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Multi-National Corps – Iraq

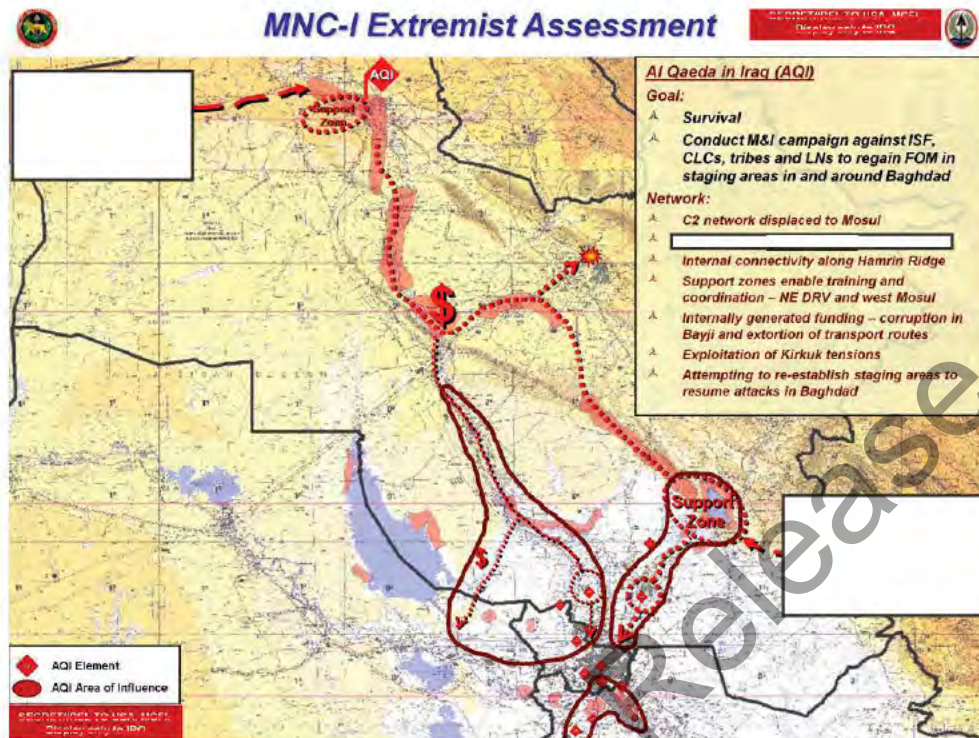


OPERATION PHANTOM PHOENIX
24 December 2007

As of 24 December 2007
ACFT (S) (b)(7)(C)
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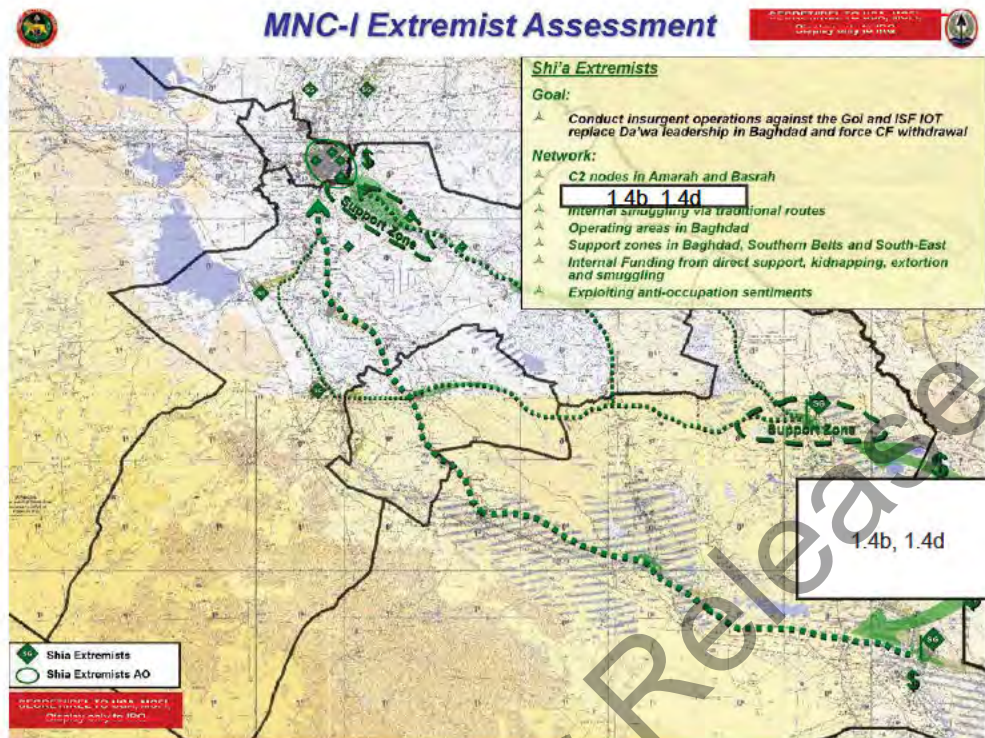
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This Slide provides an overview of the AQI network.

