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MNC-I C3 PLANS AND POLICY NOTES (#48)

As of 13 December 2007

WARPLANS:

1. TOPIC: OPORD 08-01 Development/Publication (Update)

DISCUSSION: Continuation of OPORD 08-01 development underway. OPORD has been staffed and ATCOs are responding with changes to OPORD or justification of position. Approval process will be concluded following the OPORD brief to MSC Commander's on Friday, 14 December 2007.

NEXT ACTION: Final revisions of OPORD for staffing.

KEY DATES: N/A

POC: [redacted] (b)(3), (b)(6)

2. TOPIC: Operation Phantom Phoenix (New)

DISCUSSION: From Jan-Mar 08 Operation Phantom Phoenix will commence with the purpose of disrupting AQI C2 and denying AQI and Extremists staging areas to incite a resurgence of sectarian violence. An OPT was conducted on 12 Dec 07 to review the intelligence estimate and analyze the proposed CONOP.

NEXT ACTION: Identify and specific tasks to each MND and began writing FRAGO for initial staffing NLT 17 Dec 07

KEY DATES: 15 Dec 07 – 15 Mar 08

POC: [redacted] (b)(3), (b)(6)

3. TOPIC: Environmental Assessment ~2009 (Update)

DISCUSSION: Continue to gather, refine staff estimates and necessary operational assumptions re: status of the operational environment from fall 2008 through summer 2009. Assessment will help inform future projects.

NEXT ACTION: NA.

KEY DATES: NA.

POC: [redacted] (b)(3), (b)(6)

4. TOPIC: JASG-C TOA (Update)

DISCUSSION: The transfer of authority from 1CD to the JASG-C for security of the IZ continues. A midstream IPR/ VTC will be conducted 161300 Dec 07 to review actions taken, actions remaining, and potential issues. C3 Plans will be publishing a DTU entry to clarify command relationship between 316 ESC FLE and JASG-C.

NEXT ACTION: VTC 161300 Dec 07.

KEY DATES: NA.

POC: [redacted] (b)(3), (b)(6)

5. TOPIC: Decision Points (No Change)

DISCUSSION: C3 Plans presented LTG Odierno with decision points regarding timelines for 2/1 AD's deployment to MND-C, backfilling 3/3ID and for the redeployment of 2SCR within the ITO, backfilling 4/SBCT in June 2008. While there has been no change to current plans, decision points detailed when plans could still be altered and what risks would result if decisions were made after that time.

NEXT ACTION: CG must make decision on deployment of 2/1AD NLT 5 DEC07.

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KEY DATES: Any changes in 2/1AD's timeline must occur NLT 5 December 2008, and changes reference 2SCR's AO after February 2008 will be a decision for XVIII ABC. A decision matrix on this will pass to XVIII ABC in February, prior to TOA.

POC: [redacted] (b)(3), (b)(6)
[redacted] (b)(3), (b)(6)

6. TOPIC: 2SCR Employment in Diyala (No Change)

DISCUSSION: Began putting together thoughts, slides on possible branches to the base plan for 2SCR's RIP/TOA with 4/2 ID in Diyala, June 08. C2 Planner is gathering threat estimates on both Baghdad and Diyala (DRV); other staff sections gathering data on IP/IA/ CLC estimates that will inform necessity of branch plans.

NEXT ACTION: Handoff to [redacted] (b)(3), (b)(6) NLT 1 Dec 07.

KEY DATES: NA.

POC: [redacted] (b)(3), (b)(6)

7. TOPIC: HQ Consolidation (No Change)

DISCUSSION: As BCTs in theater decrease, so will certain staff requirements, leading to an eventual consolidation of MNC-I and MNF-I. To preserve combat power, and an optimal ratio of HQ to subordinate forces as BCTs depart theater, plans is determining the HQ staff requirements for varying levels of BCTs assigned in theaters, identifying any excesses in HQ staff personnel and redundancies between MNC-I and MNF-I. Consolidate all tasks from C3 sections and presented EXSUM to DCOS 14 SEP.

NEXT ACTION: Awaiting further guidance from DCOS

KEY DATES: N/A

POC: [redacted] (b)(3), (b)(6)
[redacted] (b)(3), (b)(6)

8. TOPIC: Coalition Participation (No Change)

DISCUSSION: With the arrival of [redacted] (b)(3), (b)(6) in the MNC-I Coalition LNO Cell, C3 Plans has focused its coalition actions to the following items: (1) planning named operations that involve both US forces and a coalition MND (either MND-NE, MND-SE, or MND-CS), and also require corps enabler support, (2) tracking when the capabilities of coalition forces change dramatically enough to warrant either re-missioning of US forces or a boundary change, and (3) participating in WARFIGHTER exercises that train follow-on coalition partners.

POC: [redacted] (b)(3), (b)(6)

9. TOPIC: Transition of IA Divisions (Update)

DISCUSSION: The transition of the ten IA Divisions (developed under the COIN force program) to Iraqi Security Forces control is 95% complete. 7IA (less 1-7 IA BDE) TOA occurred on 01 Nov 07. MNF-W anticipates transitioning 1-7 IA BDE to IGFC command during DEC 07-JAN 08 once 1-7 IA BDE basing and local CF operational conditions suitable. TOA will only require administrative change of command given 1-7IA BDE has met operational standards for transition to IGFC.

NEXT ACTION: MNF-W report conditions for the transition of 1-7IA BDE achieved.

POC: [redacted] (b)(3), (b)(6)

10. TOPIC: Elections (Update)

DISCUSSION: Legislation: No recent progress on Elections Law or Provincial Powers Law. The current push by the IEAT is for three amendments to the IGEC law. The first is an amendment that would remove the parliamentary approval requirement from the GEO selection process. All GEOs are administrative, not political, appointees. As of now, there have been 12

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of 19 GEOs appointed, but not approved (one per province and two in Baghdad). All 12 of those nominees are expected to be approved soon. That leaves 7 GEOs still to be nominated. The second amendment involves changing the status of IHEC staff to that of "permanent civil servants" instead of "temporary hires". The third amendment is in regard to the appeals process for IHEC decisions. Under the current law, anybody can appeal any IHEC decision for any reason. The amendment looks to limit who can appeal an IHEC decision and for what reason.

Voter Registration: Voter registration is based on the PDS database. In mid-November, the PDS database was successfully converted to the SQL database which will be used for actual election purposes. It has not yet been officially decided what the criteria will be to qualify for residence in a particular voting district. It has not yet been decided how the issue of IDP voting will be handled. Because there is still no operational budget for the IHEC, and due to those other difficulties, voter registration is unlikely to occur in January 2008.

