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**MNC-I C3 PLANS AND POLICY NOTES (#40)**

**As of 4 October 2007**

**WARPLANS:**

**1. TOPIC:** Mission Analysis of Post Plus-Up Environment (No Change)

**DISCUSSION:** Recent Testimony from CG, MNF-I indicates reduction in BCTs in theater beginning as soon as the end of the year. This, along with the change in operational environment and task sets require a review of all forces and capabilities in Iraq. A detail mission analysis providing the commander an assessment of the current situation and estimates of the future condition and tasks that MNC-I must perform will be provided upon his return to Iraq in order to provide required feedback to the JCS.

**NEXT ACTION:** Intensive staff wide mission analysis in preparation a briefing to CG, MNC-I.

**KEY DATES:** 7 Oct 07 – Mission Analysis Brief to CG, MNC-I

**POC:** [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**2. TOPIC:** MNF-I Force Reposture OPT (New)

**DISCUSSION:** [redacted] (b)(3), (b)(6) participating in MNF-I's Force Reposture OPTs (commenced 2 Oct). Purpose: Analyze CENTCOM Mod 6 to 1003V EXORD; Force required to provide USCENTCOM the current plan to reduce US forces in Iraq from 20 to 15 BCTs by 31 JUL 08. This MNF-I planning effort mirrors Corps' effort led by [redacted] (b)(3), (b)(6)

**NEXT ACTION:** Next OPT 8 Oct, C3 Plans & Policy Conference Rm, 1300-1500.

**KEY DATES:** NLT 16 Oct 07: MNF-I brief to USCENTCOM.

**POC:** [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**3. TOPIC:** MNC-I Shia Engagement Strategy (Update)

**DISCUSSION:** MOD 1 (Shi'a Engagement Strategy) to FRAGO 107 (Reconciliation and Engagement Guidance) finishes staffing today, 4 October. Barring non-concurrences, MOD will be published NLT Saturday, 6 October—as per our timeline.

**NEXT ACTION:** Incorporate relevant/ worthwhile staffing notes, publish 6 October.

**KEY DATES:** N/A

**POC:** [redacted] (b)(3), (b)(6)

**4. TOPIC:** Maritime CONOPS (formerly called Riverine Ops) (New)

**DISCUSSION:** [redacted] (b)(3), (b)(6) continues to work informal mission analysis ISO a recommended Maritime Conop in the ITO. On 1 Oct 07 a memorandum to CENTCOM requesting naval planner support was signed by the MNC-I C3. The IPB process continues with the goal of identifying and prioritizing areas of concern for each MND.

**NEXT ACTION:** Continue IPB and mission analysis

**KEY DATES:** N/A

**POC:** [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**5. TOPIC:** Escalation of threat in Mosul (New)

**DISCUSSION:** Given the recent events in Mosul (civilians and Imam killed), the C3 Plans has begun to evaluate several possible COAs to help quell the level of violence should incidents begin to rise over time.

**NEXT ACTION:** Collect C2 and MND-N assessments.

**KEY DATES:** N/A

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POC: [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**6. TOPIC:** HQ Consolidation (No Change)

**DISCUSSION:** As BCTs in theater decrease, so will certain staff requirements, leading to an eventual consolidation of MNC-I and MNF-I. To preserve combat power, and an optimal ratio of HQ to subordinate forces as BCTs depart theater, plans is determining the HQ staff requirements for varying levels of BCTs assigned in theaters, identifying any excesses in HQ staff personnel and redundancies between MNC-I and MNF-I.

**NEXT ACTION:** Have received all tasks from C3 sections, am now consolidating and will present EXSUM of C3 to DCOS NLT 14 SEP.

**KEY DATES:** N/A

POC: [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**7. TOPIC:** Request to GOI to employ 34<sup>th</sup> BDE (Peshmerga) ISO MND-N ops (Update)

**DISCUSSION:** Progress advanced through IA action. Meeting held 29 Sep 07 outlined options to GEN Babakir (CG JHQ) for the employment of 34BDE (PUK) in support of IA & CF ops. Discussions identified some concern exists regarding C2 and 34 BDE (PUK) reportedly not taking IGFC orders. IA general officers (with Peshmerga connections) stated will resolve the matter. Unexpected comment made by GEN Babakir to re-locate the two KRG Brigades identified to secure the Bayji-Kirkline electricity line to Diyala (and subsequently to Kirkuk and Mosul) to target AQI. Follow-up meeting (time TBC) to be scheduled to address the above issues further – likely date 06 Oct 07 at Irbil. It is not clear whether there is Gol or KRG approval for this formal re-subordination of 34 Bde.

**NEXT ACTION:** Review results of 06 Oct 07 meeting.

POC: [redacted] (b)(3), (b)(6)

**8. TOPIC:** Operation Phantom Hammer (Clear Diwaniya) (No Change)

**DISCUSSION:** Operation PHANTOM HAMMER is a four-phased operation designed to regain control of Diwaniya from insurgent elements. During Phase I, MNC-I prepares a CONPLAN to deploy sufficient forces to Temporary Area of Operations Thunderbird IVO Diwaniyah to conduct clearing operations to reestablish ISF control of the city and enhance security within the MND-CS operational environment. Tentatively, the forces to be employed in this operation include the equivalent of [redacted] 1.4b, 1.4d one US Infantry Battalion, two IA Battalions from 8IA DIV, and corps enablers. Phase II, set the conditions, will consist of increasing situational awareness through intelligence build-up. Phase III, decisive operations, will begin when commander MNC-I directs execution of plan, and will clear Diwaniya north of the Hilla River. Phase IV, secure Diwaniya, returns control of Diwaniya to legitimate authorities. BPT execute Phase III, Stage A NET 22 September 2007. MNC-I CG visited MND-CS on 1 September; directed MG Buk to produce two briefings; first one is the MND-CS plan to RETAIN cleared terrain with Iraqi Police. This includes training IP, vetting IP with biometric means, and ensuring their willing participation in Phase III and IV of this operation. The second briefing is the MND-CS plan to create the 20 patrol bases that the IPs will RETAIN from. MNC-I C7 and MND-CS Engineers have drafted a plan for the amount of Class IV required to create these structures. 316<sup>th</sup> ESC has a plan (in conjunction with 82<sup>nd</sup> SB) to transport the Class IV to Camp Echo. MND-CS needs to take these plans and prepare a briefing that shows how many engineers are required, where the Class IV will stage, how it will get to Echo, and how it will get into Diwaniyah to build the patrol bases. This briefing must also discuss completion of JSS#2.

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**WAY AHEAD:** PLANORD ready for release when C3 deems conditions are set. Operation is BPT; will take place when conditions are set. Friendly conditions include the completion of the current corps main effort operation, the availability of enabler support, and the preparation for Phase IV, which includes both the IP training and RETAINING plan and the Class IV/patrol base construction plan. Enemy conditions have improved markedly in Diwaniyah; if the trend continues to improve, Phantom Hammer Phase III may revert to a CONOP.

