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MNC-I C3 PLANS AND POLICY NOTES (#1)

As of 3 January 2008

WARPLANS:

1. TOPIC: Operation Phantom Phoenix (Update)

DISCUSSION: From Jan-Mar 08 Operation Phantom Phoenix commences with the purpose of disrupting AQI C2 and denying AQI and Extremists staging areas to incite a resurgence of sectarian violence. An FRAGO moving a battalion for MNF-W to MND-C and a battalion from MND-B to MND-N ISO the operation was published 2 JAN

NEXT ACTION: Publish FRAGO

KEY DATES: 15 Dec 07 – 15 Mar 08

POC: [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

2. TOPIC: Environmental Estimate and Assessment ~Late Summer 2008 (Update)

DISCUSSION: Initial 10 Provinces briefed to MNC-I Commander. Effort continues as the staff refines assessments for the remainder of Iraq. Commander will cross reference these assessments with those received from the MND/F Commanders at the OPORD 08-01 Back-Briefs. Estimates must be maintained as they will change with time.

NEXT ACTION: NA.

KEY DATES: NA.

POC: [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

3. TOPIC: "First 100 Days" Decision Briefing (Update)

DISCUSSION: The "First 100 Days" decisions are those decisions that XVIII ABC is likely to make between TOA (14 Feb 2008) and 1 June 2008. This decision briefing will be presented in February 2008, in order to provide continuity between corps and enhanced situational awareness to XVIII ABC as they transition to their role as MNC-I.

NEXT EVENT: 5 January 2008 first draft of storyboards submitted to ACTO.

WAY AHEAD: See "First 100 Days" decisions planning timeline; posted to the SIPR C3 Plans and Policies homepage.

POC: [redacted] (b)(3), (b)(6)

4. TOPIC: MNC-I SOP (Update)

DISCUSSION: The Corps battle staff is re-writing the MNC-I Standing Operating Procedures.

NEXT EVENT: Staffing of the SOP from 5-8 January 2008

WAY AHEAD: ACTO reconciliation of Form 10s from 9-13 January 2008; Approval of MNC-I SOP o/a14 January 2008; Approved MNC-I SOP products hung on MNC-I SOP webpage o/a15 January 2008.

ACTO: [redacted] (b)(3), (b)(6)

5. TOPIC: HQ Consolidation (Update)

DISCUSSION: As BCTs in theater decrease, so will certain staff requirements, leading to an eventual consolidation of MNC-I and MNF-I. To preserve combat power, and an optimal ratio of HQ to subordinate forces as BCTs depart theater, plans is determining the HQ staff requirements for varying levels of BCTs assigned in theaters, identifying any excesses in HQ staff personnel and redundancies between MNC-I and MNF-I. Corps provided comment to MNF-I FRAGO which is expected to be published in the coming. Attended initial OPT at MNF-I. A schedule for the transformation board will be forthcoming from MNF-I.

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KEY DATES: 29 DEC 07 1200 initial meeting at FUOPS and 31 DEC 07 OPT (time TBD).

POC: [redacted] (b)(3), (b)(6)
[redacted] (b)(3), (b)(6)

6. TOPIC: 2CR Employment in Diyala (No Change)

DISCUSSION: Briefing prepared on deployment options available in the employment of 2CR in Diyala.

NEXT ACTION: Work into 100 day decision briefing.

KEY DATES: NA.

POC: [redacted] (b)(3), (b)(6)
[redacted] (b)(3), (b)(6)

7. TOPIC: Elections (No Change)

DISCUSSION: Legislation: No recent progress on Elections Law or Provincial Powers Law. The current push by the IEAT is for three amendments to the IGEC law. The first is an amendment that would remove the parliamentary approval requirement from the GEO selection process. All GEOs are administrative, not political, appointees. As of now, there have been 12 of 19 GEOs appointed, but not approved (one per province and two in Baghdad). All 12 of those nominees are expected to be approved soon. That leaves 7 GEOs still to be nominated. The second amendment involves changing the status of IHEC staff to that of "permanent civil servants" instead of "temporary hires". The third amendment is in regard to the appeals process for IHEC decisions. Under the current law, anybody can appeal any IHEC decision for any reason. The amendment looks to limit who can appeal an IHEC decision and for what reason.

Voter Registration: Voter registration is based on the PDS database. In mid-November, the PDS database was successfully converted to the SQL database which will be used for actual election purposes. It has not yet been officially decided what the criteria will be to qualify for residence in a particular voting district. It has not yet been decided how the issue of IDP voting will be handled. Because there is still no operational budget for the IHEC, and due to those other difficulties, voter registration is unlikely to occur in January 2008.

Security: The first meeting of the High Committee for Elections Security was Monday, 19 November 2007; there is no feedback on what was discussed at that meeting as of yet. The meeting was attended by representatives of the Iraqi Security Forces to raise the issue of security assistance for voter registration. There is no definitive need for security assistance identified at this time. It was made clear that, as of now, MNC-I and MNF-I have no official requirements to provide security assistance for anything (actual elections or voter registration). We have been neither formally tasked nor informally asked to provide any assistance.

Provincial Elections: Earliest possible date for Provincial Elections, "if everything goes right" is June 2008, but much more likely is winter 2008, due to slow progress on legislation and lack of unified GOI position.

WAY AHEAD: 8 January 2008 1000-1030 MNC-I Elections Working Group at the C3 Plans and Policy conference room.

POC: [redacted] (b)(3), (b)(6)

8. TOPIC: Coalition Participation (No Change)

DISCUSSION: With the arrival of [redacted] (b)(3), (b)(6) in the MNC-I Coalition LNO Cell, C3 Plans has focused its coalition actions to the following items: (1) planning named operations that involve both US forces and a coalition MND (either MND-NE, MND-SE, or MND-CS), and also require corps enabler support, (2) tracking when the capabilities of coalition forces change dramatically enough to warrant either re-missioning of US forces or a boundary change, and (3) participating in WARFIGHTER exercises that train follow-on coalition partners.

POC: [redacted] (b)(3), (b)(6)

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9. TOPIC: Maritime CONOPS (formerly called Riverine Ops) (No Change)

DISCUSSION: The Maritime CONOPs OPT convened on 23 Oct 07 with the arrival of Naval planners from the Naval Expeditionary Combatant Command (NEEC). The mission analysis ISO a recommended Maritime Conop in the ITO is currently in progress.

NEXT ACTION: Continue IPB and mission analysis

KEY DATES: N/A

POC: [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

10. TOPIC: XVIII ABC LNO Plan (No Change)

DISCUSSION: No Change to LNO Plan (2 x package). XVIII ABC has been working on their next PDSS, but no changes to their LNO plan has emerged at this point. 1.4a personnel from XVIII ABC are currently embedded in MNC-I staff.

NEXT ACTION: Awaiting updates from [redacted] (b)(3), (b)(6) XVIII ABC.

KEY DATES: NA

POC: [redacted] (b)(3), (b)(6)

11. TOPIC: Base Consolidation and Closure (No Change)

DISCUSSION: Base transfer / closures remain a conditions based approach driven by three major considerations: stability in the AO, ISF ability/capability to assume & hold battle space, and funding for base consolidation. The current methodology is bottom-up driven with MSC nominating bases for transfer / closure and MNC-I approve closure requests and supports/monitors the MNC-I SOP base closure process.

