric, failed to address the “belts” around the city and limit the movement of accelerants and foreign fighters into the 10 security districts.
Road to Fardh al Qanoon
EXECUTE THE CONCEPT Jan 07 - Present

Mission
MNC-I conducts kinetic and non-kinetic operations in conjunction with the ISF to secure Baghdad and its population in order to reduce sectarian violence and facilitate the implementation of the Baghdad Security Plan and the continued transition to Iraqi security self-reliance.

Key Tasks
ICW ISF, secure the Iraqi people, with a focus on Baghdad; maintain consistent forward presence - 24/7 CF coverage in clear, control, and retain areas until CF shift to the periphery.

- Prevent re-infiltration; carefully consider the risks of committing to new clearing operations
- Interdict accelerants of sectarian violence
- Neutralize VBIED networks
- Neutralize Sunni and Shia extremists that conduct EJKs, IED and IDF attacks
- Improve security at Ports of Entry to reduce illegal cross-border activity, with a priority to stemming the flow of weapons and EFPs from
- Enhance the capability and legitimacy of the ISF
- Transition to Iraqi security self-
Baghdad Update

OPERATION TOGETHER FORWARD II

Sadr City Threat Reporting

- Members of JAM in the Iraqi Ministry of Interior (MOI) reportedly provide information indicating planned Coalition Force operations in Sadr City.
- In late September, JAM smuggled weapons from Iran, including Katusha rockets, mortars, EFP's, IED's, and sniper rifles.
- In late September reporting indicated JAM established defensive perimeters around Sadr City. These include jersey barriers, trenches, and large buried IED's. Current imagery analysis does not support this reporting.
- Reporting indicates JAM forces have established an indications and warning network utilized when CF are entering Sadr City.

Analyst Assessment: The strategy of Operation Together Forward II and the growing number of Jaysh Al Mahdi informants within the Iraqi government and security forces, has provided JAM time to plan and prepare for CF operations in and around Baghdad. Potential CF operations in Sadr City will likely prove dangerous, and supporters from other JAM strongholds would likely mobilize quickly in support of Sadr City. CF's have successfully cleared and secured large districts within Baghdad during Operation Together Forward II, however, surrounding areas have seen a rise in Extra Judicial Killings (EJK's) and criminal activities. Anti Coalition Forces, criminals, and inciters of sectarian violence will continue to adjust their operational areas while CF's secure Baghdad districts. As areas are delivered back to Iraqi security forces criminal activity will transition back to the original areas permitting attacks to rise. Iraqi security forces continue to prove their inability to effectively control militias, or in many instances, security forces are infiltrated with JAM members who grant freedom of maneuver and permissive environments to conduct sectarian attacks.
Phase I Stabilization (3 Aug 2006)
Phase I Stabilization (13 Aug 2006)
Phase II – Enforcement
Template To Success

Constant Pressure on Objective Areas and Baghdad Province Qadas

Rehearse (~3 Days)
- ISR focus on Muhalla
- Combined Operations and Intelligence Centers enable C2
- Contracts let for Civic Action Projects
- Engage GOI on expectation management
- Temporary holding and internment facilities identified

Cordon
- ISF Establish Checkpoints
- Curfew and driving ban initiated
- IO focus on non-interference

Clear (~7 Days)
- ISF and CF clear
- Combined press conference
- Humanitarian assistance begins
- Consequence management begins
- Contractors begin debris removal
- Combined engagement with local leaders

Protect (~7 Days, concurrent with Clear)
- 1.4c develops sources
- Police Chief begins reporting to the District HQs
- IP engagement with NAC/DAC

Build
- Security transitions to IP
- Civic action projects begin
- PMO resource Iraqi Police to 80% of requirements
- Press conference highlights results

Approved for Release

Declassified by: MG Michael X. Garrett, USCENTCOM Chief of Staff
Declassified on: 201505
Phase II Enforcement

Shula
T: Clear AIF in COA Dagger and COA Sword

Adamiyah
T: Clear AIF in Hayy Adamiyah/Shaab/Sadr City
T: Disrupt AIF surrounding objectives by manning checkpoints

Ameriyah
T: Clear AIF COA Dagger and COA Sword

Army Canal
T: Disrupt AIF movement

MSR Tampa
T: Control MSR Tampa

Doura/Bayaa
T: Clear AIF in Masafee and Doura
Doura
3 May – 27 July 2006

Known Groups:
Illegal Shia Militias
Sunni/T&FF - AQI, TWJ, Umar Bde, Ferocious Lions