**POC:** [redacted] (b)(3), (b)(6)

**9. TOPIC:** Transition of IA Divisions (**Update**)

**DISCUSSION:** The transition of the ten IA Divisions (developed under the COIN force program) to Iraqi Security Forces control is 90% complete:

- 7IA TOA programmed for 01 Nov 07. MNC-I FRAGO directing 7IA TOA to IGFC published 02 Aug 07. **MNC-I Area of Responsibility Handover Brief to HQ IGFC scheduled for 161300-1500C OCT 07 at HQ IGFC.**

**NEXT ACTION:** Staff draft MOU and prepare battlespace management FRAGO.

**POC:** [redacted] (b)(3), (b)(6)

**10. TOPIC:** XVIII ABC LNO Plan (**New**)

**DISCUSSION:** [redacted] (b)(3), (b)(6) continues to track XVIII ABC's evolving LNO Plan. **Current iteration involves only 2 x LNO packages instead of 3.**

**NEXT ACTION:** Awaiting updates/ decision from XVIII ABC.

**KEY DATES:** N/A

**POC:** [redacted] (b)(3), (b)(6)

**11. TOPIC:** Base Consolidation and Closure (**No Change**)

**DISCUSSION:** Base transfer / closures are a conditions based approach driven by three major considerations: stability in the AO, ISF ability/capability to assume & hold battle space, and funding for base consolidation. The current methodology is bottom-up driven with MSC nominating bases for transfer / closure and MNC-I approve closure requests and supports/monitors the MNC-I SOP base closure process. MNF-West's Camp Corregidor is approved for closure for 20-Dec-07, closure efforts in progress. MNF-West has recommended closing Combat Outpost and Blue Diamond, staffing is still at MNF-West HQ. Cedar II capabilities move to Adder is ongoing with 2-year plan, new date for Cedar II closure is Jun-09. The MNC-I CG reviewed the Basing EXSUM and signed a letter to the MNF-I CG of the MNC-I produced Strategic Over-watch COB list (Q-West, Anaconda, Al Asad, VBC, Delta, Adder, & BAS.) This letter is going through MNF-I staffing for comment before going to the MNF-I CG; MNF-I SPA concurs with MNC-I proposal.

**Next Action:** The Basing OPT continues to work base closure staff planning to produce draft-ready-to-use base closure plans for every base. This produces off-the-shelf plans that 18 ABN Corps can use as the situation dictates (leveraging III Corps expertise) and raises significant issues for resolution now to produce base closure and base operations enablers in the future, (i.e. increased DRMS demilitarization capability, increased incinerators for waste destruction, scrap metal [on bases] processing and removal.)

**Future Actions:** IZ Transition: COA#2 is still in effect (No change) JASG-C is producing COA#3 which entails the consolidation of MNF-I presence in the IZ from 13 to 3 locations - with one being the MND-B base (Freedom Rest). The transition requires the transfer of personnel from Bases Union I & III be complete ~APR-09, the relocation of CSH to VBC (Est. transfer complete ~JUL-09) and the relocation of GRD to VBC (~OCT-09). Bases will be transferred from the owners to JASG-C; JASG-C will then hand over to an Iraqi agency when the IZ transition activities are complete.

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The Basing Management Working Group meeting is conducted weekly and the Executive Base Management Board is once a month on the 1<sup>st</sup> Saturday in place of the BMWG.

**Bases transferring / closing in the next:**

**30 days:** 0

**60 days:** 0

**90 days:** MNF-West Corregidor

**Key dates:** Next BMWG 29 SEP 07 @ Phantom CR / 1300, Next Executive Basing Management Board is 06 OCT 07. DCoS lead Basing Way Ahead brief to CG on 07 OCT 07.

**POC:** [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**12. TOPIC:** Elections (No Change) -- **ELECTION NOTES ARE UNCLASSIFIED -- DISCUSSION:**

A draft copy of the Provincial Powers Law and a draft copy of the Elections Law (Governorates, Districts, and Sub-Districts Elections Law) are both posted on [redacted] (b)(6) elections portal:

[redacted] (b)(6)

This legislation has not progressed beyond the second reading, but reviewing these draft documents gives us the opportunity to see how the PM office intends to craft the legislation. The Elections Law will provide the legal framework for Provincial Elections in Iraq. USM-I is pushing for the Elections Law to be passed by the Council of Representatives as soon as possible; Provincial Elections could occur within about 5 months of the Elections Law passing. The next step for the IHEC is to confirm the heads of the 19 Governmental Electoral Offices (GEO) (one per province and two in Baghdad). The process for this is that each Governor submits 5 candidates for the post of Director in their Province, and the IHEC will choose the most qualified candidate.

Following the selection of the Directors of the 19 GEO, the IHEC will begin to set the conditions for voter registration. The IHEC plan is to use the Public Distribution List (used to issue food to Iraqis) as the basis for voter registration, and will augment the list with all eligible voters in each province once the law that defines voting age and criteria is passed.

Current estimation is that Voter Registration will occur no earlier than 1 December 2007 and Provincial Elections will occur no earlier than 1 March 2008.

Provincial elections have the potential to pull more Sunnis into the political process and improve governance in some provinces, such as Anbar, Diyala, Salah ad Din, and Ninewa. When the elections occur, it is likely that politically organized Sunni Arabs and Sadrists, neither of whom participated in the last round of provincial elections, are positioned to make significant gains, however, Sunni insurgents who oppose elections will likely intimidate neutral or pro-GOI Sunnis from going to the polls. Elections by themselves will not reduce violence; the critical factor in the reduction of sectarian violence continues to be improving the security conditions for the citizens of Iraq.

**RECENT MEETINGS:** IOWG on 14 Sep 07 at 1030 in the Phantom Conference Room discussed elections in Iraq; 18, 25 Sep, 2 Oct 07 MNC-I Elections OPT at Al Faw Palace (will become a bi-weekly, standing OPT until Provincial Elections occur).

**WAY AHEAD:** Oct 07 Elections Working Group at the Palace Compound, USM-I.

**POC:** [redacted] (b)(3), (b)(6)

**13. TOPIC:** Establishment of Judicial Complexes (Update)

**DISCUSSION:** During the conduct of the MNC-I OPOD 07-01 Brief, the CG MNC-I directed the MNC-I SJA to assume responsibility for the establishment of safe, secure judicial complexes

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throughout Iraq, modeled after the Rule of Law Complex in the Rusafa District of Baghdad. Additionally, the CG MNC-I provided guidance to establish the first site in the city of Ramadi. Initial planning began with the development of a Concept Brief, which was briefed to the MNC-I C3. Upon briefing the C3, the MNC-I SJA section published WARNO 008 to provide notice to the major subordinate commands about this initiative and to assemble the Corps Judicial Complex Working Group (JCWG). Members of the JCWG include representatives from the Corps SJA, C4, C6, C7, C8, C9, and AT-FP sections as well as a representative from the Joint Contracting Command.

