Good afternoon.

In your first operational update I intend to give you a very broad overview of the major operations currently supporting the MNFI Joint Campaign Plan and Joint Campaign Action Plan.

Hopefully you will view Strategic Operations as the most recognizable component of what is admittedly a unique staff … or you may view the idea of “Strategic Operations” as an intractable oxymoron.

Simply put, we are the complementary component of your staff that does not dwell on desired conditions or effects – that is for people far wiser than us. Our task is the mundane challenge of causing something to happen: we do things; we transform intent to action. Our mantra: “who does what by when?”

If my peers are strategic architects, we are probably strategic ditchdiggers … but it is still noble work.
Our agenda today.

As I just explained, our main purpose is to describe the major operations that support the Joint Campaign and the Joint Campaign Action Plan.

But there are some other significant operational activities that merit your situational awareness:

- The human, institutional and physical terrain is increasingly complex around here … even more complex than how you left it. So we want to describe our current liaison and partnership efforts to you.
- Efforts to find the missing, captured and abducted is always of primary concern to the Coalition.
- Our civil-military operations are central enablers to our full spectrum engagement.

We will close with a weekly operations summary that will quickly portray for you the operational trends over the last several months.
- All of our major operations occur within the context of the JCP, a multiyear plan that takes us out to ***; and the JCAP 2007.

- From the MNFI perspective, with TF 14TACON to MNFI, execution of our operations to defeat extremists is a major StratOps focus. There are two components to it:
  - one, more established, focuses on TF 14 and their efforts on the Al Qaeda network. It has an inherently Sunni focus.
  - The second, now emerging, targets 14b, 14d QODs force operatives in Iraq and their surrogates: the focus here is inherently Shia.
  - In each case, we have associated major operations, not unusual at MNFI level, to develop or refine our operational capabilities. The two most significant are recent instructions to reinforce fusion cells and our TST capabilities, and more recently the development of TF 14 the Task Force we are forming to address the 14b, 14d target set.

- There is also Operation Together Forward, the execution of the Baghdad Security Plan. This is a MNCI-lead, MND-B executed operation, but with major MNFI roles in reinforcing the MNCI efforts along the security line of operations with complementary actions from the Embassy and GOL ministries. Very challenging, and characterized by attempts to coordinate and synchronize strategic actions on tactical timelines.

- Regardless of what theory of war you use to understand this conflict, you either have to isolate the insurgency or fight the deep fight and that means securing the borders. The problems here are immense. We are going at it from a long term perspective, with a major operations to seek long term improvements at the border, and also symbolic short term actions through the closure and improvement of select Ports of Entry.

- We are guided by a Bridging Strategy that will – given the achievement of appropriate conditions – significantly adjust the set of Coalition Forces to improve the force allocation to transition teams and precision operations.

- Finally, to facilitate these operations we monitor and assist in execution of force flow operations.
planned by SPA and managed by R&S.
As I said earlier, the human, institutional and physical terrain is increasingly complex around here ... a quick review for you of just how complex:

You have the Ministry of Defense, to include the Joint Headquarters and its operations center the JOC, commanding the Iraqi Ground Forces Command, the Strategic Infrastructure units, and its own information service.

You have a parallel, police security function in the Ministry of the Interior, with a NCC commanding the National Police, recently the FPS, the DBE, and the NIIA.

Across Iraq you have 18 provinces operating with breathtaking autonomy and very diverse standards, in theory coordinated in each province across the interagencies at the PJCCs ...

... who report to the NJOC, which is currently transforming to the NOC – the National Operations Center.

All of this is overseen at the national level by an evolving security architecture, the primary components of which are the PM’s Chief of Staff, the National Security Advisor, assisted by a liaison and communications element in the PM’s Situation Room, and a newly emerging entity called the Office of the Commander in Chief and of course the Iraqi National Intelligence Service.