- ▲ A primary goal of AQI at present is survival, due to recent coalition success in significantly disrupting the network following targeted kinetic operations against key leaders.
- ▲ To survive, it is essential that AQI maintains Freedom of Movement and access to Baghdad via staging areas. To achieve this, AQI relies on conducting Murder and Intimidation campaigns.
- ▲ Successful targeted CF operations in and around Baghdad has forced AQI's C2 network north to Mosul.
- ▲ The AQI network relies on external support which is predominantly provided by means of guidance, weapons and funding, [REDACTED]
- ▲ To facilitate this flow of support, AQI relies on its main LOC that extends from Mandali, through the Breadbasket region, SE Hamrin Mountains, through Bayji and the Zaab region, to Mosul and west to Syria.
- ▲ AQI's main support zones are in the Breadbasket region and west of Mosul. These support areas are facilitated by both sympathetic tribes and coercion of the local populace through M&I campaigns. These areas are used for coordination and training prior to final preparations for attacks in staging areas.
- ▲ Much of AQI's funding is generated internally. Extensive corruption in Bayji and throughout the Zaab region is significantly exploited by AQI in which funds are either provided by sympathists or extorted.
- ▲ Regional tensions over Kirkuk area further exploited by AQI who present an opportunity for proxy attacks against the GoI.
- ▲ Due to the critical requirement to maintain FOM in staging areas within the Baghdad belts, AQI is continually attempting to re-establish influence in these key areas in order to resume attacks in Baghdad for the purposes of destabilizing the GoI.

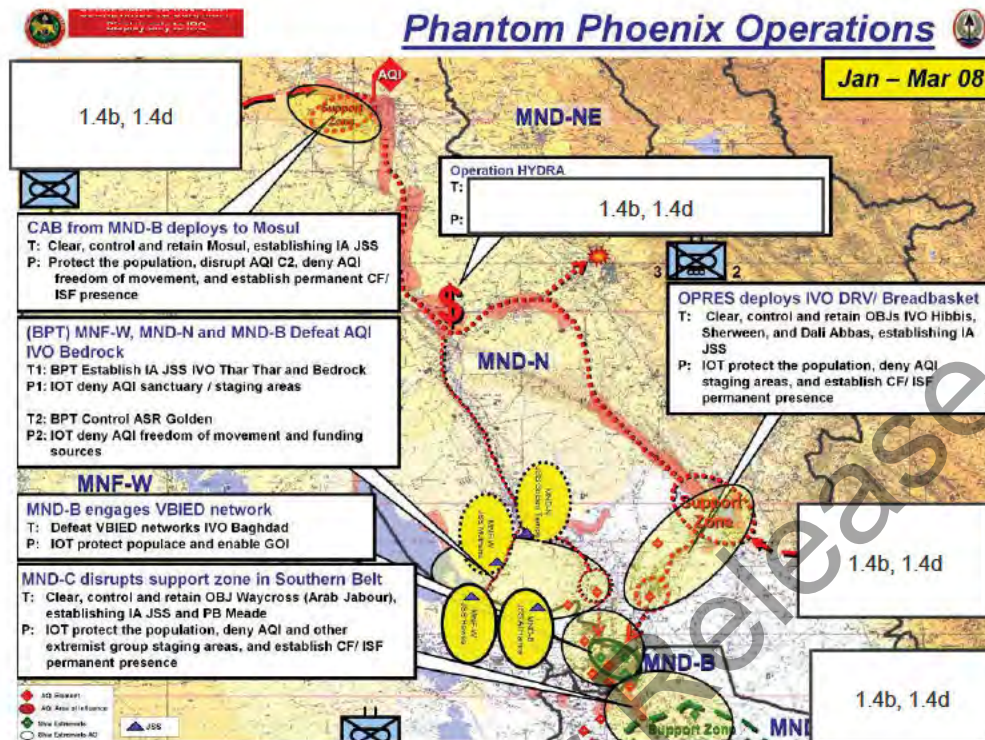


This slide provides an overview of Shi'a extremism throughout Iraq.

- ▲ The primary goal of the current Shi'a extremism observed in Iraq is the use of violence to discredit the GoI, ISF and CF in order to replace the Da'wa leadership and force CF withdrawal
- ▲ Successful targeting against key leadership of the Shi'a extremist network has forced the C2 network to relocate to Amarah and Basrah in order to avoid capture.

1.4b, 1.4d

- ▲ This external support is channeled throughout Iraq along traditional smuggling routes
- ▲ Shi'a extremists are operating in areas of Baghdad with two main support areas through the Salman Pak corridor and Amarah
- ▲ Internal funding is generated through a variety of means including direct support from sympathists and criminal activity such as kidnapping, extortion and smuggling
- ▲ General anti-occupation sentiments that exist throughout the Shi'a community are significantly exploited by Shi'a extremists to gain degrees of public tolerance of their activities



^ The primary aim of Operations Phantom Phoenix is to further exploit recent successes against AQI and use the window of opportunity to defeat the AQI network. The operation places emphasis on both kinetic and non-kinetic operations.

^ This slide depicts Phantom Phoenix's Kinetic operations.

^ As can be seen, there is heavy emphasis on clearing AQI from its support areas in the Diyala River Valley (DRV), Mosul and the Southern Belt.