O3 & P4 approved COB list remains: Q-West-or-Zaytun, Speicher, Anaconda, VBC, IZ, Al-Asad, Delta, Adder, BAS, Bucca, Um-Qasr.

Base transfers: MNF-West; Corridor and Combat Outpost completed transfer on 6-Dec-07 to the regional agricultural college (MoF), Blue Diamond transfers 1-Mar-08 and Hurricane Point PCN is under review for 20-Feb-08, MND-B's Union I (20-Dec-07) and Union III (3-Jan-08) both to JASG-C.

MNC-I Basing OPT continues to assist and track progress on base transfer CONPLANS.

MNC-I DCoS has departed theater and has transferred his Basing management to the MNC-I Deputy C7 COL Barrowman

IZ Consolidation Master Plan briefed to DDCCS, SPA on 17 Nov. MNC-I also briefed DDCCS, SPA on 20 Nov. Latest regarding the NEC occupation window is Feb 08 and be completed by Feb 09. Current plan for movement of MNF-I staff to NEC is approx [redacted] 1.4a with STRATEFF being the major staff section moving. Intention is to collapse other elements into the Presidential Palace as space is made available by those moving to the NEC. All MNF-I properties within the IZ will transition to JASG prior to return to the Gol. JASG briefed DDCCS SPA on the way forward. Brief included possible demolition of numerous buildings, as well as the inclusion of a permanent structure to be built where Freedom Rest resides. US Military forces FOB site is on the RONCO site.

Next Action: MNF-I SPA has formed an OPT to produce an Aug-08 basing outlook based on MNC-I's Aug-08 assessment. This outlook will produce the current and projected basing needs from every MNF-I subordinate unit/agency across Iraq. This OPT effort feeds a MNF-I briefing to P4 in early Jan-08.

Future Actions:

18th ABN Corps' current plan of responsibility for Basing management is still under review. Last COA had Basing under the C5.

Bases transferring / closing in the next:

30 days: MND-Baghdad's Union I and Union III

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60 days: MNF-West's Hurricane Point (pending PCN approval)

90 days: MNF-West's Blue Diamond

Key dates: Next BMWG 22-Dec-07, Next Executive Basing Management Board is 05 Dec 08.
The next MNF-I Basing Board (IZ) is 13 Jan 08.

POC: [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

12. TOPIC: Establishment of Judicial Complexes (Update)

DISCUSSION: During the conduct of the MNC-I OPORD 07-01 Brief, the CG MNC-I directed the MNC-I SJA to assume responsibility for the establishment of safe, secure judicial complexes throughout Iraq, modeled after the Rule of Law Complex in the Rusafa District of Baghdad. Additionally, the CG MNC-I provided guidance to establish the first site in the city of Ramadi. Initial planning began with the development of a Concept Brief, which was briefed to the MNC-I C3. Upon briefing the C3, the MNC-I SJA section published WARNO 008 to provide notice to the major subordinate commands about this initiative and to assemble the Corps Judicial Complex Working Group (JCWG). Members of the JCWG include representatives from the Corps SJA, C4, C6, C7, C8, C9, and AT-FP sections as well as a representative from the Joint Contracting Command.

- Initial Site Assessment has been completed. Overall cost of project is now estimated to be \$11.6 million. Total completion time for project would be 120 days (assuming complete availability of site).

- Location for Judicial Complex in Anbar province has moved from Camp Blue Diamond to Hurricane Point, directly across the river. The move was made to accommodate the Provincial Governor, who wished to use portions of Blue Diamond for a governmental center. Current plans indicate that the Judicial Courthouse and administrative offices will be situated within a pre-existing building on Hurricane Point, and discussions and planning are underway for the location of the judicial housing (either on Hurricane Point or within Blue Diamond).

- Construction expected to begin on Judicial Complex at Hurricane Point in March 2008.

- **MNC-I FRAGO 29 to OPORD 08-01, Judicial Complex Site Selection, was published on 1 January 2008. The FRAGO directs MND-N to choose locations for four (4) judicial complexes, one per province, within MND-N's AO and provide site information to MNC-I NLT 20 JAN. It further directs MND-C to initially determine whether a judicial complex is required within its AO NLT 20 JAN, and then subsequently to select a site NLT 1 Feb, if required. The purpose of the FRAGO is to begin necessary movement and place XVIII ABC in a position where they have sites selected, and can begin working through the planning and contracting process.**

POC: [redacted] (b)(3), (b)(6)

13. TOPIC: IA Legal Advisor Partnership Program (IALAPP) (No Change)

DISCUSSION: The MNC-I OSJA IALAPP stated priorities are: (1) Oversee IGFC Legal Advisor training; (2) Provide assistance in implementation of revised IA military justice system; (3) Encourage centralized IGFC Detainee procedures and policies; (4) Coordinate providing equipment, materials, and training to increase effectiveness of IA legal advisors; and (5) Foster decrease in IA detainee abuse.

NEXT ACTION: Ongoing projects include:

- BG Adnan Hamudi, IGFC Legal Advisor, as well as [redacted] (b)(3), (b)(6) IGFC Deputy Legal Advisor, meeting on a biweekly basis with MNC-I OSJA IALAPP attorney;

- IA implemented Military Justice System on 1 Oct 07. The English translation of the published laws is complete; [redacted] (b)(3), (b)(6) is finalizing the training package on the IA Military Justice System to be distributed throughout theater via MNC-I FRAGO;

- Military Court at Muthena Airport is staffed and ready to hear cases;

- Copies of the IA MJS codes were received from MOD and distributed to the Divisions.

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KEY DATES:

1 OCT – IA Military Justice System implemented

POC:

14. TOPIC: Major Cultural / Religious Events (No Change)

DISCUSSION: The following lists the months of the Lunar Calendar for 1428-9 (2007-8):

<u>Lunar Month</u>	<u>Meaning</u>	<u>Gregorian Month</u>
* 1 Dhu al Hajj 1428	Month of Hajj	11 December 2007
* 1 Muharram 1429	Forbidden	10 January 2008
1 Safar 1429	Empty	9 February 2008
1 Rabi I 1429	First Spring	9 March 2008
1 Rabi II 1429	Second Spring	8 April 2008
1 Jumada I 1429	First Freeze	8 May 2008
1 Jumada II 1429	Second Freeze	7 June 2008
* 1 Rajab 1429	Respect	7 July 2008
1 Shaban 1429	Distribute	5 August 2008
1 Ramadan 1429	Parched Thirst	3 September 2008
1 Shawwal 1428	Vigorous	2 October 2008
* 1 Dhu al Qada 1428	Month of Rest	1 November 2008

* Muhammad decreed the 4 months with an asterisk as holy months. During holy months, it is forbidden for practicing Muslims to wage war or fight.

NEXT EVENT: Hajj execution is underway; ACTO MNC-I FUOPS

WAY AHEAD: Updated Operationally Significant Religious Events Master List is located on the SIPR MNC-I C3 Plans and Policy homepage under LEAD PLANNER / and also under RELIGIOUS EVENTS.

POC:

ISF:

1. TOPIC: 11 IA HQ Force Generation and Deployment for FAQ (Update)

DISCUSSION: 11 IA is a PMI unit currently undergoing force generation at Old MOD. 15 NOV 07, 11th Division took operational control of 1/11 and the Adhamiyah Security District. GEN Babakir has mention several times that he does not want to reflag 4/1 to 4/11. 3/11 and 1/3/11 completed RIP in Sadr City. 2/3/11 completed RIP in Kadamiyah

Unit designations:

- 1/11 IA Adhamiya
- 2/11 IA to JSS Black Lion and 4 Castles (temp)
- 3/11 IA FOB Hope
- 4/11 IA: planned for 4/1 to reflag, but that is unlikely. May require FORCEGEN or reflagging of a 6 IA BDE.

