CPA/CENTCOM
COMBINED CAMPAIGN
PLAN

29 Oct 2003

Assumptions

- We will establish a secure environment that allows for free elections and economic development.
- The Iraqi people will accept the legitimacy of the Coalition and the interim administration.
- There will be continued economic and financial resources from the United States, the international donor community and Iraq to accomplish the mission.
- A combination of current crime rates and relative rates of neighboring countries will define "normalcy" for Iraq (i.e., "safe and secure").
"The ultimate goal is a durable peace for a unified and stable, democratic Iraq that provides effective and representative government for the Iraqi people, is underpinned by new and protected freedoms and a growing market economy; is able to defend itself but no longer poses a threat to its neighbors or international security."

- Security: Establish a secure environment for people and property that enables citizens to participate fully in political and economic life.

- Essential Services and Infrastructure: Improve the quality and accessibility of public services that, at a minimum, match pre-war levels.

- Governance: Assist in developing a representative form of government that promotes the rule of law, protects the rights of all, including freedom of expression and religious practice, and is supported by a vibrant civil society.

- Economy: Establish financial market structures and regulatory conditions that enable economic growth, the development of a dynamic private sector and rising living standards for the Iraqi people.
Option #2
Overall Planning Milestones (Jun 05-Dec 05) - Direct Elections

Governance

- Jun '05: Sharia Council
- Jul '05: Beijweehler does not sign
- Aug '05: National Assembly
- Sep '05: New Prime Minister
- Oct '05: National election
- Nov '05: CPA withdraws

Economy

- Jul '05: Iraq Central Bank
- Aug '05: Iraq Central Bank
- Sep '05: CPA

Essential Services

- Jul '05: Electric Power
- Aug '05: Water Supply
- Sep '05: Medical Care

Ministry of Justice

- Jul '05: Rule of Law
- Aug '05: Rule of Law
- Sep '05: Rule of Law

Security

- Jul '05: Iraqi National Guard
- Aug '05: Iraqi National Guard
- Sep '05: Iraqi National Guard

Ministry of Interior

- Jul '05: Iraqi Army
- Aug '05: Iraqi Army
- Sep '05: Iraqi Army

CPA Core Foundations

- **Security**: Establish a secure environment for people and property that enables citizens to participate fully in political and economic life.

- **Essential Services and Infrastructure**: Improve the quality and accessibility of public services that, at a minimum, match pre-war levels.

- **Governance**: Assist in developing a representative form of government that promotes the rule of law, protects the rights of all, including freedom of expression and religious practice, and is supported by a vibrant civil society.

- **Economy**: Establish financial market structures and regulatory conditions that enable economic growth, the development of a dynamic private sector and rising living standards for the Iraqi people.
There is a secure environment for people and property that enables citizens to participate fully in political and economic life.

The Iraqi government has the means to assume responsibility for its external and internal security, to include its own defense, police, and border patrol forces.

Relationships with regional states and with the international community have been established.

The roles and accountabilities of organizations providing security are clearly defined within a legal framework.

The legal framework also regulates the private possession and use of weapons.
Iraqi security organizations responsible for:
- Internal security.
- External security and threats.
- Coalition force posture:
  - Focused on theater security.
  - Minimal presence in Iraq.
- Combined forces can project capability:
  - Air / Naval / Ground.
  - Quick reinforcement of New Iraqi Army.
- Iraq Intelligence Service fully functional.
- Iraq Counter-Terrorism capability functioning.
- Iraqi National Guard fully functional.

Endstate: Coalition forces not committed to Iraq internal and external security missions; postured to perform missions throughout AOR.

<table>
<thead>
<tr>
<th>Iraqi Security Forces ~ SITREP</th>
<th>Required</th>
<th>Hired W/W/Training</th>
<th>In-Training</th>
<th>Shortfall</th>
</tr>
</thead>
<tbody>
<tr>
<td>Border Enforcement (DBE)</td>
<td>25,700</td>
<td>6,531</td>
<td>452</td>
<td>18,717</td>
</tr>
<tr>
<td>Iraq Civil Service Corps (ICDC)</td>
<td>75,000</td>
<td>60,419</td>
<td>5,334</td>
<td>9,247</td>
</tr>
<tr>
<td>Facility Protection Service (FPS)</td>
<td>40,000</td>
<td>6,731</td>
<td>4,115</td>
<td>29,154</td>
</tr>
<tr>
<td>New Iraqi Army (NIA)</td>
<td>50,000</td>
<td>35,900</td>
<td>500</td>
<td>13,600</td>
</tr>
<tr>
<td></td>
<td>225,700</td>
<td>104,142</td>
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</tbody>
</table>
**Iraqi Police Service (IPS)**

**Mission**
- Primary civil law enforcement agency responsible for public safety, security, and order.

**Command and Control**
- CPA Administrator (through the Ministry of Interior) maintains command, control and administrative authority over the IPS pending transfer of authority to an internationally recognized, representative government established by the Iraqi people.

**Force Structure**
- Objective is 75,000 by Dec 04.
  - 50,419 currently on duty.

**Rationale**
- Assessed to be within scope of initial recruitment, training, and employment capabilities.

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**Facilities Protection Service (FPS)**

**Mission**
- Guard individual ministry and municipal facilities and property to promote a safe working environment by providing protection against vandalism and theft.

**Command and Control**
- CPA Administrator (through the Ministry of Interior) maintains command, control and administrative authority over the FPS pending transfer of authority to an internationally recognized, representative government established by the Iraqi people.