- On 12 Aug, the SJA Rule of Law attorney accompanied a group consisting of DoS, GRD, LAOTF, and MNF-I personnel to Ramadi to visit proposed sites for the Ramadi Judicial Complex. The short-term solution, approved by Chief Judge Medhat of the Higher Juridical Council, is to renovate the Ramadi Government Center to house Anbar Criminal Court (ACC) #18. That way, the ACC can begin trying terrorism cases arising within Anbar Province. The long-term solution is to locate a Judicial Complex on FOB Blue Diamond.
- A \$300,000 PR&C has been approved by the MNC-I CoS for a GRD Site Assessment at FOB Blue Diamond for the establishment of a Judicial Complex.
- Initial Site Assessment has been completed. Overall cost of project is now estimated to be \$11.6 million. Total completion time for project would be 120 days (assuming complete availability of site).

**NEXT ACTION:**

- [redacted] (b)(3), (b)(6) (USMC) has been designated as the project manager for the Ramadi Judicial Complex. He met with members of the JCWG on Tuesday, 11 September to discuss what has occurred regarding the Ramadi Complex, as well as the way ahead.

**KEY DATES:**

04 OCT – VOIP Teleconference

07 OCT – JCWG Meeting

**POC:**

[redacted] (b)(3), (b)(6)

**14. TOPIC:** Coalition Participation (No Change)

**DISCUSSION:** With the arrival of [redacted] (b)(3), (b)(6) in the MNC-I Coalition LNO Cell, C3 Plans has focused its coalition actions to the following items: (1) planning named operations that involve both US forces and a coalition MND (either MND-NE, MND-SE, or MND-CS), and also require corps enabler support, (2) tracking when the capabilities of coalition forces change dramatically enough to warrant either re-missioning of US forces or a boundary change, and (3) participating in WARFIGHTER exercises that train follow-on coalition partners.

**NEXT ACTION:** Participate in 4 BDE (UK) WARFIGHTER in Hohenfels, Germany 5-17 October 2007.

**POC:**

[redacted] (b)(3), (b)(6)

**15. TOPIC:** Major Cultural / Religious Events (No Change)

**DISCUSSION:**

1 Ramadan 1428 or 13 Sep 2007: Beginning of the month of fasting

Ramadan is the time of the lunar year when Muslims actively practice fasting during the daylight hours. Fasting is one of the 5 pillars of Islam (the others are praying 5 times a day, partaking in the Hajj (holy pilgrimage), giving alms to the poor, and declaring that Allah is the one true God and that Muhammad is his prophet). The period just preceding Ramadan tends to have more enemy activity, and the time of Ramadan generally has less activity during the day, since Muslims are not supposed to eat or drink. It is said that any Muslim who is martyred (killed) during Ramadan is assured to go to heaven, so anticipate a greater than usual amount of activity in the hours of darkness. Several times in the month of Ramadan there are days of particular importance: The first four important days are called the "Nights of Glory and Power";

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Muslims don't know exactly which day the Quran was revealed to Muhammad, but they believe it was one of the odd numbered days in the last third of Ramadan. This year they fall on 2, 4, 6, 8, and 10 October 2007. On this day, every act that man does is magnified a thousand-fold. So, to be sure they celebrate the right day, most Muslims pray all night long on each of those nights. After the month of fasting is complete, Muslims celebrate what is known as "Eid al Fitr" or the "festival of breaking the fast". During this time, Muslims wear their best clothing and cover their houses in the finest decorations to celebrate breaking their month-long daylight fast.

The following lists the months of the Lunar Calendar for 1428-9 (2007-8):

<u>Lunar Month</u>	<u>Meaning</u>	<u>Gregorian Month</u>
1 Ramadan 1428	Parched Thirst	13 September 2007
1 Shawwal 1428	Vigorous	13 October 2007
1 Dhu al Qada 1428	Month of Rest	11 November 2007
1 Dhu al Hajj 1428	Month of Hajj	11 December 2007
1 Muharram 1429	Forbidden	10 January 2008
1 Safar 1429	Empty	9 February 2008
1 Rabi I 1429	First Spring	9 March 2008
1 Rabi II 1429	Second Spring	8 April 2008
1 Jumada I 1429	First Freeze	8 May 2008
1 Jumada II 1429	Second Freeze	7 June 2008
1 Rajab 1429	To Respect	7 July 2008
1 Shaban 1429	To Distribute	5 August 2007

\* Muhammad decreed the 4 months in Gothic text as holy months. During holy months, it is forbidden for good Muslims to wage war or fight.

**POTENTIAL IMPACTS:** Moderate threat; large crowds may entice insurgents to attempt a high-profile attack.

**WAY AHEAD:** Updated Operationally Significant Religious Events Master List is complete; located on the SIPR MNC-I C3 Plans and Policy homepage under LEAD PLANNER / (b)(3), (b)(6) and also under RELIGIOUS EVENTS.

**POC:** (b)(3), (b)(6)

**16. TOPIC:** IA Legal Advisor Partnership Program (IALAPP) (Update)

**DISCUSSION:** The MNC-I OSJA IALAPP stated priorities are: (1) Oversee IGFC Legal Advisor training; (2) Provide assistance in implementation of revised IA military justice system; (3) Encourage centralized IGFC Detainee procedures and policies; and (4) Coordinate providing equipment, materials, and training to increase effectiveness of IA legal advisors.

**NEXT ACTION:** Ongoing projects include:

- BG Adnan Hamudi, IGFC Legal Advisor, as well as (b)(3), (b)(6) IGFC Deputy Legal Advisor, meeting on a biweekly basis with MNC-I OSJA IALAPP attorney;
- IA implemented Military Justice System on 1 Oct 07. Upon completion of the English translation of the published laws, (b)(3), (b)(6) will finalize the training package on the IA Military Justice System to be distributed throughout theater via MNC-I FRAGO.

**KEY DATES:**

1 OCT – IA Military Justice System implemented

**POC:** (b)(3), (b)(6)

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**ISF: ISF:**

**1. TOPIC:** 11 IA HQ Force Generation and Deployment for FAQ (No Change)

**DISCUSSION:** 11 IA is a PMI unit currently undergoing force generation at Old MOD. 18 AUG, MNC-I planning meeting was conducted to provide LTG Abud a draft concept brief that his staff can further develop into workable COAs with help, as required, from BOCAT/MND-B. The concept needs be a time phased / conditions based approach. On 12 SEP an IA Summit covering FORCEGEN was held at VBC. This was followed by an IAG Breeze session to establish the CF position on 11 IA. As of 23 September 2007, 1/11 IA is under the administrative control of the 11<sup>th</sup> Division, but remains under the operational control of Rusafa Area Command and the Baghdad Operations Command.