^ Clearing these areas will be closely supported by the establishment of Combat Outposts and Joint Security Stations to ensure that AQI does not return to these areas, thereby further denying AQI from re-establishing staging areas throughout the Baghdad belts.

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Proposed Commander's Intent

✧ **Phantom Phoenix is the synchronization of ongoing non-lethal and lethal operations to continue the pursuit of AQI.**

✧ **Key tasks will include:**

- Clear, control, and retain the upper DRV (Hibbis, Sherween, and Dali Abbas), establishing IA JSS
- Clear, control, and retain Mosul, establishing IA JSS
- Clear, control, and retain Arab Jabour, establishing IA JSS
- Defeat VBIED networks in Baghdad
- Establish CJATF; identify and neutralize AQI finance and corruption networks associated with Bayji Oil Refinery
- Improve essential services (sewage, fuel distribution, electrical, security and judicial system) to eliminate support base for AQI
- Promote growth of provincial governance capacity

✧ **Successful endstate for this operation is the continued protection of the population of Baghdad. AQI and other extremist networks are unable to conduct or support attacks into major population centers.**

Pursuit: An offensive operation designed to catch or cut off a hostile force attempting to escape, with the aim of destroying it. JP 1-02/FM 1-02

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Phantom Phoenix: Concept of Operation

✦ **Phantom Phoenix is a sequential operation and will occur in three phases**

✦ **Phase I: Movement of Forces**

- Movement of OPRES from Baghdad to the DRV FOC NLT 20 DEC 07 (OPCON to MND-N)
- Movement of CAB from Baghdad to Mosul FOC NLT 15 JAN 08 (OPCON to MND-N)
- Movement of one CAV Squadron from Anbar to Arab Jabour FOC NLT 22 JAN 08 (OPCON to MND-C)

✦ **Phase II: Decisive Operations**

- MND-N clears, controls and retains OBJs Wolf Pack 1* (Hibbis), Wolf Pack 2* (Sherveen), and Wolf Pack 3* (Dali Abbas), establishing IA JSS IOT protect the population, deny AQI staging areas, and establish CF/ ISF permanent presence
- MND-N clears, controls and retains Mosul, establishing IA JSS IOT protect the population, disrupt AQI C2, deny AQI freedom of movement, and establish permanent CF/ ISF presence
- 14b, 14d
- MND-C clears, controls and retains OBJ Waycross (Arab Jabour), establishing IA JSS and PB IOT protect the population, deny AQI and other extremist group staging areas, and establish CF/ ISF permanent presence
- MND-B defeats VBIED networks IVO Baghdad IOT enable ISF and CF operations
- MNF-W, MND-B, and MND-N BPT clear IVO Bedrock IOT deny AQI sanctuary and staging areas
- MNF-W, MND-B, and MND-N BPT establish IA JSS IVO Bedrock IOT protect the population

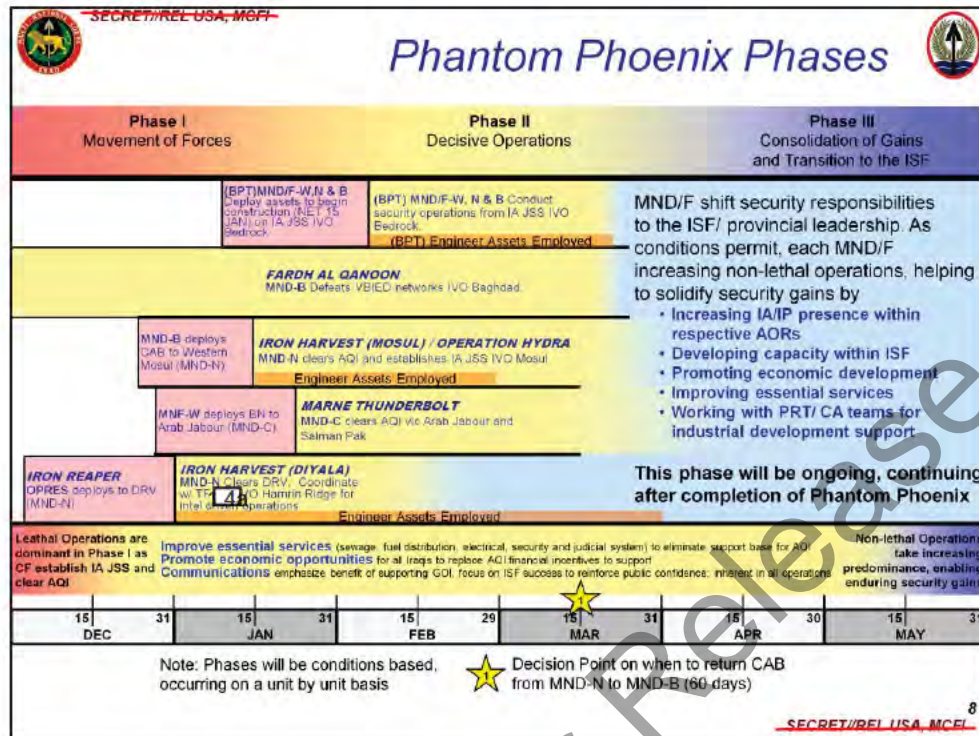
✦ **Phase III: Consolidation of Gains and Transition to the ISF**

