SECRET// REL USA GBR AUS NZL// X1
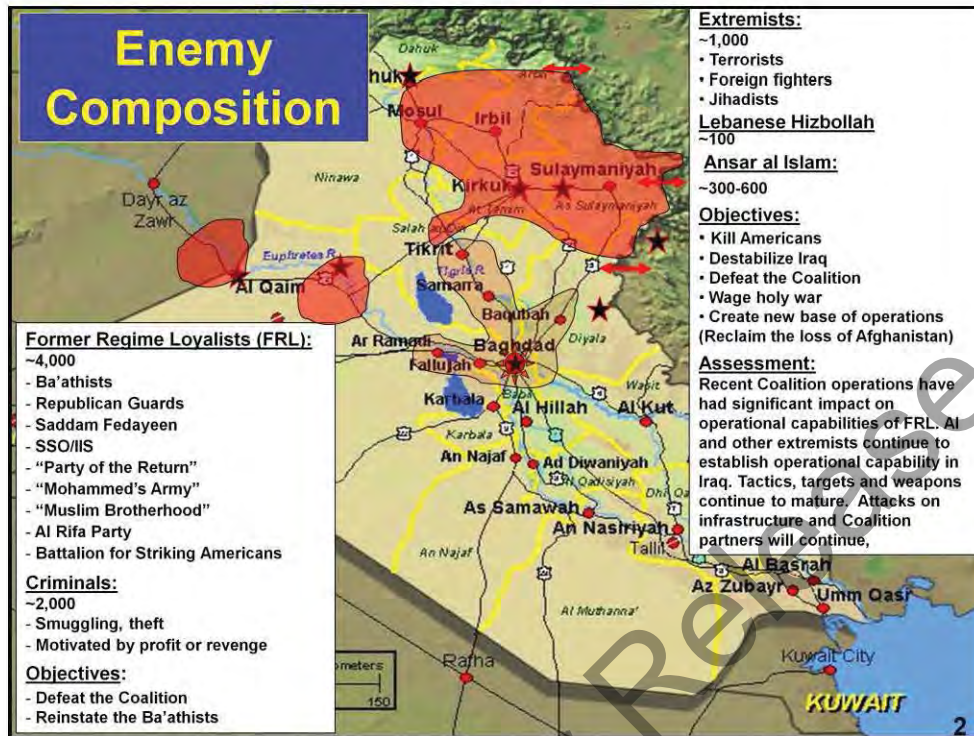
Secretary of Defense Discussion
26 August 03

1

Current Coalition efforts

MND-SE

1.4b **Led MND-CS**

Deployment on track

Gaining more Coalition support

Need Division in the North

Enemy Composition

Extremists:
~1,000
• Terrorists
• Foreign fighters
• Jihadists

Lebanese Hizbollah
~100

Ansar al Islam:
~300-600

Objectives:
• Kill Americans
• Destabilize Iraq
• Defeat the Coalition
• Wage holy war
• Create new base of operations
(Reclaim the loss of Afghanistan)

Assessment:
Recent Coalition operations have had significant impact on operational capabilities of FRL. AI and other extremists continue to establish operational capability in Iraq. Tactics, targets and weapons continue to mature. Attacks on infrastructure and Coalition partners will continue,

Former Regime Loyalists (FRL):
~4,000
- Ba'athists
- Republican Guards
- Saddam Fedayeen
- SSO/IIS
- "Party of the Return"
- "Mohammed's Army"
- "Muslim Brotherhood"
- Al Rifa Party
- Battalion for Striking Americans

Criminals:
~2,000
- Smuggling, theft
- Motivated by profit or revenge

Objectives:
- Defeat the Coalition
- Reinstate the Ba'athists

Page 3 redacted for the following reason:
- - - - - - - - - - - - - - - - - - - -
1.4c, 1.4d

SECRET// REL USA GBR AUS NZL// X1

Iraq Threats

- Terrorists / Jihadists planning and conducting attacks in Iraq
- Mid-level Ba'athists threat reduced; desperation increases as Coalition success broadens
    - Use infrastructure sabotage to impede progress
- Sunni Mujahedin support network moving fighters into Iraq

1.4b, 1.4c

- Muqtadah Al Sadr is a challenge to order and moderate Shi'a leadership
-
1.4b

- Criminal activity remains a significant threat

Extremists planning and conducting attacks in Iraq

> Terrorists / Jihadists

Mid-level Ba'athists threat reduced, but desperation increases as Coalition success broadens

> Sabotage infrastructure to impede Coalition progress

Transnational extremist support networks moving fighters into Iraq

1.4b, 1.4c

Muqtadah Al Sadr is a threat to order and moderate Shi'a leadership

> Paramilitary force (Al-Mahdi Army)

