



Problems with "Normalcy"

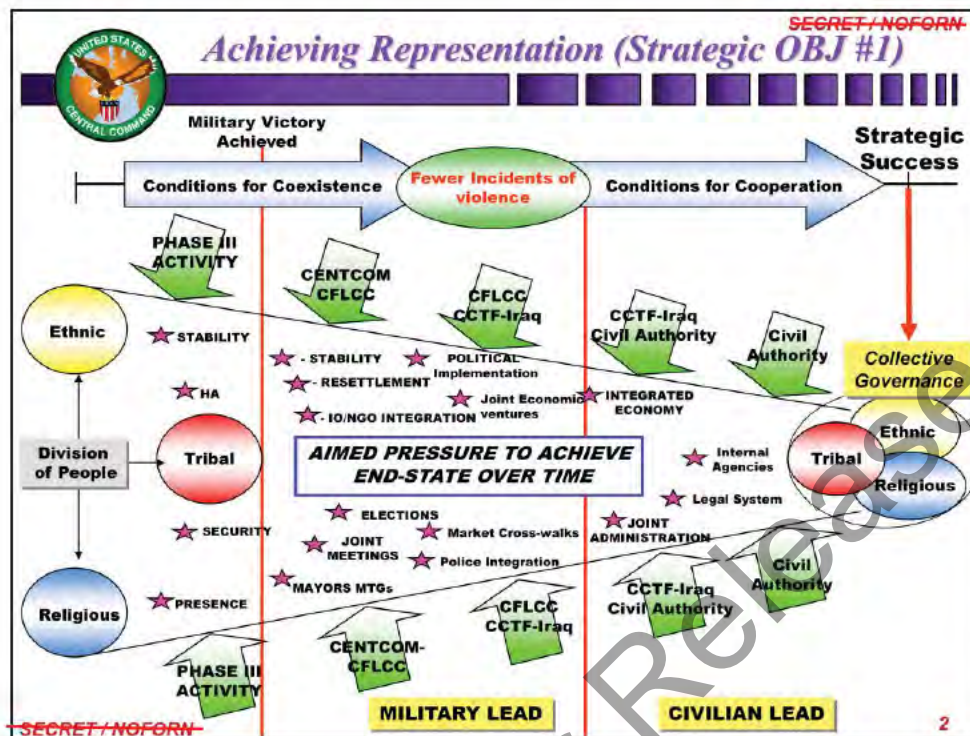
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- Defining normalcy is problematic. Is it:
 - "western normalcy?" (normalcy of the coalition)
 - U.S. normalcy?
 - Islamic normalcy? (middle eastern? Whatever that is...)
 - Iraqi normalcy? (dictatorship)
- There are numerous ethnic groups, religious sects and tribes each of whom have an idea of "normalcy."
- The main idea behind Phase IV is getting the Iraqis to collectively define "normalcy." *See next slide, bringing the different groups together to conduct those events over time creates "normalcy"*
- CFC must first stabilize and then reform (once an interim administration is established to execute the reform mission).
- CFC will stay in place until reform is complete (although troop strength will probably be reduced over time).

