Phase IV
Stability, Recovery, and Transition

Current Organizational Structure

The Interagency
- **State**
- **Treasury**
- **Transportation**
- **Commerce**
- **Justice**
- **Energy**
- **Agriculture**
- **Education**
- **Labor**
- **HHS**
- **INS**
- **FBI**
- **OMB**
- **USAID**

In Support of

CJTF-IRAQ

Direct Support

O/O Direct Support
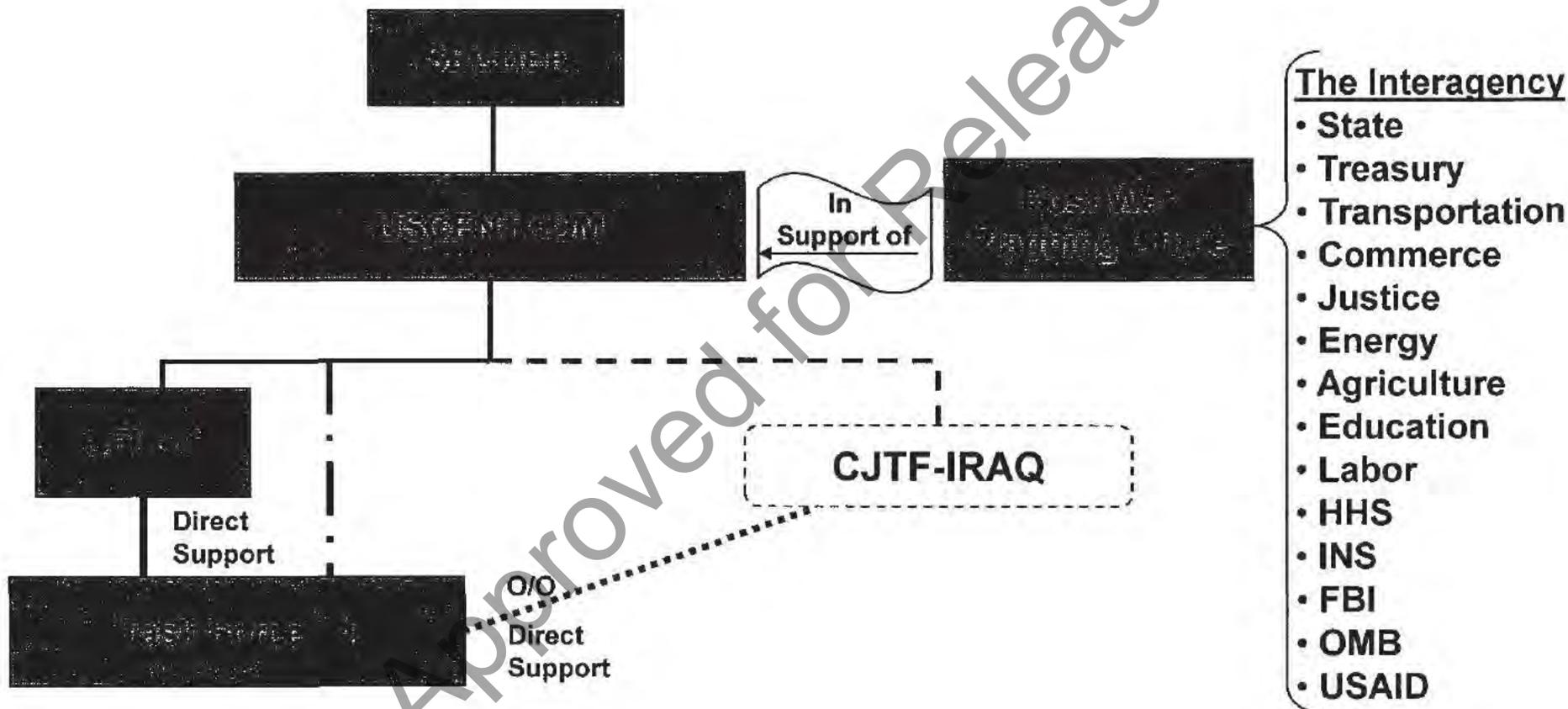
Responsibilities

USCENTCOM

- Develop the Iraqi post-hostilities plan and an integrated future theater engagement plan
- Provide guidance, direction, and synchronization of all USG post-hostilities planning efforts in the region
- Designate key planning leads
  - Strategic level Interagency planning element
  - Operational level civil-military planning element