1.4b

Criminal activity remains a significant threat

> Will provide labor for any organization with money

4

Will perpetrate any illegal act for the right price

AI / AQ / Jihadist and Islamic extremist activity will increase as anti-Coalition mid-level Ba'athist elements are neutralized

Expansion of security, Governing Council success, and economic growth dispel perceptions of Western / US ulterior motives
      Iraqis taking care of Iraq, rebuilding infrastructure, ensuring internal security

Improved border and internal controls are needed to prevent transnational terrorist infrastructure and cut off weapons / narcotics smuggling

1.4b, 1.4d
      Seek a prominent role for Shi'a in the new Iraqi government
Prevent external threats to the 1.4b, 1.4d regime
Ensure regional influence
Counter perception of encirclement by western influences

What we are currently doing in Iraq

- Building the Iraqi Civil Defense Corps (2,293/15,228)
- Building the Iraqi National Defense Force (845/40,000)
- Building the Iraqi Police Service (33,693/65,714)
- Hiring Iraqis for the Facilities Protective Service (9,218/17,000)
- Recruiting "Public Relations Cells" to maintain the pulse of the community
- Conducting intelligence- focused combat operations
    - Presence patrols (approx 2100/day)
    - Raids – situation dependent (avg 14/day)
    - Direct action (HVTs) (40/55)
- Expanding Rewards programs ($32,120 for 56 payouts)
- Enforcing territorial integrity of Iraq

6

Current Coalition efforts

MND-SE

1.4b **Led MND-CS**

Deployment on track

Gaining more Coalition support

Need Division in the North

6

SECRET// REL USA GBR AUS NZL// X1

What we are currently doing in Iraq (cont)

- Soliciting Coalition partners for security forces
- Building Iraqi Border Guards (1,926/7,000)
- Engaging Regional Leaders and Tribes to support security
- Conducting increased security for Embassies and other soft targets

7

Current Coalition efforts

MND-SE

1.4b **Led MND-CS**

Deployment on track

Gaining more Coalition support

Need Division in the North

SECRET// REL USA GBR AUS NZL// X1

11 Iraqi Governing Council Security Points

- ✓ Security is the highest priority
- ✓ Encourage the coalition to improve the security situation
- ✓ Increase allocation of resources for security
- ✓ Form a joint, high-level security committee between the Coalition and the Governing Council
- ✓ Form special courts and judicial structures
- • Form intel / information liaison
- ✓ Support Civil Defense Corps
- ✓ Focus efforts on Baghdad and Central Iraq
- ✓ Use information and propaganda, re-educate coalition forces on cultural norms, redeploy forces outside cities
- • Support for tribes' monitoring borders and supply routes to / from cities
- • Use Kurdish military assets and demobilized army units in police and army

Indicates Iraqi Governing Council is moving towards greater Coalition cooperation and highlights preconditions for progress in the region.

8

Approved for Release

Current Coalition efforts

MND-SE

1.4b **Led MND-CS**

Deployment on track

Gaining more Coalition support

Need Division in the North

SECRET// REL USA GBR AUS NZL// X1

Accelerating Iraqi Security

- Solicit more police and security from coalition
- Introduce a security related mandate in the UN
- Complete holistic security assessment of embassies and key "soft" facilities
- Balance out allocation of [1.4c] dedicated to WMD versus immediate security threats
- Reevaluate Force protection TTPs
- Accelerate Muslim country contributions and leadership
- Cultivate Iraqi Police intelligence
- Increase small rewards execution

10

Current Coalition efforts

MND-SE

[1.4b] **Led MND-CS**

Deployment on track

Gaining more Coalition support

Need Division in the North

Accelerating Iraqi Security

SECRET// REL USA GBR AUS NZL// X1

- Develop integrated CPA/CENTCOM IO campaign for security sector reform
  - Vilification of threat
  - Penalties for misdeeds
  - Iraqi Spokesman vs U.S. "Face".
  - Engage emerging Iraqi Leadership in vilification
- Augment [1.4c] effort with Counter Terrorism trained strategic debriefers, tactical [1.4c] teams and strategic case officers.
- Expand tactical and strategic capabilities for modernizing signal environment

11

Current Coalition efforts

MND-SE

[1.4b] **Led MND-CS**

Deployment on track

Gaining more Coalition support

Need Division in the North

SECRET// REL USA GBR AUS NZL// X1

Accelerating Iraqi Security

- Increase persistent ISR for Counter Terrorism and border control.
- Security for foreign missions
    - CPA and CJTF7 meeting with all foreign missions to discuss security enhancements Friday 22 August
    - CJTF7 facilitate Force Protection assessments of each mission in Baghdad
    - CJTF7 continue to make periodic contact with missions
    - CJTF7 continue with ongoing actions
        - Hasty check points
        - Random vehicle searches
        - QRF
    - CPA looking at ways to provide missions situational awareness

