



POTUS BRIEF... 28 DEC 2001

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Highly Confidential Planning.....

- SECDEF, CJCS, CINCCENT Plus Very Small Group
 - Think "Outside the Box", but "Inside a Compartment".
- Credible Options to Solve Iraq Problem
 - Not the same as Afghanistan or Desert Storm
- All Elements of National Power
- "New Think"
 - Slices
 - Lines of Operation
- Declaratory Policy
 - Basing, Staging
 - Coalition Building
 - Condition Setting
- "Generated Start" --- Surprise, Speed, Shock

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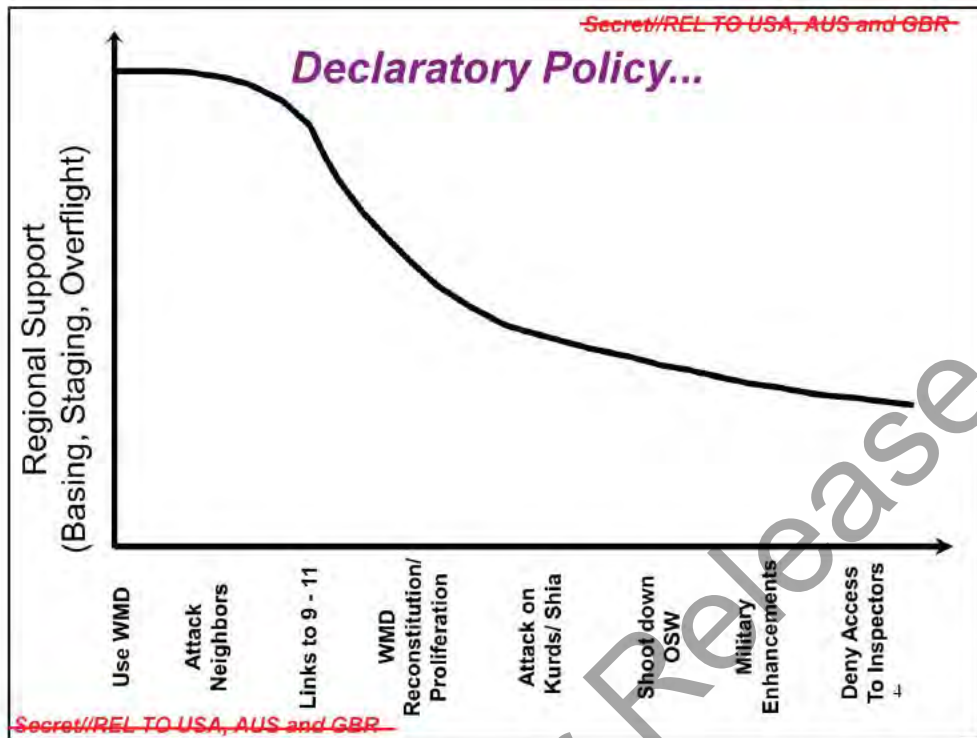
End State...

- Regime leadership and enablers destroyed
- No WMD capability remains
- No power to threaten neighbors
- Acceptable provisional / permanent government in place
- Territorial integrity intact

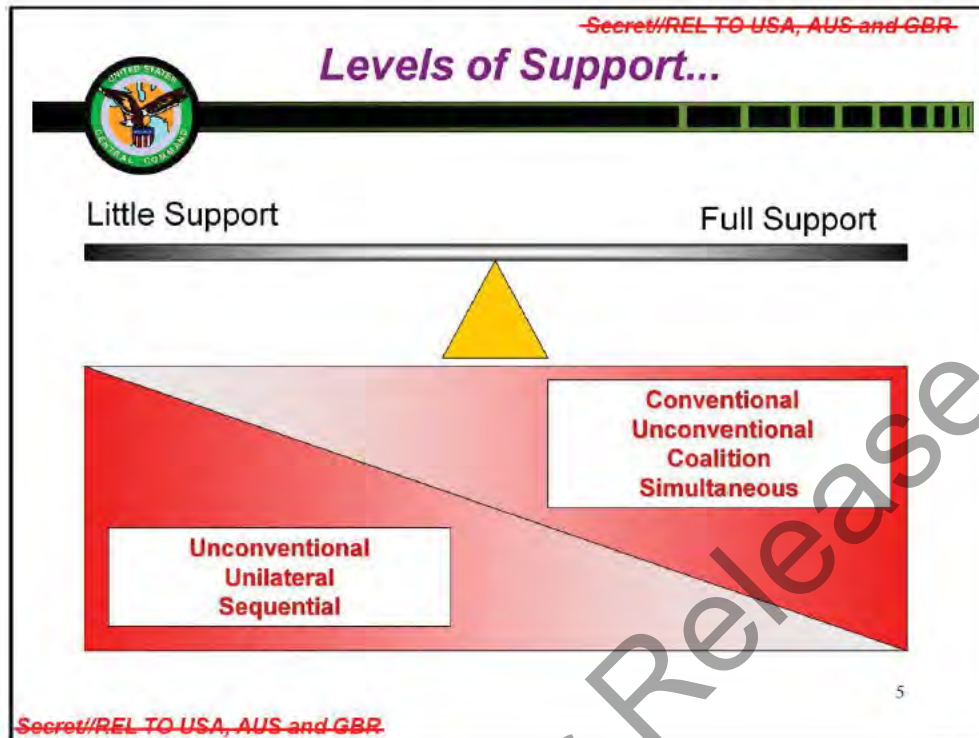
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“Triggers” that CENTCOM planners described on horizontal axis