Enemy Analysis:
Illegal Shia Militias:
- Targeting insurgents
- Killing kidnap victims
- Retaliation for Sunni attacks

Sunni/T&FF:
- Retaliation for Shia attacks
- Killing collaborators
- Cleansing Shia in Sunni areas

Weekly Murder Rates

<table>
<thead>
<tr>
<th>Month</th>
<th>May</th>
<th>June</th>
<th>July</th>
</tr>
</thead>
<tbody>
<tr>
<td>Incidents</td>
<td>31, 17, 9</td>
<td>19, 15</td>
<td>31, 14</td>
</tr>
<tr>
<td>Bodies</td>
<td>9, 8</td>
<td>16, 0</td>
<td>32, 19</td>
</tr>
</tbody>
</table>

CPOF Data Only

14th - Together Forward
**Purpose:** To defeat the capabilities of EJK / kidnapping cells in their attempt to establish extra-legal activities

**IA BDE**

T1: Clear AlF/death squads in OBJ Doura (COA East)

T2: Disrupt AlF/death squads vic. COA East

P: Allow the ISF/CF forces to eliminate death squads in the 2/1 AO and protect the population

**6/2 NP BDE**

T1: Disrupt AlF/Death squads in COA East by manning surrounding checkpoints

P1: Prevent AlF/death squads from influencing operations in COA East

**7/2 NP BDE**

T1: Isolates OBJ Doura

P1: Allow IA to clear OBJ

**IA BDE**

T1: Secure OBJ Doura

P1: Facilitate protection of the population and the build of essential services
Civic Action Program

Purpose:

• Build local government's ability to protect and provide for their citizens
• Reduce causes of instability

Tasks:

• Public Administration: Improve local government council building, train staff and equip offices
• Public Utilities: Provide/improve electrical power distribution
• Public Health: Civil medical operations (visiting doctors) for basic medical care to the citizens
• Public Safety: Trash and debris removal, stop signs, street lighting, security cameras

<table>
<thead>
<tr>
<th>Model Timeline</th>
<th>Resources positioned</th>
<th>Face to Face Engagements</th>
<th>Medical Operation</th>
<th>Electric Upgrade</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18</td>
<td>Assessment</td>
<td>Civic Clean-Up and Security Measures</td>
<td>Civil Service</td>
<td></td>
</tr>
</tbody>
</table>
Range of Civic Action

• **Short Term: immediate impact programs**
  – Increase MEDOPs (Med/Vet/Dentists)
  – Fix gas stations (sufficient fuels – Benzene, LPG, Kerosene)
  – Temporary water/tanker distribution
  – Rubble clearing/cleaning to create jobs

• **Mid-Term: ground work for future development**
  – Basic services programs continue
  – National services recruiting programs
  – Government center development (NAC/DAC/IP/Emergency Services)
  – Reinforce Rule of Law programs

• **Long Term: building local and provincial government capacity**
  – Job Works program development
  – Housing development program
  – Civil Service development/training (local/provincial)
  – Agriculture Programs (irrigation, alternative development)
Phase III – Transition
Baghdad Transition Sequence by Mar 07

Aug 06

1

Sep 06

2

Oct 06

3

By Beladiyah

Karada Peninsula

Rusafa

Karada (East)

New Baghdad (south)

Karkh

Doura

Kadamiyah

Adhamiyah

Al Bayaa

Al Mansour

New Baghdad (all)

Thawra

Nov 06

4

Dec 06

5

Mar 07

6
Information Operations Support

Concept of IO: Influence residents of areas being cleared and general population to support operations in order to increase long term perception of overall security.

Methods:
1. Pre-Op: Inform residents of target area of pending operations & why.
3. House Search: Inform and

5. Shaping: Integrate local IPs – Outreach programs

Supporting Tasks:
1. Identify residents
2. Identify weapons
3. Identify vehicles (w/ neighborhood pass)
4. Provide Tips (tactical questioning)
5. Complaints process (IA+MITT)

Supporting Tasks (TCPs):
1. Inform citizens of security operations and why.
2. Influence citizens to submit tips (anonymous drop)
3. Exploit tips (real or perceived)
4. Exploit security programs
5. Exploit IA & IP professionalism
# IO Support Synch Matrix

## Desired Effect:
Residents of areas being cleared and general population support operations and increase long term perception of overall security.