(I have not attempted to – and cannot – draw clear lines of authority between these national level security elements)

But we do know that our corresponding architecture includes you as the CG, your MNFI Strategic Operations Center (SOC) focused primarily at the national level, and the MNCI focused on its counterpart the IGFC.

You will see that I mentioned the MND-B, and that is because an emerging complexity is the strategic primacy of the Baghdad Security Plan – and the ongoing standup of the Baghdad Operations Center – whose commander LTG Aboud reports directly to the Prime Minister and will be in command of both IA...
and NP units. And of course Operation Together Forward is of interest not only to MND-B, which partners at the Iraqi division level, but also to the MNCl, which partners with the BOC, and MNFI which partners at the national level.
To help address these complexities, we have an array of liaison elements that assist at the critical points as shown.

Security Coordination Committee Efforts:
1. National Operations Center (NOC)
2. Quick Reaction Forces in MoD (Iraqi Special Operations Force) and MoI (Emergency Response Unit)
3. Crisis Management Committee/Capability at the National Joint Operations Center (NJOC)
4. Liaison and Information Improvements
6. Division of Responsibility between Gol, ISF and MNF-I Transition (Tactical Coordination)
7. Tier 1 officials – Transfer of security contracts (Dignitary protection)
The liaison and partnership challenge is not only institutionally and organizationally complex – it is also physically complex on the ground.

Our relative authorities and responsibilities evolve in accordance with our transition status.

On the ground – where rounds fly at meters per second and people can get hurt, who can do what by when can often depend on physical location, transition status, PIC transfer status, and the nature of the target and the engaging force

OCF
CJSOTF

Special Restrictions:
Sites
Individuals
Some of our most important JPRC missions ongoing at this time

In addition to these missing Americans, the Ambassador and you can declare “Persons of Interest” – in some cases not American citizens – who are critical to the security and stability of Iraq.
CMO Directorate Current Actions

- **Urgent Essential Services**
  - Working on infrastructure hardening projects for oil and electrical
  - Working to improve the quality and capability of the Security Infrastructure Battalions (SIBa)
- **National Iraqi Assistance Center (NIAC):**
  - Jobs Fair for local Iraqis on 24 Feb with 31 Vendors
- **United Nations Mission – Iraq (UNAMI) LNO**
  - Assessing and developing courses of action to deal with Palestinian refugees near the Syrian border
- **Agriculture**
  - Working with MND-CS on Dairy plant in Dhiwaryah to produce 100,000 liters of milk per day to elementary schools
  - Working with Kurdish Minister of Agriculture to establish a honey processing center and supermarket in Kirkuk
- **Displacement & Migration**
  - Working on the 'Evil Squatters' issue in Baghdad
- **Humanitarian Operations Center (HOC) Kuwait**
  - Facilitating transportation and loading and unloading of medical supplies to Mosul and Erbil
- **Elections Branch:**
  - Conducting Civil Affairs courses for I.A. & Mobility 4th Civil Affairs Group
- **New Business**
  - Hosting a Kurdistan / UAE Business Exchange Conference (27 Feb - 2 Mar 07) followed by tour of Kurdistan for businessmen one week later
Weekly Operations Summary
27 Jan - 2 Feb 07
Weekly Summary
27 Jan - 2 Feb 07

Blue: 20 Jan - 26 Jan 07
Red: 27 Jan - 2 Feb 07

- Weekly Operations Total: 318 / 300
  - 172 / 175 were Combined Operations with ISF
  - 22 / 13 were Independent ISF Operations
  - 122 / 121 were CF only Operations
  - 57% were Combined Operations
  - 43% were Independent ISF Operations
  - 38% were CF only Operations

- All Operations resulted in:
  - IEDs Found & Cleared = 64 / 67
  - IEDs Found & Cleared = 315 / 315
  - 324 / 349
  - Bomb Makers Captured/Killed = 0 Captured; 0 Killed / 0 Captured; 0 Killed
  - Foreign Fighters Captured/Killed = 5 Captured; 7 Killed / 3 Captured; 13 Killed
  - HVIs Captured/Killed = 0 Captured; 0 Killed / 0 Captured; 0 Killed