12

Current Coalition efforts

MND-SE

[1.4b] **Led MND-CS**

Deployment on track

Gaining more Coalition support

Need Division in the North

SECRET// REL USA GBR AUS NZL// X1

Way Ahead

- **Focus and Prioritize Intelligence Effort**
- **Target Jihadists / Terrorists**
- **Target Anti-Coalition Mid-level Ba'athists**
- **Target** 1.4b, 1.4d **inside Iraq**
- **Refocus HVT Targeting**
- **Protect new governing bodies and infrastructure**
- **Build Iraqi Security Capacity**
- **Return stable areas to Iraqis**
- **Build robust border monitor and patrol organization**
- **Improve Strategic Communications**
- **Improve cooperation with OGA**
- **Build Coalition Troop Strength**
- **Free US combat power for mobile operations**
- **Improve military quality of life**

13

•Target Anti-Coalition Mid-level Ba'athists
- 1.4c, 1.4d
- Map and defeat cellular structure
- Keep ROE robust

•Target Jihadists / Terrorists
- 1.4c, 1.4d
- Detect and interdict infiltration routes
- Work with Iraqis and neighbors to control borders

•Build Coalition Troop Strength
- Reverse US / Coalition force ratios
- Increase Police / Paramilitary capability

•Free US combat power for mobile operations
- Reduce urban footprint
- Remove military presence from Baghdad Int'l Airport

•Build Iraqi Security Capacity
- New Iraqi Army (Long Haul)
- New Iraqi Civil Defense Force (Immediate Iraqi capacity)
- Local security hires for infrastructure
- Police / Border Guards / Customs Police
- Get angry young Iraqis off the street

•Refocus HVT Targeting
- Get Saddam
- Expand HVT process to include key anti-coalition organizations

•Protect new governing bodies and infrastructure
•Improve Strategic Communications
•Enhance military unity of effort
- SOF / Conventional

•Improve military quality of life

•Return stable areas to Iraqis ASAP
  • Umm Qsar port operations
  • BIAP: Civilianize
•Improve cooperation with OGA
•Develop coherent rotational plans
  • Train new forces in LIC
  • Consider mobile force in 1.4b, 1.4d
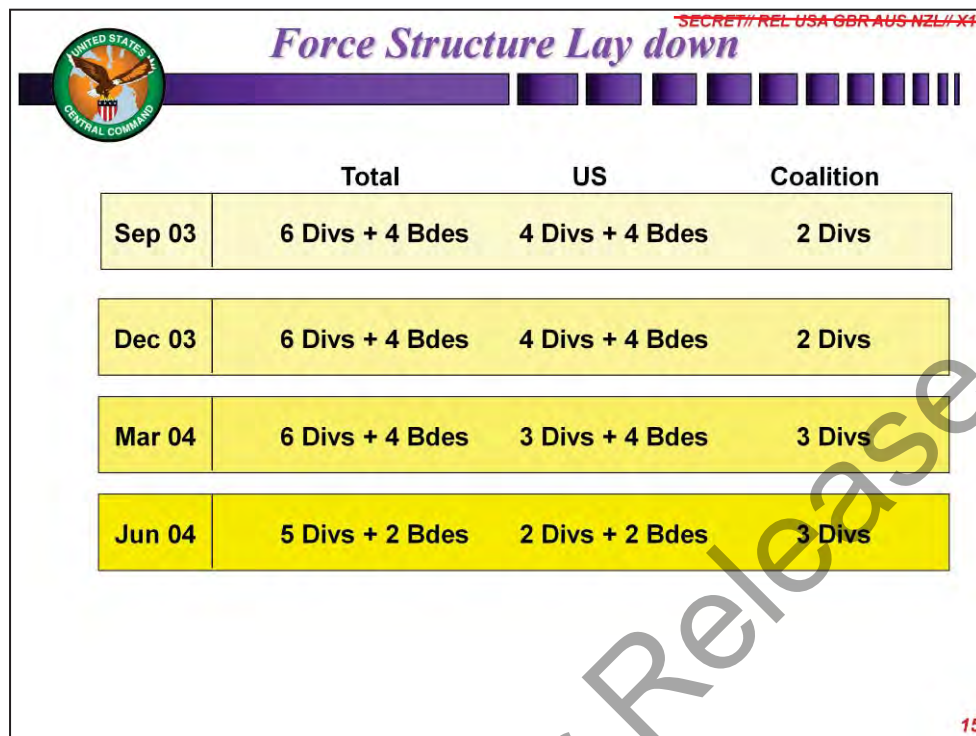
13