- Consolidate gains from Phases I & II, non-lethal operations gain primacy as ISF increasingly takes lead in security operations
- Transition responsibility for JSS to Iraqis
- Facilitate integration of CLCs into ISF services or non-security employment/ education programs

* Objective names are tentative

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Information Operations – Concept of Support

★ **Phase I - Movement of Forces.** IO shapes the information environment through increased emphasis on:

- AQI criminal acts
- AQI indiscriminate attacks on the Iraqi people and infrastructure
- economic progress resulting from improved security
- benefits gained from the pursuit of AQI as a continuation of FaQ

★ **Phase II - Decisive Operations.** IO exploits the success of:

- ISF / CF operations in the pursuit of AQI
- CLCs support to ISF in offensive operations
- Reconciliation
- OPERATION HYDRA – 1.4b, 1.4d

★ **Phase III - Consolidation of Gains and Transition to the ISF.** IO promotes GoI / ISF credibility by exploiting:

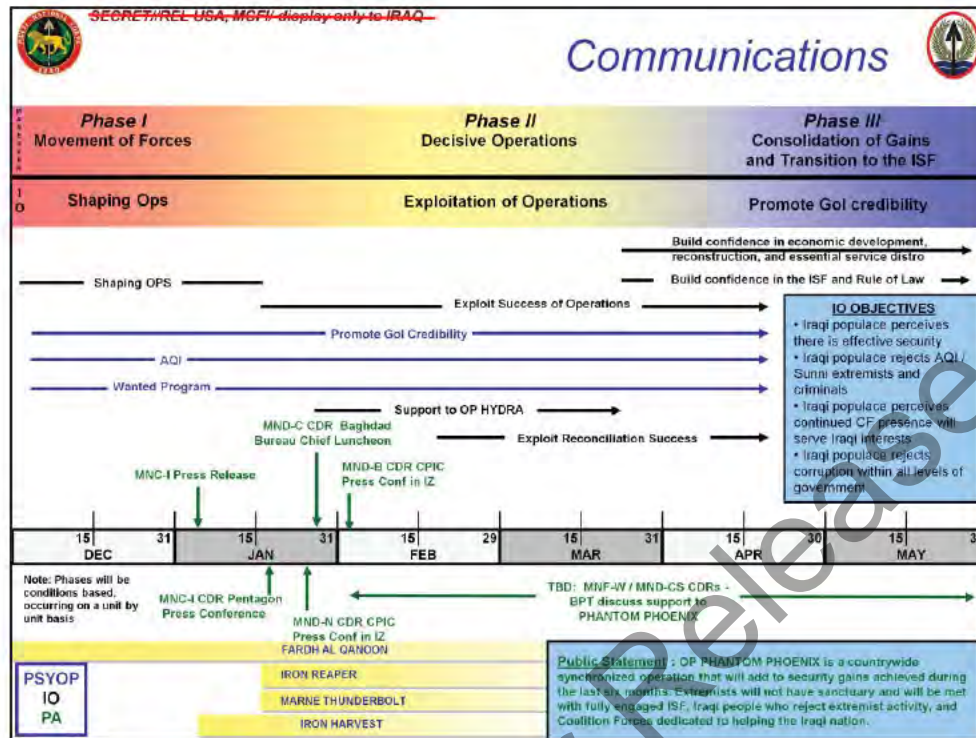
- economic progress and infrastructure development due to successful security operations
- AQI degradation
- ISF lead in operations, CF in supporting role
- GoI capability to establish security and enforce Rule of Law