Responsibilities

Post War Planning Office (PWPO)

- Serve as the strategic level interagency planning element
- Synchronize Phase IV coalition and interagency planning
  - Coordinate the UN / international post-hostilities mandate
  - Solicit coalition / international participation
  - Determine requirements, resources, and timelines for coalition / interagency efforts to establish required civil institutions
  - Identify how to transition from military administration to civil administration
  - Shape US / coalition endstate

Responsibilities

Combined Forces Land Component Commander (CFLCC)

- Serve as the operational level civil military planning element
- Integrate Phase IV Iraqi post-hostilities strategic and operational planning efforts
- Develop plans to:
  - Establish post war security
  - Account for and secure [1.4a] initiate disablement, and support elimination
  - Facilitate emergency humanitarian assistance
  - Defeat threats to territorial integrity or internal stability
  - Support the dismantling of terrorist support networks within Iraq
- Execute stability and security operations and initial reconstruction efforts
- On order conduct battle hand-over to CJTF – Iraq

Responsibilities

TF 1.4a

- Serve as core planning nucleus responsible for the integration of operational and tactical level Phase IV Iraqi post hostilities planning
- Provide the planning element continuum between CFLCC and CJTF-Iraq Phase IV planning and execution
- Under CFLCC direction, develop:
  - Detailed troop to task requirements and execution timelines for post-hostility operations
  - Most effective means to integrate coalition, civil, and military resources at the local, regional, and national levels

As We Transition From Combat to Post- Hostilities

- **Establish initial security within I MEF and V Corps sectors**
- **Position CFLCC Headquarters, including TF [14a] in Baghdad**
- **Expand initial local security tasks to encompass full array of stability / reform tasks**
- **Transition from initial security sectors to seven multi-national sectors**
- **Stand up CJTF-Iraq to assume military administration duties**

1st Days After Conflict

Priorities

1. Secure 1.4a

2. IO

3. Avert Humanitarian Crisis

4. Restore Basic Services

5. Return Displaced Persons

6. Identify acceptable local leaders

7. Conduct Reconstruction Assessments

What Interagency groups, in what order of flow into country, support/facilitate these priorities?

CFLCC Posture at the End of Phase III

PHASE III

- Secure population centers and infrastructure
- Leverage Oil for Food program
- Secure / exploit WMD
- Control IDPs / secure EPWs
- Open air and sea ports
- Identify local leaders
- Protect historical and religious sites

Military Administration

- Provide humanitarian assistance
- Restore utilities / basic services
- Disable / eliminate WMD
- Build / sustain coalition
- Restructure police force
- Reform prisons
- Restore oil production
- Conduct reconstruction assessments

