MNC-I Training Assistance Strategy

Problem Statement: How do we assist with development of the Baghdad Operational Command (BOC) in order to assist with their development?
Purpose and Agenda

- References & Framework
- Baghdad Operational Command Initial Seminar
- Training Analysis and Assessment
- MNC-I Staff Training Event
- BCTP Training Assistance Visit
- The Way Ahead

**Purpose:** Provide a brief concerning the MNC-I assistance to the Baghdad Operational Command to support their activation
References & Framework

The Baghdad Operational Command was established on the orders of the Prime Minister by the amendment Executive Order Number 1 issued in accordance with his letter 4/2/1 dated 2 Jan 2007. The Terms of Reference (TORs) were produced to provide further direction and guidance on the detailed roles, responsibilities and relationships of the various Iraqi and Coalition Force elements conducting security operations within the Baghdad Operational Command to ensure that the Prime Minister's intent can be met.
References & Framework

MNF-I FRAGO 07-030

On 20 Jan 07, Multi-National Forces-Iraq directed support to the establishment of the Baghdad Operational Command (BOC) with personnel and equipment.

MNF-I will provide an Advisory Team, initially consisting of three operations/plans staff and three intelligence staff to the BOC as the initial staffing requirement. Translation staff, for both written and oral work, will be required to support MNF-I advisors during their working hours. Additional advisors will be provided depending on emerging requirements, such as a likely Media Center. This manning will be required until Baghdad Security is 100% transitioned to Iraqi Control. An initial review date for this commitment is set for 31 Oct 07.
References & Framework

MNC-I Directive

On 21 Jan 07, the Chief of Staff, Multi-National Corps-Iraq directed the establishment of an advisory element to support the Baghdad Operational Command. The advisory element was created as the Baghdad Operational Command Advisory Team. The team was designed to assist with development of the Baghdad Operational Command. Initial personnel were dispatched to the International Zone on 23 Jan 07.
Baghdad Operational Command Seminar

Initial seminar conducted on 20 Jan 07

Hosted by LTG Dempsey with attendance by GEN Casey, LTG Odierno, LTG Lamb, MG Fil, BG Kelly, and other CF leaders.

Dr. Rubie, MoD, LTG Aboud, MG Ali and numerous Iraqi Security Force leaders were in attendance.

Seminar discussed goals, objectives, and C2 for the Baghdad Operational Command
Baghdad Operational Command Seminar

- 6th and 9th Divisions CHOP to the Baghdad Command on 5 Feb 07. This includes their associated Battle Space.
- CF will remain in the overall lead in Baghdad until 1 March when it transfers to Baghdad Operational Command.
- Mosque Entry
  - Deliberate Mosque entry operations are approved by CG, Baghdad Command.
  - Immediate entry in response to enemy actions will be approved by the Sector Cdr
  - Sensitive Mosques/Shrines will be approved by the PM.
- Operational Reserve
  - 2/9IA is the Headquarters for the Op Res.
  - PM, with consultation of the Crisis Cell, is the authority to commit the Op Res.
  - When employed within Baghdad, Baghdad Command will control the Reserve
  - When employed outside of Baghdad, control will pass to the IGFC
  - Baghdad command will identify either internal forces or work with CF and MOI for forces to occupy battle space vacated by the Op Reserve Units employed.
  - MNSTCI will build a 5th Bde for 9IA IOT facilitate a true Op Res. (not committed to battle space)

As of: 7 Feb 07
# Center of Gravity Critical Analysis

## Critical Capabilities
1. Gather Intelligence
2. Conduct staff operations
3. Prepare and issue written and verbal orders
4. Control Iraqi Security Forces
5. Coordinate with Coalition Forces
6. Coordinate with GoI and ministries

## Critical Vulnerabilities
1. Physically isolated
2. Lack of experience as a cohesive staff
3. Absence of SOPs
4. Fragile communications architecture
5. Leaders are targets

## Critical Requirement
1. Trained staff of professional military officers
2. Able to communicate to the units they direct
3. Given freedom to act by the GoI
4. Impervious to infiltration
5. Singular purpose—to defend their Nation

## Center of Gravity (as it relates to successful execution of command and control mission)
1. LTG Aboud
2. Trained and proficient staff

As of: 7 Feb 07

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*SECRET//REL to USA, IRQ, and MGFI*
Proposed MNIC-I Training Strategy

- BCTP Training Assistance Visit 10-19 Mar 07
  - MNIC-I Training Event 24 Feb 07
    - Information operations
    - Execute staff procedures
    - Practice coalition and governmental support
    - Foster development of relationships
    - Execution of training events (training seminar, training assistance visits)
    - Face-to-face engagement

Means
- CICIR and PIR built and synchronized with CF
- Battle drills built and practiced
- Relationships between ISF and CF developed
- Staff procedures practiced and defined
- Communications systems in place
- Exercise (C2) of Karkan and Rashid Military Districts

Key Tasks:
- Direct interaction with BOC staff with CF, ISF, and local governmental officials

Ways
- Staff procedures and frameworks fully designed and practiced
- Effective (C2) command and control mechanisms in place
- Trained Staff
- Ends
Recommended Way Ahead

- Provide replacements to the BOCAT for rotating personnel (TBD)
- Provide quality translators for BOCAT
- Build JMD to support manning of the BOCAT
- Provide strong staff support to staff training exercise 24 Feb 07
- Assist the BOC upon assumption of command for Baghdad 1 Mar 07
- Assist the BCTP Training Assistance Visit Team 10-19 Mar 07
- Assess the BOC training needs post-exercise