Security: The first meeting of the High Committee for Elections Security was Monday, 19 November 2007; there is no feedback on what was discussed at that meeting as of yet. The meeting was attended by representatives of the Iraqi Security Forces to raise the issue of security assistance for voter registration. There is no definitive need for security assistance identified at this time. It was made clear that, as of now, MNC-I and MNF-I have no official requirements to provide security assistance for anything (actual elections or voter registration). We have been neither formally tasked nor informally asked to provide any assistance.

Provincial Elections: Earliest possible date for Provincial Elections, "if everything goes right" is June 2008, but much more likely is winter 2008, due to slow progress on legislation and lack of unified GOI position.

WAY AHEAD: 18 December 2007 1000-1030 MNC-I Elections Working Group at the C3 Plans and Policy conference room.

POC: [redacted] (b)(3), (b)(6)

11. TOPIC: Maritime CONOPS (formerly called Riverine Ops) (No Change)

DISCUSSION: The Maritime CONOPS OPT convened on 23 Oct 07 with the arrival of Naval planners from the Naval Expeditionary Combatant Command (NEEC). The mission analysis ISO a recommended Maritime Conop in the ITO is currently in progress.

NEXT ACTION: Continue IPB and mission analysis

KEY DATES: N/A

POC: [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6)

12. TOPIC: XVIII ABC LNO Plan (Update)

DISCUSSION: No Change to LNO Plan (2 x package). XVIII ABC has been working on their next PDSS, but no changes to their LNO plan has emerged at this point. 7 personnel from XVIII ABC are currently embedded in MNC-I staff.

NEXT ACTION: Awaiting updates from [redacted] XVIII ABC.

KEY DATES: NA

POC: [redacted] (b)(3), (b)(6)

13. TOPIC: Base Consolidation and Closure (No Change)

DISCUSSION: Base transfer / closures are a conditions based approach driven by three major considerations: stability in the AO, ISF ability/capability to assume & hold battle space, and funding for base consolidation. The current methodology is bottom-up driven with MSC

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nominating bases for transfer / closure and MNC-I approve closure requests and supports/monitors the MNC-I SOP base closure process. MNF-West's Camp Corregidor is approved for closure for 20-Dec-07, closure efforts in progress. MNF-West has submitted Property Closure Notification requests for Combat Outpost (20-Dec-07) and Blue Diamond (01-Mar-08), staffing is at MNC-I HQ. Cedar II capabilities move to Adder is ongoing with 2-year plan, new date for Cedar II closure is Jun-09.

The MNC-I CG reviewed the Basing EXSUM and signed a letter to the MNF-I CG of the MNC-I produced Strategic Over-watch COB list (Q-West, Anaconda, Al Asad, VBC, Delta, Adder, & BAS.) This letter is at the MNF-I CG desk for review/approval; MNF-I SPA concurs with MNC-I proposal.

MNC-I Basing gave the Basing Operations briefing to the CG Saturday 06-Oct-07. The briefing lasted 30min with the DCG, CoS, DCoS, and C7 in attendance. The basing current management plan and way ahead were accepted by the CG.

Next Action: The Basing OPT continues to work base closure staff planning to produce draft-ready-to-use base closure plans for every base. This produces off-the-shelf plans that 18 ABN Corps can use as the situation dictates (leveraging III Corps expertise) and raises significant issues for resolution now to produce base closure and base operations enablers in the future, (i.e. increased DRMS demilitarization capability, increased incinerators for waste destruction, scrap metal [on bases] processing and removal.)

Future Actions: IZ Transition: COA#2 is still in effect (No change) JASG-C is producing COA#3 which entails the consolidation of MNF-I presence in the IZ from 13 to 3 locations. The transition requires the transfer of personnel from Bases Union I & III be complete ~APR-09, the relocation of CSH to VBC (Est. transfer complete ~JUL-09) and the relocation of GRD to VBC (~OCT-09). Bases will be transferred from the owners to JASG-C; JASG-C will then hand over to an Iraqi agency when the IZ transition activities are complete.

The Basing Management Working Group meeting is conducted weekly and the Executive Base Management Board is once a month on the 1st Saturday in place of the BMWG.

Bases transferring / closing in the next:

30 days: 0

60 days: 0

90 days: MNF-West Corregidor, MNF-West Combat Outpost

Key dates: Next BMWG 13-Oct-07 @ Phantom CR / 1300, Next Executive Basing Management Board is 04 Nov 07. The next MNF-I Basing Board (IZ) is 14-Oct-08.

POC: (b)(3), (b)(6)

14. TOPIC: Establishment of Judicial Complexes (No Change)

DISCUSSION: During the conduct of the MNC-I OPOD 07-01 Brief, the CG MNC-I directed the MNC-I SJA to assume responsibility for the establishment of safe, secure judicial complexes throughout Iraq, modeled after the Rule of Law Complex in the Rusafa District of Baghdad. Additionally, the CG MNC-I provided guidance to establish the first site in the city of Ramadi. Initial planning began with the development of a Concept Brief, which was briefed to the MNC-I C3. Upon briefing the C3, the MNC-I SJA section published WARNO 008 to provide notice to the major subordinate commands about this initiative and to assemble the Corps Judicial Complex Working Group (JCWG). Members of the JCWG include representatives from the Corps SJA, C4, C6, C7, C8, C9, and AT-FP sections as well as a representative from the Joint Contracting Command.

- On 12 Aug, the SJA Rule of Law attorney accompanied a group consisting of DoS, GRD, LAOTF, and MNF-I personnel to Ramadi to visit proposed sites for the Ramadi Judicial Complex. The short-term solution, approved by Chief Judge Medhat of the Higher Juridical Council, is to renovate the Ramadi Government Center to house Anbar Criminal Court (ACC)

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- #18. That way, the ACC can begin trying terrorism cases arising within Anbar Province. The long-term solution is to locate a Judicial Complex on FOB Blue Diamond.
- A \$300,000 PR&C has been approved by the MNC-I CoS for a GRD Site Assessment at FOB Blue Diamond for the establishment of a Judicial Complex.
 - Initial Site Assessment has been completed. Overall cost of project is now estimated to be \$11.6 million. Total completion time for project would be 120 days (assuming complete availability of site).
 - Location for Judicial Complex has moved from Camp Blue Diamond to Hurricane Point, directly across the river. The move was made to accommodate the Provincial Governor, who wished to use portions of Blue Diamond for a governmental center. Current plans indicate that the Judicial Courthouse and administrative offices will be situated within a pre-existing building on Hurricane Point, and discussions and planning are underway for the location of the judicial housing (either on Hurricane Point or within Blue Diamond).
 - Construction expected to begin on Judicial Complex in March 2008.