Green Line

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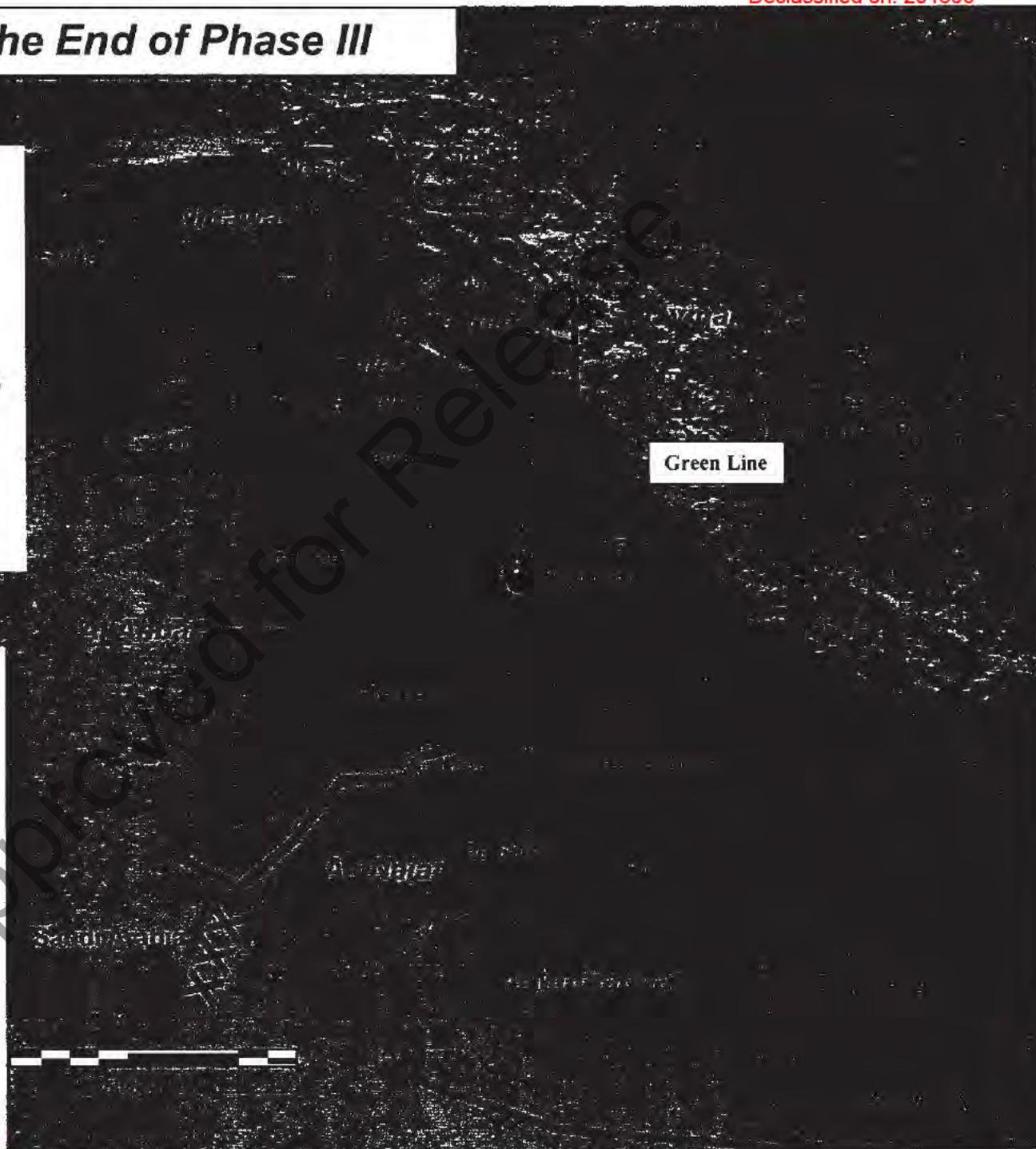
Proposed Phase IV Multinational Sectors