## Themes:
- This is the GOI’s plan to improve Security
- IP, IA & CF need the peoples cooperation and support
- Capable IPS
- Weapons policy
- Militias and Armed Groups can not provide security and created this situation

## TCP Support Tasks
1. Inform citizens of security operations
2. Influence citizens to submit tips
3. Exploit IA & IP professionalism

## Methods (Focus Areas):

<table>
<thead>
<tr>
<th>Focus Area</th>
<th>Method</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pre-Op</td>
<td>Inform residents of target area of pending operations &amp; why</td>
</tr>
<tr>
<td>Pre-Op</td>
<td>Inform general population of pending operations &amp; why</td>
</tr>
<tr>
<td>Clear (House Search)</td>
<td>Inform and influence residents in order to generate</td>
</tr>
</tbody>
</table>

## Enabling Tasks:
- Inform of pending operations
- Inform during operations
- Influence population to reject terrorist
- Influence population to support IP & IA
- Exploit success, criminals & terrorist acts
- Mitigate negative ISF / CF perceptions

## Focus Area Support Tasks
1. Identify residents
2. Identify weapons
3. Identify vehicles
4. Provide Tips (tactical questioning)
5. Complaints process (IA+MiTT)

## Template

<table>
<thead>
<tr>
<th>Start Operations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tactical PSYOP &amp; TCPs</td>
</tr>
<tr>
<td>Tactical PSYOP during searches</td>
</tr>
<tr>
<td>Iraqi / US Media Visit AO</td>
</tr>
<tr>
<td>IA&amp;IP – Meet w/ Local Leaders</td>
</tr>
<tr>
<td>IA&amp;IP – Town Hall Mtg</td>
</tr>
<tr>
<td>ENG (During)</td>
</tr>
<tr>
<td>ENG (Before)</td>
</tr>
<tr>
<td>TPT LS Announcements (Inform)</td>
</tr>
<tr>
<td>Key Leader F2F (Inform)</td>
</tr>
<tr>
<td>PM Brief Plan (Inform)</td>
</tr>
</tbody>
</table>

## Build:
- Integrate local IPs – Outreach programs
- Build: Integrate local IPs – Outreach programs

## End Protect Operations
- Start CA Operations
- MOI & MOD Presser (Update)
- ENG (After)

## Ongoing PSYOP Series (TV, Radio, Newspapers, Billboards, Handbills, etc)
- Exploit & Mitigate events as they occur
**Tasks to ISF**

**6th Iraqi Army Division (Baghdad):**
T: Neutralize AIF vic COAs Dagger, Sword, East and West to reduce sectarian violence and restore Iraqi control of Baghdad
T: Clear objectives Ameriyah, Masafee/Zubaida, Shula/Nur, Aamel to enable transfer to Iraqi Police
T: BPT provide 1x IA BDE to secure objective areas once cleared in order to protect and support the building stage
T: Designate one company as the 6th IA division reserve with priority of planning to executing cordon and search operations to destroy AIF
T: BPT provide OPCON of 2/6 IA BDE to 9th IA DIV O/A 05 AUG 06
T: BPT receive OPCON of one IA BDE O/A 01 SEP 06

**9th Iraqi Division (Lion):**
T: Neutralize AIF vic COA Unity, Wolf, and Refedien to reduce sectarian violence and restore Iraqi control of Baghdad
T: Clear objectives vic Adamiyah and Shaab to enable transfer to Iraqi Police
T: BPT disrupt east-west movement across the Army Canal to prevent AIF from influencing operations in COAs Unity, Dagger, East and West
T: BPT receive OPCON of one IA BDE and 2/6 IA BDE O/A 01SEP 06
T: O/O conduct RIP/TOA with 6th DIV; occupy AO in northeast Baghdad
T: Designate one company as the 9th IA division reserve with priority of planning to executing cordon and search operations to destroy AIF
T: NLT 05 AUG 06 BPT to reposition 9th IA Division TAC and one BDE to Rustimiyah IOT occupy battlespace and enable command and control in Baghdad
Tasks to National Police

1st National Police Mechanized Brigade:
T: Secure Route Irish from ECP 1 to CP 543