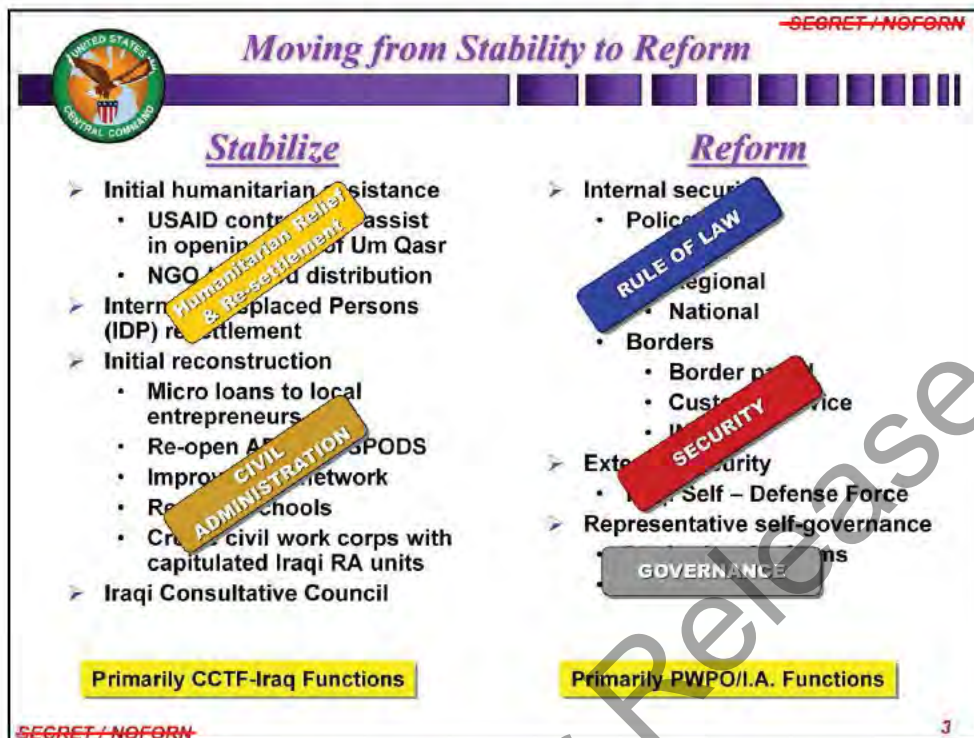
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- A framework is needed to articulate purpose and provide unity of effort
- We developed objectives that are linked to achieving progress over time
- Each function within the task force is assigned objectives that are linked to achieving the desired end state.
- CFC Units focus on stability, safe and secure environment.
- Intellectual energy is dedicated at building joint cooperation, finding employment opportunities
- CA/IO work to influence behavior and attitudes
- NGOs/IOs, although not in unison with our objectives, can provide resources that we aim





Current efforts

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- The milestones indicate the main functional areas of any society that require definition to achieve "normalcy"
- CFLCC is currently planning to "stabilize"
- TF 1.42 is currently planning to build a military
- PWPO has to identify measures, plans and resources to "reform"