Battle-space for 11th IA.

- 3 BDEs to Rusafa Area Command, 1 BDE to Karkh Area Command.
- 11th IA able to incrementally C2 BDEs as it becomes more capable, in order: 1/11(complete), 4/11 (re-flagged from 4/1) 3/11 and 2/11.

NEXT ACTION:

- OCT 07 FOC (DIV HQ Build, Phase 1) Orders need to be cut to transfer to BOC control

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- 15 JAN: 3/3/11 IA BMP will be complete. They will be leaving Besmaya on 15Jan08 and their their BMPs would be trucked up to FOB Hope.
- 2/11 Unit Set Fielding complete. They held a graduation ceremony with the Minister of Defense 2 JAN. Begin moving into Karkh 3 JAN.
- 2/11 will totally clear Besmaya by 6 JAN.
- Orders needed for 2/11 and 3/11 transferring from MoD to BOC

KEY DATES:

JAN/FEB: Reflag 4/1 to 4/11?? Doubtful, more likely to remain in Baghdad until new 2/6 generated or a new 4/11 is generated.

FEB: ADCON 4/11?

APR: TACON 4/11? 3/11 and 2/11 FOC

JUN: 11 IA DIV troops FOC (Phase 2 of DIV HQ build)

POC: [REDACTED] (b)(3), (b)(6)

2. TOPIC: IA Future FAQ Rotations (Update)

DISCUSSION: C3 Plans requested C3 ISF prepare a presentation on the facts, assumptions, constraints and risks used to forecast which IA units are available to deploy in support of Baghdad Security Operations. **Situation remains fluid:**

- A. 4/1 verbal guidance is that it will extend indefinitely.
- B. 3/11 and 1/3/11 completed RIP in Sadr City. 2/3/11 completed RIP in Kadamiyah.
- C. MoD order 3126522, to generate a new 2/6 IA calls for 3/1/3 to stay in Baghdad and be re-designated as 4/2/6 IA. IGFC has now cut their order to establish 2/6; no date.

- MoD gave verbal guidance to IGFC that 3/1/3 would redeploy this week, but that was rescinded on 1 JAN. 3/1/3 will stay in Baghdad at present.

- Plans for 2/6 FORCEGEN on hold.

- D. 3/2/2 ordered to remain in Baghdad until 15 JAN.

NEXT ACTION:

- 1 JAN: MNSTC-I forecasted 2/11 IOC date. **Need orders to BOC.**
- ~ 10 JAN: 3/3/11 BMP fielding complete
- **15 JAN: 3/2/2 redeployment**

KEY DATES: APR: 3/11 and 2/11 IA FOC

POC: [REDACTED] (b)(3), (b)(6)

3. TOPIC: IAIB Transition (Update)

DISCUSSION: Construction efforts along the exclusion zone are still significantly behind and the first location to become available will not assist in housing newly converted BNs. Exclusion zone basing will not keep pace with the current retraining plan.

- 2/5/4 occupied 9 IAIB AO (Shajart al Dur). 9th IAIB moved to 10th IAIB AOR. 10th is at K1 for transition to 3/7/4.
- LORs supporting the FMS cases to field additional SIB units with added equipment were returned to MNSTC-I SAO UNSIGNED. MoD's stated reason was that IAIBs are no longer a priority for the Iraqi Army and MoD for 2008. 05 DEC: No progress, but IAB transition and 12 IA continue to be listed as FORCEGEN priorities, so there is still hope.
- Phase I of the "Exclusion Zone" (Bayji to Kirkuk) estimated 70% complete, estimated completion FEB 08. The Bayji to Baghdad Exclusion Zone is scheduled to start construction in MAR 08 and to be complete in DEC 08.
- **16 IAIB will transition into 6/4/6 following a four week regeneration (starting in mid JAN?) at the Iraqi Army Compound (IAC) in Mahmudiyah. Leadership and**

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equipment are being cross-leveled from across 4/6 IA now. Pipeline duties will be divided among the 4/6 BNs.

- IAG engaging with IGFC to cease training until Iraqis can equip.

NEXT ACTION:

Now – 12 JAN: 3/7/4 (10 IAIB) transition training at K1

21 Jan – 29 FEB: 2/6/4 (12 IAIB) transition training at K1

KEY DATES:

POC: [redacted] (b)(3), (b)(6)

4. TOPIC: Seaport-Airport Transfer of Authority (No Change)

DISCUSSION: The supervision of seaports / airports now falls under the MoI / DBE effective 24 Jul 07. Key ministerial negotiations and administrative requirements associated with this action will continue to facilitate / complete the transfer process. It is assessed that the Umm Qasr port manager [redacted] (b)(6) is likely to retain his position for the foreseeable future, as is the

[redacted] (b)(6) The PM has appointed Director Generals (DG) for 4 seaports and will come under MOI authority. U.S. DOT has taken the lead on increase in capacity and capabilities at Um Qasr SPOE. DOT reports intention to divide North and South Terminals and institute private management under contract to Gol. Additionally, CF anticipates assisting Gol in obtaining necessary machinery to dredge channel into Um Qasr. Rehabilitation of Um Qasr as well as Iraqi rail system would allow Iraq to take advantage of a large inter-modal transport hub serving the region.

NEXT ACTION:

-Continue to monitor actions / developments of seaport/airport strategy & seaport transfer of authority to MOI

-Transfer of authority of the FPS from the MoT to MoI

KEY DATES:

- TBD: Joint Border Enforcement Workgroup at DBE HQ - Tentative

POCs: [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

5. TOPIC: Logistics Base Concept (No Change)

DISCUSSION: The plan to modify the GSU/RSU concepts and increase to 13 bases will potentially be referred to as Base Support Locations (BSL). Development of this concept is still ongoing within MoD. Thus far, the planned base locations have not changed. Consideration is being made however, to move away from the notional Logistics Battalion proposal. This has not been decided upon by MoD.

NEXT ACTION: Remain engaged with CMATT Logistics on current events concerning BSL development.

KEY DATES: None

POC: [redacted] (b)(3), (b)(6)

6. TOPIC: Logistical Support for OCIE at IA Training Centers (New)

DISCUSSION: There is a potential for each IA Division to be eventually configured with 4 Brigades each and 4 Battalions under each Brigade starting in 2008-2009. This potential change would only affect those elements that are not already in this "4x4" configuration. The impact on increased manning will be most influential on available OCIE issued by the training centers for new recruits. It is estimated by MNSTC-I that available stocks of OCIE will run out by May 2008 versus June 2008 as previously forecasted. It is critical that MoD signs all

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necessary LORs to support the ownership of providing for OCIE beyond the May-June 2008 timeframe.

NEXT ACTION: Remain engaged with CMATT Logistics MNSTC-I J4 and IGFC on current events concerning the changes in OCIE support from MNSTC-I to MoD.