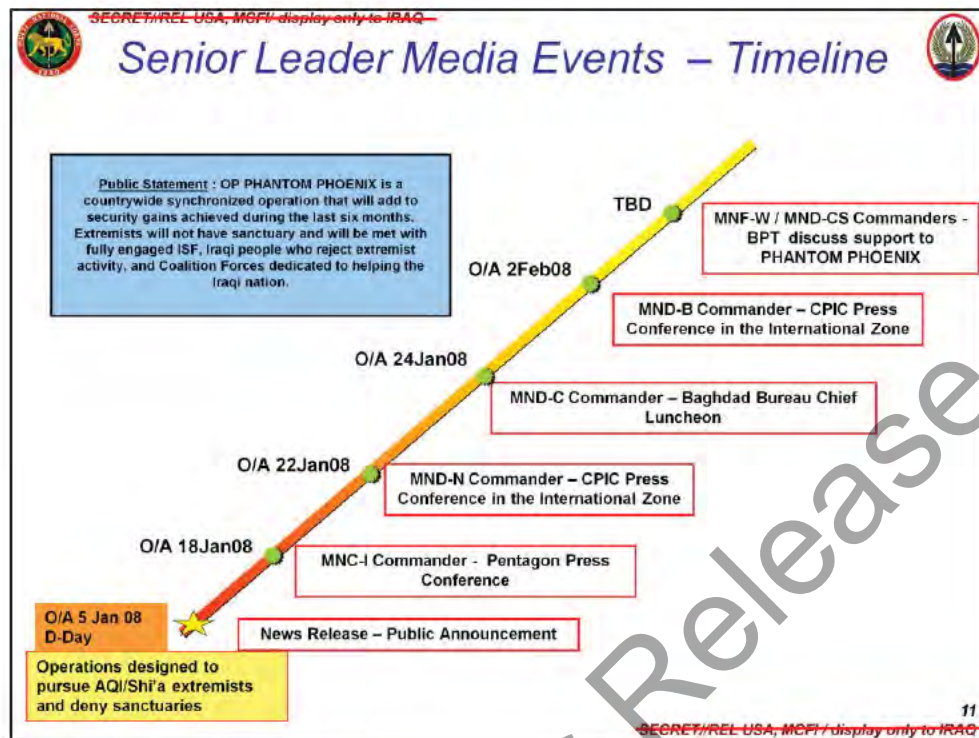
★ **Key Tasks to MSCs:**

- Support Shaping Ops with PSYOP and engagements, focusing on the need to establish security and the pursuit of AQI
- Exploit successful operations by ISF, CF, and CLCs
- Influence opinion makers and other key leaders to garner support for operations
- Promote economic development as a result of improved security
- Inform populace of CF activities to support the GoI / ISF's efforts to rid Iraq of AQI
- Provide AQI HVT capture / kill information for inclusion in the CORPS HVT program to demonstrate success
- Provide information on the following for exploitation: ISF / CF operations, Caches, CLC, Economic development

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The 'escalator' shows the highlight of the transition sequence.

I would highlight the three boxes

The D – 25 – 30 period is dedicated to CG IGFC conducting a staff visit to the Div HQ and issues comd directives and orders

The D – 7 activity is a brief to all parties and the point at which you will decided whether the next IA Div commences transition.

The Black boxes identifies the conditions that IGFC require in place to assume the responsibility of the division.



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PA Messages/Talking Points

- Since the start of Farhd Al Qanoon, ISF and CF have improved security in Iraq and made areas in and around Baghdad non-permissive for AQI. AQI has fled its former sanctuaries and is now moving north in an effort to survive. Nonetheless, AQI remains a dangerous foe and is attempting to regain strength and establish new support areas in Northern Iraq. CF in conjunction with the ISF will pursue AQI, deny them sanctuary and destroy any attempt to renew attacks against the Iraqi people.
- It is clear that success in the operations supporting Phantom Phoenix will come through our partnering operations with the Iraqi Security Forces and perhaps more importantly with an Iraqi population that is thoroughly rejecting the AQI and other extremists. We will pursue AQI and other extremists wherever they attempt to take sanctuary.
- Operations in Phantom Phoenix will provide more opportunities for economic activity and concentration on improving essential services. By pursuing AQI and other extremists we will not allow them to gain their balance and set up new strongholds.
- Phantom Phoenix focuses combat and other resources on improving protection of the Iraqi people.
- During this operation we will continue reconciliation programs. Reconciliation is a long-term determinant in not allowing extremists to gain a foothold.

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MND-N - Tasks

- ✧ **Diyala**
 - Accept OPRES from MND-B; unit FOC NLT 20 DEC 07
 - Clear, control and retain OBJs Wolf Pack 1 (Dali Hibbis), Wolf Pack 2 (Sherween), and Wolf Pack 3 (Dali Abbas) establishing IA JSS
 - Interdict AQI LOC into Baquba
 - Coordinate with TF 1.4b to share intelligence and synchronize operations in the Hamrin Ridge area
 - Interdict accelerants of sectarian violence entering Baghdad
 - Coordinate operations with Diyala Operations Center (DOC)
- ✧ **Mosul**
 - Accept CAB for 60-90 day period from MND-B; unit FOC NLT 15 JAN 08
 - Clear AQI to establish IA JSS IVO Mosul
 - Clear, control and retain Mosul, establishing IA JSS
 - Establish Ninewa Operational Command (NOC)
- ✧

1.4b, 1.4d
- ✧ **BPT Establish IA JSS IVO Bedrock/ ASR Golden**
- ✧ **Promote the growth of local and provincial governance capacity**
- ✧ **PRT support:**
 - Economic: Establish safe markets and/or business centers in order to foster legitimate economic activity
 - Diplomatic: Leader engagement at the provincial level supports reconciliation efforts at the national level
- ✧ **Establish and develop legitimate and sufficient ISF presence; Use CLCs as last resort to fill "security gaps" on a temporary basis**
- ✧ **Facilitate local government's integration of CLCs into ISF or other employment and education programs**

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MND-B - Tasks

- ✧ Release OPRES to MND-N for 60-90 days; unit FOC NLT 20 DEC 07
- ✧ Release 1 CAB to MND-N for 60-90 days; unit FOC NLT 15 JAN 08
- ✧ Defeat VBIED networks in 10 security districts
- ✧ Facilitate independent ISOF/ IA operations in Tharawa
- ✧ BPT establish IA JSS IVO Al Hamra
- ✧ Promote the growth of local and provincial governance capacity
- ✧ PRT support:
 - Economic: Establish safe markets and/or business centers in order to foster legitimate economic activity
 - Diplomatic: Leader engagement at the provincial level supports reconciliation efforts at the national level
- ✧ Establish and develop legitimate and sufficient ISF presence; Use CLCs as fast resort to fill "security gaps" on a temporary basis
- ✧ Facilitate local government's integration of CLCs into ISF or other employment and education programs