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Crosswalk

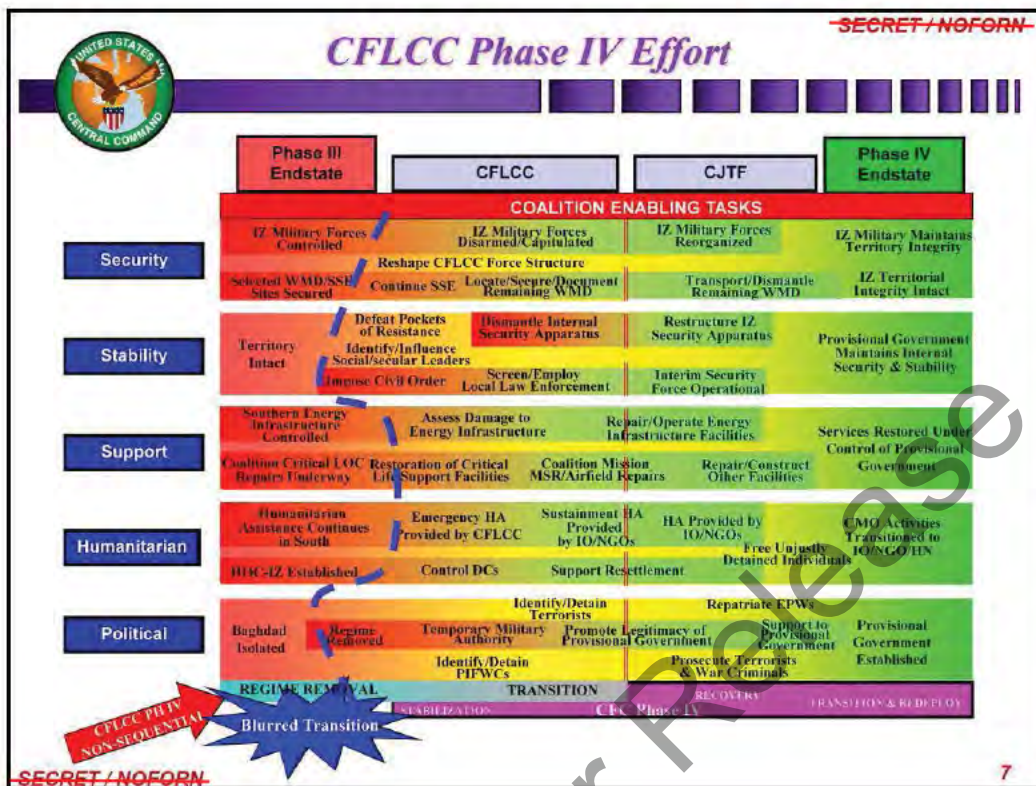
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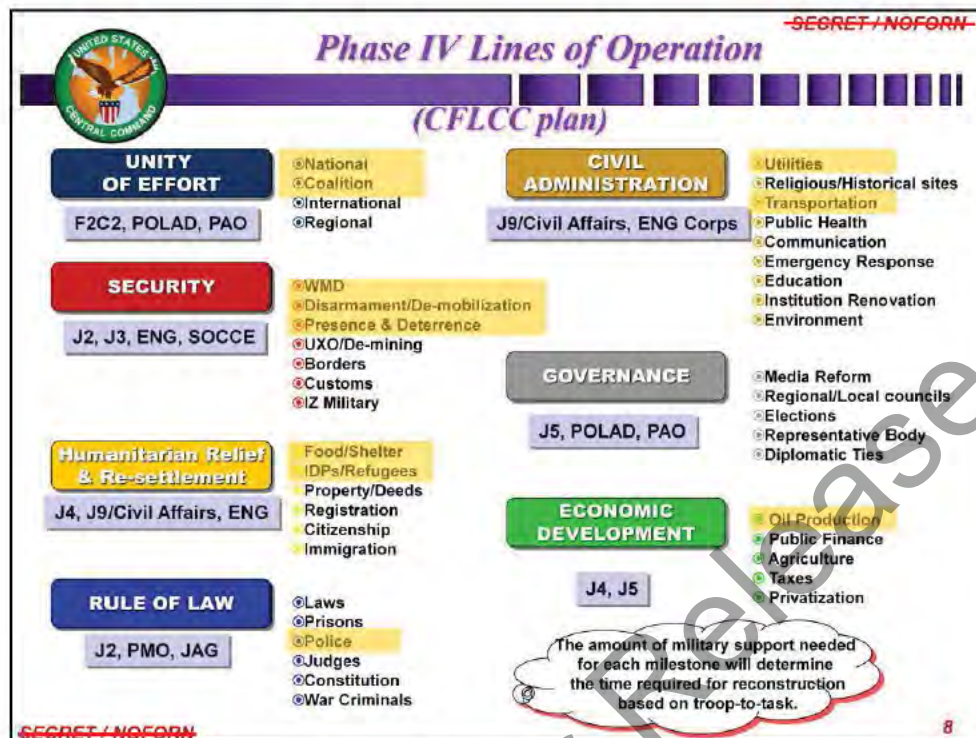
- The following charts depict current planning efforts in relation to the milestones.
- When the crosswalk is finished, what is left over becomes the job of the PWPO