KEY DATES: None

POC: [redacted] (b)(3), (b)(6)

FORCE GENERATION:

1. TOPIC: Request for Forces (RFF) 796 Mod 1 Aviation Task Force Extension (No Change)

DISCUSSION: MNC-I requests 1 X HHC, Aviation Brigade, requested in RFF 796, be extended to serve a full 15 month tour. This is a non-enduring request for a 230 day extension of TF^{1.4a} (sourcing solution for RFF 796) from its current BOG of 15 Jul 08 to a 15-month BOG of 15 Feb 09. This extension from eight months to 15 months is required due to MNC-I's plan to replace MND-C's 3ID Headquarters in summer, 2008, thus maintaining the existence of three Army division headquarters in Iraq. TF^{1.4a} which has no replacement, must be extended to continue to serve as the Corps Aviation Brigade Headquarters, thus enabling the three other aviation brigade headquarters to provide direct support to the three OIF Army division headquarters. Released by MNF-I to CENTCOM on 8 NOV 07. Released to the Joint Staff on 17 DEC 07.

NEXT ACTION: Staffing at JS

KEY DATES: Extend BOG to 15 FEB 09

POC: [redacted] (b)(3), (b)(6)

2. TOPIC: RFF 828, MNC-I RFF #167, 2 x Brigade Headquarters (+) (No Change)

DISCUSSION: This RFF combines two RFFs currently in staffing at CENTCOM, the requests for 2 x BDE level HQ and the associated 2 x Combat Arms Battalions. The requested Brigade Headquarters (+) would deploy to designated locations in the Iraqi theater of operations to provide a command and control element that will integrate civil military operations; interface with local and provincial leaders; command and control provincial reconstruction teams; and command and control limited lethal operations. The BDE Level HQ will deploy to Ar Ramadi in Al Anbar Province and Al Kut in Al Wasit Province in order to facilitate discussion/dialogue with local and provincial leaders as well as to command and control existing Coalition Forces and Provincial Reconstruction Teams (PRTS) in respective operational environments. To foster stability efforts and continue with the projected reposturing of combat forces MNF-I is requesting a scaled force package which they view as a template toward continued successful interface with the local and provincial governments as the fledgling government matures. This organization consists of three parts: (1) 2 X Brigade Headquarters, (2) 2 X Civil Affairs Teams (CAT) (Attached) and (3) 2 X Combat Arms Battalions (-). CENTCOM RFF 828 released to JS; 7 DEC 07.

NEXT ACTION: Staffing at JS

KEY DATES: LADs: 9 March and 7 July 08 (approx. 1140 pax)

POC: [redacted] (b)(3), (b)(6)

3. TOPIC: RFF 695 MOD 2, MNC-I 164, Continued Staff Augmentation for ESC (No Change)

DISCUSSION: This RFF MOD is for an augmentation of ^{1.4a}PAX to support future ESC rotations. In FY08, 3d ESC will replace 316th ESC, which deployed with an augmentation of ^{1.4a}PAX in addition to being sourced at 110% of their MTOE. Without similar augmentation, 3d ESC will be manned by MTOE at ^{1.4a}PAX; this is a reduction of ^{1.4a}PAX compared to the current manning of 316th ESC ^{1.4a}PAX). If 3d ESC is filled to only 80% of MTOE (P2), and the RFF is not approved, they would deploy with ^{1.4a}Soldiers; 53% less than the 316th ESC deployment level of ^{1.4a}PAX. These reduced PAX numbers will greatly impact the capability of

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3d ESC to successfully accomplish the combined missions of providing C2 to over 19,000 logistics Soldiers, coordinating Force Protection to five Forward Operating Bases and conducting convoy security for theater level logistics convoys. RFF 695 identified the ESC staff augmentation package as an enduring requirement in the 07-09 JCS EXORD MOD 7 with future rotations to be filled by addition of augmentation package to the JMD. This has not been accomplished and CENTCOM has published a message describing ESC staff augmentation as an unsuitable addition to the JMD. This RFF seeks to establish this ESC augmentation package as an enduring requirement, separate from the JMD, until such a time as it is no longer necessary. Transmitted to MNF-I 22 NOV 07; staffing continues. CC has determined that the volunteer pool has been exhausted; no resolution to find sourcing solution; short term plug solution being staffed. The URF deploys [redacted] 1.4a PAX. MNF-I released the RFF to CENTCOM on 17 DEC 07.

NEXT ACTION: Staffing at CENTCOM

KEY DATES: LAD 2 Jun 08

POC: [redacted] (b)(3), (b)(6)

4. TOPIC: MNC-I RFF #162, CID BN HHD assigned to MNC-I (No Change)

DISCUSSION: This RFF requests the deployment of one Criminal Investigations Division Battalion HHD to the Iraq Theater of Operations (ITO). MNC-I requires a separate unit (1 x CID BN HHD) to conduct operations and criminalistic analysis for all Non-Improvised Explosive Device (IED) related evidence in the Iraq theater of operations. The CID BN HHD will serve as the Command and Control node for the future deployment of four Joint Expeditionary Forensic Facilities (JEFFs) to the ITO. [redacted] 1.4g

[redacted] 1.4g

[redacted] 1.4g The CID BN HHD will liaise with appropriate interagency organizations to provide forensic support as needed. This capability will provide a critical resource and combat multiplier for deployed forces theater wide. Released by Force 21 Nov 07.

NEXT ACTION: CENTCOM staffing

KEY DATES: EAD 1 MAR 08. LAD 15 MAR 08

POC: [redacted] (b)(3), (b)(6)

5. TOPIC: MNC-I #166, 4 X Movement Control Teams (Update)

DISCUSSION: This RFF is for an enduring requirement for four (4) x Movement Control Teams (MCT) [redacted] 1.4a PAX) to backfill 4 x MCTs upon their redeployment in Spring, 2008. Without the forces requested here, the total number of MCTs in Iraq will be reduced to 16. This reduced number is inadequate to effectively conduct movement control operations. The four MCTs redeploying without a backfill were requested as part of the support requirements for the additional five BCTs (RFF 719) and the requirement for these assets was not requested as an enduring request. However, the necessary deployment duration of these assets should not be tied to the number of BCTs in Iraq but rather to the number of FOBs and the flow of material and services in support of the sustainment of Coalition forces. In addition, the recent shift from a centralized hub and spoke sustainment operation supported solely through Kuwait to a decentralized operation with support flowing through Kuwait, Jordan, and Turkey requires a minimum of 20 MCTs to monitor and synchronize the flow of material at numerous outlying locations. The requested backfills will conduct critical missions at LSA Anaconda, Victory Base complex, LSA Adder, and Camp Taji. Failure to continue sourcing these MCTs will degrade movement control operations and the overall sustainment of Coalition forces in these key areas

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and throughout Iraq and would hamper the commander's initiative to maintain constant pressure against Anti-Iraq forces. Transmitted to MNF-I on 6 DEC 07. **MNF-I released the RFF to CENTCOM on 28 DEC 07. Staffing continues.**

NEXT ACTION: **CENTCOM release RFF to JS for sourcing solution**

KEY DATES: LADs 14 MAR 08; 25 MAR 08; 30 MAR 08; 14 APR 08

POC: [REDACTED] (b)(3), (b)(6)

6. TOPIC: MNC-I RFF 656 Riverine JUONS (Update)

DISCUSSION: Past: RFF 656, 17Jun06, requested Riverine capability. JFCOM RFI, 30Sep06, indicated RFF 656 not sourced due to RFF 397 (for MNF-W), directed CENTCOM to source internally. MNC-I ONS, 30 Nov 06, disapproved 8Jan07. Joint Capabilities Board review of JUONS had no significant results. JFCOM developed an in-lieu-of solution and engaged the global force management process, recommending deployment of MESF (3 x Armored RHIBs) to augment RIVRON. Solution removed from SDOB by Navy. Naval planning team sent to MNC-I OCT 07 based on CONOP request from Chief of Naval operations.