Unit designations:

- 1/11 IA remains 1/11 in Adhamiya
- 2/11 IA is the former unidentified BDE in FOB Falcon
- 3/11 IA remains 3/11 in FOB Hope
- 4/11 IA is current 4/1 in Rusafa

Basing for 11 IA. Letter from GEN Babiker confirmed 3/11 to be based at FOB Hope and 2/11 and FOB Falcon.

Battle-space for 11<sup>th</sup> IA.

- 3 BDEs to Rusafa Area Command, 1 BDE to Karkh Area Command.
- 11<sup>th</sup> IA able to incrementally C2 BDEs as it becomes more capable, in order: 1/11, 4/11 (re-flagged from 4/1) 3/11 and 2/11.

9<sup>th</sup> IA. That, in the foreseeable future, 9<sup>th</sup> IA HQ retains RAC and maintains HQ and 1<sup>st</sup> BDE in Baghdad, with 2<sup>nd</sup>, 3<sup>rd</sup> and 4<sup>th</sup> BDEs in Taji.

**NEXT ACTION:**

IGFC Boundary Summit scheduled for 30 SEP.

MOD concurrence with CF recommendations.

**KEY DATES:**

1 OCT 07 FOC (DIV HQ Build, Phase 1)

15 NOV 07, 11<sup>th</sup> Division will take operational control of 1/11 and the Adhamiyah Security District.

Mid DEC: 3 Bns of 3/11 scheduled to replace 3/3/2, 3/2/4, and 4/2/4 IA

JAN/FEB: Reflag 4/1 to 4/11, release 3/1/3

FEB: ADCON 4/11?

APR: TACON 4/11? 3/11 and 2/11 FOC

JUN: 11 IA DIV troops FOC (Phase 2 of DIV HQ build)

**POC:** (b)(3), (b)(6)

**2. TOPIC:** Seaport Security (Update)

**DISCUSSION:** MNF -I planning efforts for seaports began 29 Mar and included Maritime Strategy development, security planning on seaports. Leaders from the Iraqi Navy, Coast Guard and CF focused on the development of a Memorandum of Understanding for combined maritime operations. Past seaport conference at MNF-I, 24-25 Jul 07, identified significant gaps in coastal security coverage, both procedural and physical. This gap is currently not patrolled by Iraqi Navy, CG or CTF 1.4a and extends from the last CP on the Iraqi side of the Shatt Al Arab [29° 57'N, 048° 30'E] to the deep water mark off the entrance to the Shatt Al Arab at [29° 51'N, 048° 45'E], a distance of around 10 nautical miles (18km). The 1.4b, 1.4d is assessed as a well motivated force which frequently conducts offensive anti-smuggling operations however is under-resourced. Available statistics from the year included 4000 ambushes against smugglers and 7 coast guard deaths during intense fighting with smuggling gangs. Next meeting is TBD to complete development of the MOU.

**NEXT ACTION:**

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-Continue to monitor actions / developments on Memorandum of Understanding

**KEY DATES:**

- 11 Oct 07: Joint Border Enforcement Workgroup at DBE HQ - Tentative

**POCs:** [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**3. TOPIC:** Build POE Capability - Border Strategy, Security and Interdiction (Update)

**DISCUSSION:** MNF-I published the modification FRAGO (Securing the Borders Strategy) this month as part of the Iraqi National Border Control Plan. The modification of the strategy serves to reinvigorate and refocus MNF-I's efforts with the GOI on borders enforcement. The strategy will serve as the basis for all ongoing border planning efforts to include interdicting the flow of foreign fighters, building POE capability and seaport / air port strategy. MNC-I published the Operation Silver Raven (Reinforcement of Key Ports of Entry) FRAGO this month. The FRAGO focuses efforts to establish a permanent presence at designated POEs IOT disrupt foreign terrorists and facilitators cross-border movement, illegal munitions smuggling and other nefarious cross-border activities. MNC-I continues to focus on building / enhancing POE capability in conjunction with MNF-I planning efforts. Biometric screening operation continues. Currently, BAT / HIDE / VSAT systems are deployed and FMC at Rabiya, Al Waleed and PMC at Trebil, Zurbatia, AL Qaim, Muntheria land POEs & BIAP.

**NEXT ACTION:**

-Continue planning efforts and monitor execution of key tasks tied to building POE capability  
-Monitor developments / planning tied to the National Border Control Strategy

**KEY DATES:**

-11 Oct 07 Joint Border Enforcement Workgroup at DBE HQ -Tentative

-TBA Border Enforcement Conf with neighboring countries at the US Emb. (DHS Host).

**POCs:** [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

**4. TOPIC:** Seaport-Airport Transfer of Authority (Update)

**DISCUSSION:** The supervision of seaports / airports now fall under the MoI / DBE effective 24 Jul 07. Key ministerial negotiations and administrative requirements associated with this action must now occur to facilitate / complete the transfer process. IAW with Region 4 DBE, a committee, made up of members of both the DBE and MOT, are due to meet later this month. The committee will set a date for the transfer of responsibility for Umm Qasr port from the FPS to the DBE. It is assessed that the Umm Qasr port manager [redacted] (b)(6) is likely to retain his position for the foreseeable future, as is the port director [redacted] (b)(6) (who is based in Basrah). The DBE plans to relocate leaders of the militia dominated personnel in order to remove influence in the area. Completion of the transfer will further facilitate key planning tied to current efforts on seaport security and future border operations. Budget for sea/airport is not finalized due to incomplete / ongoing administrative actions required to complete the transfer of authority / responsibility from MOT to MOI. Actions will continue in order to ensure requirements are rolled up into budget by the end of the month.

**NEXT ACTION:**

-Continue to monitor actions / developments of seaport/airport strategy & seaport transfer of authority to MOI  
-Transfer of authority of the FPS from the MoT to MoI

**KEY DATES:**

- 11 Oct 07: Joint Border Enforcement Workgroup at DBE HQ - Tentative

**POCs:** [redacted] (b)(3), (b)(6)  
[redacted] (b)(3), (b)(6)

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**5. TOPIC:** Equipment/Logistical Support to Brigades and Battalions (Update)

**DISCUSSION:** The Minister of Defense announced that Life Support contracts will be extended until 30 November 2007. The previous order was for the cancellation of existing contracts for life support and for Commanding Generals of the divisions to coordinate all services within the division. On 3 Oct MoD will host a Self-Reliance Conference to discuss at General Officer level policies to be implemented to bring the IA out of the existing contracts for Life Support and to allow the Division Commanders to provide for self-support for services to their forces.