1st National Police Division:
T: NLT 01 AUG 06 establish checkpoints on Army Canal to disrupt East – West movement
T: ICW 4/101 BCT and 9th Iraqi Army Division clear objectives vic Adamiyah and Shaab to facilitate transfer to Iraqi Police
T: ICW 2/1 BCT and 6th Iraqi Army Division clear objectives Ameriya and Aamel to facilitate transfer to Iraqi Police
T: Assume AO SALMAN- PAK in order to neutralize AIF
T: Provide a Company Level division reserve with priorities of planning to neutralize IED cells operating on MSRs entering Baghdad from the east, cordon and searches to destroy AIF
T: Continue manning enduring checkpoints

2nd National Police Division:
T: Occupy COA Sword in order to neutralize AIF
T: Control MSR TAMPA from CP 40M (vic Abu Gharab) to CP 27A (vic Mahmudiyah)
T: ICW 4/4 BCT clear objectives vic Adamiyah, Shaab, and Shula/Nur to facilitate transfer to Iraqi Police
T: Provide a Company Level division reserve with priorities of planning to neutralize IED cells operating on MSR Tampa, cordon and searches to destroy AIF
T: Continue manning enduring checkpoints

Iraqi Police Service:
T: Continue manning enduring checkpoints
Tasks to Units

2/1 BCT
T: RIP/TOA with 1/4, 4/4, and 2/101; occupy AO IRONSIDE NLT 13 AUG 06
T: Establish partnership with 6th IA DIV NLT 13 AUG 06
T: Maintain Combined Operating Areas; establish Combined Operations Intelligence Center
T: NLT 15 AUG 06, re-open the Liberty DHA Annex vic MB 3045 IOT to support BCT level detainee operations
T: Clear AIF from COA Dagger IOT restore Iraqi control of Baghdad and enable the continued formation of the government
T: BPT release OPCON 1 CO/TM (2 x M2 PLT, 1 x M1 PLT) to 2/101 BCT

2/101 BCT (Strike):
T: BPT receive TACON of Co Team upon completion of all TOAs

1/4 BCT (Raider)
T: NLT 08 AUG 06 transfer partnership responsibilities, tactical overwatch and MITT life support responsibilities of 3/6 IA to 2/1 BCT
T: NLT 08 AUG 06 conduct transfer of authority designated areas in accordance with published TOA schedule
T: BPT to reposition 9th IA Division TAC to Rustimiyah to enable operations in Baghdad

2/4 BCT (Warhorse):
T: Neutralize Anti Iraqi Forces in North Babil Province; defeat AIF in AO South
Tasks to Units

4/4 BCT (Cobra):
T: NLT 13 AUG 06 transfer partnership responsibilities, tactical overwatch and MiTT life support responsibilities of 1/6 IA to 2/1 BCT
T: Neutralize AIF elements in COA East and West (Doura and Bayaa) to restore the Iraqi control of Baghdad and enable the continued formation of the GOI
T: Coordinate military operations with ISF forces in COA East and West
T: BPT release OPCON 1 CO/TM (2 x M2 PLT, 1 x M1 PLT) to 2/101 BCT
T: O/O accept partnership responsibilities of one additional IA BDE

4/101 BCT (Currahee):
T: NET 15 AUG 06 BPT provide convoy escort for 1-26 IN convoys
T: Neutralize AIF in COAs Unity, Wolf, and Rafedien
T: Coordinate military operations with ISF forces in COAs Wolf, Rafedien and Unity
T: Coordinate with 1st NP DIV to disrupt East-West movement along the Army Canal
T: O/O accept partnership responsibilities of one additional IA BDE

172 SBCT:
T: NLT 15 AUG 06 complete RSOI and become the Division Striking Force to develop actionable intelligence, execute time sensitive targets and execute cordon and searches
T: NLT 15 AUG 06 control key MSRs in Baghdad IOT enable freedom of movement
T: Designate 1 x SBN as the O/O MNC-I reserve prepared to deploy within the theater on a 72 hour notice. Planning priorities are to clear enemy forces attempting to interdict theater lines of communication in order to protect Corps sustainment operations, neutralize enemy forces in order to prevent the spread of sectarian violence
Concept of Support

General Concept:
3rd COSCOM conducts a combination of supply point and unit distribution out of VBC, Taji, and Tallil

MND-B Support Battalions provide direct support to assigned and attached units on area support basis