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Implications...

- Mass
- Duration
- Sequencing
- Strategic Risk
- Operational Risk

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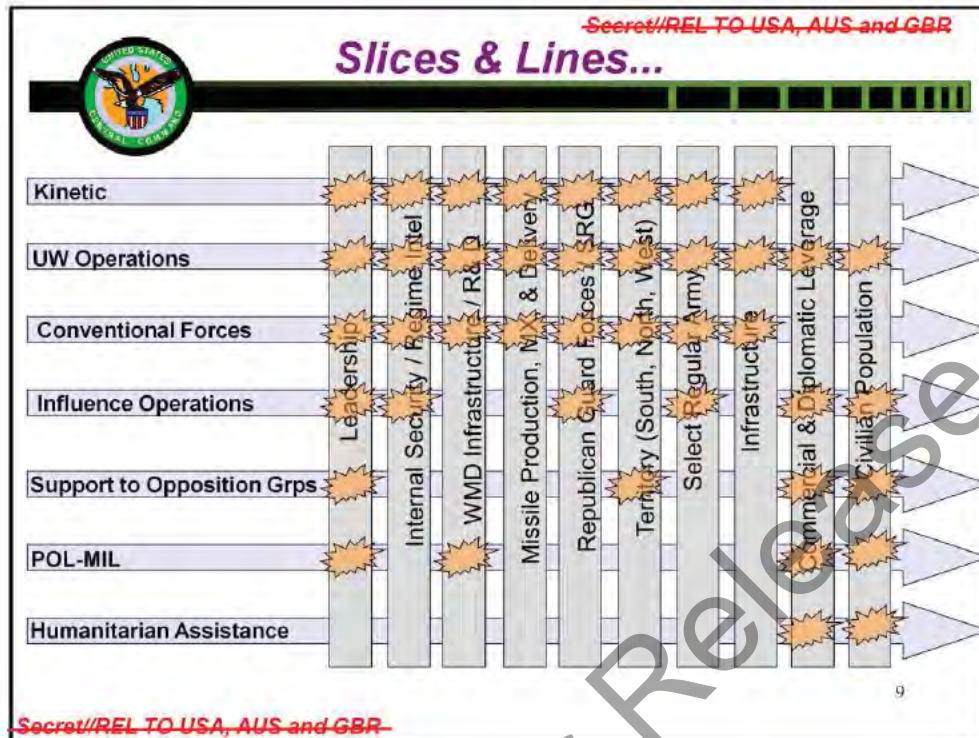
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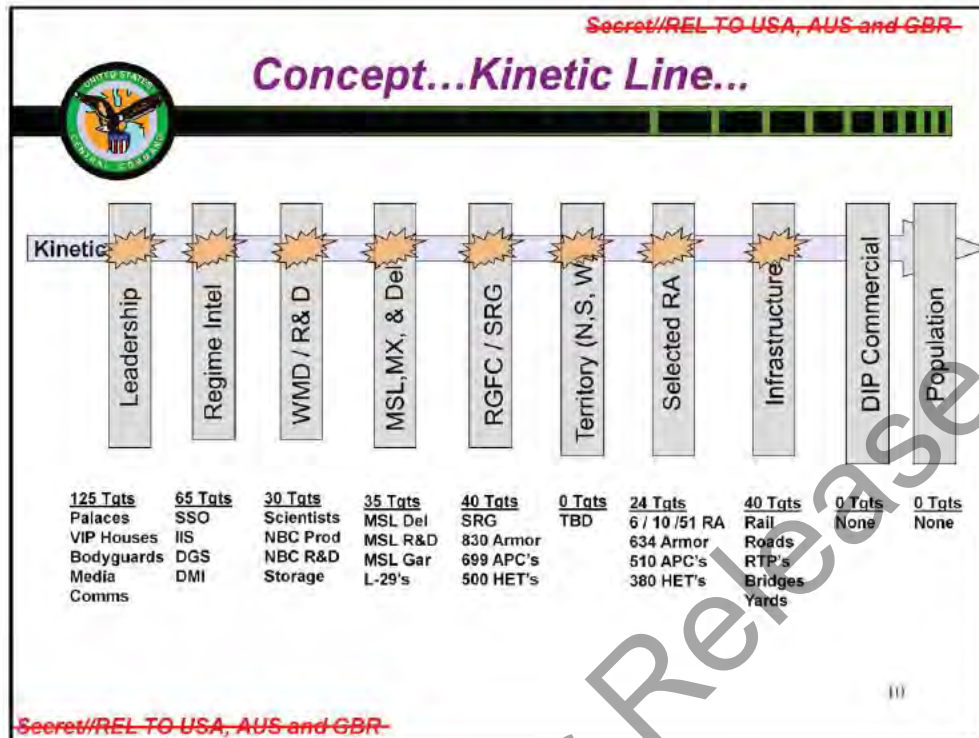