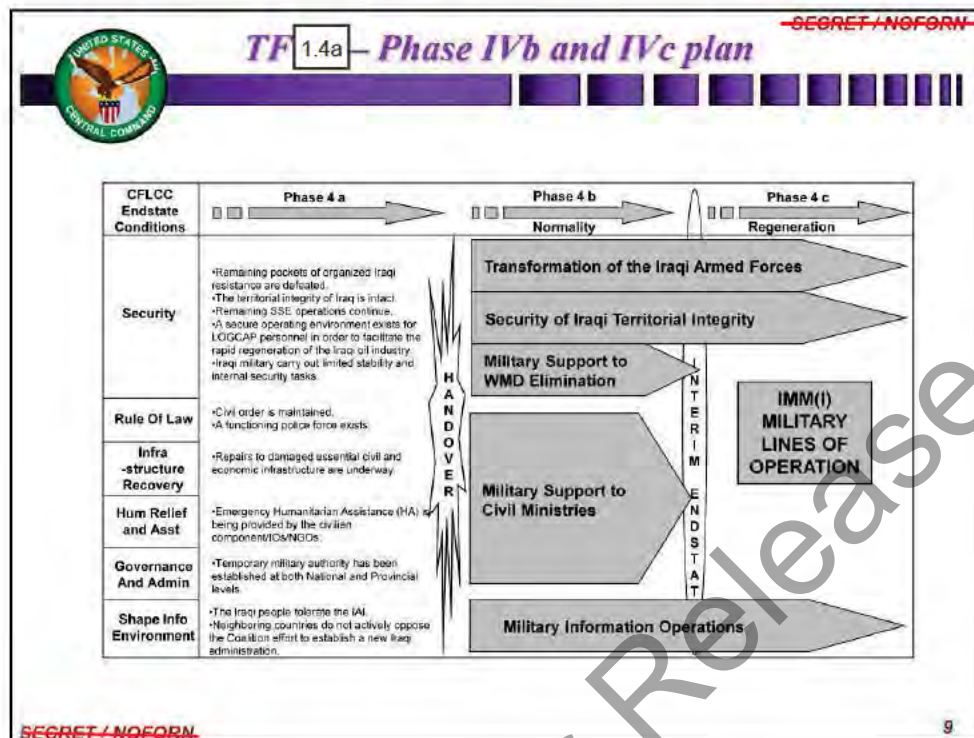
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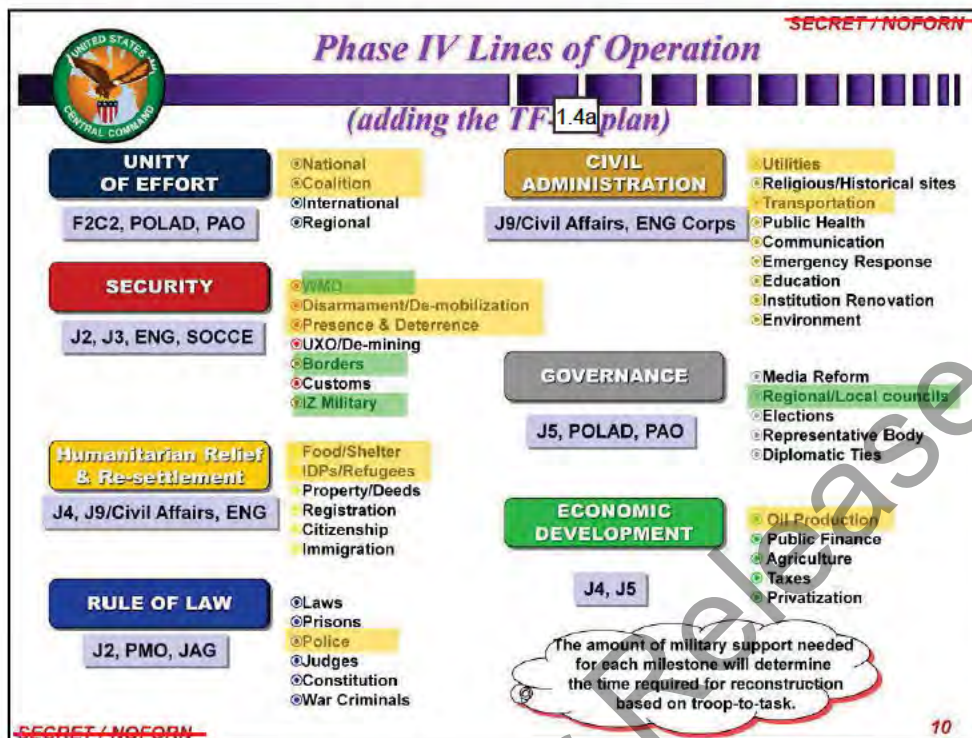
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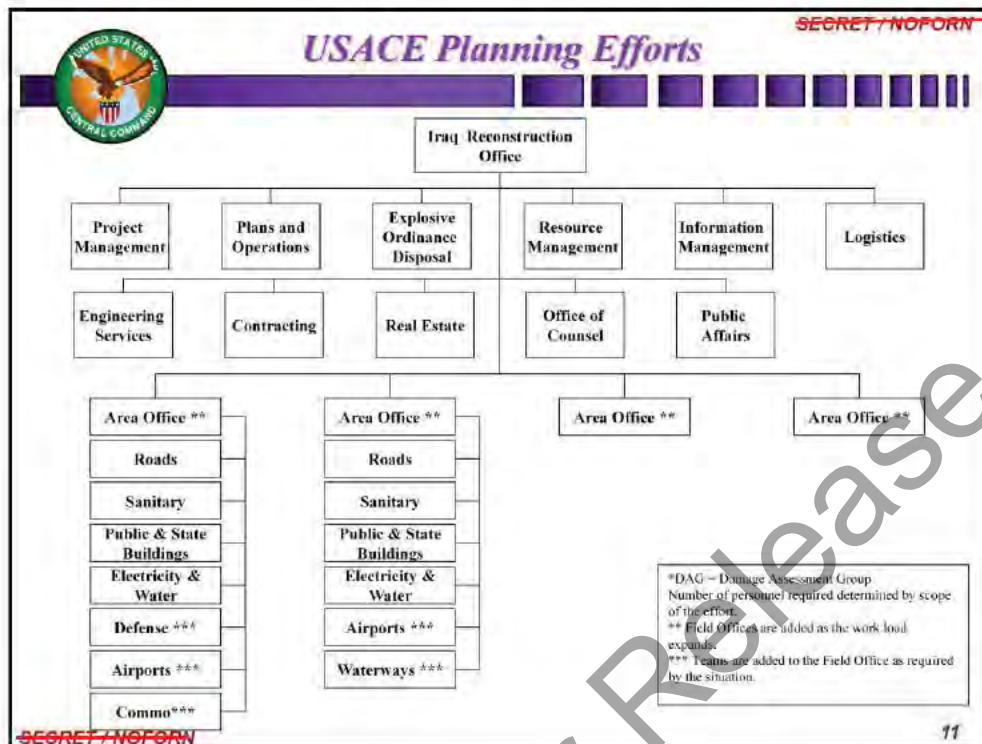
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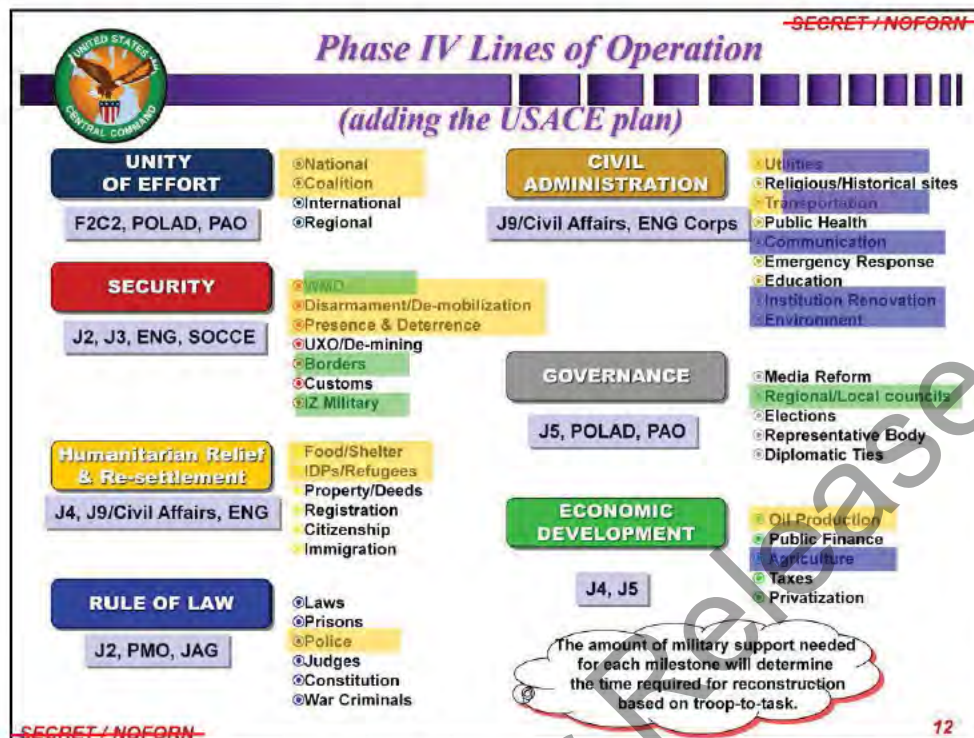














Providing Direction

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- Milestones that are not highlighted are not being worked.
- Need help on governance, economic reform, education, health, laws, prisons, judges, de-mining, etc.
- Many USG and IO/NGOs are making plans, **BUILD THE ROLODEX!** Find out who they are and what they need.
- Get a bunch of military planners together with the plans and run a Synch Drill to make sure the entire effort is supported.
- The alternative is to sit back and wait, addressing the problems as they arise and adding 3 years to the process...

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