POC: [redacted] (b)(3), (b)(6)

15. TOPIC: IA Legal Advisor Partnership Program (IALAPP) (No Change)

DISCUSSION: The MNC-I OSJA IALAPP stated priorities are: (1) Oversee IGFC Legal Advisor training; (2) Provide assistance in implementation of revised IA military justice system; (3) Encourage centralized IGFC Detainee procedures and policies; (4) Coordinate providing equipment, materials, and training to increase effectiveness of IA legal advisors; and (5) Foster decrease in IA detainee abuse.

NEXT ACTION: Ongoing projects include:

- BG Adnan Hamudi, IGFC Legal Advisor, as well as [redacted] (b)(3), (b)(6) IGFC Deputy Legal Advisor, meeting on a biweekly basis with MNC-I OSJA IALAPP attorney;
- IA implemented Military Justice System on 1 Oct 07. The English translation of the published laws is complete; [redacted] (b)(3), (b)(6) is finalizing the training package on the IA Military Justice System to be distributed throughout theater via MNC-I FRAGO;
- Military Court at Muthena Airport is staffed and ready to hear cases;
- Copies of the IA MJS codes were received from MOD and distributed to the Divisions.

KEY DATES:

1 OCT – IA Military Justice System implemented

POC: [redacted] (b)(3), (b)(6)

16. TOPIC: Major Cultural / Religious Events (Update)

DISCUSSION: The following lists the months of the Lunar Calendar for 1428-9 (2007-8):

<u>Lunar Month</u>	<u>Meaning</u>	<u>Gregorian Month</u>
* 1 Dhu al Qada 1428	Month of Rest	11 November 2007
* 1 Dhu al Hajj 1428	Month of Hajj	11 December 2007
* 1 Muharram 1429	Forbidden	10 January 2008
1 Safar 1429	Empty	9 February 2008
1 Rabi I 1429	First Spring	9 March 2008
1 Rabi II 1429	Second Spring	8 April 2008
1 Jumada I 1429	First Freeze	8 May 2008
1 Jumada II 1429	Second Freeze	7 June 2008
* 1 Rajab 1429	Respect	7 July 2008
1 Shaban 1429	Distribute	5 August 2008
1 Ramadan 1429	Parched Thirst	3 September 2008
1 Shawwal 1428	Vigorous	2 October 2008

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* **Muhammad decreed the 4 months with an asterisk as holy months. During holy months, it is forbidden for practicing Muslims to wage war or fight.**

NEXT EVENT: Hajj **execution** is underway; ACTO [redacted (b)(3), (b)(6)] MNC-I FUOPS
WAY AHEAD: Updated Operationally Significant Religious Events Master List is located on the SIPR MNC-I C3 Plans and Policy homepage under LEAD PLANNER / [redacted (b)(3), (b)(6)] and also under RELIGIOUS EVENTS.

POC: [redacted (b)(3), (b)(6)]

ISF:

1. TOPIC: 11 IA HQ Force Generation and Deployment for FAQ (Update)

DISCUSSION: 11 IA is a PMI unit currently undergoing force generation at Old MOD. As of 23 September 2007, 1/11 IA is under the administrative control of the 11th Division, but remains under the operational control of Rusafa Area Command and the Baghdad Operations Command. 15 NOV 07, 11th Division took operational control of 1/11 and the Adhamiyah Security District. 3/11 closed on FOB Hope. **30 UAHs released from Old Muthana to 3/11 IA (13 x2 BN + 4 HQ).** GEN Babakir has mention several times that he does not want to reflag 4/1 to 4/11. .

Unit designations:

- 1/11 IA Adhamiya
- 2/11 IA FOB Noble Eagle
- 3/11 IA FOB Hope
- 4/11 IA is current 4/1 in Rusafa

Battle-space for 11th IA.

- 3 BDEs to Rusafa Area Command, 1 BDE to Karkh Area Command.
- 11th IA able to incrementally C2 BDEs as it becomes more capable, in order: 1/11(complete), 4/11 (re-flagged from 4/1) 3/11 and 2/11.

NEXT ACTION:

- OCT 07 FOC (DIV HQ Build, Phase 1) Orders need to be cut to transfer to BOC control

~ **15 DEC – 10 JAN: 3/3/11 IA will be issued BMPs at Besmaya**

- **15 DEC: 3/11 RIP dates**

2/11 Unit Set Fielding complete:

1/2/11 - 25 Dec 07

2/2/11 - 28 Dec 07

3/2/11 - 31 Dec 07

- BOC and IGFC need to come to an agreement on which units 3/11 will replace, and RIP/TOA orders need cut.

KEY DATES:

22 NOV~30 DEC 07: 2/11 Unit Set Fielding @ Besmaya

JAN/FEB: Reflag 4/1 to 4/11, release 3/1/3??

FEB: ADCON 4/11?

APR: TACON 4/11? 3/11 and 2/11 FOC

JUN: 11 IA DIV troops FOC (Phase 2 of DIV HQ build)

POC: [redacted (b)(3), (b)(6)]

2. TOPIC: IAIB Transition (No Change)

DISCUSSION: Construction efforts along the exclusion zone are still significantly behind and the first location to become available will not assist in housing newly converted

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BNs. With the exception of 1/5/4, exclusion zone basing will not keep pace with the current retraining plan.

- 2/5/4 occupied 9 IAIB AO (Shajart al Dur). 9th IAIB moved to 10th IAIB AOR. 10th is at K1 for transition to 3/7/4.
- LORs supporting the FMS cases to field additional SIB units with added equipment were returned to MNSTC-I SAO UNSIGNED. MoD's stated reason was that IAIBs are no longer a priority for the Iraqi Army and MoD for 2008. 05 DEC: No progress, but IAB transition and 12 IA continue to be listed as FORCEGEN priorities, so there is still hope.
- No equipment or vehicles will be issued to any IAIBs units beyond the third iteration
- CMA-TT and MNSTC-I remain firm on their plan to NOT expend ISFF on these units, without mutual MoD support, which does not look like it will happen for 2008.
- The basing plan beyond Phase I of the "Exclusion Zone" (Bayji to Kirkuk) also remains highly questionable at this time.
- Transition training is continues, despite MoD failure to equip.