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MND-C - Tasks



- ✦ Accept CAV Squadron from MNF-W for 60-90 days; unit FOC NLT 22 JAN 08
- ✦ Clear, control and retain OBJ Waycross (Arab Jabour), establishing IA JSS and PB Meade IOT protect the population, deny AQI and other extremist group staging areas, and establish CF/ISF permanent presence
- ✦ Clear and secure RTE Chevy north and south of PB Meade to prevent AQI attacks from Bayjia and secure the seam between 1-30 IN and 6-8 CAV
- ✦ Conducts targeted strikes into AQI staging areas IVO TAO Lincoln (Abbad Al Abul, Ad Diwanyah and Abd ar Razza al Majid)
- ✦ O/O establish TAO Packard (Fakhn Jamil and Fakhn Baq) and provide armed aerial recon and overwatch to support clearing along RTEs Chevy and Bug
- ✦ Promote the growth of local and provincial governance capacity
- ✦ PRT support:
 - Economic: Establish safe markets and/or business centers in order to foster legitimate economic activity
 - Diplomatic: Leader engagement at the provincial level supports reconciliation efforts at the national level
- ✦ Establish and develop legitimate and sufficient ISF presence; Use CLCs as last resort to fill "security gaps" on a temporary basis
- ✦ Facilitate local government's integration of CLCs into ISF or other employment and education programs

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 **MND-CS - Tasks** 

- ✧ ICW CJSOTF and ISOF conduct precision op targeting HVI returning to Diwaniyah following Operation Lion's Pounce
- ✧ Promote the growth of local and provincial governance capacity
- ✧ Continue Operation Oil Drop
- ✧ Establish and develop legitimate and sufficient ISF presence; Use CLCs as last resort to fill "security gaps" on a temporary basis
- ✧ Facilitate local government's integration of CLCs into ISF or other employment and education programs

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MNF-W - Tasks



- ✧ **Release one CAV Squadron for 60-90 days; unit must be FOC NLT 22 JAN 08**
- ✧ **BPT Establish/ occupy IA JSS IVO Thar Thar and Muthana**
- ✧ **Promote the growth of local and provincial governance capacity**
- ✧ **PRT support:**
 - Economic: Establish safe markets and/or business centers in order to foster legitimate economic activity
 - Diplomatic: Leader engagement at the provincial level supports reconciliation efforts at the national level
- ✧ **Establish and develop legitimate and sufficient ISF presence; Use CLCs as last resort to fill "security gaps" on a temporary basis**
- ✧ **Facilitate local government's integration of CLCs into ISF or other employment and education programs**

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Phantom Phoenix Focused Non-Lethal Operations

- **ECONOMICS FOUNDATIONAL INITIATIVES**
 - Job creation (CERP, Micro-grant, VOTECH)
 - Industrial Revitalization (CERP, TF BSO): TF-BSO/PRT joint plan to renovate SOEs in Ninawa, Diyala, Salah adDin
 - Agri-business (CERP, Train)
- **ECONOMIC DEVELOPMENT**
 - Civil Service Corps (Civilian employment for CLCs)
 - Agricultural Development (Irrigation Canal, Irrigation Pump Stations): assessment being done by Market Survey Group (MSG) on potential of tomato processing plant in Ninawa
 - Banking: four new banks being built in Diyala; Salah adDin CERP contracts to be paid in Iraqi Dinar to force local bank deposits
 - Transportation Infrastructure (Bridges, Roads, Railroads): Mosul Airport now open, expanding flight schedule
- **GOVERNANCE INITIATIVES**
 - Local Governance Program (LGP) project management training being conducted in Mosul
 - Promote GOI capacity building and governance efforts
 - Diyala Provincial Council attending Provincial Development Strategy (PDS) training in Erbil
 - Office management software training on-going in Dahuk
- **ESSENTIAL SERVICES**
 - Support community education/ recreation initiatives
 1. Schools
 2. Pools
 3. Parks
 4. Soccer Fields

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The non-kinetic operations of Phantom Phoenix will ensure that these areas remain non-viable in their use as staging areas for AQI.



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Operation Hydra: MND-N CJATF Task and Purpose

Task: 1.4b, 1.4d
1.4b, 1.4d

▲ **Purpose:** *To develop and nominate lethal and non-lethal targets (individuals, organizations, and locations) for MND-N action.*

▲ **Method:** *The CJATF will provide MND-N with interagency capabilities such as investigative skills inherent in Civilian Law Enforcement Personnel, ITFC, economic and oil industry experts to analyze the existing intelligence. The CJATF will recommend additional collection requirements to support their efforts as necessary.*

▲ **Endstate:** 1.4b, 1.4d
1.4b, 1.4d

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This is the MND-N CG approved Task and Purpose of the CJATF describing what the task force will do and what skills sets it brings to the table.

