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# **Metrics for Baghdad Security Plan Ph II OPERATION "TOGETHER FORWARD" "Ma'an ila Al-Amam" 15 Aug 2006**

This briefing is classified

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## **Commander's Intent OPERATION "TOGETHER FORWARD" Ph II**

We are undertaking a concerted effort to help the Iraqi government establish long-term security in their capital. Our effort will confront Sunni and Shi'a extremists, the Resistance and 1.4b, 1.4d surrogates who are competing to expand their control and influence over Baghdad. To be successful, we will assist the government of Iraq in developing and sustaining a well-orchestrated security effort that integrates all elements of national and coalition power. We will focus on turning the population of Baghdad against violence as we protect them and help them achieve enduring security in their neighborhoods by the end of the year. This is our main effort. It will be the key to ensuring the success of the Iraqi government and restoring the confidence of the Iraqi people in their future. As such, it will be the decisive operation of the campaign.



## Objectives

### OPERATION "TOGETHER FORWARD" Ph II

- **Phase 1 Stabilization:** Our goal is to bring a substantial and rapid reduction in lawlessness and sectarian killings before the start of Ramadan.
- **Phase 2 Consolidation:** Our goal is to establish the ISF as the dominant security presence in Baghdad and begin economic revitalization efforts
- **Phase 3 Transition:** Our goal is to transition security of Baghdad to capable Iraqi Security Forces by the end of the year.
- In each phase we will accomplish these critical tasks at the tactical, operational and strategic levels:
  - Delegitimize violence.
  - Protect the population and expand secure areas.
  - Improve the credibility of Iraqi Security Forces in the eyes of their population.
  - Deny extremists freedom of movement and political, religious and physical sanctuary.
  - Employ political, religious and media support to lessen sectarian tensions
  - Focus offensive efforts against terrorist cells and death squads.
  - Integrate economic initiatives to restore basic services into secure areas.
  - Establish integrated command and control arrangements that facilitate accountability, rapid reaction and military-police integration.
  - Continue to demonstrate progress in areas outside Baghdad.

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## CLEAR: Security LOO

**Effect:** The population of Baghdad is protected through a substantial and rapid reduction in lawlessness and sectarian killings before the start of Ramadan.

**Metrics:**

- How well are we protecting the population?
  - Public Perception of security in Baghdad and Focus Areas (Polling Data: 4ID Baghdad Poll, Corps Poll, MNF-I Poll)
  - # Civilian casualties (STRATOPS Combined Casualties Chart)
  - # of murders (Source: CIOC Trends NJOC)
  - # of executions (Source: CIOC Trends NJOC)
  - # of kidnappings (Source: CIOC Trends NJOC)
- How have we done against Death Squads? (Source: MNC-I, OCF-I)
- How have we done against AQI? (Source: MNC-I, OCF-I)

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## ***HOLD: Transition to Capable ISF***

**Effect:** ISF is the dominant security presence in Baghdad

**Metrics:**

- Public confidence in the ISF
- Status and effectiveness of neighborhood security program (NAC, Police, IA, CF, Neighborhood Watch)
- How well are we transitioning to police in the lead for security in each focus area?
- ISF TRA Levels
- How well are the IA and NP performing? (look at each BDE) (Need metrics/method to answer this question)
- How well are the IPS performing (in each neighborhood)? (Need metrics/method to answer this question)

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## ***BUILD: Economic Development and Basic Needs***

**Effect:** Economic conditions and basic services in Baghdad improved

**Metrics:**

- Public perceptions/satisfaction with basic needs; optimism in the future, employment, wages (Source: Polling data)
- MW transferred to Baghdad (Source: IRMO)
- Hours of Power in Baghdad (Source: IRMO)
- Employment of Military Aged Males (Source: MND-B)
- Are people's lives getting back to normal? (Economic activity indicators: businesses reopening, shopping, etc.) (Source: MND-B)
- Are living conditions improved? Status of sewerage, water, electricity, and trash systems, by neighborhood. (Source: MND-B)
- Media coverage of Economic progress (Source: STRATEFF COMMS)

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## Political/Governance

**Effect:** Improved legitimacy and capability of the GOI, Provincial Government, municipal government, and neighborhood security organization

**Metrics:**

- What is the people's level of trust in the government and optimism in the future? (Source: Polling)
- How well is the neighborhood security organization functioning? (Source: MND-B)
- Are displaced people returning to their homes? (Source: ???)
- # of Iraqi senior leader media engagements (Source: STRATEFF COMMS)

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## Communication

**Effect:** Violence delegitimized—the population of Baghdad has turned against violence; Improved credibility of Iraqi Security Forces in the eyes of the population; Improved confidence and credibility in the GOI. T&FF and death squads are denied political, religious, and physical sanctuary.

**Metrics:**

- Public perceptions of violence and security (Source: Polling)
- Is the population taking active measures against violence?
  - # of tips
  - What organizations does the public look to for security? (Source: Polling)
- # of good news stories in Iraqi media (Source: STRATEFF COMMS)
- Ratio of positive and negative sermons in Baghdad that are supportive/non-supportive of "Ma'an ila Al-Amam" (Source: STRATEFF COMMS)
- ISF success story coverage

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