NEXT ACTION:

Now – 12 JAN: 3/7/4 (10 IAIB) transition training at K1

KEY DATES:

POC:

(b)(3), (b)(6)

3. TOPIC: IA Future FAQ Rotations (Update)

DISCUSSION: C3 Plans requested C3 ISF prepare a presentation on the facts, assumptions, constraints and risks used to forecast which IA units are available to deploy in support of Baghdad Security Operations. **Situation remains fluid:**

A. Extend 4/1, 1/4/1, 2/4/1 and 3/1/3 (O/A 1 FEB 08)

B. IGFC is expected to publish order to have 3/2/2 remain until relieved (JAN?)

D. 2/3/11 IA will start to rip o/a 13 DEC and assume responsibility for battlespace on 15 DEC, replacing 3/2/4 and 4/2/4.

E. 3/11 IA, 1/3/11 IA, and 3/3/11 IA (after BMP fielding) will be relieving 8-2 NP, 1-8-2NP, and 2-8-2 NP in Sadr City O/A 15 DEC.

F. MoD order 3126522, to generate a new 2/6 IA calls for 3/1/3 to stay in Baghdad and be re-designated as 4/2/6 IA. Order apparently developed without IGFC knowledge.

NEXT ACTION:

- 15 DEC: 3/11 RIP dates

- BOC, IGFC, and CF need to come to an agreement on which units 3/11 will replace, when, and RIP/TOA orders need cut.

KEY DATES:

~10 JAN: 3/3/11 BMP fielding complete

1 JAN: MNSTC-I forecasted 2/11 IOC date

APR: 3/11 and 2/11 IA FOC

POC:

(b)(3), (b)(6)

4. TOPIC: Logistics Base Concept (Update)

DISCUSSION: The plan for one logistic base per IA DIV has been approved at MoD. 13 logistic bases are planned. This plan will completely replace the GSU/RSU concept. CMA-TT has secured funding of \$168 Million to begin the construction and/or improvement of existing sites. The current plan designates Al Kindi (2nd IA DIV), Al Shaibah (14th IA DIV), and Al Amarah (Unspecified IA DIV) as the first logistic bases to be constructed. However, this order remains

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in discussion with MoD and has not been formally announced. Presently the proposed BSU MTOE is being staffed in MOD M9. This delay in release of the MTOE has impact on the ability to standup the new logistics support units.

NEXT ACTION: Remain engaged with CMATT Logistics on current events concerning BSU development.

KEY DATES: None

POC: (b)(3), (b)(6)

FORCE GENERATION:

1. TOPIC: Request for Forces (RFF) 796 Mod 1 Aviation Task Force Extension (Update)

DISCUSSION: MNC-I requests 1 X HHC, Aviation Brigade, requested in RFF 796, be extended to serve a full 15 month tour. This is a non-enduring request for a 230 day extension of TF^{1.4a} (sourcing solution for RFF 796) from its current BOG of 15 Jul 08 to a 15-month BOG of 15 Feb 09. This extension from eight months to 15 months is required due to MNC-I's plan to replace MND-C's 3ID Headquarters in summer, 2008, thus maintaining the existence of three Army division headquarters in Iraq. TF^{1.4a} which has no replacement, must be extended to continue to serve as the Corps Aviation Brigade Headquarters, thus enabling the three other already sourced aviation brigade headquarters to provide direct support to the three OIF Army division headquarters. Released by Force 8 Nov 07; currently in staffing at CENTCOM.

NEXT ACTION: CENTCOM staffing continues

KEY DATES: Extend BOG to 15 FEB 09

POC: (b)(3), (b)(6)

2. TOPIC: RFF 824 Facilities Engineer Det and Horizontal Engineering CO (No Change)

DISCUSSION: This RFF includes both 1 X Horizontal Construction Company to support combat and construction operations in Multi-National Division Baghdad Area of Operations and 2 X Facility Engineer Detachments to support construction and maintenance at the Combat Support Centers (CSCs). These two requirements (previously MNC-I RFFs 152 and 154) were combined by CENTCOM into one RFF (824). The Facility Engineer Detachments are a new requirement needed to provide adequate engineer support at the CSCs; the Horizontal Engineering CO requirement seeks a one for one replacement for the 642d Engineer Support Company which redeploys in Nov 07 without a sourced replacement. CENTCOM released to JS as RFF 824 on 21 Nov 07.

NEXT ACTION: Staffing at JS

KEY DATES: LAD: 15 JAN 08

POC: (b)(3), (b)(6)

3. TOPIC: MNC-I RFF #167, 2 x Brigade Headquarters (+) (Update)

DISCUSSION: This RFF combines two RFFs currently in staffing at CENTCOM, the requests for 2 x BDE level HQ and the associated 2 x Combat Arms Battalions. The requested Brigade Headquarters (+) would deploy to designated locations in the Iraqi theater of operations to provide a command and control element that will integrate civil military operations; interface with local and provincial leaders; command and control provincial reconstruction teams; and command and control limited lethal operations. The BDE Level HQ will deploy to Ar Ramadi in Al Anbar Province and Al Kut in Al Wasit Province in order to facilitate discussion/dialogue with local and provincial leaders as well as to command and control existing Coalition Forces and Provincial Reconstruction Teams (PRTS) in respective operational environments. To foster stability efforts and continue with the projected reposturing of combat forces MNF-I is requesting a scaled force package which they view as a template toward continued successful interface with the local and provincial governments as the fledgling government matures. This

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organization consists of three parts: (1) 2 X Brigade Headquarters, (2) 2 X Civil Affairs Teams (CAT) (Attached) and (3) 2 X Combat Arms Battalions (-). RFF is currently in staffing at MNC-I. CENTCOM RFF 828 released to JS; 7 DEC 07.