**NEXT ACTION:** C3 ISF LOG continues to monitor equipment status of IA units and especially those supporting FAQ.

**KEY DATES:** 30 November expiration of current Life Support contracts

**POC:**

**6. TOPIC:** IA Future FAQ Rotations (No Change)

**DISCUSSION:** C3 Plans requested C3 ISF prepare a presentation on the facts, assumptions, constraints and risks used to forecast which IA units are available to deploy in support of Baghdad Security Operations. IGFC published OPORD 3 to cover the next rotation:

A. Extend 4/1, 1/4/1, 2/4/1 and 3/1/3 (O/A 1 FEB 08)

B. Extend 3/2/2 to the fourth phase (O/A 1 FEB 08)

C. 3/3/2 and 3/2 return the control of the 2nd IA after the completion of the third phase.

Assign a battalion from 3/11 after the completion of training in Kirkush training center to replace 3/3/2. (O/A 18 DEC 07)

D. Extend 3/2/4 and 4/2/4 until the 15th of December, 2007, then replace with two battalions from 3/11 after the completion of training in Kirkush training center. (O/A 15 DEC 07)

E. Movement of 1/2/10 and 2/4/10 replace 2/2/10 and 1/4/10. (O/A 24 NOV 07).

MNC-I FRAGO 315 [CONDUCT OF THE 4TH ROTATION OF IA UNITS INTO BAGHDAD] published 22 SEP.

**NEXT ACTION:**

12 OCT IAG Rotation Breeze

**KEY DATES:** See above

APR: 3/11 and 2/11 IA FOC

**POC:**

**7. TOPIC:** Transition of IA Divisions (Update)

**DISCUSSION:** The transition of the ten IA Divisions (developed under the COIN force program) to Iraqi Security Forces control is 90% complete:

- 7IA TOA programmed for 01 Nov 07. MNC-I FRAGO directing 7IA TOA to IGFC published 02 Aug 07.

**NEXT ACTIONS:** Monitor 7 IA Transition, Close Project, Archive Documents.

**NEXT ACTION:** Staff draft MOU and prepare battlespace management FRAGO.

**POC:**

**8. TOPIC:** 1-9 IA BMP ENGINES (No Change)

**DISCUSSION:** 1-9 IA is currently experiencing difficulty resolving 5 BMPs that are NMC for engines. The request for engines have been forwarded through a contractor who buy parts specifically engines and rebuild parts for engines to the tune of \$995k. These parts are coming from the global market which will take an unspecified amount time.

**NEXT ACTION:** MNSTC-I is currently planning to distribute 110 engines to units that need them. C3 ISF Logistics will monitor for changes of status.

**KEY DATES:** None

**POC:**

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**FORCE GENERATION:**

**1. TOPIC:** MNC-I RFF 656 Riverine JUONS (Update)

**DISCUSSION:** RFF 656, released 17 Jun 06, requested Riverine capability. JFCOM RFI dated 30 Sep 06 indicated RFF 656 not sourced due to RFF 397 (for MNF-W), directed CENTCOM to source internally. ONS submitted by MNF-I on 30 Nov 06, disapproved 8 JAN 07. Joint Capabilities Board review of JUONS had no significant results. JFCOM developing an in-lieu-of solution and engaging the global force management process. USJFCOM Sourcing Recommendation is deployment of MESF (3 x Armored RHIBs) to augment RIVRON by providing dam security to relieve Riverine assets to support dedicated Riverine requirements. Solution removed from SDOB by Navy. Naval planning team requested by MNF-I based on CONOP request from Chief of Naval operations; Navy has identified members of the NECC and NAVCENT. CENTCOM directive is pending, NAVCENT asked for a one week delay in tasking and execution of planning in Bahrain.

Coalition partners contacted to determine capabilities/feasibility of support. Current responses are all negative, two countries pending response. MND-SE no longer conducts river patrols, it has prepositioned equipment to allow 7 day response if Iraqi capabilities are exceeded.

Iraqi Navy Commander signed MOU, boats were identified and inspected. Six FABs are being repaired and configured by the 10<sup>th</sup> Trans Bn in Kuwait. Navy Commander has agreed to extend FAB utilization to Oct 07, MOU is in staffing.

FRAGO published in 26Jun07 DTU, specifying commercial watercraft option to MNDs utilizing OMA funds and internal assets. DA LNO has located 11 Coast Guard watercraft, first six shipped 28 Aug, two more on 10 SEP, and three on 17 SEP with arrival 4-30 OCT. Boats will be received by 10<sup>th</sup> Trans for initial inspection and preparation. **First four watercraft and FAB engines pending release from Kuwaiti customs.**

Delay in watercraft utilization is expected based on arrival/repairs being completed as units initiate RIP/TOA, unless external personnel are provided.

RFF for Transportation Corps assets will be submitted if Joint Staff does not provide a solution. Coast Guard in theater training capability identified, **training team prepared to link up with MND elements once RIP/TOA complete.**

**NEXT ACTION:** Continue to research options to provide the capability. Finalize repair contracts and component delivery for FAB repair. Support OPT with Naval Planning Team, lead is (b)(3), (b)(6) (b)(3), (b)(6) See Riverine Research and Actions Folder, Deputy Folder, C3 Plans and Policy Web page on SIPR and CENTRIX.

**POC:** (b)(3), (b)(6)

1.4a

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1.4a

**POC:** (b)(3), (b)(6)

**3. TOPIC:** Request for Forces MNC-I #144 for Replacement Division Headquarters for Multinational Division Center (MND-C) (No Change)

**DISCUSSION:** It is conceivable that MNC-I will sustain the current level of brigade combat teams through the summer of 2009. In addition to maintaining the current set of forces, Multinational Division-Center (MND-C) will assume responsibility for the current Multinational Division-Central South (MND-CS) on or about 1 MAY 08, increasing the division's geographical coverage area by at least one seventh (fourteen percent). In view of these facts, MNC-I believes it is necessary to request a replacement of the current Multinational Division-Center (MND-C) Division Headquarters, 3d Infantry Division, in order to maintain the same level of command and span of control. As the headquarters is replaced, the package of enablers for the division must also be replaced. LAD for this replacement division headquarters is 12 MAY 08. Transmitted to MNF-I 14 AUG 07. Submitted to CENTCOM 11 SEP 07.

**NEXT ACTION:** Respond to requests for information.

**KEY DATES:** LADS: 12 MAY 08

**POC:** (b)(3), (b)(6)

**4. TOPIC:** Request for Forces MNC-I # 154 Horizontal Engineer Company for MNC-B (Update)

**DISCUSSION:** This RFF includes: 1 X Horizontal Construction Company to support combat and construction operations in Multi-National Division Baghdad Area of Operations. This RFF requests the validation of the Echelon above Division (EAD) engineer assets required to support combat and construction operations in the MND-B AO. The Construction Support Equipment (CSE) Company sourced to OIF 05-07 and OIF 06-08 was not included in the Multi-Functional Engineer Battalion requirement (URF 9376) for OIF 07-09. Additionally, when the 642d Engineer Support Company redeploys on 11 NOV 2007, it will not be replaced. This will leave MND-B with a deficit of six horizontal platoons. Assets assigned to the Corps Engineer Brigade are tasked at capacity, and utilization rates are not predicted to decrease in the next 12 months. This RFF is submitted in accordance with a request by 4<sup>th</sup> ID prior to assuming MND-B. Transmitted to Force 9 SEP 07. Transmitted to Force 25 SEP 07.