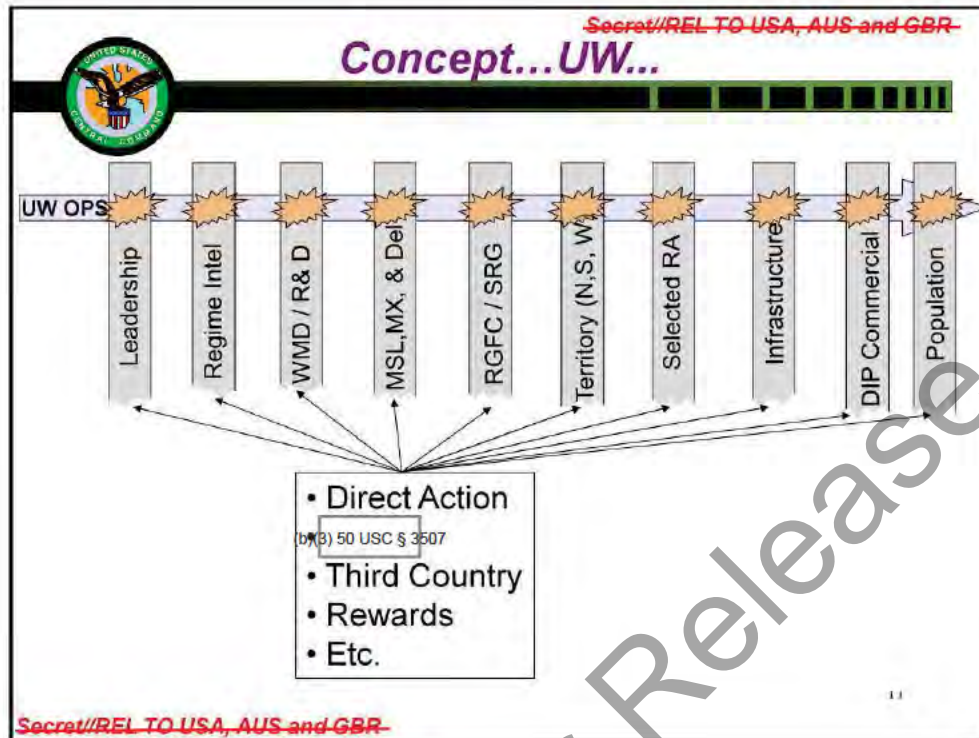
SECDEF- Slices

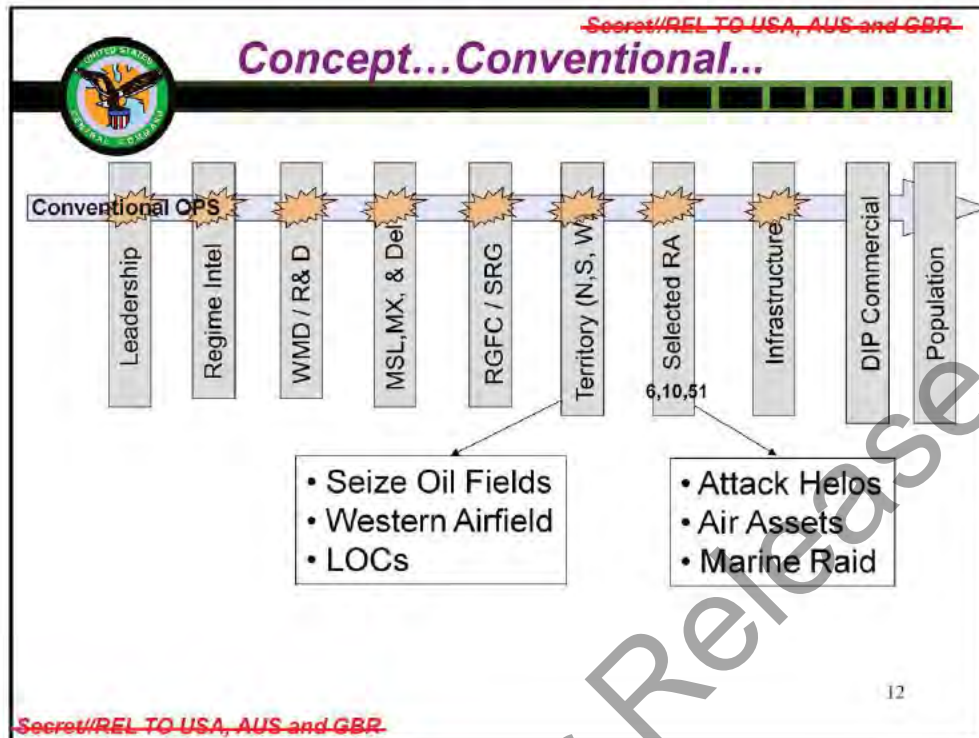
Franks – Lines of operation like Afghanistan











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Three Options...

- **Given Three Basing, Staging Conditions:**
 - Robust
 - Reduced
 - Unilateral

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"Rough" Definitions...



- **Robust**
 - Simultaneous introduction of all lines of operation
 - Simultaneous attack of target sets within each line
- **Reduced**
 - Near simultaneous introduction of all lines of operation
 - Sequential attack of target sets within each line
- **Unilateral**
 - Sequential introduction of lines of operation
 - Sequential attack of target sets within each line

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Option 1 -- "Robust" Troop List...



Generated Start

- OEF ISR assets
- OSW, ONW, Kuwait Brigade Combat Team
- OEF air assets
- 3 CVBGs (2 in Arabian Gulf, 1 in Med)
- Air Assault Division in Oman
- APS-5Q Equipment in Kuwait
- JSOTF in Kuwait
- Bombers at Diego Garcia
- Global Power
- TLAM shooters
- MEB afloat and 2 MEUs
- CJSOTF (CRE) in Qatar

Add Over Time

- AEF in Saudi Arabia / Qatar
- APS-5Q fly in element
- 2 CVBGs
- MPSRON 2 / APS-3
- Coalition forces
- Additional heavy division
- Corps C2

Attack Aircraft: 260
Attack Helos: 104
Personnel: 105K
Tanks: 196

Attack Aircraft: 412
Attack Helos: 264
Personnel: 238K