<table>
<thead>
<tr>
<th></th>
<th>Monthly Average</th>
<th>Month Total (Feb 07)</th>
<th>1 Aug 06 to Date</th>
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<tbody>
<tr>
<td>AIF Denied</td>
<td>1,324</td>
<td>44</td>
<td>7,346</td>
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<tr>
<td>AIF Killed</td>
<td>737</td>
<td>80</td>
<td>2,946</td>
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<tr>
<td>IED FVC</td>
<td>1,011</td>
<td>96</td>
<td>5,184</td>
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<tr>
<td>Cash</td>
<td>271</td>
<td>30</td>
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<td>FF Det Killed</td>
<td>177</td>
<td>0</td>
<td>103</td>
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Approved for Release
January was the highest months since Aug 04, and the increase of 325 from December represents a 63% jump. Operations are increasingly disrupting enemy networks, resulting in less enemy C2 capability and increased vulnerability.
January’s decrease of 8 Foreign Fighters killed when compared to December continued the downward trend that began in November. However, February has had an irregular amount of Foreign Fighters killed in the first two days, and if this rate continues, there will be a significant jump in the month February.
The number of TCNs captured remains variable, however, four of the last six months range between 11 and 15 TCNs captured per month. Over 50% of those captured in January were identified. (14b, 14d)
The past upward trend of cache discoveries has flattened and appears to be settling around the mid-300s per month. February’s current projection of 340 will maintain the flat trend. With an increase in Iraqi Security Forces and the addition of US Forces, cache discoveries will likely begin another upward trend.
The numbers of detained AIF has remained steady over the last four months. Recapture rates remain relatively low.
Tips upward trend continued in January and remains a valuable source of information. February's projection is a slight drop, but this is driven by three less days rather than a decrease in propensity to provide tips. Most Iraqis view these as a valid mechanisms for providing information about possible terrorist or criminal activity.
January’s tips were slightly down from December, and the last four months indicate a flat trend balancing around 2,600 per month. A change in baseline emerged in October with the addition of phone lines and changes in management and training. Numbers reflect sustained confidence by the Iraqi people in the utility of the national-level tips hotline.
January ended with another increase in IED activity and marks the highest month on record, breaking the previous mark by 166. The period of Aug 06 - Jan 07 retains 4 of the top 5 IED activity months on record. IEDs Found and Cleared continues on an upward trend with the 1,220 in January marking an all time high. In concert with increasing numbers of operations and a realistic expectation that the AIF will continue to employ IEDs as the weapon of choice, expect IED activity to continue on a gradual upward trend.
January set a new monthly high for all IED activity, beating the previous high set in Sept 06 by 148 (6% increase). Both IEDs F/C and VBIED explosions set a new monthly high in January. January VBIEDs jumped 24% from December, and beat the previous high of 65 (May 05) by 9%. February is projected to set a new monthly high (2,815) and has already shown a disproportionate amount of Suicide Vest attacks, with two in the first two days of February.
Due to CF and ISF operations, IED construction remains decentralized. Assessment is that AIF continue to refine and improve TTP resulting in fewer large-scale/MNF-I level bomb makers being killed/captured. At the unit/tactical level, targeted operations are successfully capturing/killing lower level bomb makers and IED facilitators.
Escalation of Force Events by Month

January showed a 14% decrease in EOF incidents when compared to December and it also represents the lowest month since Aug 06. New unit rotations and an increase in CF activity may contribute to a slight increase relative to the past six months.
January continued to trend down, however, February’s current projections of 18 will reflect a possible flattening of the downward trend. New units rotations and an increase in Combined operations may contribute to a slight increase relative to the past two months.
Sir,

There were 18 total SAFIRE events reported this week, up 8 from the previous week. Three helicopters received damage from SAFIRE this week. Two AH-64s and crews were lost, one IVO Najaf and one IVO Taji. One Blackwater Bell 412 performed a precautionary landing south of Baghdad. The helicopter was subsequently destroyed in place.