**NEXT ACTION:** Respond to RFIs.

**KEY DATES:** LAD: 15 JAN 08

**POC:** (b)(3), (b)(6)

1.4a, 1.4g

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1.4a, 1.4g

POC: [REDACTED] (b)(3), (b)(6)

**6. TOPIC:** Request for Forces MNC-I #152 Facilities Engineer Detachments (Update)

**DISCUSSION:** This RFF includes: 2X Facility Engineer Detachments to support construction and maintenance at the Combat Support Centers (CSCs). RFF addresses the validation of requirements to support base management operations at the Combat Support Centers (CSCs). The lack of a FED has led to difficulty in the execution of MILCON construction and closure of CSC Cedar II. Previous work conducted by a TCN/LN electrical contract at a FOB supported by Q-West led to a CF soldier fatality. Assets assigned to the Corps Engineer Brigade are tasked to support other Contingency Operating Bases (COBs) or are being shifted to support Contingency Operating Bases. CSCs are expected to remain around for as long as the Contingency Operating Bases. Assets within the Iraqi theater cannot be reallocated to support the CSCs. Transmitted to Force 9 SEP 07. Transmitted to Force 25 SEP 07.

**NEXT ACTION:** Respond to RFI.

**KEY DATES:** LAD 15 JAN 08

POC: [REDACTED] (b)(3), (b)(6)

**7. TOPIC:** RFF 786 Mobile Public Affairs Detachment (MPAD) (Update)

**DISCUSSION:** An MPAD is a 20 Soldier unit commanded by an O4 with the following capabilities: Provide print and broadcast products, operate a media operations center, advise and assist leaders and troops with procedures to support the civilian news media, and operate the Digital Video and Imagery Distribution System (DVIDS) to transmit digital products and conduct live interviews from remote locations. 3 ID deployed as an additional division headquarters to occupy and establish Multinational Division–Center (MND-C) due to span of control concerns recognized by MNC-I. Originally scheduled to backfill the 25ID as MND-N, this deployment was made on short notice and nearly four months ahead of time. The combination of these two reasons – (1) Establishing a separate and distinct division area of operations (MND-C) and (2) Deploying earlier than originally scheduled – prevented 3ID from requesting an MPAD capacity in a timely manner. MNC-I has attempted to mitigate the shortage; however 3ID needs a dedicated MPAD capability. Transmitted to JS from CENTCOM 10 AUG 07. In 27 SEP SECDEF Orders Book, approved in GFMAP MOD 7.

**NEXT ACTION:** Answer any requests for information from Joint Staff or force provider.

**KEY DATES:** LAD 1 FEB 08.

POC: [REDACTED] (b)(3), (b)(6)

1.4b, 1.4d

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1.4b, 1.4d

POC: (b)(3), (b)(6)

**9. TOPIC:** GFMAP 648 MoD 3 (IAG) (Update)

**Discussion:** This RFF requests 1 X Division MiTT to support 11<sup>th</sup> IA Division, adds medics for the Motor Transport Regiment (MTR) and LOG BN MTTs. It adds EOD manning and MP manning for division MiTTs. It also adds 4 X BTTs to support current Department of Border Enforcement (DBE) force structure. Total increase of 1.4a X Pax. To CENTCOM 22 FEB 07. Release to Joint Staff and renamed GFMAP 648 Mod 3. TGT SDOB TBD. JFCOM Sourcing RFF Rollup 15 MAY shows Partial Solution Submitted (1.4a PAX) with Non-concur on remaining capability, TGT SDOB 17 MAY 07. In SDOB for 25 MAY. Have submitted RFI through MNF-I requesting status on remaining 1.4a PAX of the RFF. 1.4a in EXORD Mod 22. P4 Memo submitted by BG Pittard through GEN Petraeus to ADM Fallon requesting assistance. AO Force Sourcing SVTC slides 19 Jun 07 state "Partial solution ordered (1.4a PAX). Continue staffing remaining PAX (5 MiTTs). TGT SDOB: 26 JUL 07." Force Provider non-Concurs to remaining 5 MiTTs. Joint Staff recommends that RFF be closed. RFF to remain open with possibility of some Joint Sourcing. 4 slots will be sourced by FY 08 sourcing; 13 remain sourced, 64 remain unsourced. Joint solution being examined.

**NEXT ACTION:** Have requested status through MNF-I. CENTCOM researching status of second P4 sent from GEN Petraeus to ADM Fallon on this issue. No update at this date, no date of action forecast, although the RFF is still to remain open. All force providers non-concur to sourcing. Four potential Courses of Action are in staffing at this time. **3<sup>rd</sup> round of chops targeting OCT SDOB resolution.**

**KEY DATES:** None at this time.

POC: (b)(3), (b)(6)

**10. TOPIC:** RFF 774 (RFF #MNC-I 130) Medical: Mental Health, Preventative Medicine, and Medical Logistics (Update)

**DISCUSSION:** During OIF rotation 06-08 MNC-I has 3 non-transformed Sustainment Brigades that provide daily care to the 164,000 U.S. personnel. For OIF rotation 07-09 (3) transformed Sustainment Brigades whose MTOEs do not contain Mental Health, Preventive Medicine and Medical Logistics are scheduled to deploy. This RFF is a one-for-one replacement of the capability lost due to transformation. Total of 48 Personnel. Transmitted to Force for staffing 24 MAR 07. Transmitted to CENTCOM 5 APR 07. Presentation had been anticipated to ADM Fallon 8 MAY 07. GENADMIN 744 MNF-I Health SVC Augmentation released 12 JUN 07. Informed by CENTCOM on 10 AUG that Joint Staff was returning GENADMIN 774 to CENTCOM for resubmission as an RFF. Resubmitted to JS. Out for second round of FP chops. All first round chops resulted in non-concurs from Force Providers. Two teams with draft sourcing solution; 1 USAF, 1 USN. **Partial sourcing solution is as follows:**

**SECNAV:** (8 PAX total) Health Services Det (8 PAX) URF: 13284/13285 Location: Adder, Iraq (MND-SE) LAD: 09 FEB 08 Personnel Req; **Preventive Medical Section:** 1 x Preventive Medicine Officer O3 (60C/48AX/0160) 1 x Environmental Scientist O3 (72D/43EX/0861) 2 x Preventive Medicine Specialist E4 (68S/4E00X1/8432) **Mental Health Section:** 1 x Psychiatrist O4 (60W/44PX/0115) 1 x Social Worker O3 (73A/42SX/0868) 1 x Clinical Psychologist O3 (73B/42PX/0851) 1 x Mental Health Specialist E4 (68X/4C0X1/8485).