7.8 mil

HQ

HQ Coalition

2.4 mil

1.6 mil

HQ Coalition

HQ

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9 mil

4.4 mil

HQ

3.5 mil
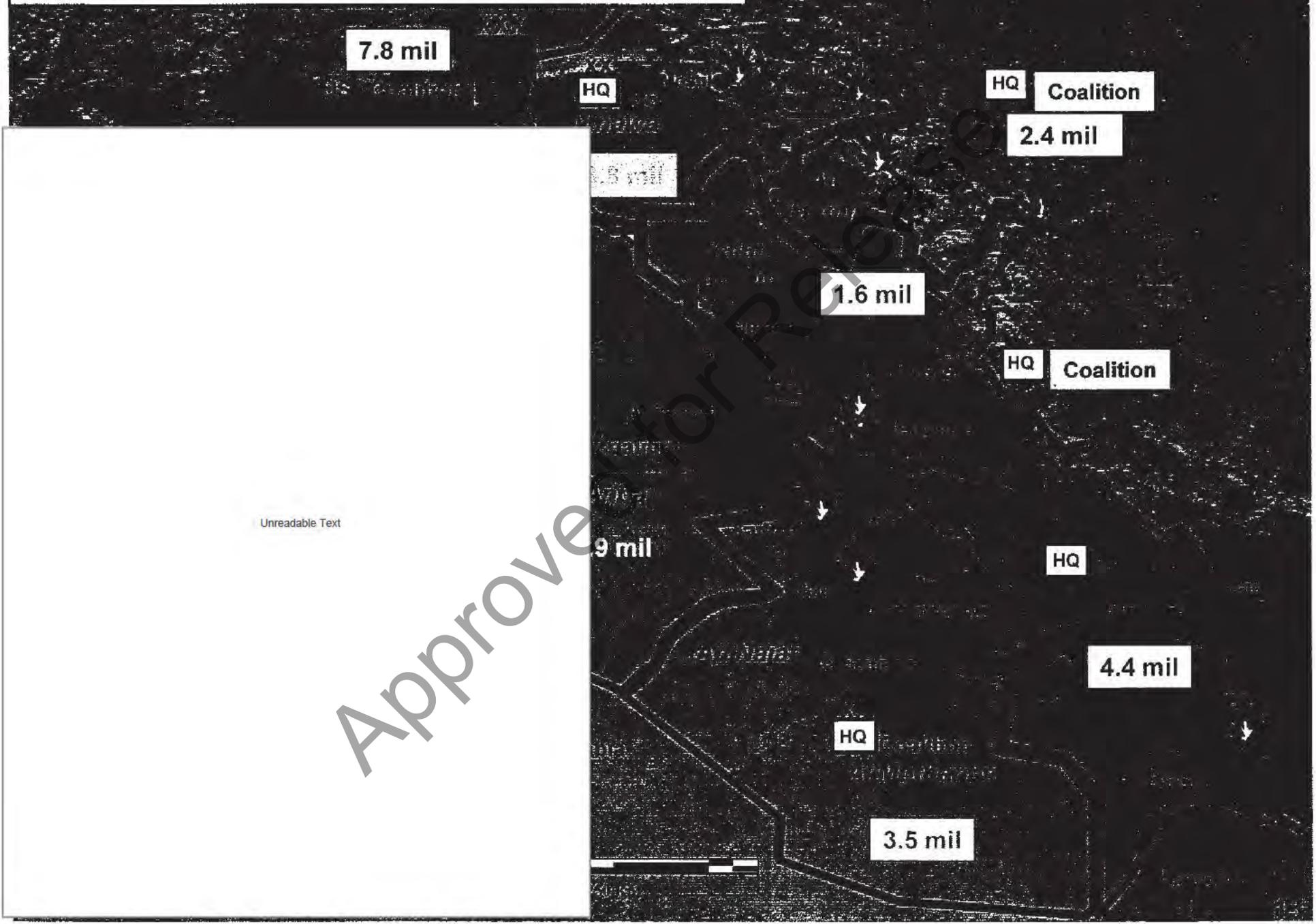
Way Ahead

- **Emplace agile funding source for Phase IV now**
- **Commence critical Post War Planning Office work**
  - **Phase IV mandate (US / UN?)**
  - **De-Ba'athification to what level? (Black list)**
  - **Potential candidates for Iraqi Consultative Council (White list)**
- **Select CJTF-Iraq HQ options**
- **Request Coalition HQ and forces for post hostility sector administration**
- **Coordinate with international community for Phase IV force contributions**

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Backups

Iraqi Consultative Council

- **A council of seven Iraqis who advise Commanders (CENTCOM, CFLCC, and CJTF-Iraq) on stability, recovery, and transition issues**
  - **Possess ideals compatible with U.S. strategic objectives**
- **The council is publicly announced to the Iraqi people in its national level capacity just prior to regime collapse**
- **3 x members selected from Iraqis in exile**
  - **Credible representatives of the Shias, Sunnis, and Kurds**
  - **Identified and brought on board now**
- **4 x members selected from Iraqis who have lived under Saddam's rule**
  - **Selected from Shias, Sunnis, Turkomen, and Kurds who are identified as credible and have name recognition within the Arab region**
  - **Professionals, clerics, professors**
- **The 7-member council will select among themselves a principal spokesperson to serve on a rotational basis**

Criteria for Sector Boundaries and Force Assignments

- Sector boundaries
  - Existing provincial boundaries
  - Ethnic demographics
  - Population density and / or land area
  - External sensitivities (Kurdish area and southern Iranian boundary)
- Force assignment
  - Muslim force for religious / cultural sensitivities
  - Capabilities required (mobility, communications, force availability)
  - Reduce potential for undue influence from neighboring countries
  - Perception management
  - National interests

