POTUS BRIEF… 28 DEC 2001
Highly Confidential Planning.....

- SECDEF, CJCS, CINCENT Plus Very Small Group
  - Think "Outside the Box", but "Inside a Compartment".
- Credible Options to Solve Iraq Problem
  - Not the same as Afghanistan or Desert Storm
- All Elements of National Power
- "New Think"
  - Slices
  - Lines of Operation
- Declaratory Policy
  - Basing, Staging
  - Coalition Building
  - Condition Setting
- "Generated Start" --- Surprise, Speed, Shock
End State...

- Regime leadership and enablers destroyed
- No WMD capability remains
- No power to threaten neighbors
- Acceptable provisional / permanent government in place
- Territorial integrity intact
"Triggers" that CENTCOM planners described on horizontal axis
Implications...

- Mass
- Duration
- Sequencing
- Strategic Risk
- Operational Risk
SECDEF- Slices

Franks – Lines of operation like Afghanistan
Lines of Operation...

- Kinetic
- UW Operations
- Conventional Forces
- Influence Operations
- Support to Opposition Groups
- Political - Military
- Humanitarian Assistance
<table>
<thead>
<tr>
<th>Slices &amp; Lines...</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kinetic</td>
</tr>
<tr>
<td>UW Operations</td>
</tr>
<tr>
<td>Conventional Forces</td>
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<tr>
<td>Influence Operations</td>
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<tr>
<td>Support to Opposition Grps</td>
</tr>
<tr>
<td>POL-MIL</td>
</tr>
<tr>
<td>Humanitarian Assistance</td>
</tr>
</tbody>
</table>
Concept...Conventional...

- Seize Oil Fields
- Western Airfield
- LOCs

- Attack Helos
- Air Assets
- Marine Raid

Leadership
Regime Intel
WMD/R&D
MSL/MX, & Def.
RGFC/SRG
Territory (N.S. W)
Selected RA
Infrastructure
DIP Commercial
Population
Three Options...

• Given Three Basing, Staging Conditions:
  - Robust
  - Reduced
  - Unilateral
"Rough" Definitions...

- Robust
  - Simultaneous introduction of all lines of operation
  - Simultaneous attack of target sets within each line

- Reduced
  - Near simultaneous introduction of all lines of operation
  - Sequential attack of target sets within each line

- Unilateral
  - Sequential introduction of lines of operation
  - Sequential attack of target sets within each line
Option 1 -- "Robust" Troop List...

Generated Start
- OEF ISR assets
- OSW, ONW, Kuwait Brigade Combat Team
- OEF air assets
- 3 CVBGs (2 in Arabian Gulf, 1 in Med)
- Air Assault Division in Oman
- APS-5Q Equipment in Kuwait
- JSOTF in Kuwait
- Bombers at Diego Garcia
- Global Power
- TLAM shooters
- MEB afloat and 2 MEUs
- CJSTF (CRE) in Qatar

Add Over Time
- AEF in Saudi Arabia / Qatar
- APS-5Q fly in element
- 2 CVBGs
- MPSRON 2 / APS-3
- Coalition forces
- Additional heavy division
- Corps C2

# Attack Aircraft: 260
# Attack Helos: 104
# Personnel: 105K
# Tanks: 196
## Robust Coalition Support Assumptions

<table>
<thead>
<tr>
<th>Country</th>
<th>Basing</th>
<th>Overflight</th>
<th>Forces</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kuwait</td>
<td>✓</td>
<td>✓</td>
<td>-</td>
</tr>
<tr>
<td>Bahrain</td>
<td>✓</td>
<td>✓</td>
<td>-</td>
</tr>
<tr>
<td>Qatar</td>
<td>✓</td>
<td>✓</td>
<td>-</td>
</tr>
<tr>
<td>UAE</td>
<td>✓</td>
<td>✓</td>
<td>-</td>
</tr>
<tr>
<td>Oman</td>
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<td>✓</td>
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</tr>
<tr>
<td>KSA</td>
<td>✓</td>
<td>✓</td>
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</tr>
<tr>
<td>Jordan</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Turkey</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>UK</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
</tbody>
</table>

- ✓ = Full Support
- - = Some Support
- x = No Support / Opposition
Option 2 -- “Reduced” Troop List...