NEXT ACTION: Staffing at JS

KEY DATES: LADs: 9 March and 7 July 08 (approx. 1140 pax)

POC: [redacted] (b)(3), (b)(6)

4. TOPIC: RFF 695 MOD 2, MNC-I 164, Augmentation for 3 ESC (No Change)

DISCUSSION: This RFF MOD is for an augmentation of 137 PAX to support future ESC rotations. In FY08, 3d ESC is scheduled to replace 316th ESC, which deployed with an augmentation of [1.4a] PAX in addition to being sourced at 110% of their MTOE. Without similar augmentation, 3d ESC will be manned by MTOE at [1.4a] PAX; this is a reduction of [1.4a] PAX compared to the current manning of 316th ESC ([1.4a] PAX). If 3d ESC is filled to only 80% of MTOE (P2), and the RFF is not approved, they would deploy with [1.4a] Soldiers; 53% less than the 316th ESC deployment level of [1.4a] PAX. These reduced PAX numbers will greatly impact the capability of 3d ESC to successfully accomplish the combined missions of providing C2 to over 19,000 logistics Soldiers, coordinating Force Protection to five Forward Operating Bases and conducting convoy security for theater level logistics convoys. RFF 695 identified the ESC staff augmentation package as an enduring requirement in the 07-09 JCS EXORD MOD 7 with future rotations to be filled by addition of augmentation package to the JMD. This has not been accomplished and CENTCOM has published a message describing ESC staff augmentation as an unsuitable addition to the JMD. This RFF seeks to establish this ESC augmentation package as an enduring requirement, separate from the JMD, until such a time as it is no longer necessary. Transmitted to MNF-I 22 NOV 07; staffing continues. CC has determined that the volunteer pool has been exhausted; no resolution to find sourcing solution; short term plug solution being staffed. The URF deploys [1.4a] PAX.

NEXT ACTION: MNF-I staffing.

KEY DATES: LAD 2 Jun 08

POC: [redacted] (b)(3), (b)(6)

5. TOPIC: MNC-I RFF #162, CID BN HHD assigned to MNC-I (No Change)

DISCUSSION: This RFF requests the deployment of one Criminal Investigations Division Battalion HHD to the Iraq Theater of Operations (ITO). MNC-I requires a separate unit (1 x CID BN HHD) to conduct operations and criminalistic analysis for all Non-Improvised Explosive Device (IED) related evidence in the Iraq theater of operations. The CID BN HHD will serve as the Command and Control node for the future deployment of four Joint Expeditionary Forensic Facilities (JEFFs) to the ITO. JEFFs are a comprehensive forensic force multiplier for maneuver as well as support units that provide an immediate offensive capability by exploiting evidence of forensic value before, during and after any combat operations. The CID BN HHD provides forensic evidence collation, forensic examination and criminalistic analysis, command and control and linkage to MNC-I as well as reach back capability to the United States Criminal Investigations Laboratory (USACIL) and other CONUS labs and facilities. The CID BN HHD will liaise with appropriate interagency organizations to provide forensic support as needed. This capability will provide a critical resource and combat multiplier for deployed forces theater wide. Released by Force 21 Nov 07.

NEXT ACTION: CENTCOM staffing

KEY DATES: EAD 1 MAR 08. LAD 15 MAR 08

POC: [redacted] (b)(3), (b)(6)

6. TOPIC: MNC-I RFF 656 Riverine JUONS (Update)

DISCUSSION:

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Past: RFF 656, released 17 Jun 06, requested Riverine capability. JFCOM RFI dated 30 Sep 06 indicated RFF 656 not sourced due to RFF 397 (for MNF-W), directed CENTCOM to source internally. ONS submitted by MNC-I on 30 Nov 06, disapproved 8 JAN 07. Joint Capabilities Board review of JUONS had no significant results. JFCOM developed an in-lieu-of solution and engaged the global force management process. USJFCOM Sourcing Recommendation was deployment of MESF (3 x Armored RHIBs) to augment RIVRON. Solution removed from SDOB by Navy. Naval planning team requested by MNF-I based on CONOP request from Chief of Naval operations; Navy sent members of the NECC.

Coalition partners were contacted to determine capabilities/feasibility of support. All responses are negative. MND-SE terminated river patrols and prepositioned equipment to allow 7 day response if Iraqi capabilities are exceeded.

Based on MNC-I request to utilize Iraqi Fast Attack Boats, Iraqi Navy Commander signed MOU, boats were identified and inspected. US owned JP8 out board engines procured for the FAB and follow on Coalition watercraft

FRAGO published in 26Jun07 DTU, specifying commercial watercraft purchase option to MNDs utilizing OMA funds and internal assets to meet mission. DA LNO located 11 Coast Guard watercraft and got them laterally transferred to TPE for MND-N/MND-B with arrival 4-30 OCT. 10th Trans BN executing initial inspection and preparation. MND-B/MND-N directed delay in watercraft utilization based on RIP/TOA. Riverine way ahead submitted to JCS tank on 12OCT07, need CONOP for action. MND-C submitted a JARB for three armored watercraft in accordance with 26 JUN07 DTU, delivery anticipated NET 1 July 08. Training plan (4 NOV DTU entry) published with initial class in December. January and February training due to mission load/RiP/TOA required. Intel briefing for MNC-I BUA on 28 Nov 07 highlighted sustained inland waterway threat. Naval Planners completed CONOP recommendation 5 November 2007.

Present: Iraqi Navy Forces Commander and the MNC-I CoS signed the MOU to extend FAB utilization to 1 Oct 08. FAB Engines are installed and safety related repairs are complete. Three of eleven Coast Guard watercraft and six FABs with 10th Trans at KNB are operational. Coast Guard training team is linked up with 10th Trans at KNB and is conducting MND-C crew training.

NEXT ACTION: MNF-I CG sign corrected response to Navy CONOP and forward to CENTCOM.

KEY DATES: 31 DEC 07 first training class complete KNB.

POC: [redacted] (b)(3), (b)(6)

[redacted] (b)(3), (b)(6) Riverine Research and Actions Folder, Deputy Folder, C3 Plans and Policy Web page on SIPR and CENTRIX

7. TOPIC: MNC-I RFF #161, Counter IED Corps Support Team and 4 X Division/MEF Support Teams to support MNC-I IED Network Attack (Update)

DISCUSSION: This is a request to formalize a recurring requirement for forces in Iraq to enable Joint IED Defeat Organization (JIEDDO) support for effective IED Network Attack operations. JIEDDO created the JIEDDO CIED Operations Integration Center in Virginia in 2006-7 to develop a broad variety of fused operations-intelligence products in support of USCENTCOM network attack operations. Commander MNC-I and Director, JIEDDO have conducted a proof of concept employment of a Corps Support Team (CST) and Division/MEF Support Teams (DST/MST). Through relatively small C2 and SATCOM deployment packages, the CST, DST/MST enable direct in-theater utilization of the extensive JIEDDO COIC capabilities. Commander MNC-I now requires these detachments, totaling 42 personnel (3 of which are already on a JIEDDO Field Team Iraq JMD), for recurring support of MNC-I and subordinate MND/MNF HQs for the duration of their deployments. Released by MNC-I 15 Nov 07. Based on the verbiage of the RFF which referred to the requested military PAX as "equivalencies" to

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contract civilians, MNC-I determined that the request does meet the criteria for a formal RFF; RFF will be withdrawn.