Coalition partners were contacted, no personnel or equipment were committed. MND-SE terminated river patrols and prepositioned equipment under a seven day response concept.

Based on MNC-I request to utilize Iraqi Fast Attack Boats(FAB), Iraqi Navy Commander signed MOU, boats were identified and inspected. US owned JP8 out board engines procured for the FAB and follow on Coalition watercraft. Iraqi Navy Forces Commander and the MNC-I CoS signed an MOU extending FAB utilization to 1 Oct 08.

26Jun07 FRAGO, identified the commercial watercraft purchase option to MNDs utilizing OMA funds and internal assets. Eleven Coast Guard watercraft were laterally transferred to MNC-I. 10th Trans Bn is executing initial inspection and preparation. Riverine way ahead submitted to JCS tank on 12Oct07, CONOP needed for action. MND-C submitted a JARB for three armored watercraft, delivery anticipated NET 1Jul08. Initial training class started on 8Dec07. Jan/Feb08 training schedule pending due to mission load/RiP/TOA. Intel briefing for MNC-I BUA on 28Nov07 highlighted sustained inland waterway threat. Naval Planners completed CONOP recommendation 5 Nov07. Coast Guard training team with 10th Trans at Kuwait Naval Base (KNB) conducted MND-C crew training minus waterborne live fire training in Dec07. MND-C crews performed commendably and are prepared to execute operations.

Present. Three of eleven Coast Guard watercraft and six FABs with 10th Trans at KNB are operational. MND-N recommended that watercraft be redirected to other Divisions based on mission load inhibiting crew train up. **MND-B is prepared to accept and train on watercraft in Feb08.**

NEXT ACTION: MNF-I CG sign corrected response to Navy CONOP and forward to CENTCOM. Watercraft distribution based on division need/capabilities.

KEY DATES:

POC: [REDACTED] (b)(3), (b)(6)

[REDACTED] (b)(3), (b)(6) Riverine Research and Actions Folder, Deputy Folder, C3 Plans and Policy Web page on SIPR and CENTRIX

7. TOPIC: Combat Tracker Dog Teams JUONS (Update)

DISCUSSION: This JUONS would source MNC-I requirement for 2 CTD teams per 17 BCTs, for a total requirement of 1.4a personnel. USCENTCOM issued RFF 780, 29 JUN 07, Subject: "Combat Tracker Dog Teams (~~S/REL~~)" requesting capability for theater, with 30 SEPT as Latest Arrival Date. JS and JFCOM unable to source request, recommended CENTCOM pursue contracting solution until Services develop required capability. CTD teams have the ability to identify, pursue, track, and locate anti-Iraq forces from historic and current IED sites, indirect fire points of origin, and sniper positions back to their homes or operating bases. CTDs are an IED

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defeat force multiplier for line units that provide an immediate offensive capability by exploiting post-blast/UXO attack sites.

NEXT ACTION: JIEDDO Sub-IPT determine specific contract requirements

KEY DATES: 11 JAN 08, JIEDDO Sub Initial Planning Team brief

POC: [redacted] (b)(3), (b)(6)

8. TOPIC: MNC-I RFF 170, 1X64F and 3X68T Veterinary Augmentation (New)

DISCUSSION: MNC-I requests a separate URF be established for a Veterinary augmentation package consisting of 1X64F (Veterinary Clinical Specialist), and 3X68T (Animal Care Specialist). Past rotations of the Medical Detachment Veterinary Service have only been sourced with 1X64F and 1X68T to provide Level III veterinary surgical capability. Based on the increase in military working dogs in theater there is a need to increase the number of skilled VETs and maintain the Level III VET capability in theater. MEDCOM, FORSCOM and CENTCOM have approved and have sourced the current MDVS with two additional 68T, bringing the total requirement to 1 x 64F and 3 x 68T. Without this capability, the closest Level III veterinary surgical capability is Germany. CENTCOM, FORSCOM and MEDCOM have validated this requirement and this RFF establishes the requirement as enduring. Submitted to MNF-I on 27 DEC 07; staffing continues

NEXT ACTION: Release to CENTCOM for action

KEY DATES: Forces are already in theater

POC: [redacted] (b)(3), (b)(6)

9. TOPIC: MNC-I RFF 171, 1 X Joint Combat Assessment Team (JCAT) (New)

DISCUSSION: The purpose of this RFF is to validate this capability, already sourced by the Navy (NAVAIRSYSCOM), as an enduring OIF requirement. The required number of personnel (6) are already approved, sourced and deployed to Iraq via 07-09 URF (12901). The FY09 URF (45624) is also already approved. The FY08 URF (12902) has been deleted and CENTCOM Force Management has directed this RFF be processed in order to validate the FY08 rotation of this capability. The [redacted] 1.4g [redacted] uring combat operations in the Iraq AOR and provides assessments of enemy anti-aircraft threats and capabilities. Submitted to MNF-I on 27 DEC 07; staffing continues

NEXT ACTION: Release to CENTCOM for action

KEY DATES: Forces are already in theater

POC: [redacted] (b)(3), (b)(6)

10. TOPIC: MNC-I RFF 169 Human Terrain Teams/Human Terrain Analysis Teams (New)

1.4g

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to fill military positions on an approved provisional TDA. Submitted to MNF-I on 29 DEC 07;
staffing continues

NEXT ACTION: Release to CENTCOM for action

KEY DATES: LAD 31 JUL 08

POC: [REDACTED] (b)(3), (b)(6)

11. TOPIC: RFF 824 Facilities Engineer Det and Horizontal Engineering CO (Update)

DISCUSSION: This RFF includes both 1 X Horizontal Construction Company to support combat and construction operations in Multi-National Division Baghdad Area of Operations and 2 X Facility Engineer Detachments to support construction and maintenance at the Combat Support Centers (CSCs). These two requirements (previously MNC-I RFFs 152 and 154) were combined by CENTCOM into one RFF (824). The Facility Engineer Detachments are a new requirement needed to provide adequate engineer support at the CSCs; the Horizontal Engineering CO requirement seeks a one-for-one replacement for the 642d Engineer Support Company which redeployed in Nov 07 without a sourced replacement. CENTCOM released to JS as RFF 824 on 21 Nov 07. RFF was fully sourced by the JS. **Approved in DEC SDOB**

NEXT ACTION: Awaiting arrival of forces

KEY DATES: LAD: 15 JAN 08

POC: [REDACTED] (b)(3), (b)(6)

12. TOPIC: MNC-I RFF #161, Counter IED Corps Support Team and 4 X Division/MEF Support Teams to support MNC-I IED Network Attack (Update)

DISCUSSION: This is a request to formalize a recurring requirement for forces in Iraq to enable Joint IED Defeat Organization (JIEDDO) support for effective IED Network Attack operations. JIEDDO created the JIEDDO CIED Operations Integration Center in Virginia in 2006-7 to develop a broad variety of fused operations-intelligence products in support of USCENTCOM network attack operations. Commander MNC-I and Director, JIEDDO have conducted a proof of concept employment of a Corps Support Team (CST) and Division/MEF Support Teams (DST/MST). Through relatively small C2 and SATCOM deployment packages, the CST, DST/MST enable direct in-theater utilization of the extensive JIEDDO COIC capabilities. Commander MNC-I now requires these detachments, totaling 1.4a personnel (3 of which are already on a JIEDDO Field Team Iraq JMD), for recurring support of MNC-I and subordinate MND/MNF HQs for the duration of their deployments. Released by MNC-I 15 Nov 07. Based on the verbiage of the RFF which referred to the requested military PAX as "equivalencies" to contract civilians, MNC-I determined that the request does meet the criteria for a formal RFF; RFF will be withdrawn. CENTCOM has directed MNF-I to request the forces by memo thru CCJ3-IED to JIEDDO. CENTCOM FM is taking no further action with this RFF.