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Hydra: Concept of the Operation

★ **Phase I, Shaping Operations**

- MNC-I ICW MNF-I and other intel agencies, conducts intel ops to confirm/ deny AQ infiltration of BOR and fuel distribution system
- MNC-I ICW MNF-I and TF 1 4a develops CONOPS to neutralize key threats/ address potential 2nd & 3rd order economic effects
- MNF-I ICW USM-I influences GOI and key leaders to take action to end BOR funding of AQ
- MNF-I enlists DoD and other interagency support

★ **Decision Point: Based on confirmation of actionable intelligence related to BOR AQ threat financing networks then O/O begin Phase II—Decisive Operations**

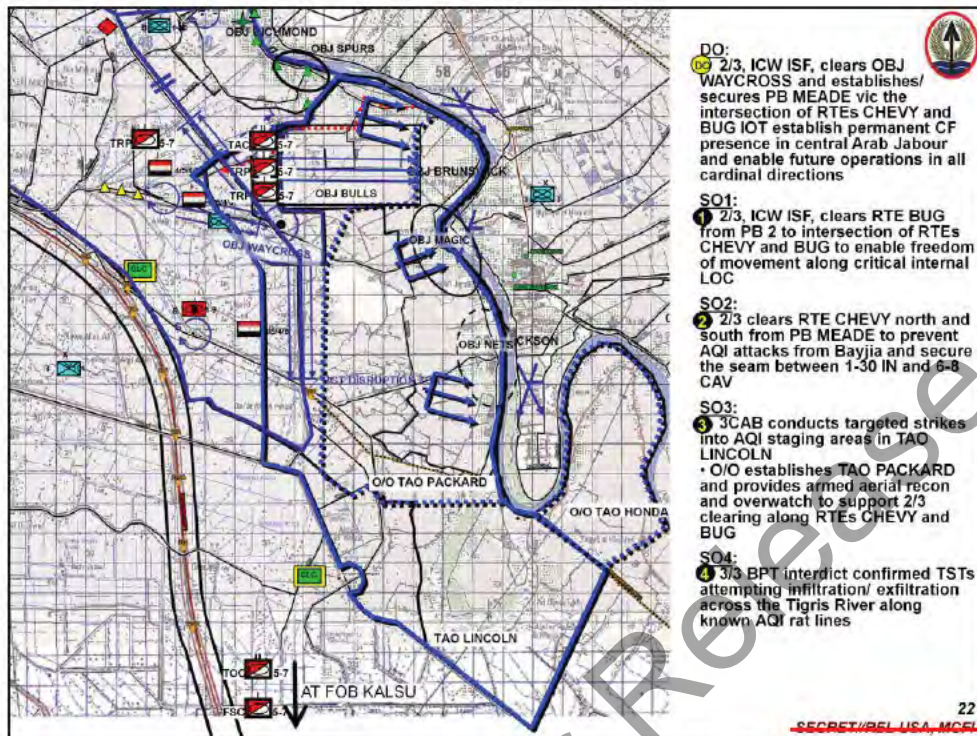
★ **Phase II, Decisive Operations – MNC-I (ICW TF 1 4a)**

- Defeat AQ strategic leadership linked to BOR (TF 1 4a)
- Neutralize local AQI leadership/ criminal activity associated with BOR/ fuel distribution
- ICW MNF-I, engage and neutralize corrupt national, provincial, and local government leaders tied to AQI

★ **Phase III, Supporting Operations**

- MNF-I, MNC-I, GOI, & USM-I establish programs to fill economic void created by targeting AQ
- MNF-I ICW USM-I influence the MoO to conduct a business assessment and improvement process at the BOR IOT promote accountability and transparency
- MNF-I, ICW MNC-I, GOI and USM-I, design and implement an inspection program to ensure continued accountability and transparency of operations at BOR and the fuel distribution system
- MNC-I (MND-N) conduct information operations to inform the public about CF actions and intent to target AQI

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1-30 IN AND 6-8 CAV COMBAT POWER IS COMMITTED TO SECURING FIXED-SITE LOCATIONS AND LOCs IN NORTHERN ARAB JABOUR AND HAWR RAJAB- UNABLE TO CONTINUE OFFENSIVE OPERATIONS SOUTH

IF ALLOCATED TO MND-C, 2-3 SCR (CORPS OPRES) CLEARS ADWANIYAH AND AL BUSAYEFI TO SET CONDITIONS FOR FOLLOW-ON OFFENSIVE OPERATIONS

ADDITIONAL CORPS-ALLOCATED BATTALION ESTABLISHES PB MEADE VIC INTERSECTION OF RTE CHEVY AND RTE BUG IOT ENABLE CLEARING OPERATIONS ALONG RTE CHEVY NORTH AND SOUTH

PB LOCATION ALLOWS FOR FUTURE CLEARING OF MASKAR BUNKER COMPLEX AND EVENTUAL CONTROL OF BAYJIA/ OBJ BRUNSWICK (JUNE 08)