NEXT ACTION: Expect CC to return the RFF without action.

KEY DATES: Personnel currently in theater; EAD and LAD not required.

POC: [REDACTED] (b)(3), (b)(6)

8. TOPIC: RFF 806, Information Operations (Update)

DISCUSSION: US adversaries operate on the internet with near-impunity, using it to recruit new members, spread extremist ideology and propaganda, and disseminate command and control messaging. Recent authorities grant DOD greater opportunity to contest the free use of the internet by Anti-Iraqi Forces (AIF). MNC-I is developing three capabilities to execute CNO and PSYOP based on those new authorities. MNC-I needs CNO capabilities to understand adversary use of the internet, develop targets, and make appropriate target nominations that reflect MNC-I requirements. MNC-I also needs the capability to counter extremist propaganda and messaging on the internet by providing an alternative voice and message. This is accomplished by using PSYOP to influence specified target audiences (TA) by reaching out to TA on existing websites, blog forums, etc. It is also accomplished by constructing and maintaining an alternative website to counter extremist propaganda and provide objective information to TA. MNC-I is not staffed with the required subject matter experts to address these requirements. Transmitted to Joint Staff 4 OCT 07. JFCOM's recommended sourcing solution fills the 4-person PSYOP Support Element w/ a proposed LAD 28 FEB 08. MNC-I's chop requested a LAD of 7 JAN 08. **JFCOM sourcing solution of 6 of 7 personnel (4 PSYOP + 2 CNO) approved in the 30 NOV 07 SDOB.**

NEXT ACTION:

KEY DATES: LAD: 31 DEC 07

POC: [REDACTED] (b)(3), (b)(6)

9. TOPIC: RFF 786, Mobile Public Affairs Detachment (MPAD) (No Change)

DISCUSSION: An MPAD is a ^{1.4a} Soldier unit commanded by an O4 with the following capabilities: Provide print and broadcast products, operate a media operations center, advise and assist leaders and troops with procedures to support the civilian news media, and operate the Digital Video and Imagery Distribution System (DVIDS) to transmit digital products and conduct live interviews from remote locations. 3 ID deployed as an additional division headquarters to occupy and establish Multinational Division-Center (MND-C) due to span of control concerns recognized by MNC-I. In 27 SEP SECDEF Orders Book, approved in GFMAP MOD 7.

NEXT ACTION: Await arrival of MPAD in theater.

KEY DATES: LAD 1 FEB 08.

POC: [REDACTED] (b)(3), (b)(6)

10. TOPIC: MNC-I #166, 4 X Movement Control Teams (Update)

DISCUSSION: This RFF is for an enduring requirement for four (4) x Movement Control Teams (MCT) ^{1.4a} PAX) to backfill 4 x MCTs upon their redeployment in Spring, 2008. Without the forces requested here, the total number of MCTs in Iraq will be reduced to 16. This reduced number is inadequate to effectively conduct movement control operations. The four MCTs redeploying without a backfill were requested as part of the support requirements for the additional five BCTs (RFF 719) and the requirement for these assets was not requested as an enduring request. However, the necessary deployment duration of these assets should not be tied to the number of BCTs in Iraq but rather to the number of FOBs and the flow of material and services in support of the sustainment of Coalition forces. In addition, the recent shift from a centralized hub and spoke sustainment operation supported solely through Kuwait to a

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decentralized operation with support flowing through Kuwait, Jordan, and Turkey requires a minimum of 20 MCTs to monitor and synchronize the flow of material at numerous outlying locations. The requested backfills will conduct critical missions at LSA Anaconda, Victory Base complex, LSA Adder, and Camp Taji. Failure to continue sourcing these MCTs will degrade movement control operations and the overall sustainment of Coalition forces in these key areas and throughout Iraq and would hamper the commander's initiative to maintain constant pressure against Anti-Iraq forces. Transmitted to MNF-I on 6 DEC 07.

NEXT ACTION: MNF-I release RFF to CC for staffing

KEY DATES: LADs 4 MAR 08 – 04 APR 08

POC:

11. TOPIC: Request for Forces 719 Mod 6 (MNC-I #144) for Replacement Division Headquarters for Multinational Division Center (MND-C) (Update)

DISCUSSION: It is conceivable that MNC-I will sustain the current level of brigade combat teams through the summer of 2009. In addition to maintaining the current set of forces, Multinational Division-Center (MND-C) will assume responsibility for the current Multinational Division-Central South (MND-CS) on or about 1 MAY 08, increasing the division's geographical coverage area by at least one seventh (fourteen percent). In view of these facts, it is necessary to request a replacement of the current Multinational Division-Center (MND-C) Division Headquarters, 3d Infantry Division, in order to maintain the same level of command and span of control. As the headquarters is replaced, the package of enablers for the division must also be replaced. LAD for this replacement division headquarters is 12 MAY 08. SECDEF approved MND-C division headquarters to replace 3ID. 10MT HQs sourced as replacement division headquarters. Transmitted to JS 4 Oct 07; sourcing solution for the EOD BN HQ PAX) approved in the 30 NOV SDOB; remaining enablers (minus the Fires BDE, 40 pax, and WIT, 5 pax) expected in the DEC 07 SDOB. 928 of 1096 pax sourced.

NEXT ACTION:

KEY DATES: LAD: 12 MAY 08

POC:

12. TOPIC: MNC-I RFF #157, 1 X SECFOR Combat Arms Battalion (Update)

DISCUSSION: MNC-I requests 1 X SECFOR Combat Arms Battalion (BN) to relieve 1-9 FA conducting Force Protection missions at LSA Anaconda. This is a non-enduring requirement requesting a one time fill from 15 JUN 08 to 15 SEP 08 and can be filled by retaining current SECFOR units scheduled for curtailment. The gap in capability requested in this RFF is the result of CENTCOM concurring with JFCOM's request to accept the 07-09 Theater Security BDE minus 1 X IN BN. MNC-I has internally mitigated this shortfall for 13 months by task organizing 1-9 FA from 2/3 ID and placing them OPCON under 1/82 ID (-). 1-9 FA is not scheduled to be replaced as a rotational force and its BOG is approximately 40 days prior to 1/82 ID (-)'s BOG. Transmitted to MNF-I 5 OCT 07. Transmitted to CENTCOM 22 OCT 07. CENTCOM with JS discussing to restaff as GENADMIN or continue as RFF. CC and JFCOM agree to allow the current SECFOR CA BN already in theater to remain to perform requested SECFOR Mission. The BN will come together for remissioning and move the companies to their respective AO. RFF is closed.