NEXT ACTION: Memorandum being drafted by the COIC at MNC-I

KEY DATES: Personnel currently in theater; EAD and LAD not required.

POC: [REDACTED] (b)(3), (b)(6)

13. TOPIC: RFF 806, Information Operations (Update)

DISCUSSION: US adversaries operate on the internet with near-impunity, using it to recruit new members, spread extremist ideology and propaganda, and disseminate command and control messaging. Recent authorities grant DOD greater opportunity to contest the free use of the internet by Anti-Iraqi Forces (AIF). MNC-I is developing three capabilities to execute CNO and PSYOP based on those new authorities. MNC-I needs CNO capabilities to understand adversary use of the internet, develop targets, and make appropriate target nominations that reflect MNC-I requirements. MNC-I also needs the capability to counter extremist propaganda and messaging on the internet by providing an alternative voice and message. This is accomplished by using PSYOP to influence specified target audiences (TA) by reaching out to

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TA on existing websites, blog forums, etc. It is also accomplished by constructing and maintaining an alternative website to counter extremist propaganda and provide objective information to TA. MNC-I is not staffed with the required subject matter experts to address these requirements. Transmitted to Joint Staff 4 OCT 07. JFCOM's recommended sourcing solution fills the 4-person PSYOP Support Element w/ a proposed LAD 28 FEB 08. MNC-I's chop requested a LAD of 7 JAN 08. JFCOM sourcing solution of 6 of 7 personnel (4 PSYOP + 2 CNO) approved in the 30 NOV 07 SDOB.

NEXT ACTION: Awaiting personnel to arrive in theater

KEY DATES: LAD: 14 JAN 08 (2 X CNO); 28 FEB 08 (4 X PSYOP)

POC: [REDACTED] (b)(3), (b)(6)

14. TOPIC: RFF 786, Mobile Public Affairs Detachment (MPAD) (No Change)

DISCUSSION: An MPAD is a 1.4a Soldier unit commanded by an O4 with the following capabilities: Provide print and broadcast products, operate a media operations center, advise and assist leaders and troops with procedures to support the civilian news media, and operate the Digital Video and Imagery Distribution System (DVIDS) to transmit digital products and conduct live interviews from remote locations. 3 ID deployed as an additional division headquarters to occupy and establish Multinational Division-Center (MND-C) due to span of control concerns recognized by MNC-I. In 27 SEP SECDEF Orders Book, approved in GFMAP MOD 7.

NEXT ACTION: Await arrival of MPAD in theater.

KEY DATES: LAD 1 FEB 08.

POC: [REDACTED] (b)(3), (b)(6)

15. TOPIC: Request for Forces 719 Mod 6 (MNC-I #144) for Replacement Division Headquarters for Multinational Division Center (MND-C) (No Change)

DISCUSSION: It is conceivable that MNC-I will sustain the current level of brigade combat teams through the summer of 2009. In addition to maintaining the current set of forces, Multinational Division-Center (MND-C) will assume responsibility for the current Multinational Division-Central South (MND-CS) on or about 1 MAY 08, increasing the division's geographical coverage area by at least one seventh (fourteen percent). In view of these facts, it is necessary to request a replacement of the current Multinational Division-Center (MND-C) Division Headquarters, 3d Infantry Division, in order to maintain the same level of command and span of control. As the headquarters is replaced, the package of enablers for the division must also be replaced. LAD for this replacement division headquarters is 12 MAY 08. SECDEF approved MND-C division headquarters to replace 3ID. 10MT HQs sourced as replacement division headquarters. Transmitted to JS 4 Oct 07; sourcing solution for the EOD BN HQ 1.4a PAX) approved in the 30 NOV SDOB; remaining enablers (minus the Fires BDE, 1.4a pax, and WIT, 1.4a pax) expected in the DEC 07 SDOB. 1.4a pax sourced. Expect the Fires BDE and the WIT to be fully sourced.

NEXT ACTION: Fires BDE and WIT will appear in the JAN SDOB

KEY DATES: LAD: 12 MAY 08

POC: [REDACTED] (b)(3), (b)(6)

16. TOPIC: MNC-I RFF #157, 1 X SECFOR Combat Arms Battalion (No Change)

DISCUSSION: MNC-I requests 1 X SECFOR Combat Arms Battalion (BN) to relieve 1-9 FA conducting Force Protection missions at LSA Anaconda. This is a non-enduring requirement requesting a one time fill from 15 JUN 08 to 15 SEP 08 and can be filled by retaining current SECFOR units scheduled for curtailment. The gap in capability requested in this RFF is the result of CENTCOM concurring with JFCOM's request to accept the 07-09 Theater Security BDE minus 1 X IN BN. MNC-I has internally mitigated this shortfall for 13 months by task

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organizing 1-9 FA from 2/3 ID and placing them OPCON under 1/82 ID (-). 1-9 FA is not scheduled to be replaced as a rotational force and its BOG is approximately 40 days prior to 1/82 ID (-)'s BOG. Transmitted to MNF-I 5 OCT 07. Transmitted to CENTCOM 22 OCT 07. CENTCOM with JS discussing to restaff as GENADMIN or continue as RFF. CC and JFCOM agree to allow the current SECFOR CA BN already in theater to remain to perform requested SECFOR Mission. The BN will come together for remissioning and move the companies to their respective AO. RFF is closed.

NEXT ACTION: CC will issue guidance describing the specifics of BOG extension.

KEY DATES: LAD 15 JUN 08

POC: [REDACTED] (b)(3), (b)(6)

17. TOPIC: Request for Forces (RFF) 820 – Extend 126 FMCO (-) to 365 BOG (Update)

DISCUSSION: This modification changes the 126 Financial Management Company (minus) from 90 day BOG to an enduring requirement. Additionally, it requests that the RFF requirement be changed from a Financial Management Company (-) to a Financial Management CO. Fourteen (14) (but as of 24 OCT 07 fifteen) MNC-I finance detachments support 192,000 personnel (military and civilian) in Iraq, greater than twice the doctrinal number of 6,000 personnel each. MNC-I finance units also disburse over \$2,000,000,000 (\$2 billion) annually. Currently, three Financial Management COs provide internal control and technical oversight of MNC-I finance detachments in order to maintain accountability of public funds. A minimum of three Financial Management COs are required by doctrine to provide internal control/oversight. Redeployment of the 126 Financial Management CO (-) after 90 days will violate the doctrinal template and increase the potential for loss of public funds. Sourcing of the 126 Financial Management CO (-) at 67% of authorized strength (1.4a PAX) also jeopardizes their ability to perform their mission. This will restore the financial internal control/technical oversight capability that existed prior to FY 06-08 rotation. Two Department of Defense IG audits of internal controls of finance operations in South West Asia are currently ongoing or scheduled to begin in 2008. CENTCOM released to Joint Staff as extension for current unit and as an enduring requirement 12 Nov 07. SECDEF disapproved the BOG extension. CC RFF 820 remains valid based on the enduring requirement request for one financial management company to replace the redeploying unit. ARCENT will provide C2 to the 1 DET; LAD or 106 FMCO (USAREUR) as backfill is 29 FEB 08 for 15 month deployment. **Approved in DEC SDOB.**

NEXT ACTION: Awaiting arrival of unit in theater.