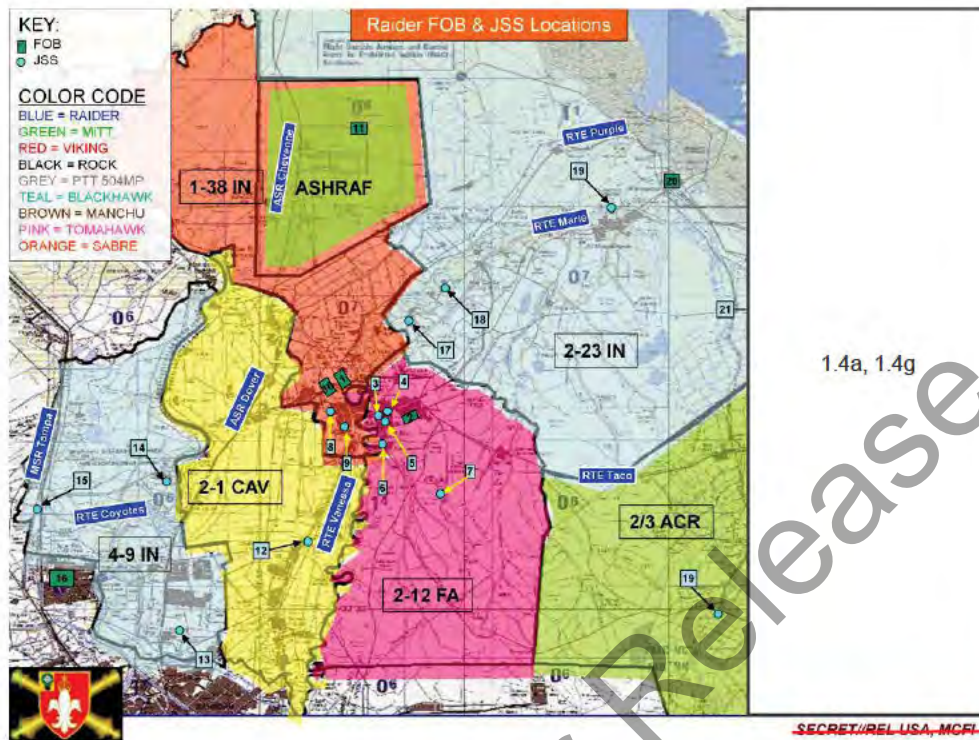
PB LOCATION ENABLES FREEDOM OF MANEUVER FROM MULTIPLE DIRECTIONS AND AVOIDANCE OF IED THREATS ALONG PREDICTABLE AVENUES OF APPROACH

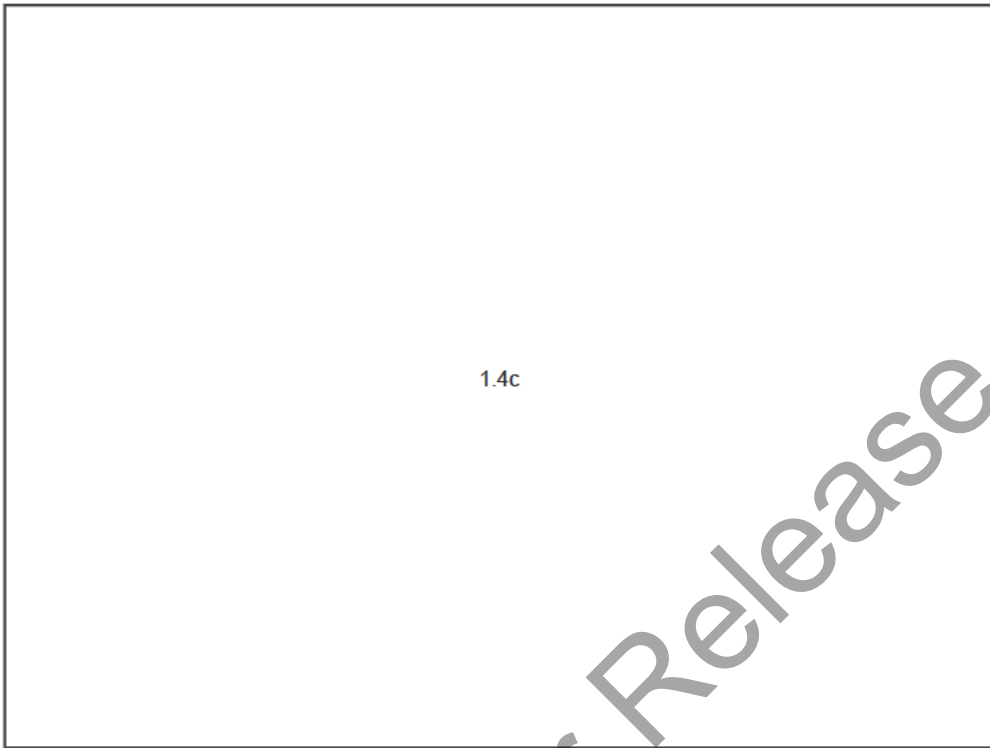
NEW BN AVAILABLE FOR OPERATIONS O/A 15 JAN 08 FOLLOWING INTEGRATION WITH SPARTAN

PB IOC O/A 28 FEB 08; FOC O/A 15 MAR 08

1-30 IN CONTINUES CCG DRIVE TO ESTABLISH ADDITIONAL CPs AND SHORE UP CONTROL OF OBJ RICHMOND IOT REDUCE THREAT TO PB HAWKES

FOB KALSU IS LOCATION FOR TEMPORARY LSA/ NEW BN HQ





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