NEXT ACTION: CC will issue guidance describing the specifics of BOG extension.

KEY DATES: LAD 15 JUN 08

POC:

13. TOPIC: Request for Forces (RFF) 820 – Extend 126 FMCO (-) to 365 BOG (Update)

DISCUSSION: This modification changes the 126 Financial Management Company (minus) from 90 day BOG to an enduring requirement. Additionally, it requests that the RFF

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requirement be changed from a Financial Management Company (-) to a Financial Management CO. Fourteen (14) (but as of 24 OCT 07 fifteen) MNC-I finance detachments support 192,000 personnel (military and civilian) in Iraq, greater than twice the doctrinal number of 6,000 personnel each. MNC-I finance units also disburse over \$2,000,000,000 (\$2 billion) annually. Currently, three Financial Management COs provide internal control and technical oversight of MNC-I finance detachments in order to maintain accountability of public funds. A minimum of three Financial Management COs are required by doctrine to provide internal control/oversight. Redeployment of the 126 Financial Management CO (-) after 90 days will violate the doctrinal template and increase the potential for loss of public funds. Sourcing of the 126 Financial Management CO (-) at 67% of authorized strength (1.4a PAX) also jeopardizes their ability to perform their mission. This will restore the financial internal control/technical oversight capability that existed prior to FY 06-08 rotation. Two Department of Defense IG audits of internal controls of finance operations in South West Asia are currently ongoing or scheduled to begin in 2008. CENTCOM released to Joint Staff as extension for current unit and as an enduring requirement 12 Nov 07. **SECDEF disapproved the BOG extension. CC RFF 820 remains valid based on the enduring requirement request for one financial management company to replace the redeploying unit. ARCENT will provide C2 to the 2 DETs; JFCOM determining a mitigation strategy to fill the plug; don't expect a backfill until March.**

NEXT ACTION: JS determine mitigation strategy.

KEY DATES: Extend current unit until 1 AUG 08

POC: (b)(3), (b)(6)

14. TOPIC: RFF 774 (RFF #MNC-I 130) Medical: Mental Health, Preventative Medicine, and Medical Logistics (Update)

DISCUSSION: During OIF rotation 06-08 MNC-I has 3 non-transformed Sustainment Brigades that provide daily care to the 164,000 U.S. personnel. For OIF rotation 07-09 (3) transformed Sustainment Brigades whose MTOEs do not contain Mental Health, Preventive Medicine and Medical Logistics are scheduled to deploy. This RFF is a one-for-one replacement of the capability lost due to transformation. Total of 1.4a Personnel.

1.4a (two teams) personnel sourced in GFMAP Mod 9. 3rd team solution out for chops. **7 of the 8 requested personnel approved in the 30 NOV SDOB; GFMAP 15.**

NEXT ACTION: JFCOM to continue to seek sourcing for the Health Services Det at Q-West.

KEY DATES: LADs for two sourced teams shifted to FEB 08 due to availability of teams.

POC: (b)(3), (b)(6)

15. TOPIC: RFF 695 for 316TH ESC (Update)

DISCUSSION: 316th ESC RFF requests 1.4a pax to provide staff augmentation, ISF support, and distribution management capability to this USAR unit that will deploy under a new Modular MTOE of 1.4a pax; reduction of 1.4a personnel) compared to the 13th SCE, and 1.4a personnel) compared to 3rd COSCOM. Additional personnel will enable 316th ability to plan, coordinate, and synchronize logistics support and sustainment operations across the ITO. Reduced manning based on transformation to Single Log C2 with 1st Theater Support Command (TSC) assuming portions of overall theater sustainment mission from the ESC. Timeline for 1st TSC to assume Single Log C2 is a minimum of 6 months into the 316th ESC rotation (~Jan 08). CENTCOM RFF 695 released 9 Nov 06. Sourced in 07-09 EXORD Mod 7. CENTCOM also states in EXORD that this enduring request will be sourced after 07-09 via a JMD. Since then, CCJ1 And CCJ4 have stated via e-mail that the JMD is not the correct method of sourcing this requirement and do not endorse the creation of a JMD to support this requirement. Discussed in detail with CENTCOM, JFCOM, and FORSCOM 21 Aug. Seeking short and long term solution. Short term solution is either a BOG extension (which CENTCOM vetted and believes is not feasible), or seeing volunteers and plugging with CONUS units. Long

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term solution is mod 2 to RFF 695 which will make the requirement enduring for the next ESC. 23 Aug: JFCOM AO is also researching the possibility of changing EXORD mod 7 to remove the JMD and make the requirement enduring by disconnecting the augmentation from single log C2 which will alleviate the need to an RFF mod. Formal message at CENTCOM and ARCENT FFA. JFCOM has stated via email that RFF 695 mod 2 will need to come forward to change the EXORD wording and to make the augmentation enduring and distinct from Single Log C2. CENTCOM is requesting that JS rescind the EXORD requiring the JMD. ESC is preparing to route their RFF. Short term solution is progressing. MNC-I CJ1 is working with 316 ESC G1 and coordinating with HQDA to have orders cut for current ESC augmentation volunteers. Coordination efforts are also in progress to use personnel on the in theater volunteer list (maintained by MNC-I CJ1) to fill nearly all of the remaining 1.4a positions left open. This effort will take approximately one month to complete and there is a risk of having Soldiers who have put their name on the volunteer list having changed their mind regarding staying in theater. 316 ESC has successfully filled 1.4a slots for the augmentation plug using the theater volunteer list and DA is providing the other 2 individuals. Will continue to press on the long-range sourcing solution. DA has refused to extend the 1.4a AGR Soldiers. Total now needed for short-term plug is 1.4a ARFOR and operational chain of commands apprised of situation. ESC will continue to identify volunteers until 15 Nov, and then ARFOR will need to provide remainder. Working point paper with C4 (b)(3), (b)(6) to route up chain of command for GO attention. Required number for short-term plug is 42. DA has taken FORAC. RFF is at MNF-I for staffing. **The number of PAX that remain unsourced is 47. CC has determined that the volunteer pool has been exhausted; no resolution in sight to find a sourcing solution. Held sidebar with ALCON at FORSCOM Sourcing. JFCOM agreed to push short-term plug provided we look at internal mitigation one final time. CENTCOM will push RFF out ASAP. Discussed possible fill for this and follow on URFs being the unused portion of the modular SB which services Al Asad. The URF only deploys 1.4a pax.**

NEXT ACTION: Track and report short term plug. Push RFF mod up. Push for resolution of issues.