KEY DATES: LAD 29 FEB 08

POC: [REDACTED] (b)(3), (b)(6)

18. TOPIC: RFF 774 (RFF #MNC-I 130) Medical: Mental Health, Preventative Medicine, and Medical Logistics (No Change)

DISCUSSION: During OIF rotation 06-08 MNC-I has 3 non-transformed Sustainment Brigades that provide daily care to the 164,000 U.S. personnel. For OIF rotation 07-09 (3) transformed Sustainment Brigades whose MTOEs do not contain Mental Health, Preventive Medicine and Medical Logistics are scheduled to deploy. This RFF is a one-for-one replacement of the capability lost due to transformation. Total of 1.4a Personnel. 1.4a (two teams) personnel sourced in GFMAP Mod 9. 3rd team solution out for chops. 7 of the 8 requested personnel approved in the 30 NOV SDOB; GFMAP 15.

NEXT ACTION: JFCOM to continue to seek sourcing for the Health Services Det at Q-West.

KEY DATES: LADs for two sourced teams shifted to FEB 08 due to availability of teams.

POC: [REDACTED] (b)(3), (b)(6)

19. TOPIC: RFF 695 for 316TH ESC (No Change)

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DISCUSSION: 316th ESC RFF requests [1.4a] ax to provide staff augmentation, ISF support, and distribution management capability to this USAR unit that will deploy under a new Modular MTOE of [1.4a] pax; reduction of [1.4a] personnel) compared to the 13th SCE, and [1.4a] personnel) compared to 3rd COSCOM. Additional personnel will enable 316th ability to plan, coordinate, and synchronize logistics support and sustainment operations across the ITO. Reduced manning based on transformation to Single Log C2 with 1st Theater Support Command (TSC) assuming portions of overall theater sustainment mission from the ESC. Timeline for 1st TSC to assume Single Log C2 is a minimum of 6 months into the 316th ESC rotation (~Jan 08). CENTCOM RFF 695 released 9 Nov 06. Sourced in 07-09 EXORD Mod 7. CENTCOM also states in EXORD that this enduring request will be sourced after 07-09 via a JMD. Since then, CCJ1 And CCJ4 have stated via e-mail that the JMD is not the correct method of sourcing this requirement and do not endorse the creation of a JMD to support this requirement. Discussed in detail with CENTCOM, JFCOM, and FORSCOM 21 Aug. Seeking short and long term solution. Short term solution is either a BOG extension (which CENTCOM vetted and believes is not feasible), or seeing volunteers and plugging with CONUS units. Long term solution is mod 2 to RFF 695 which will make the requirement enduring for the next ESC. 23 Aug: JFCOM AO is also researching the possibility of changing EXORD mod 7 to remove the JMD and make the requirement enduring by disconnecting the augmentation from single log C2 which will alleviate the need to an RFF mod. Formal message at CENTCOM and ARCENT FFA. JFCOM has stated via email that RFF 695 mod 2 will need to come forward to change the EXORD wording and to make the augmentation enduring and distinct from Single Log C2. CENTCOM is requesting that JS rescind the EXORD requiring the JMD. ESC is preparing to route their RFF. Short term solution is progressing. MNC-I CJ1 is working with 316 ESC G1 and coordinating with HQDA to have orders cut for current ESC augmentation volunteers. Coordination efforts are also in progress to use personnel on the in theater volunteer list (maintained by MNC-I CJ1) to fill nearly all of the remaining [1.4a] positions left open. This effort will take approximately one month to complete and there is a risk of having Soldiers who have put their name on the volunteer list having changed their mind regarding staying in theater. 316 ESC has successfully filled [1.4a] slots for the augmentation plug using the theater volunteer list and DA is providing the other 2 individuals. Will continue to press on the long-range sourcing solution. DA has refused to extend the [1.4a] GR Soldiers. Total now needed for short-term plug is [1.4a] ARFOR and operational chain of commands apprised of situation. ESC will continue to identify volunteers until 15 Nov, and then ARFOR will need to provide remainder. Working point paper with C4 ([b)(3), (b)(6)]) to route up chain of command for GO attention. Required number for short-term plug is [1.4a] DA has taken FORAC. RFF is at MNF-I for staffing. The number of PAX that remain unsourced is [1.4a]. CC has determined that the volunteer pool has been exhausted; no resolution in sight to find a sourcing solution. Held sidebar with ALCON at FORSCOM Sourcing. JFCOM agreed to push short-term plug provided we look at internal mitigation one final time. CENTCOM will push RFF out ASAP. Discussed possible fill for this and follow on URFs being the unused portion of the modular SB which services Al Asad. The URF only deploys [1.4a] pax. Both request for plug and RFF have been released and coordination between CENTCOM and JFCOM/JS is in progress.

NEXT ACTION: Track and report. Push when necessary.

KEY DATES:

- ~25 Feb 07: RDD for replacements
- 15 Jul 07: LAD for 316th ESC Personnel

POC: [redacted] (b)(3), (b)(6)
[redacted] (b)(3), (b)(6)

20. TOPIC: GFMAP 648 MoD 3 (IAG) (Update)

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DISCUSSION: This RFF requests 1 X Division MiTT to support 11th IA Division, adds medics for the Motor Transport Regiment (MTR) and LOG BN MTTs. It adds EOD manning and MP manning for division MiTTs. It also adds 4 X BTTs to support current Department of Border Enforcement (DBE) force structure. Total increase of [1.4a] X Pax. To CENTCOM 22 FEB 07. Release to Joint Staff and renamed GFMAP 648 Mod 3. TGT SDOB TBD. JFCOM Sourcing RFF Rollup 15 MAY shows Partial Solution Submitted ([1.4a]PAX) with Non-concur on remaining capability, TGT SDOB 17 MAY 07. In SDOB for 25 MAY. Have submitted RFI through MNF-I requesting status on remaining [1.4a] PAX of the RFF. [1.4a] sourced in EXORD Mod 22. P4 Memo submitted by BG Pittard through GEN Petraeus to ADM Fallon requesting assistance. AO Force Sourcing SVTC slides 19 Jun 07 state "Partial solution ordered [1.4a] PAX). Continue staffing remaining PAX [1.4a] MiTTs). TGT SDOB: 26 JUL 07." Force Provider non-Concurs to remaining [1.4a] MiTTs. Joint Staff recommends that RFF be closed. RFF to remain open with possibility of some Joint Sourcing. [1.4a] slots will be sourced by FY 08 sourcing; [1.4a] remain sourced, [1.4a] remain unsourced. Joint solution being examined. Have requested status through MNF-I. CENTCOM researching status of second P4 sent from GEN Petraeus to ADM Fallon on this issue. No update at this date, no date of action forecast, although the RFF is still to remain open. All force providers non-concur to sourcing. Four potential Courses of Action are in staffing at this time. 3rd round of chops targeting OCT SDOB resolution. SDOB 18 OCT has sourcing solution for 1 HQ National Dep of Border Enforcement (DBE) Transition Team [1.4a] personnel sourced in GFMAP Mod 9. [1.4a] MTR Medics and [1.4a] LOG Medics sourced on 29 DEC 07. [1.4a] personnel sourced

NEXT ACTION: Still seeking a viable sourcing solution

KEY DATES:

POC: [1.4a] (b)(3), (b)(6)

21. TOPIC: FY08 SECFOR (Update)

DISCUSSION: FRAGO_XXX SECFOR BCT ALIGNMENT / UTILIZATION was published. Transition board for all units being replaced by the 76th IBCT is scheduled for Wednesday 2 Jan 08.