**SECFAF:** (8 PAX total) Health Services Det (8 PAX) URF: 13286/13287 Location: Taji, Iraq (MND-N) LAD: 16 FEB 08 Personnel Req; Preventive Medical Section 1 x Preventive

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Medicine Officer O3 (60C/48AX/0160) 1 x Environmental Scientist O3 (72D/43EX/0861) 2 x Preventive Medicine Specialist E4 (68S/4E00X1/8432) Mental Health Section 1 x Psychiatrist 04 (60W/44PX/0115) 1 x Social Worker O3 (73A/42SX/0868) 1 x Clinical Psychologist O3 (73B/42PX/0851) 1 x Mental Health Specialist E4 (68X/4C0X1/8485)

JFCOM will continue to seek sourcing for the Health Services Det at Q-West.

Projection for OCT SDOB.

**NEXT ACTION:** Respond to any RFIs.

**KEY DATES:** Various LADs. **Draft LAD shift to 25 FEB 08.**

**POC:** [redacted] (b)(3), (b)(6)

**11. TOPIC:** FY 08 SECFOR (Update)

**DISCUSSION:** 76 IBCT will mobilize at Camp Atterbury, IN 10 DEC 07 to source URF 13258 and 39 BCT will mobilize at Camp Shelby 2 JAN 08 to source URF 13259. 39<sup>th</sup> BCT PDSS arrives in Baghdad today (04 OCT 07) and visit VBC and Tallil. On 4 SEP, MNC-I received a request from the CENTAF CDR to change 5 USAF requirements that are part of the MNC-I SECFOR BCT and MNF-I ILO MP BCT. His intent appears to have USAF units take over Force Protection at Balad and the COB C2 in lieu of the Detainee Ops requirements they are currently aligned to fill. CCFM will hold a series of working groups at the Force Flow conference at Scott AFB 15-26 OCT 07. MNC-I will analyze any products that result from the working groups but the initial position is any changes should take place during the 09 rotation.

**NEXT ACTION:** Continue Coordination with ALCON.

**KEY DATES:** 39<sup>th</sup> PDSS 4 OCT – 11 OCT

**POC:** [redacted] (b)(3), (b)(6)

**12. TOPIC:** ITO Finance Group C2 (Update)

**DISCUSSION:** Currently, the finance battalions in Iraq fall under the 13 Finance Group in Kuwait which falls under the 377<sup>th</sup> TSC, which falls under ARCENT, which falls under CENTCOM. Under the new Sustainment doctrine FM Ops, it falls in under the SB SPO which falls under the ESC. If the ESC is to take on this new relationship then CENTCOM needs to issue a FRAGO because it governs ARCENT and all the subordinate entities. [redacted] (b)(3), (b)(6)

brought issue to ARCENT attention apx 20 Jul with neg response. FRAGO chopped and returned from MNC-I. FRAGO is still at CENTCOM. **FRAGO released. Awaiting OPCON release FRAGO from MNF-I. Our DTU is drafted. Still coordinating whether CORPS, ESC or TSC asset will retain BOS. (We face a similar issue with AG WFF responsibilities)**

**NEXT ACTION:** Release DTU. Coordinate WFF issue at CENTCOM Force Flow Conference.

**KEY DATES:** CENTCOM Force Flow (15-26 Oct)

**POC:** [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

**13. TOPIC:** [redacted] 1.4a (Update)

**NEXT ACTION:** Complete CENTCOM Fall Force Flow Conference

**KEY DATES:**

15-26 OCT 07 CC FY 08 Force Flow Conf Scott AFB, IL

3-7 DEC 07 FORSCOM Sourcing Conf Fort MacPherson, GA

Mid Jan 08 JFCOM Sourcing Conf Norfolk, VA

TBD APR CC FY09 Force Flow Conf Scott AFB, IL

**POC:** [redacted] (b)(3), (b)(6)

**14. TOPIC:** LAD Shift for 2/25 ID (Final report)

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**DISCUSSION:** CENTCOM and JFCOM have agreed to the swap and are coordinating the formal message traffic. 25 ID, 2/25 ID and 1 TSC have notified us that all mods will be completed in San Diego.

**NEXT ACTION:** Action complete. Last report this issue.

**KEY DATES:**

1-6 Oct: Stryker regeneration at NTC  
7 Oct: Stryker mods begin in San Diego (SPOE)  
16 Dec 07: Proposed LAD 2/25 ID  
24 Dec 07: Proposed LAD 1/4 ID  
25 Jan 08: Rotation date for 1/1 CD (SECDEF BOG is 27 Jan 08)

**POC:** [redacted] (b)(3), (b)(6)

**15. TOPIC:** Warfighter Function Rep (WFF) training proposal (Update)

**DISCUSSION:** IRT rapid theater turnover, rapid changes in the FM process and general inexperience in force management, joint AO level proposal is being generated to conduct training on FM processes and organizational support ICW CENTCOM FM shop. Working to identify agenda and location based on simple cost/benefit analysis. This conference will include MNF-I, MNC-I, MNSTC-I and TF [1.4a] WFFs, and 18<sup>th</sup> ABN Corps primary Force Gen Reps. Proposal also includes making this training agenda theater-wide to be repeated annually at the beginning of the Force Requirements conference and exported to the WFFs of the incoming Corps prior to deployment. CENTCOM is coordinating training on 15 OCT at Scott AFB as part of the Force Flow Conference. Also considering a combined CENTCOM/MNC-I MTT for XVIII ABN if required to training XVIII ABN Corps WFFs if needed. XVIII ABN will send seven personnel to the training at Scott AFB.

**NEXT ACTION:** Continue coordination efforts with ALCON.

**KEY DATES:** 15 OCT, training day at Scott AFB

**POC:** [redacted] (b)(3), (b)(6)

**16. TOPIC:** RFF 695 for 316TH ESC (Update)

**DISCUSSION:** 316th ESC RFF requests [1.4a] pax to provide staff augmentation, ISF support, and distribution management capability to this USAR unit that will deploy under a new Modular MTOE of [1.4a] pax; reduction of [1.4a] personnel) compared to the 13th SCE, and [1.4a] compared to 3rd COSCOM. Additional personnel will enable 316th ability to plan, coordinate, and synchronize logistics support and sustainment operations across the ITO. Reduced manning based on transformation to Single Log C2 with 1st Theater Support Command (TSC) assuming portions of overall theater sustainment mission from the ESC. Timeline for 1st TSC to assume Single Log C2 is a minimum of 6 months into the 316th ESC rotation (~Jan 08). CENTCOM RFF 695 released 9 Nov 06. Sourced in 07-09 EXORD Mod 7. CENTCOM also states in EXORD that this enduring request will be sourced after 07-09 via a JMD. Since then, CCJ1 And CCJ4 have stated via e-mail that the JMD is not the correct method of sourcing this requirement and do not endorse the creation of a JMD to support this requirement. Discussed in detail with CENTCOM, JFCOM, and FORSCOM 21 Aug. Seeking short and long term solution. Short term solution is either a BOG extension (which CENTCOM vetted and believes is not feasible), or seeing volunteers and plugging with CONUS units. Long term solution is mod 2 to RFF 695 which will make the requirement enduring for the next ESC. 23 Aug: JFCOM AO is also researching the possibility of changing EXORD mod 7 to remove the JMD and make the requirement enduring by disconnecting the augmentation from single log C2 which will alleviate the need to an RFF mod. Formal message at CENTCOM and ARCENT FFA. JFCOM has stated via email that RFF 695 mod 2 will need to come forward to change the EXORD wording and to make the augmentation enduring and distinct from Single Log C2.

