FRAGO 560  [CJTF-4 COMMANDING GENERALS INFLUENTIAL LEADER ENGAGEMENT LIST] TO CJTF-4 OPORD 03-036

THIS FRAGO HAS BEEN REVIEWED AND APPROVED FOR RELEASE BY (U)

CJTF-4 CHOPS

(U) REFERENCES:

(U) MAPS:  [NO CHANGE]

(U) TIME ZONE USED THROUGHOUT THIS ORDER: DELTA

(U) TASK ORGANIZATION:  [NO CHANGE]

1.  (U) SITUATION.  [CHANGE] CJTF-4 COMMANDING GENERALS GUIDANCE DIRECTS INFLUENTIAL IRAQI LEADER/ORGANIZATION/TRIBE ENGAGEMENT TO LEVERAGE THOSE INFLUENTIAL LEADERS AT THE OPERATIONAL LEVEL. CJTF-4 COMPILLES A KEY COMMUNICATOR ENGAGEMENT LIST FOR KEY COALITION MILITARY, CIVILIAN LEADERS AND ORGANIZATIONS/TRIBES TO ENGAGE AS NECESSARY.

2.  (U) MISSION.  [NO CHANGE]

3.  (U) EXECUTION.  [CHANGE]

3.A.  (U) COMMANDER’S INTENT [NO CHANGE]

3.B.  (U) CONCEPT OF THE OPERATION.  [CHANGE] TO CONTINUE COALITION EFFORTS IN REBUILDING IRAQ AND TO GAIN IRAQI POPULAR SUPPORT FOR THE PROCESS, KEY INFLUENTIAL LEADERS MUST BE ENGAGED AT ALL ECHELONS BY COALITION MILITARY AND CIVILIAN LEADERS. PERSONAL ENGAGEMENTS SHOULD LEVERAGE THOSE INDIVIDUALS WITH PRO-COALITION LEANINGS AND MITIGATE THE NEGATIVE INFLUENCE OF THOSE INDIVIDUALS WHO CREATE INSTABILITY. TO ASSIST IN THIS ENGAGEMENT, CJTF-4 IS COLLECTING THE INFORMATION FROM MSC’S TO DEVELOP A LIST OF INDIVIDUALS AND/OR GROUPS OF INFLUENCE TO BE SELECTED FOR ENGAGEMENT. THE PURPOSE OF THIS ENGAGEMENT IS TO INFLUENCE THE INDIVIDUAL/GROUP, AS WELL AS THE 1Z PEOPLE TO COOPERATE WITH COALITION ACTIONS TO CREATE A SAFE AND SECURE ENVIRONMENT. INDIVIDUALS WHO ARE ASSISTING THE COALITION SHOULD BE RECOGNIZED AND REWARDED FOR THEIR EFFORTS. INDIVIDUALS OR GROUPS WHO ARE NOT WORKING WITH THE COALITION, OR ARE, FOR EXAMPLE, ENGAGING IN ACTIVITIES THAT RUN COUNTER TO COALITION EFFORTS, SHOULD BE ENGAGED AND ENCOURAGED TO MODIFY THEIR ACTIONS IN A MANNER MORE FAVORABLE TO COALITION OBJECTIVES. EACH MSC IS REQUIRED TO COMPILE A PRIORITIZED LIST TO BE Nominated FOR ENGAGEMENT. FOR THOSE SITUATIONS WHICH REQUIRE GREATER ATTENTION AT THE OPERATIONAL LEVEL, MSCs ARE DIRECTED TO NOMINATE INDIVIDUALS FOR THE COMMANDER, CJTF-4 OR KEY CIVILIAN LEADERS, TO ENGAGE. THE PURPOSE OF DEVELOPING THIS LIST IS SO THAT, AS A SITUATION ARISES, THE KEY LEADER IN THE IRAQI COMMUNITY WHO HAS THE ABILITY TO INFLUENCE THAT SITUATION IN A MANNER FAVORABLE TO COALITION GOALS AND INTENTION, IS IDENTIFIED AND CAN BE INFLUENCED TO SUPPORT COALITION ACTIONS. MSC COMMANDERS WILL BE CONSULTED PRIOR TO HIGHER RANKING MILITARY/CIVILIAN

SECRET/X4

Dated: 24 Feb 98
DECLON: X4
LEADERS ENGAGING THESE INDIVIDUALS IN THEIR AO. MSC COMMANDERS MAY BE TASKED TO CONVEY CJTF-I MESSAGES TO SPECIFIC INDIVIDUALS. AS PART OF THIS COLLECTION EFFORT TO DEVELOP AN IRAQI WIDE ENGAGEMENT PLAN, CJTF-I IS ALSO COLLECTING INFORMATION ON ALL TRIBES THAT WE WANT TO ENGAGE TO ADDRESS THE SECURITY OF OUR KEY INFRASTRUCTURE; POWER LINES AND OIL LINES.

3.B.1. (S//REL MCEF). PARAMETERS FOR CONSIDERATION.

