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HQ, CJTF-4a
CAMP VICTORY, IRAQ
310128JUL03

(S//REL MCET) FRAGO 560 [CJTF-4a] COMMANDING GENERALS INFLUENTIAL
LEADER ENGAGEMENT LIST] TO CJTF-4a OPORD 03-036

(S//REL MCET) THIS FRAGO HAS BEEN REVIEWED AND APPROVED FOR RELEASE BY (b)(3), (b)(6)
(b)(3), (b)(6) CJTF-4a CHOPS

(U) REFERENCES:

(U) MAPS: [NO CHANGE]

(U) TIME ZONE USED THROUGHOUT THIS ORDER: DELTA

(U) TASK ORGANIZATION: [NO CHANGE]

1. (U) SITUATION. [CHANGE] CJTF-4a COMMANDING GENERAL'S GUIDANCE DIRECTS INFLUENTIAL IRAQI LEADER/ORGANIZATION/TRIBE ENGAGEMENT. TO LEVERAGE THOSE INFLUENTIAL LEADERS AT THE OPERATIONAL LEVEL, CJTF-4a COMPILES A KEY COMMUNICATOR ENGAGEMENT LIST FOR KEY COALITION MILITARY, CIVILIAN LEADERS AND ORGANIZATIONS/TRIBES TO ENGAGE AS NECESSARY.

2. (U) MISSION. [NO CHANGE]

3. (U) EXECUTION. [CHANGE]

3.A. (U) COMMANDER'S INTENT [NO CHANGE]

3.B. (U) CONCEPT OF THE OPERATION. [CHANGE] TO CONTINUE COALITION EFFORTS IN REBUILDING IRAQ AND TO GAIN IRAQI POPULAR SUPPORT FOR THE PROCESS, KEY INFLUENTIAL LEADERS MUST BE ENGAGED AT ALL ECHELONS BY COALITION MILITARY AND CIVILIAN LEADERS. PERSONAL ENGAGEMENTS SHOULD LEVERAGE THOSE INDIVIDUALS WITH PRO-COALITION LEANINGS AND MITIGATE THE NEGATIVE INFLUENCE OF THOSE INDIVIDUALS WHO CREATE INSTABILITY. TO ASSIST IN THIS ENGAGEMENT, CJTF-4a IS COLLECTING THE INFORMATION FROM MSC'S TO DEVELOP A LIST OF INDIVIDUALS AND/OR GROUPS OF INFLUENCE TO BE SELECTED FOR ENGAGEMENT. THE PURPOSE OF THIS ENGAGEMENT IS TO INFLUENCE THE INDIVIDUAL/GROUP, AS WELL AS THE IZ PEOPLE TO COOPERATE WITH COALITION ACTIONS TO CREATE A SAFE AND SECURE ENVIRONMENT. INDIVIDUALS WHO ARE ASSISTING THE COALITION SHOULD BE RECOGNIZED AND REWARDED FOR THEIR EFFORTS. INDIVIDUALS OR GROUPS WHO ARE NOT WORKING WITH THE COALITION, OR ARE, FOR EXAMPLE, ENGAGING IN ACTIVITIES THAT RUN COUNTER TO COALITION EFFORTS, SHOULD BE ENGAGED AND ENCOURAGED TO MODIFY THEIR ACTIONS IN A MANNER MORE FAVORABLE TO COALITION OBJECTIVES. EACH MSC IS REQUIRED TO COMPILE A PRIORITIZED LIST TO BE NOMINATED FOR ENGAGEMENT. FOR THOSE SITUATIONS WHICH REQUIRE GREATER ATTENTION AT THE OPERATIONAL LEVEL, MSCs ARE DIRECTED TO NOMINATE INDIVIDUALS FOR THE COMMANDER, CJTF-4a OR KEY CIVILIAN LEADERS, TO ENGAGE. THE PURPOSE OF DEVELOPING THIS LIST IS SO THAT, AS A SITUATION ARISES, THE KEY LEADER IN THE IRAQI COMMUNITY WHO HAS THE ABILITY TO INFLUENCE THAT SITUATION IN A MANNER FAVORABLE TO COALITION GOALS AND INTENTION, IS IDENTIFIED AND CAN BE INFLUENCED TO SUPPORT COALITION ACTIONS. MSC COMMANDERS WILL BE CONSULTED PRIOR TO HIGHER RANKING MILITARY/CIVILIAN

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LEADERS ENGAGING THESE INDIVIDUALS IN THEIR AO. MSC COMMANDERS MAY BE TASKED TO CONVEY CJTF-4~~4~~ MESSAGES TO SPECIFIC INDIVIDUALS. AS PART OF THIS COLLECTION EFFORT TO DEVELOP AN IRAQI WIDE ENGAGEMENT PLAN, CJTF-4~~4~~ IS ALSO COLLECTING INFORMATION ON ALL TRIBES THAT WE WANT TO ENGAGE TO ADDRESS THE SECURITY OF OUR KEY INFRASTRUCTURE; POWER LINES AND OIL LINES.

3.B.1. ~~(S//REL MCFE)~~ PARAMETERS FOR CONSIDERATION.

3.B.1.A. ~~(S//REL MCFE)~~ ALL LISTS ARE LIVING DOCUMENTS AND WILL BE MAINTAINED AS OPERATIONS CONTINUE. THE INITIAL NOMINATION LIST WILL CONTAIN THE MOST INFLUENTIAL LEADERS, ORGANIZATIONS AND TRIBES IN THE REGION IN PRIORITY ORDER. TRIBES THAT CAN BE ENGAGED TO SECURE CRITICAL INFRASTRUCTURE SHOULD BE IDENTIFIED.