CENTCOM is requesting that JS rescind the EXORD requiring the JMD. ESC is preparing to

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route their RFF. Short term solution is progressing. MNC-I CJ1 is working with 316 ESC G1 and coordinating with HQDA to have orders cut for current ESC augmentation volunteers. Coordination efforts are also in progress to use personnel on the in theater volunteer list (maintained by MNC-I CJ1) to fill nearly all of the remaining 51 positions left open. This effort will take approximately one month to complete and there is a risk of having Soldiers who have put their name on the volunteer list having changed their mind regarding staying in theater.

**NEXT ACTION:**

- Track and report short term plug. Push RFF mod up.

**KEY DATES:**

- ~25 Feb 07: RDD for replacements

-15 Jul 07: LAD for 316th ESC Personnel

**POC:** [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

**17. TOPIC:** Request for Forces MNC-I #148 Non-Standard Brigade Headquarters (No Change)

**DISCUSSION:** Success in mission accomplishment is being realized in Al Anbar and Al Wasit provinces. As a result, military operations are giving way to political means as we continue to enable civil authority. As such, the commander has determined that conditions support the redeployment of the current US Army forces (1/3ID and 214 Fires BDE) on their present time lines and not replacing those capabilities. Given this fact, the Commander, MNC-I requests to replace the HBCT and 214 Fires BDE with Non-Standard (N/S) brigade-level headquarters capable of (1) commanding and controlling remaining US and Coalition Forces and Civil-Military Operations Teams (i.e., QRF, MEDEVAC, Fire Support, Route Clearance Teams, PRTs, etc.); and (2) Conducting interface with local governments and the Iraqi Security Forces in order to provide the political-military headquarters interface necessary to continue the enduring process of enabling civil authority. Any brigade-level headquarters/command and control organization will accomplish the purpose of this RFF (e.g., Fires Brigade Headquarters, Air Defense Artillery (ADA) Headquarters, Combat Support Brigade (Maneuver Enhanced), Battlefield Surveillance Brigade, United States Marine Corps Marine Expeditionary Brigade, etc. (Note: This is not an all inclusive list.). Additionally, a Civil Affairs Company Level Civil Military Operations Center for each Non-Standard Brigade Headquarters is requested. Transmitted to Force 23 SEP 07. Now within Force staffing.

**NEXT ACTION:** Respond to RFI's.

**KEY DATES:** LADs: 8 March and 7 July 08

**POC:** [redacted] (b)(3), (b)(6)

**18. TOPIC:** Request for Forces MNC-I # 153 Information Operations (No Change)

**DISCUSSION:** US adversaries operate on the internet with near-impunity, using it to recruit new members, spread extremist ideology and propaganda, and disseminate command and control messaging. Recent authorities grant DOD greater opportunity to contest the free use of the internet by Anti-Iraqi Forces (AIF). MNC-I is developing three capabilities to execute CNO and PSYOP based on those new authorities. MNC-I needs CNO capabilities to understand adversary use of the internet, develop targets, and make appropriate target nominations that reflect MNC-I requirements. MNC-I also needs the capability to counter extremist propaganda and messaging on the internet by providing an alternative voice and message. This is accomplished by using PSYOP to influence specified target audiences (TA) by reaching out to TA on existing websites, blog forums, etc. It is also accomplished by constructing and maintaining an alternative website to counter extremist propaganda and provide objective information to TA. MNC-I is not staffed with the required subject matter experts to address these requirements. Transmitted to MNF-I 30 AUG 07. Transmitted to CENTCOM 11 SEP 07.

**NEXT ACTION:** Respond to RFI's.

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**KEY DATES:** LAD: 31 DEC 07

**POC:**

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The following actions are in staffing within MNC-I:

**TOPIC:** Request For Forces (RFF) 759 Mod 1 – Extend 126 FMCO (-) to 365 BOG. (NEW)

**DISCUSSION:** This modification changes the 126 Financial Management Company (minus) from 90 day BOG to an enduring requirement. Additionally, it requests that the RFF requirement be changed from a Financial Management Company (-) to a Financial Management CO. Fourteen (14) (but as of 24 OCT 07 fifteen) MNC-I finance detachments support 192,000 personnel (military and civilian) in Iraq, greater than twice the doctrinal number of 6,000 personnel each. MNC-I finance units also disburse over \$2,000,000,000 (\$2 billion) annually. Currently, three Financial Management COs provide internal control and technical oversight of MNC-I finance detachments in order to maintain accountability of public funds. A minimum of three Financial Management COs are required by doctrine to provide internal control/oversight. Redeployment of the 126 Financial Management CO (-) after 90 days will violate the doctrinal template and increase the potential for loss of public funds. Sourcing of the 126 Financial Management CO (-) at 67% of authorized strength ( PAX) also jeopardizes their ability to perform their mission. This will restore the financial internal control/technical oversight capability that existed prior to FY 06-08 rotation. Two Department of Defense IG audits of internal controls of finance operations in South West Asia are currently ongoing or scheduled to begin in 2008.

**NEXT ACTION:** Chief of Staff Board 4 OCT 07

**KEY DATES:** Extend current unit until 1 AUG 08

**POC:**

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**TOPIC:** (RFF) for 1 X SECFOR Combat Arms Battalion (NEW)

**DISCUSSION:** MNC-I requests 1 X SECFOR Combat Arms Battalion (BN) to relieve 1-9 FA conducting Force Protection missions at LSA Anaconda. This is a non-enduring requirement requesting a one time fill from 15 JUN 08 to 15 SEP 08 and can be filled by retaining current SECFOR units scheduled for curtailment. The gap in capability requested in this RFF is the result of CENTCOM concurring with JFCOM's request to accept the 07-09 Theater Security BDE minus 1 X IN BN. MNC-I has internally mitigated this shortfall for 13 months by task organizing 1-9 FA from 2/3 ID and placing them OPCON under 1/82 ID (-). 1-9 FA is not scheduled to be replaced as a rotational force and its BOG is approximately 40 days prior to 1/82 ID (-)'s BOG.

**NEXT ACTION:** Chief of Staff Board 4 OCT 07

**KEY DATES:** LAD 15 JUN 08

**POC:**

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