Generated Start

- OEF ISR assets (minus KSA)
- OSW (Kuwait only), ONW, Kuwait Brigade Combat Team
- OEF air assets
  (minus offensive strikes from KSA / Oman)
- 3 CVBGs (2 in NAG, 1 in Med)
- Air Assault Division in Oman
- APS-5Q Equipment in Kuwait
- JSOTF in Kuwait
- Bombers at Diego Garcia
- Global Power
- TLAM shooters
- MEB afloat and 2 MEUs
- CJSOTF (CRE) in Qatar

Add Over Time

- APS-5Q fly in element
- 2 CVBGs
- MPSRON 2 / APS-3
- Coalition forces
- Additional heavy division
- Corps C2

# Attack Aircraft: 250
# Attack Helos: 104
# Personnel: 105K
# Tanks: 196

# Attack Aircraft: 412
# Attack Helos: 264
# Personnel: 234K
# Tanks: 546
### Reduced Coalition Support Assumptions

<table>
<thead>
<tr>
<th>Country</th>
<th>Basing</th>
<th>Overflight</th>
<th>Forces</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kuwait</td>
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<td>x</td>
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<tr>
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<td>✓</td>
<td>x</td>
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<tr>
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<td>✓</td>
<td>✓</td>
<td>x</td>
</tr>
<tr>
<td>UAE</td>
<td>—</td>
<td>✓</td>
<td>x</td>
</tr>
<tr>
<td>Oman</td>
<td>✓</td>
<td>—</td>
<td>x</td>
</tr>
<tr>
<td>KSA</td>
<td>—</td>
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</tr>
<tr>
<td>Jordan</td>
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<td>✓</td>
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<td>Turkey</td>
<td>—</td>
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</tr>
<tr>
<td>UK</td>
<td>✓</td>
<td>✓</td>
<td></td>
</tr>
</tbody>
</table>

✓ = Full Support  
— = Some Support  
x = No Support / Opposition
### Option 3 -- “Unilateral” Troop List...

#### Generated Start
- OEF ISR assets (in Kuwait)
- OSW (Kuwait only), Kuwait
  - Brigade Combat Team
- 3 CVBGs (2 in NAG, 1 in Med)
- Air Assault Division in Oman
- APS-5Q Equipment in Kuwait
- JSOTF in Kuwait
- Global Power
- TLAM shooters
- MEB afloat and 2 MEUs
- CJSOTF (CRE) in Kuwait

#### Add Over Time
- APS-5Q fly in element
- 2 CVBGs
- MPSRON 2 / APS-3
- Coalition forces
- Additional heavy division
- Corps C2

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**Attack Aircraft:** 338  
**Attack Helos:** 264  
**Personnel:** 225K  
**Tanks:** 546
# Unilateral Coalition Support Assumptions

<table>
<thead>
<tr>
<th>Country</th>
<th>Basing</th>
<th>Overflight</th>
<th>Forces</th>
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</thead>
<tbody>
<tr>
<td>Kuwait</td>
<td>✓</td>
<td>✓</td>
<td>X</td>
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<tr>
<td>Bahrain</td>
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<td>X</td>
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<tr>
<td>Qatar</td>
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<td></td>
<td>X</td>
</tr>
<tr>
<td>UAE</td>
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<td>✓</td>
<td></td>
</tr>
<tr>
<td>Oman</td>
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<td></td>
<td>X</td>
</tr>
<tr>
<td>KSA</td>
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<td>X</td>
</tr>
<tr>
<td>Jordan</td>
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<td>✓</td>
<td>X</td>
</tr>
<tr>
<td>Turkey</td>
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<td></td>
</tr>
<tr>
<td>UK</td>
<td>✓</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

✓ = Full Support  
- = Some Support  
X = No Support / Opposition
### Some Comparisons...