Next Slide Please...

Complex attack = more than one weapon type used ie SMARMs and U/I rocket.

Effective 3 Nov there was a change to the definitions of SAFIRE incidences:

New

Old

Close = .5 nm

2 nm or less

Distance = .5 to 2.0 nm
than 2 to 5 nm

Observed = greater than 2 nm no affect on AC

Seen with no affect on the aircraft

MNF-I STRATOPS will continue to only report close SAFIRE incidences.
Sir,

This slide depicts the weekly summary of Combined Forces Air Component Command operations in support of OIF.

Coalition Air Forces flew 2082 sorties this week in support of Operations in Iraq, including 492 strike/reconnaissance.

64 “Troops in Contact” calls were supported, 19 Shows of Force were executed and 89 weapons were expended during the week. Coalition aircraft delivered 19,722 passengers and 4,446 tons of cargo. Multiple strafing engagements on a single target by the same aircraft are considered a single weapon delivery.

<table>
<thead>
<tr>
<th>Location</th>
<th>Count</th>
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<tr>
<td>BAGHDAD</td>
<td>16</td>
</tr>
<tr>
<td>BAQUBAH</td>
<td>4</td>
</tr>
<tr>
<td>NAJAF</td>
<td>63</td>
</tr>
<tr>
<td>TAJI</td>
<td>3</td>
</tr>
<tr>
<td>SALMAN PAK</td>
<td>3</td>
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</tbody>
</table>

In the first quarter 2007, the weekly average is 34 weapons expended by CFACC and MEF aircraft, up from 14 in the fourth quarter 2006. In January, the weekly average was 34 weapons, up from the December average of 16. All averages continue to trend upward.

While numerous platforms flew more sorties than scheduled for, there were 86 delta sortie cancellations this week. Maintenance was the primary cause for sortie cancellations:

- 37 Maintenance cancellations
- 23 Weather cancellations
- 14 Cancelled by requester
- 12 Other cancellations
- 2 Operations cancellation
Unsupported ASRs:

1. Higher Priorities
2. No Asset Available
3. Weather
4. Other
This week's Maritime picture:

- **MV Foroud** had major exclusion zone violation early morning 2 Feb 07. After ignoring repeated calls and signals to turn about, HMAS Toowoomba fired 26X .50 warning shots forward of the vessel. MV Foroud turned out of zone, answered hails and went DIW. Subsequent boarding and inspection cleared her for further operation. Indian Master stated it was his first transit of the NAG. Language difficulties with his crew also contributed to the infraction.

- 13 million barrels of crude oil were exported to commercial shipping via ABOT and 700 hundred thousand barrels via KAABOT in the past week. ABOT barrel numbers increased due to back flow of weather delayed tankers. Reduced pumping capacity limits the size of vessel that will be filled at KAAOT. It takes KAAOT almost 5 days to pump 700,000 barrels; ABOT can pump 2,000,000 barrels in less than two days. The limited capacity of KAAOT curtails the larger ships going along side.

- **Maritime Interception & Security Operations** continue in the North Arabian Gulf. February totals are 02 Queries and 02 Boardings.
Strategic Assessments

GOVERNANCE
- Recent progress demonstrated with the CoR achieving a quorum and passing of the Elections Law, the 2007 budget, the Military Court Law, and voicing support for the ESP.
- CoR remains on recess until early March. Key actions that remain are the Law of Governorates, De-Ba'athification Reform, and the Hydro Carbon Law.