Tanks: 546

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Robust Coalition Support Assumptions...



Country	Basing	Overflight	Forces
Kuwait	✓	✓	—
Bahrain	✓	✓	—
Qatar	✓	✓	—
UAE	✓	✓	—
Oman	✓	✓	—
KSA	✓	✓	—
Jordan	✓	✓	✓
Turkey	✓	✓	✓
UK	✓	✓	✓

✓ = Full Support
— = Some Support
X = No Support / Opposition

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Option 2 -- "Reduced" Troop List...

Generated Start

- OEF ISR assets (minus KSA)
- OSW (Kuwait only), ONW, Kuwait Brigade Combat Team
- OEF air assets
- (minus offensive strikes from KSA / Oman)
- 3 CVBGs (2 in NAG, 1 in Med)
- Air Assault Division in Oman
- APS-5Q Equipment in Kuwait
- JSOTF in Kuwait
- Bombers at Diego Garcia
- Global Power
- TLAM shooters
- MEB afloat and 2 MEUs
- CJSOTF (CRE) in Qatar

Add Over Time

- APS-5Q fly in element
- 2 CVBGs
- MPSRON 2 / APS-3
- Coalition forces
- Additional heavy division
- Corps C2

Attack Aircraft: 260
Attack Helos: 104
Personnel: 105K
Tanks: 196

Attack Aircraft: 412
Attack Helos: 264
Personnel: 234K
Tanks: 546

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Reduced Coalition Support Assumptions...



Country	Basing	Overflight	Forces
Kuwait	✓	✓	X
Bahrain	✓	✓	X
Qatar	✓	✓	X
UAE	—	✓	X
Oman	✓	✓	X
KSA	—	—	X
Jordan	—	✓	—
Turkey	—	✓	—
UK	✓	✓	✓

✓ = Full Support
— = Some Support
X = No Support / Opposition

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Option 3 -- "Unilateral" Troop List...