KEY DATES:

- ~25 Feb 07: RDD for replacements
- 15 Jul 07: LAD for 316th ESC Personnel

POC: (b)(3), (b)(6)
(b)(3), (b)(6)

16. TOPIC: GFMAP 648 MoD 3 (IAG) (No Change)

DISCUSSION: This RFF requests 1 X Division MiTT to support 11th IA Division, adds medics for the Motor Transport Regiment (MTR) and LOG BN MTTs. It adds EOD manning and MP manning for division MiTTs. It also adds 4 X BTTs to support current Department of Border Enforcement (DBE) force structure. Total increase of 1.4a X Pax. To CENTCOM 22 FEB 07. Release to Joint Staff and renamed GFMAP 648 Mod 3. TGT SDOB TBD. JFCOM Sourcing RFF Rollup 15 MAY shows Partial Solution Submitted (1.4a PAX) with Non-concur on remaining capability, TGT SDOB 17 MAY 07. In SDOB for 25 MAY. Have submitted RFI through MNF-I requesting status on remaining 1.4a PAX of the RFF. 1.4a sourced in EXORD Mod 22. P4 Memo submitted by BG Pittard through GEN Petraeus to ADM Fallon requesting assistance. AO Force Sourcing SVTC slides 19 Jun 07 state "Partial solution ordered (1.4a PAX). Continue staffing remaining PAX (5 MiTTs). TGT SDOB: 26 JUL 07." Force Provider non-Concurs to remaining 5 MiTTs. Joint Staff recommends that RFF be closed. RFF to remain open with possibility of some Joint Sourcing. 4 slots will be sourced by FY 08 sourcing; 13 remain sourced, 64 remain unsourced. Joint solution being examined.

NEXT ACTION: Have requested status through MNF-I. CENTCOM researching status of second P4 sent from GEN Petraeus to ADM Fallon on this issue. No update at this date, no

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date of action forecast, although the RFF is still to remain open. All force providers non-concur to sourcing. Four potential Courses of Action are in staffing at this time. 3rd round of chops targeting OCT SDOB resolution. SDOB 18 OCT has sourcing solution for 1 HQ National Dep of Border Enforcement (DBE) Transition Team [1.4a] personnel sourced in GFMAP Mod 9. Rest held in abeyance.

KEY DATES: JS proposes closing this RFF in Nov 07 SDOB

POC: [(b)(3), (b)(6)]

17. TOPIC: FY08 SECFOR (No Change)

DISCUSSION: 39th BCT will conduct a Leaders Recon 10-22 December to complete final coordination for its upcoming SECFOR mission. TPE listings for the 76th and 39th BCT's were transmitted to FORSCOM on 20 NOV 07.

NEXT ACTION: Continue Coordination with ALCON.

KEY DATES: TBD

POC: [(b)(3), (b)(6)]

18. TOPIC: MNC-KU JMD (No Change)

DISCUSSION: MNC-KU JMD was ordered in response to RFF 695M1 after first rotation was sourced via traditional sourcing. JMD is loaded in database by MNC-I CJ1, but cannot be activated by CENTCOM J1 due to the JMD process running through the GFMB, rather than the PSRB process. JMD cannot be active until JS directs which service(s) will fill this [1.4a] pax JMD. Have again asked CENTCOM FM for support in resolving this sourcing issue. Working point paper with C4 [(b)(3), (b)(6)] to route up chain of command for GO attention. **Met in sidebar at FORSCOM Sourcing Conference. CENTCOM FM has agreed to push this issue through their C1. Also discussed the general possibility to source via unit fill using underutilized SECFOR BCT BN HQ from either ARCENT or TF-** [1.4a]

NEXT ACTION: Request CENTCOM FM engage joint staff to change EXORD to indicate service(s) to fill.

KEY DATES: 1 Feb, MOB date for possible reservists to fill billets.

POC: [(b)(3), (b)(6)]

Approved for Release

1.4a, 1.4c

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1.4a, 1.4c

KEY DATES:

POC: (b)(3), (b)(6)

20. TOPIC: Warfighter Function Rep (WFF) training proposal (Update)

DISCUSSION: IRT rapid theater turnover, rapid changes in the FM process and general inexperience in force management, joint AO level proposal is being generated to conduct training on FM processes and organizational support ICW CENTCOM FM shop. Working to identify agenda and location based on simple cost/benefit analysis. This conference will include MNF-I, MNC-I, MNSTC-I and TF 1.4a WFFs, and 18th ABN Corps primary Force Gen Reps. Proposal also includes making this training agenda theater-wide to be repeated annually at the beginning of the Force Requirements conference and exported to the WFFs of the incoming Corps prior to deployment. CENTCOM is coordinating training on 15 OCT at Scott AFB as part of the Force Flow Conference. Also considering a combined CENTCOM/MNC-I MTT for XVIII ABN if required to training XVIII ABN Corps WFFs if needed. XVIII ABN will send seven personnel to the training at Scott AFB. Primary FG AOs did not attend due to CPX at XVIII ABC. Four XVIII ABC attended FORSCOM sourcing. Talked through some issues with (b)(3), (b)(6) from FORSCOM, who transfers into their Force Gen shop. Have also advised (b)(3), (b)(6) that he must attend the JFCOM Conference so he can meet counterparts and begin leaning the process in more detail. Will arrange a full brief and training for new WFF upon arrival.

NEXT ACTION: Continue coordination efforts with ALCON.

KEY DATES:

POC: (b)(3), (b)(6)

21. TOPIC: 1.4a (Update)

NEXT ACTION: JFCOM Sourcing Conference

KEY DATES:

14-18 Jan 08	JFCOM Sourcing Conf	Norfolk, VA
TBD Jan	ARCENT Force Flow Sync	Kuwait
7-18 APR (Tent)	CC FY09 Force Flow Conf	Scott AFB, IL

POC: (b)(3), (b)(6)

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