Phase I – POS: 2/1AD; 4/4ID; 4/101AA
POE: Determine: critical TPE requirements & shortfalls; CL V – small arms, illumination rounds; CL III – BPT augment ISF; CL IV – TCP requirements; Trans – TCP distribution and detainee transportation requirements
47th FSB(-) establishes habitual support to 2/1AD units for Maintenance and Level I CHS

Phase II – POS: 4/4ID, 4/101, 2/1AD
POE: Trans – CL IV distribution & MHE; Backhaul is Iraqi mortuary affairs support; CL V – 155 DODICs

Phase III – POS: 4/4ID, 4/101, 2/1AD
POE: Trans – CL IV and MHE for TCP and CERP
Transition trans to LN; Ensure MOI & MOD provide LOG support to IA
Baghdad Security Command and Control

- MND-B maintains command and control of 6th and 9th Iraqi Army Divisions and 1st and 2nd National Police Divisions
- Iraqi National Police HQs is TACON to MND-B for Baghdad Security
- Iraqi Police assume lead in designated areas of Baghdad and coordinate with Iraqi Police liaisons in the BJCC
- ISF and MND-B operate in Combined Operating Areas (COA) under command and control of MND-B Brigade Combat Team

Baghdad Joint Coordination Center (BJCC) is the hub for coordination and de-confliction between Iraqi Army, Iraqi Police, Iraqi National Police and Coalition Forces operating within the Baghdad Security Zone

Combined Operations / Intelligence Cell (COIC) at Brigade Combat Team level facilitates coordination between Iraqi Army, Iraqi Police, Iraqi National Police and Coalition Forces operating in Combined Operating Areas
# Risks and Mitigation

<table>
<thead>
<tr>
<th>Risks</th>
<th>Mitigation</th>
</tr>
</thead>
</table>
| Not achieving satisfactory results (status quo) | CoR endorses legislation on militias and weapons control  
ISF publicly empowered to enforce weapons control laws  
Reinforcement of combat power to selected areas  
Targeting of death squads  
Public coalition support to the GOI |
| Offensive actions cause disparate groups to unite against coalition and Iraqi forces | Iraqi media campaign focused on the reasons for sectarian violence |
| Loss of endurance by Iraqi Security Forces | Maintain partnership and transition team relationships  
Public endorsement of Iraqi Security Force success by coalition and GOI  
GOI sourcing of adequate sustainment |
| Catastrophic Event against a high profile target (i.e. assassination of GOI official, coup, mosque) | Maintain force protection posture around potential high profile targets  
Varying routines of high profile individuals  
Increased vigilance around high profile locations |
| Loss of Momentum in Tarmiya caused by the shifting of 9th DIV IA forces | GOI Media campaign explaining the purpose of 9th DIV forces repositioning into Baghdad  
Only one of the reinforcing IA Brigades are task organized to 9th IA  
OPCON the 2 x reinforcing IA Brigades to 1/4BCT as 9th IA repositions into Baghdad |
The Way Ahead

WARN 1 (FRAGO 203) 25 JUL 06
WARN 2 (FRAGO 203) 30 JUL 06
FRAGO 203 01 AUG 06
FRAGO Brief/Confirmation Brief 02 AUG 06
GEN Casey Visit to MND-B 05 AUG 06 (T)
4/4 BCT Back Brief and Conditions Check 05 AUG 06
OBJ Doura (CPOF) 05 AUG 06
Commander’s Back Brief 06 AUG 06
GEN Schoomaker Visit 07 AUG 06
Clear OBJ Doura (Masafee/Zubaida) 07-19 AUG 06
Conditions Check OBJ Adamiyah 08 AUG 06
Clear OBJ Adamiyah/Saydiyah 10-24 AUG 06
Commemoration of the Death of the 7th Imam 19-20 AUG 06
Conditions Check OBJ Shula 22 AUG 06
Clear OBJ Shula/Nur 24-31 AUG 06
Operation Together Forward Phase II Mid-Term Assessment 30 AUG 06
Conditions Check OBJ Shaab 30 AUG 06
Clear OBJ Shaab/Ur 1-7 SEP 06
Conditions Check OBJ Ameriyah 05 SEP 06
Clear OBJ Ameriyah 7-14 SEP 06
Conditions Check OBJ Aamel 15 SEP 06
Clear OBJ Aamel 17-24 SEP 06
Commanding General’s Guidance