3.B.1.B. ~~(S//REL MCFE)~~ COMMANDERS SHOULD CONSIDER THOSE INDIVIDUALS/GROUPS THAT HOLD SIGNIFICANT INFLUENCE WITH THE POPULATION.

3.B.1.C. ~~(S//REL MCFE)~~ NO SPECIFIC NATIONALITY IS REQUIRED.

3.B.1.D. ~~(S//REL MCFE)~~ INDICATE WHETHER INDIVIDUALS, ORGANIZATIONS OR TRIBES ARE CURRENTLY WORKING WITH OR AGAINST COALITION EFFORTS, OR ARE NEUTRAL.

3.C. ~~(S//REL MCFE)~~ TASKS TO SUBORDINATE UNITS AND STAFF. [CHANGE]

3.C.1. ~~(S//REL MCFE)~~ MND (SE), MEF, 1AD, 3ACR, 4ID, 101 ABN.

3.C.1.A. ~~(S//REL MCFE)~~ COLLECT AND FORWARD A LIST OF INFLUENTIAL INDIVIDUALS, ORGANIZATIONS AND TRIBES THAT YOU INTEND TO ENGAGE IAW PARAMETERS OUTLINED IN PARA 3.B.1. NOMINATE LIST OF INFLUENTIAL INDIVIDUALS, ORGANIZATIONS OR TRIBES TO BE ENGAGED AT THE OPERATIONAL LEVEL TO POC LISTED IN PARA 3.D.3. NLT 031800AUG03. USE THE ATTACHED SHEET AS THE FORMAT FOR SUBMISSIONS.

3.C.2. ~~(S//REL MCFE)~~ TASKS TO ALL STAFF ELEMENTS. IDENTIFY AND SUBMIT LIST OF INFLUENTIAL INDIVIDUALS, ORGANIZATIONS AND TRIBES IAW PARAMETERS OUTLINED IN PARA 3.B.1. TO POC LISTED IN PARA 3.D.3. NLT 031800AUG03. USE THE ATTACHED SHEET AS THE FORMAT FOR SUBMISSIONS.

3.D. ~~(S//REL MCFE)~~ COORDINATING INSTRUCTIONS. [CHANGE]

3.D.1. ~~(S//REL MCFE)~~ INSTRUCTIONS FOR COMPLETING ATTACHED COLLECTION SHEET. IF INFORMATION IS UNKNOWN, INDICATE "UNKNOWN" IN THE APPROPRIATE COLUMN. ATTACHED FORMAT SHEET ILLUSTRATES AN EXAMPLE.

3.D.1.A. ~~(S//REL MCFE)~~ PRIORITY. ESTABLISH PRIORITY BASED ON COMMANDER'S ASSESSMENT.

3.D.1.B. ~~(S//REL MCFE)~~ NAME. INDIVIDUAL/ORGANIZATION OR TRIBE NAME AND ANY ASSOCIATED TITLES OR KNOWN ALIASES.

3.D.1.C. ~~(S//REL MCFE)~~ AFFILIATION. IDENTIFY ANY GROUP (RELIGIOUS, POLITICAL, TRIBAL, ETC) WITH WHICH INDIVIDUAL/ORGANIZATION OR TRIBE IS ASSOCIATED.

3.D.1.D. ~~(S//REL MCFE)~~ ROLE/ACTIVITY. INDIVIDUAL'S OCCUPATION OR ORGANIZATION OR TRIBES ROLE.

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3.D.1.E. (S//REL MCFI) LOCATION. INDIVIDUAL'S OR ORGANIZATION/TRIBES RESIDENCE, WORKPLACE, OR OPERATING BASE/AREA.

3.D.1.F. (S//REL MCFI) STATUS. PRO-COALITION, ANTI-COALITION, OR NEUTRAL.

3.D.1.G. (S//REL MCFI) REMARKS. ANY OTHER SIGNIFICANT INFORMATION ON THE INDIVIDUAL. THIS SHOULD BE A SUMMARY OF THE WHY THEY ARE INFLUENTIAL, THE SCOPE OF THE INFLUENCE AND THE AREA THEY REPRESENT.

3.D.1.H. (S//REL MCFI) HIGHER. WHO THE INDIVIDUAL DEALS WITH AT THE NEXT HIGHER LEVEL, IF ANY.

3.D.1.I. (S//REL MCFI) FREQUENCY. RECOMMENDATION ON HOW OFTEN INDIVIDUAL/ORGANIZATION OR TRIBE SHOULD BE ENGAGED.

3.D.1.J. (S//REL MCFI) LEVEL. RECOMMENDATION ON RANK OR POSITION OF THE PERSON TO ENGAGE THE INDIVIDUAL.

3.D.1.K. (S//REL MCFI) UNIT. RECOMMENDATION ON WHICH UNIT SHOULD ENGAGE THE INDIVIDUAL, ORGANIZATION OR TRIBE.

3.D.2 (S//REL MCFI) INFLUENTIAL LEADER ENGAGEMENT LISTS ARE CLASSIFIED SECRET REL USA MCFI. ESTABLISH SAFEGUARDS TO SECURE THESE DOCUMENTS.

3.D.3. (U) POINTS OF CONTACT. [b 3, b 6] PHONE DSN [b)(6)
EMAIL [b)(6)

4. (U) SERVICE SUPPORT. [NO CHANGE]

5. (U) COMMAND AND SIGNAL. [NO CHANGE]

ACKNOWLEDGE

SANCHEZ
LTG

OFFICIAL:

[b)(3), (b)(6)

C3

ATTACHMENTS:

A. KEY COMMUNICATOR DATABASE

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