3.B.1.A. (S//REL MCEF) ALL LISTS ARE LIVING DOCUMENTS AND WILL BE MAINTAINED AS OPERATIONS CONTINUE. THE INITIAL NOMINATION LIST WILL CONTAIN THE MOST INFLUENTIAL LEADERS, ORGANIZATIONS AND TRIBES IN THE REGION IN PRIORITY ORDER. TRIBES THAT CAN BE ENGAGED TO SECURE CRITICAL INFRASTRUCTURE SHOULD BE IDENTIFIED.

3.B.1.B. (S//REL MCEF) COMMANDERS SHOULD CONSIDER THOSE INDIVIDUALS/GROUPS THAT HOLD SIGNIFICANT INFLUENCE WITH THE POPULATION.

3.B.1.C. (S//REL MCEF) NO SPECIFIC NATIONALITY IS REQUIRED.

3.B.1.D. (S//REL MCEF) INDICATE WHETHER INDIVIDUALS, ORGANIZATIONS OR TRIBES ARE CURRENTLY WORKING WITH OR AGAINST COALITION EFFORTS, OR ARE NEUTRAL.

3.C. (S//REL MCEF) TASKS TO SUBORDINATE UNITS AND STAFF. [CHANGE]

3.C.1. (S//REL MCEF) MND(SE), MEF, 1AD, 3ACR, 4ID, 101 ABN.

3.C.1.A. (S//REL MCEF) COLLECT AND FORWARD A LIST OF INFLUENTIAL INDIVIDUALS, ORGANIZATIONS AND TRIBES THAT YOU INTEND TO ENGAGE IAW PARAMETERS OUTLINED IN PARA 3.B.1. NOMINATE LIST OF INFLUENTIAL INDIVIDUALS, ORGANIZATIONS OR TRIBES TO BE ENGAGED AT THE OPERATIONAL LEVEL TO POC LISTED IN PARA 3.D.3. NLT 031800AUG03. USE THE ATTACHED SHEET AS THE FORMAT FOR SUBMISSIONS.

3.C.2. (S//REL MCEF) TASKS TO ALL STAFF ELEMENTS. IDENTIFY AND SUBMIT LIST OF INFLUENTIAL INDIVIDUALS, ORGANIZATIONS AND TRIBES IAW PARAMETERS OUTLINED IN PARA 3.B.1. TO POC LISTED IN PARA 3.D.3. NLT 031800AUG03. USE THE ATTACHED SHEET AS THE FORMAT FOR SUBMISSIONS.

3.D. (S//REL MCEF) COORDINATING INSTRUCTIONS. [CHANGE]

3.D.1. (S//REL MCEF) INSTRUCTIONS FOR COMPLETING ATTACHED COLLECTION SHEET. IF INFORMATION IS UNKNOWN, INDICATE "UNKNOWN" IN THE APPROPRIATE COLUMN. ATTACHED FORMAT SHEET ILLUSTRATES AN EXAMPLE.

3.D.1.A. (S//REL MCEF) PRIORITY. ESTABLISH PRIORITY BASED ON COMMANDER'S ASSESSMENT.

3.D.1.B. (S//REL MCEF) NAME. INDIVIDUAL/ORGANIZATION OR TRIBE NAME AND ANY ASSOCIATED TITLES OR KNOWN ALIASES.

3.D.1.C. (S//REL MCEF) AFFILIATION. IDENTIFY ANY GROUP (RELIGIOUS, POLITICAL, TRIBAL, ETC) WITH WHICH INDIVIDUAL/ORGANIZATION OR TRIBE IS ASSOCIATED.

3.D.1.D. (S//REL MCEF) ROLE/ACTIVITY. INDIVIDUAL'S OCCUPATION OR ORGANIZATION OR TRIBES ROLE.
SECRET//X1

3.D.1.E. (S//REL MCEF) LOCATION. INDIVIDUAL’S OR ORGANIZATION/TRIBES RESIDENCE, WORKPLACE, OR OPERATING BASE/AREA.


3.D.1.I. (S//REL MCEF) FREQUENCY. RECOMMENDATION ON HOW OFTEN INDIVIDUAL/ORGANIZATION OR TRIBE SHOULD BE ENGAGED.

3.D.1.J. (S//REL MCEF) LEVEL. RECOMMENDATION ON RANK OR POSITION OF THE PERSON TO ENGAGE THE INDIVIDUAL.

3.D.1.K. (S//REL MCEF) UNIT. RECOMMENDATION ON WHICH UNIT SHOULD ENGAGE THE INDIVIDUAL, ORGANIZATION OR TRIBE.

3.D.2 (S//REL MCEF) INFLUENTIAL LEADER ENGAGEMENT LISTS ARE CLASSIFIED SECRET REL USA MCFI. ESTABLISH SAFEGUARDS TO SECURE THESE DOCUMENTS.

3.D.3. (U) POINTS OF CONTACT. 
EMAIL: b3, b6
PHONE DSN: (b)(6)

4. (U) SERVICE SUPPORT. [NO CHANGE]

5. (U) COMMAND AND SIGNAL. [NO CHANGE]

ACKNOWLEDGE

SANCHEZ
LTG

OFFICIAL:

C3

ATTACHMENTS:
A. KEY COMMUNICATOR DATABASE

SECRET//X1