<table>
<thead>
<tr>
<th></th>
<th>Generated</th>
<th>Start</th>
<th>Robust</th>
<th>Reduced</th>
<th>Unilateral</th>
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</thead>
<tbody>
<tr>
<td>Attack Aircraft</td>
<td>260</td>
<td>412</td>
<td>412</td>
<td>338</td>
<td>10</td>
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<tr>
<td>Attack Helos</td>
<td>104</td>
<td>264</td>
<td>264</td>
<td>264</td>
<td>5</td>
</tr>
<tr>
<td>Personnel</td>
<td>105K</td>
<td>238K</td>
<td>234K</td>
<td>225K</td>
<td>111</td>
</tr>
<tr>
<td>Tanks</td>
<td>196</td>
<td>546</td>
<td>546</td>
<td>546</td>
<td>24</td>
</tr>
</tbody>
</table>

**Notes:**
1. Attack aircraft only, including bombers. No ISR, C2, support aircraft, or strategic lift.
2. 101st attack brigade (72), attack company in Kuwait (3), and MEB/MEU (24).
3. Navy (33K), Marines (19K), Air Force (20K), SOF (3K), Army (29K), and headquarters (4K).
4. Brigade in Kuwait (11K). MEB/MEU with two tank companies (22), (43) unmanned tanks in Qatar.
5. Includes addition of 2 X CVG and an AEF.
6. Based on two heavy division aviation brigades (2X4B), 101st/MEU attack brigades (2X3), and 24 for two MEB/MEUs.
7. Based on Navy (60K), Marines (35K), Air Force (25K), SOF (4K), Army (40K), and headquarters (4K).
9. Reduction due to loss of access to PSAB, closure and movement of CACC (4K).
10. Reduction due to loss of AEF (63) that would have deployed to Qatar and CNV (14) as well as replacement of 1 attack squadron (12) by support aircraft in Kuwait.
11. Reduction due to loss of AEF and CNV.
<table>
<thead>
<tr>
<th>Task</th>
<th>Rough Duration (Days)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work up...Opposition to USS, Intel Build</td>
<td>120-180</td>
</tr>
<tr>
<td>Influence - Info Operations</td>
<td>Duration</td>
</tr>
<tr>
<td>Gain Host Nation Support</td>
<td>30(+)</td>
</tr>
<tr>
<td>Move Qatar PrePo equip to Kuwait</td>
<td>60</td>
</tr>
<tr>
<td>CENTCOM HQ Move</td>
<td>60</td>
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<tr>
<td>Stage Lead Division Plus C2</td>
<td>90</td>
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<tr>
<td>Build Sustainment</td>
<td>Duration</td>
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<tr>
<td>Alternate Air C2 in Qatar</td>
<td>100</td>
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<tr>
<td>MEB Deployment</td>
<td>30</td>
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<tr>
<td>Refocus ISR, CSAR, Support</td>
<td>60</td>
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<tr>
<td>MODLOC MPS &amp; 3rd CVBG</td>
<td>30</td>
</tr>
<tr>
<td>Air Bridge</td>
<td>10</td>
</tr>
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</table>
Planning Assumptions

- Host Nation Support is Available (Chart# 20)
- Iraqi regime has WMD capability
- This operation will be the national main effort
  - CENTCOM priority for LD/HD assets
  - Access to EUCOM TLAMs and CVBG
- Opposition Groups will work with us
- Iraq may attack Israel
- OEF cover story will provide some strategic surprise
  - Key will be simultaneous operations in Afghanistan, HOA, Yemen
- Conventional "Generated Start" forces in-place prior to execution
  - CENTCOM HQ in Qatar and APS 5Q moved to Kuwait prior to execution
- DoS will promote creation of a broad-based, credible Provisional Government
- Regional states will not interfere with military operations
- Sufficient munitions in inventory
- Adequate basing and overflight of NATO countries available
- Civilian Reserve Air Fleet and Voluntary Inter-modal Shipping Agreement available
Potential First Steps...

- 1.4a, 1.4c
- Support Opposition
- Begin Influence Campaign
- Enhance ISR
- Enhance OEF Troop List
- Reposition Qatar Equipment Set To "Make Room" for USCENTCOM HQ