NEXT ACTION: Continue Coordination with ALCON.

KEY DATES: TBD

POC: [1.4a] (b)(3), (b)(6)

22. TOPIC: MNC-KU JMD (No Change)

DISCUSSION: MNC-KU JMD was ordered in response to RFF 695M1 after first rotation was sourced via traditional sourcing. JMD is loaded in database by MNC-I CJ1, but cannot be activated by CENTCOM J1 due to the JMD process running through the GFMB, rather than the PSRB process. JMD cannot be active until JS directs which service(s) will fill this [1.4a] ax JMD. Have again asked CENTCOM FM for support in resolving this sourcing issue. Working point paper with C4 [1.4a] (b)(3), (b)(6) to route up chain of command for GO attention. Met in sidebar at FORSCOM Sourcing Conference. CENTCOM FM has agreed to push this issue through their C1. Also discussed the general possibility to source via unit fill using underutilized SECFOR BCT BN HQ from either ARCENT of TF- [1.4a]

NEXT ACTION: Request CENTCOM FM engage joint staff to change EXORD to indicate service(s) to fill via JMD.

KEY DATES: 1 Feb, MOB date for possible reservists to fill billets.

POC: [1.4a] (b)(3), (b)(6)

23. TOPIC: Weapons Intelligence Teams Sourcing (No Change)

DISCUSSION: Currently USAF has been assigned to fill URF 11366 which is for the Weapons Intelligence (WI) CO (it includes the C2 element and 15 WI teams {WIT}). Thus far, only [1.4a]

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1.4a USAF personnel (i.e. intelligence analysts) for URF 11366 have been sourced to fill the requirement as of 11 Nov 07. Specifically, FY08 GFMAP Mod 2 sourced these 1.4a personnel for this requirement. Currently, USAF has provided a non-concur to sourcing the other 1.4a personnel required under URF 11366. The reason provided for the USAF non-concur is that the service does not agree with the construct of the WI CO mission. This USAF non-concur has resulted in the recommendation by JFCOM to JS to provide a GO override of the USAF non-concur; however, as 11 Nov 07 MNC-I is unaware if this non-concur has been executed. Additionally, there is an issue with the USAF intention to fill a Military Police/Security Force skill set (AFSC 3P071) with Still Photographer (AFSC 3V072). Based upon the information pulled from the USAF website, there are 1.4a Still Photographers under URF 11366 and another 3 under RFF 719 Mod 1 rotation completing training, vice Security Force personnel. Replacing Security Force personnel to fill the investigator position with a Still Photographer is unacceptable in lieu of option because they are not investigators. Investigators are required because the WIT conducts cache and post blast investigations. With no indication that the appropriate Security Forces personnel have been identified, or received any of the required training, this too puts the WIT mission at risk. This in lieu of option was not staffed with MNF-I, MNC-I, or CJTF 1.4a There is no indication it was staffed outside of Air Force channels, as both CENTCOM and JFCOM staffs have non-concurred to Still Photographers to fill the investigator responsibilities. The combination of no official sourcing of the WI CO and teams coupled with the skill set issue must be resolved immediately to prevent a HIGH Risk gap in capability to support critical counter IED intelligence fusion efforts.

NEXT ACTION: MNF-I pushing JS (second time). Recommend MNC-I GO level push as well to source the requirement officially with the Airman currently in the schoolhouse and ask for JS directed immediate re-sourcing of immediate replacements for 1.4a photographers. Work with 1.4a to coordinate a short term mitigation plan. Requires SECDEF override. Pushing into 30 Nov SDOB. SECDEF overrode multiple non-concurs. All sourcing approved, on orders and deploying. USAF personnel missed LAD. Will work with 1.4a to make sure LS/RS is concluded satisfactorily. Remaining issue is obtaining replacements for photographers for this and follow-on requirements. Continue to work with MNF-I and CENTCOM on this issue.

KEY DATES:

POC: [REDACTED] (b)(3), (b)(6)

24. TOPIC: Warfighter Function Rep (WFF) training proposal (Update)

DISCUSSION: IRT rapid theater turnover, rapid changes in the FM process and general inexperience in force management, joint AO level proposal is being generated to conduct training on FM processes and organizational support ICW CENTCOM FM shop. Working to identify agenda and location based on simple cost/benefit analysis. This conference will include MNF-I, MNC-I, MNSTC-I and TF 1.4a WFFs, and 18th ABN Corps primary Force Gen Reps. Proposal also includes making this training agenda theater-wide to be repeated annually at the beginning of the Force Requirements conference and exported to the WFFs of the incoming Corps prior to deployment. CENTCOM is coordinating training on 15 OCT at Scott AFB as part of the Force Flow Conference. Also considering a combined CENTCOM/MNC-I MTT for XVIII ABN if required to training XVIII ABN Corps WFFs if needed. XVIII ABN will send seven personnel to the training at Scott AFB. Primary FG AOs did not attend due to CPX at XVIII ABC. Four XVIII ABC attended FORSCOM sourcing. Talked through some issues with (b)(3), (b)(6) (b)(3), (b)(6) from FORSCOM, who transfers into their Force Gen shop. Have also advised (b)(3), (b)(6) (b)(3), (b)(6) that he must attend the JFCOM Conference so he can meet counterparts and begin leaning the process in more detail. Will arrange a full brief and training for new WFF upon arrival. (b)(3), (b)(6) will not be able to attend JFCOM Sourcing. CENTCOM FM will hold a two day training program 7-8 Jan 08 at Fort Bragg for arriving XVIII ABC WFFs. MNC-I will conduct an in house seminar 28-29 Dec 07 for our new Force Gen staff members, WFFs and

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other people involved in the Force Gen process. Seminar at MNC-I completed for 17 participants. Need to assess additional training required after arrived of XVIII ABC.

NEXT ACTION: Continue coordination efforts with ALCON.

KEY DATES:

POC:

25. TOPIC: FORSCOM/HQDA COA TO REVERT 15:12 Earlier (New)

DISCUSSION: CSA desires to roll 15:12 policy back in Aug 08, vice Oct 08, including curtailments of some BCTs prior to 1 Aug 08. COA 4 and 4.1 developed by FORSCOM. MNC-I feedback submitted and much accepted in revision. Expect COA 5 to be out week of 7 Jan 08.

NEXT ACTION: Await COA 5.

KEY DATES: 1 Aug 08 all AC deployers arriving in theater will serve 365 day tours of duty.

POC:

26. TOPIC: (No Change)

NEXT ACTION: JFCOM Sourcing Conference

KEY DATES:

14-18 Jan 08	JFCOM Sourcing Conf	Norfolk, VA
TBD Jan	ARCENT Force Flow Sync	Kuwait
7-18 APR (Tent)	CC FY09 Force Flow Conf	Scott AFB, IL

POC:

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