Back Up

14

Current Coalition efforts

MND-SE

| 1.4b | **Led MND-CS**

Deployment on track

Gaining more Coalition support

Need Division in the North

Force Structure Lay down

SECRET// REL USA GBR AUS NZL// X1

	Total	US	Coalition
Sep 03	6 Divs + 4 Bdes	4 Divs + 4 Bdes	2 Divs
Dec 03	6 Divs + 4 Bdes	4 Divs + 4 Bdes	2 Divs
Mar 04	6 Divs + 4 Bdes	3 Divs + 4 Bdes	3 Divs
Jun 04	5 Divs + 2 Bdes	2 Divs + 2 Bdes	3 Divs

15

Current Coalition efforts

MND-SE

[1.4b] **Led MND-CS**

Deployment on track

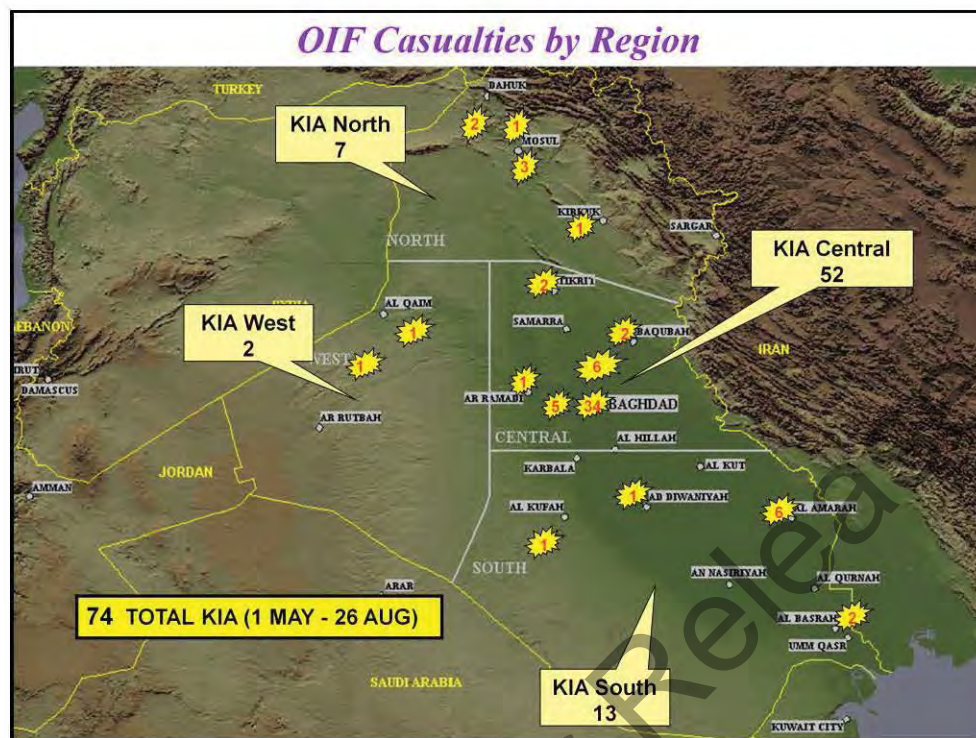**Gaining more Coalition support**

Need Division in the North

OIF Casualties by Region

CENTCOM Priority of Threat

- **Terrorist Threat / External**
- **Baathist Mid Level**
- **Weapons of Mass Destruction**
- 1.4b, 1.4d
- **PKK**
- **MEK**

17

•Target Anti-Coalition Mid-level Ba'athists
- 1.4c, 1.4d
  - Map and defeat cellular structure
  - Keep ROE robust
•Target Jihadists / Terrorists
- 1.4c, 1.4d
  - Detect and interdict infiltration routes
  - Work with Iraqis and neighbors to control borders
•Build Coalition Troop Strength
  - Reverse US / Coalition force ratios
  - Increase Police / Paramilitary capability
•Free US combat power for mobile operations
  - Reduce urban footprint
  - Remove military presence from Baghdad Int'l Airport
•Build Iraqi Security Capacity
  - New Iraqi Army (Long Haul)
  - New Iraqi Civil Defense Force (Immediate Iraqi capacity)
  - Local security hires for infrastructure
  - Police / Border Guards / Customs Police
  - Get angry young Iraqis off the street
•Refocus HVT Targeting
  - Get Saddam
  - Expand HVT process to include key anti-coalition organizations
•Protect new governing bodies and infrastructure
•Improve Strategic Communications
•Enhance military unity of effort
  - SOF / Conventional
•Improve military quality of life

17

•Return stable areas to Iraqis ASAP
- • Umm Qsar port operations
- • BIAP: Civilianize

•Improve cooperation with OGA
•Develop coherent rotational plans
- • Train new forces in LIC
- • Consider mobile force in 1.4b, 1.4d

17