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Multinational Force Task Organization

- **Two Star Headquarters Element**
- **3-4 x Maneuver Brigades**
  - **3 x Mech/Motorized Infantry or Armor Bns per Brigade**
- **1 x Artillery Brigade**
- **1 x Aviation Brigade**
  - **1 x Cavalry Squadron**
  - **1 x Attack Helicopter Battalion (Bn)**
  - **1 x Utility Helicopter Bn**
  - **1 x Med Lift Helicopter Co**
- **1 x Engineer Brigade**
  - **2-3 Combat Engineer Bns**
  - **1 x Heavy Engineer Equipment Unit**
  - **Horizontal & Vertical Construction Unit**

- **1 x Support Command**
  - **3-4 x Multi-functional Service Support Bns**
  - **1 x Medical Bn**
  - **1 x Transportation Unit**
  - **1 x Preventative Med Unit**
  - **1 x Water Purification Unit**
- **1 x Military Intelligence Battalion**
- **1 x Military Police Battalion**
- **1 x Civil Affairs Battalion**
- **1 x PSYOP Detachment**
- **1 x Chemical DECON Company**
- **1 x Chemical RECON Company**
- **Paramilitary/Police Battalion(s) in Direct Support**

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US Strategic Objectives

- **Establish a secure environment**

- **Improve civil order and material conditions rapidly**

- **Demonstrate US commitment to Iraq and the region**

- **Foster a national identity that unites all Iraqis while preserving their tribal, ethnic and religious heritage**

- **Establish a broad-based, representative government that:**
  - **Adheres to the rule of law**
  - **Respects basic rights of all Iraqis**
  - **Does not threaten its neighbors and does not support terrorism**
  - **Does not pursue** 1.4a **capability**
  - **Maintains territorial integrity**

Phase IV Lines of Operation

Event Driven Milestones

COALITION UNITY OF EFFORT

- ⊙ National
- ⊙ Coalition
- ⊙ International
- ⊙ Regional

SECURITY

- ⊙ 1.4a
- ⊙ Disarmament/De-mobilization
- ⊙ Presence & Deterrence
- ⊙ UXO/De-mining
- ⊙ Borders
- ⊙ Customs
- ⊙ IZ Military

Humanitarian Assistance Reconstruction

- ⊙ Food/Shelter
- ⊙ IDPs/Refugees
- ⊙ Property/Deeds
- ⊙ Registration
- ⊙ Citizenship
- ⊙ Immigration

CIVIL ADMINISTRATION

- ⊙ Utilities
- ⊙ Religious/Historical sites
- ⊙ Transportation
- ⊙ Public Health
- ⊙ Communication
- ⊙ Emergency Response
- ⊙ Education
- ⊙ Institution Renovation
- ⊙ Environment

RULE OF LAW

- ⊙ Laws
- ⊙ Prisons
- ⊙ Police
- ⊙ Judges
- ⊙ Constitution
- ⊙ War Criminals

GOVERNANCE

- ⊙ Media Reform
- ⊙ Regional/Local councils
- ⊙ Elections
- ⊙ Representative Body
- ⊙ Diplomatic Ties

ECONOMIC DEVELOPMENT

- ⊙ Oil Production
- ⊙ Public Finance
- ⊙ Agriculture
- ⊙ Taxes
- ⊙ Privatization

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Stability/Reform

Stability

- Initial humanitarian assistance
  - USAID contracts to assist in opening Port of Um Qasr
  - NGO / IO food distribution
- Internally Displaced Persons (IDP) resettlement
- Initial reconstruction
  - Micro loans to local entrepreneurs
  - Re-open APODS / SPODS
  - Improve road network
  - Re-open schools
  - Create civil work corps with capitulated Iraqi RA units
- Iraqi Consultative Council

Reform

- Representative self-governance
  - Institutional reforms
  - Judicial authority
- Internal security
  - Police
    - Local
    - Regional
    - National
  - Borders
    - Border patrol
    - Customs service
    - INS
- External Security
  - Iraqi Self – Defense Force