SECURITY
- Operations across Iraq are degrading AlP networks, their command and control and their freedom of movement resulting in higher EKIA and a slight decrease in the rate of attack effectiveness on CF.
- Combined operations continue to develop ISF capabilities and build local confidence. US and ISF forces continue to support the ISF in Baghdad districts as part of the disrupt, clear, control, retain strategy.

ECONOMIC DEVELOPMENT
- Availability of essential services, especially electricity, continues to be problematic and undermines GoI legitimacy. Disrupted power from other regions combined with below-average production from local generating plants is significantly impacting Baghdad.
- Limited availability of basic fuels continues to be a source of dissatisfaction.
- Plans to invigorate select State Owned Enterprises (SOE) are progressing under DOD sponsorship.

COMMUNICATING
- GoI developing an ever-improving strategic communications capability, using it to improve perceptions of GoI sovereignty, ISF capabilities, economic developments, and functioning government.
- Expanded sectarian violence and perception of Sunni marginalization hinder acceptance and the peaceful political process.

TRANSITION
- The BDO is expected to be at FOC on 15 FEB with LTG Abrams assuming C2 on 1 MAR.
- Deployments of 6K units in support of the Baghdad Security Plan is proceeding satisfactorily. NP units continue to re-blue and assume battle space in the Baghdad area (111P Re-blue and 727NP Blues Re-blueing o/c 18 FEB)
BACK UPS for
Weekly Operations Summary
27 Jan - 2 Feb 07
Fusion Cells provide the ability to gather, refine, fuse, and disseminate intelligence. This enhances the ability to action targets through increased operational synergy.
MNF-I Level HVIs captured remain low while Corps level and below operations continue to have success against targeted MSC HVIs.
This slide depicts upcoming events with potential security implications. An AAR for Ashura was held yesterday with planners from MoD and JHQ to review ISF Security plan for Arba‘een o/a 10 March. No adjustments to the overall ISF plan were made. Next slide, please.

**Notes**

**Death of 3rd Imam – o/a 29 Jan** buried in Husayn Shrine, Karbala

**Ashura – o/a 29 Jan** Major Shi’a celebration, 40 day mourning period marking battlefield death of 3rd Imam.
- MNF-I WARNORD & FRAGO published 8 Dec & 5 Jan respectively – MNC-I published WARNORD & FRAGO 5 Dec & 30 Dec

**1st Anniversary of Golden Mosque Bombing – Samarra**
- Event occurred last year on 22 Feb (23 Muharram), will occur this year on 11 Feb based on shift of Arabic calendar
- Reconstruction is getting underway this Spring
- No Addtl Security Req’d

**Death of Sadiq Al Sadr – 19 Feb**
- No Addtl Security Req’d

**Birth of 5th Imam – 21 Feb**
- Muhammad Ali, buried in Medina, KSA
- No Addtl Security Req’d

**Birth of 7th Imam – 25 Feb**
- Musa Ja’far, buried in Al-Kazimiyah, Baghdad
- No Addtl Security Req’d

**Arba‘een – o/a 10 March**
- Marks the end of Ashura with pilgrimage between Najaf and Karbala
- WARNORD 8 Dec & FRAGO 4 Jan

**Death of Prophet Mohammad – 18 March**
- Buried in Medina, KSA
- Increased local Mosque attendance
- No Addtl Security Req’d

**Noruz – Persian New Year – 21 March**
- Celebration of Righteousness Divine Spirit Asha Vanishta, Creator of Fire.
- No Addtl Security Req’d

**Death of 11th Imam – 27 March**
- Al-Hassan Ali al-Askari, buried in Samarra, Iraq
- No Addtl Security Req’d

**Death of 8th Imam – 29 March**
- Ali Musa Ar Rida, buried in Mash'had, Iran
- No Addit'l Security Req'd

Mawlid an-Nabi – 31 March
- Sunni observance of the Birth of the Prophet Mohammad
- Increased local Mosque attendance
- No Addit'l Security Req'd