**Force Structure**
- Objective is 50,000.
  - 35,947 currently on duty.

**Rationale**
- Relieve coalition forces of static security responsibilities.
- Initial recruitment goal set by CPA fulfills baseline ministry requirements for civil infrastructure.

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**Resource Requirements**

<table>
<thead>
<tr>
<th>IPS</th>
<th>FPS</th>
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<tbody>
<tr>
<td>75,000</td>
<td>50,000</td>
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<table>
<thead>
<tr>
<th>Police on duty</th>
<th>FPS Guards on duty</th>
</tr>
</thead>
<tbody>
<tr>
<td>60,419</td>
<td>35,947</td>
</tr>
</tbody>
</table>

Dec 04: $1.1 billion from Supplemental
Sep 04: $67 million from Supplemental
Department of Border Enforcement (DBE)

Mission
- Monitor and control the movement of persons and goods to, from, and across the borders of Iraq.
- Perform functions of border police, customs police and inspections; immigration duties, port facility protection, detention and deportation, coastal patrol, and passport issue and inspection.

Command and Control
- CPA Administrator (through the Ministry of Interior) maintains command, control and administrative authority over the DBE pending transfer of authority to an internationally recognized, representative government established by the Iraqi people.

Force Structure
- Objective is 25,700.
  - 11,600 on duty.

Rationale
- Secure approximately 30 pre-war authorized border crossing sites and provide periodic surveillance and interdiction capability for smuggling routes and illegal crossing points.

Resource requirements:
$150 million from Supplemental

Iraqi Border Guards on duty

<table>
<thead>
<tr>
<th>11,000</th>
<th>25,700</th>
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<tbody>
<tr>
<td>Jul 03</td>
<td>Jul 03</td>
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</table>

Iraqi Civil Defense Corps (ICDC)

Mission
- Support coalition operations to provide security and stability to the Iraqi people; authorized tasks include constabulary duties, including patrolling urban and rural areas, search and seizure, fixed site, check point, area, route and convoy security; crowd and riot control; disaster response services; search and rescue; support for humanitarian missions and disaster recovery operations.

Command and Control
- The Commander of Coalition Forces, as the CPA Representative designee, has responsibility and authority for the recruiting, training, organization, and control of the ICDC.

Force Structure
- Objective is 36 battalions (40,000) in the second quarter of FY 04 (Apr 04).
  - 7,000 on duty.

Rationale
- Provincial focus ensures home-based force has greatest stake in security success and knowledge of the area. Also provides a basis to sustain manpower of other security forces.

Resource requirements:
$76 million from Supplemental

Iraqi Civil Defense Corps on duty

<table>
<thead>
<tr>
<th>7,000</th>
<th>36 Bns (40,000)</th>
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<tbody>
<tr>
<td>7 Bns</td>
<td>17 Bns</td>
</tr>
<tr>
<td>Sep 03</td>
<td>Dec 03</td>
</tr>
</tbody>
</table>
New Iraqi Army (NIA)

Mission
- Military defense of Iraq, including defense of the national territory and the military protection and security of critical installations, facilities, infrastructure, lines of communication and supply, and population.

Command and Control
- CPA Administrator (through the Ministry of National Security Defense) maintains command, control, and administrative authority over the NIA pending transfer of authority to an internationally recognized, representative government established by the Iraqi people.

Force Structure
- Initial goal is 3 divisions (27 BNs) by Sep 04; first battalion (668) graduated 4 Oct 03. 1000 recruits currently in training. FY 04 Supplemental submission is based on accelerated plan to complete training by Sept 04.

Rationale
- Recruiting and training capacity are the pacing items for initial force structure goals. Long-term size of the force is driven by defense requirements to ensure territorial integrity of Iraq.

New Iraqi Army on duty
- 1,700
- 3 Divs
- Sep 04

Resource requirements:
- $2 billion from Supplemental
**Iraqi National Intelligence Service (INIS)**

**Mission**
- Establish a civilian based criminal intelligence organization that has the authority to investigate, interdict and prosecute terrorism, drug trafficking and organized crime.
- Provide statutory guidelines for the collection, use, dissemination protection and admissibility of criminal intelligence information.
- Recruit, screen, train police that are to be assigned to the intelligence unit. Monitor criminal intelligence organization members.

**Command and Control**
- CPA Administrator (through the Ministry of Justice) maintains command, control and administrative authority over the Iraqi Intelligence Organization pending transfer of authority to an internationally recognized, representative government established by the Iraqi people.

**Force Structure**
- Organization is TBD.

**Rationale**
- Provide internal intelligence capability regarding matters of Iraqi national security.

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**Iraqi Counter-Terrorism Force (ICT)**

**Mission**
- Conduct Counter-Terrorism operations.

**Command and Control**
- CPA Administrator (through the Ministry of Interior) maintains command control and administrative authority over the ICT Forces pending transfer of authority to an internationally recognized, representative government established by the Iraqi people.

**Force Structure**
- This force will be approximately 200 by May 04. Structure similar to an Infantry Company. Trained in advanced urban combat.

**Rationale**
- Develop an internal capability to conduct Counter-Terrorism operations.
- Achieve a viable Counter-Terrorism capability to eventually reduce the requirements on U.S. forces.
- Force is independent of the New Iraqi Army.

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**Resource requirements:**
- $5 Million
Closing Remarks