Generated Start	Add Over Time
- OEF ISR assets(in Kuwait) - OSW (Kuwait only), Kuwait Brigade Combat Team - 3 CVBGs (2 in NAG, 1 in Med) - Air Assault Division in Oman - APS-5Q Equipment in Kuwait - JSOTF in Kuwait - Global Power - TLAM shooters - MEB afloat and 2 MEUs - CJSOTF (CRE) in Kuwait	- APS-5Q fly in element - 2 CVBGs - MPSRON 2 / APS-3 - Coalition forces - Additional heavy division - Corps C2

Attack Aircraft: 260
Attack Helos: 104
Personnel: 105K
Tanks: 196

Attack Aircraft: 338
Attack Helos: 264
Personnel: 225K
Tanks: 546

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Unilateral Coalition Support Assumptions...



Country	Basing	Overflight	Forces
Kuwait	✓	✓	X
Bahrain	—	✓	X
Qatar	✓	✓	X
UAE	—	✓	X
Oman	✓	✓	X
KSA	—	—	X
Jordan	—	✓	X
Turkey	—	✓	X
UK	✓	✓	—

✓ = Full Support
— = Some Support
X = No Support / Opposition

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Some Comparisons...



	Generated Start	Robust	Reduced	Unilateral
Attack Aircraft	260 ¹	412 ⁵	412	338 ¹⁰
Attack Helos	104 ²	264 ⁶	264	264
Personnel	105K ³	238K ⁷	234K ⁸	225K ¹¹
Tanks	196 ⁴	546 ⁸	546	546

Notes:

1. Attack aircraft only, including bombers. No ISR, C2, support aircraft, or strategic lift
2. 101st attack brigade (72), attack company in Kuwait (8), and MEB/MEU (24)
3. Navy (33K), Marines (19K), Air Force (20K), SOF (3K), Army (26K), and headquarters (4K)
4. Brigade in Kuwait (116), MEB/MEU with two tank companies (22), (58) unmanned tanks in Qatar
5. Includes addition of 2 X CVWG and an AEF
6. Based on two heavy division aviation brigades (2X48), 101st/corps attack brigades (2X72), and 24 for two MEU/MEB
7. Based on Navy (50K), Marines (35K), Air Force (25K), SOF (4K), Army (120K), and headquarters (4K)
8. Army tank battalions X 9 (486), Marine tank battalion X 1 (58), MEB/MEUs with 2 X tank company (22)
9. Reduction due to loss of access to PSAB; closure and movement of CAOC (4K)
10. Reduction due to loss of AEF (60) that would have deployed to Qatar and ONW (14); as well as replacement of 1 attack squadron (12) by support aircraft in Kuwait.
11. Reduction due to loss of AEF and ONW

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Thoughts on Timing....

Task	Rough Duration (Days)
Work up... Opposition, so USC JWW, Intel Build	120-180
Influence – Info Operations	Duration
Gain Host Nation Support	30(+)
Move Qatar PrePo equip to Kuwait	60
CENTCOM HQ Move	60
Stage Lead Division Plus C2	90
Build Sustainment	Duration
Alternate Air C2 in Qatar	100
MEB Deployment	30
Refocus ISR, CSAR, Support	60
MODLOC MPS & 3 rd CVBG	30
Air Bridge	10

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Planning Assumptions

- Host Nation Support is Available (Chart# 20)
- Iraqi regime has WMD capability
- This operation will be the national main effort
 - CENTCOM priority for LD/HD assets
 - Access to EUCOM TLAMs and CVBG
- Opposition Groups will work with us
- Iraq may attack Israel
- OEF cover story will provide some strategic surprise –
 - Key will be simultaneous operations in Afghanistan, HOA, Yemen

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- Conventional "Generated Start" forces in-place prior to execution
 - CENTCOM HQ in Qatar and APS 5Q moved to Kuwait prior to execution
- DoS will promote creation of a broad-based, credible Provisional Government
- Regional states will not interfere with military operations
- Sufficient munitions in inventory
- Adequate basing and overflight of NATO countries available
- Civilian Reserve Air Fleet and Voluntary Inter-modal Shipping Agreement available

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Potential First Steps...

- 1.4a, 1.4c
- Support Opposition
- Begin Influence Campaign
- Enhance ISR
- Enhance OEF Troop List
- Reposition Qatar Equipment Set To "Make Room" for USCENTCOM HQ

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