Exploiting Early Success
(Exploitation Sequel Mission Analysis)
Defining the Regime

INTERNAL ASPECTS
(Definition of a Nation-State)
- Decision-making function
- Internal security function
- Border defense function
- Revenue producing function

EXTERNAL ASPECTS
(Instruments of National Power)
- Diplomatic
- Information
- Military
- Economic

Key Figures (Black List of 48)
- Security Forces (SSO)
- Terrorism
- Media
- WMD
- RGEC
- Oil Production
- International Relations

Bottom Line: A regime consists of those elements that influence or exercise control over the populace.
Assumptions

- G-Day = Execution Day
- Initially insufficient troop to task for Military Administration
  - CFC will establish Martial Law (Geneva Convention Art.5)
- Regime leadership at large
- Clashes along ethnic fault lines
- Defeat of RGFC = military collapse
- CFC will be allowed to use public officials
1. Removing the Regime evolves over time
   1. Current regime loses control
   2. CFC gains full control
   3. CFC transitions control

2. As the regime loses control, an environment is created where several entities attempt to gain control:
   1. Regime attempts to regain control
   2. CFC conducts operations to establish control
   3. Internal dynamics (ethnic, religious, tribal)
   4. Regional/International dynamics

3. Each phase generates new challenges requiring solutions that are not strictly military in nature to set conditions for transition.
Indicators of Collapse

- SOC/OGA Liaison reports
- Failing police infrastructure: increase in riots and violent acts along ethnic fault lines
  - Increase in refugee flow out of large population centers
- Local/regional government leaders (Baath Party) leaving towns
  - Tribal Leaders taking charge (controlling media)
- Mass capitulation of RA and/or RGFC units
  - Desertion of Sunni officers commanding Shia units
- Oil fires, destruction of infrastructure

Need to separate indicators of collapse from Iraqi COAs (i.e. scorched earth policy is not synonymous with regime collapse)
Intelligence Preparation of the Environment (PSO IPB...)

Approved for Release
Population of Iraqi Provinces

- Baghdad Region: 7.7 million
- Southern Regions: 8.2 million
- Northern Regions: 7.7 million
  - Kurd Region: 3.2 million
  - Arab Region: 4.4 million
- Western Regions: 1.3 million
Regional Governates & Road Networks

- Regional Governates control utilities and police security apparatus
- Road networks connect ethnic groups resulting in potential clashes
Ethnic Fault Lines & Potential Flashpoints

- Clashes along ethnic fault lines
- Control of northern oil facilities
- Tribal conflicts (Al Kut)
- Guerrilla groups
- Armed deserters returning to potential flashpoints
- BADR Corps intentions
- Local power struggles
- Retribution (Shia)

Control of Oil Facilities

13 RA Divisions
armed troops

Shammar Tribe
Vs. Bani Laim

Basrah-Amaraah-Nassiriyah Triangle

1.4b, 1.4d

Sunni Kurd
Sunni Arab/Sunni Kurd
Sunni Arab
Shia Arab/Sunni Arab
Shia Arab
Turkoman
Rapid Maneuver to Baghdad

- As the CFC initiates exploitation operations and closes on Baghdad:
  1) The amount of area to control increases
  2) The number of potential flashpoints within the battlespace increases
- The result is a substantial increase in troop to task, complicating the CFC’s ability to quickly gain full control of Iraq.

G+10
1.4b, 1.4d
Executing Exploitation
**Exploitation Tasks**

- Hussein and inner circle K/C/F (Regime Overthrow)
- WMD Controlled/SSE Operations
- Territorial Integrity Intact
- Provisional government in place
- Increase security in rear areas/LOCs
- Respond to Chem/Bio hazard: Quarantine/Mortuary Affairs
- Security of Military Weapons
- Provide CMO/HA (electricity, water) > Integrate NGOs/IIs (ICRC)
- Secure Baghdad and key population centers
- Establish Transportation Infrastructure (trucks, railroads, APODs/SPODs, LOCs)
- Change ATO (don’t bomb surrendering units)
- Modify ISR plan: SCUD hunt continues, PIFWCs, Kurds
- Turkoman, Terrorist organizations, etc.
- Separation of war criminals from population
- Secure oil, medical, warehouses facilities (oil fires solution)
- IO Plan: Leaflet drop, secure a medium to keep population informed
- Kurd/IZone divisions surrender/disarm
- Process prisoners of the regime (separate political activists from criminals, Iranian and other POWs)
- Establish Emergency Response Services
- Employment for population
Key Tasks for Gaining Control

- Leadership KC/F
- ID PIFWCs
- Neutralize SSO/SRG
- Process prisoners
- ID PIFWCs
- Establish police/security infrastructure
- APOD/SPOD security
- Homeland security
- Destroy terrorist bases
- Defeat RA/RGFC
- Disarm military & secure military weapons
- Secure APODs
- Secure IZ Borders
- Secure oil nodes
- Develop employment for population
- Establish transportation infrastructure
- Establish a provisional govt.
- ID PIFWCs
- Conduct MIO
- Est. monetary infrastructure
- Execute IO Plan
- Inform public
- Secure media outlets
- Conduct SSE Ops
- Control WMD
- Respond to CDW
- Emergency response services
- Functioning utilities
- Secure Baghdad/key population nodes
- C MO/HA
- IO/NGO Integration

HUSSEIN & INNER CIRCLE
BAATH INSTITUTION

REGULAR ARMY (RA)

CIVIL ADMINISTRATION

ECONOMY

POPULATION

RELIGIOUS/CULTURAL/DIPLOMATIC TIE
Framework for Assigning Key Tasks

UNITS IN CONTACT
- Leadership K/J/F
- Defeat RA/RGFC
- Secure APODs
- Secure Baghdad
- Secure Oil nodes
- Neutralize SS/OIRG

STABILIZATION ZONE
- MILITARY (US/Coalition)
- IOs/NGOs
- Local Population
- Secure military weapons
- Secure IZ Borders
- Secure key pop. nodes
- Conduct CMO/HA
- Est. functioning utilities
- Occupy oil nodes
- Process prisoners
- ID PIFWCs
- Establish police/security
- Secure media outlets
- Inform public
- Integrate IO/NGOs
- Establish transportation infrastructure
- Establish emergency response services
- Respond to CBW

TASKS TO FOLLOW ON FORCES
- Tasks to units in contact
- JROA—JRSO&I

TASKS TO JOINT REAR AREA UNITS
Exploitation Task Force

COMPOSITION
- IN Battalion TF
- FSB TF
  - Medical Element
  - Supply Element
- AV Company
- MP Company
- Transportation Co.
- EN Platoon:
  (mines/mobility)
- NBC Recon/Decon Det.
- CMO Det.
- PSYOP Det.
- Public Affairs Det.
- MI Det. (SSE)
- SOCSE/LTs
- JAG Det.

KEY TERRAIN
(Objectives)
- Oil nodes*
- Shrines
- Hospitals*
- Electrical grids*
- Water/sewage
- Warehouses
- Road/Railroads
- Media Outlets*
- Police facilities
- AHAs/Arms storage
Stability Management Example

- An initial analysis indicates a minimum force requirement of 4 Exploitation Task Forces for the stabilization zone
- A follow on BDE closes on each Task Force to expand control in zone
- Using the “Oil Spot” approach (East Timor), sectors are developed that set the conditions for Phase IV
- Similar requirements for operations in the north.

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Measuring Success

- Regional Stability
- Representative government in place
- PIFWCs in custody
- IZ military in place
- Free flow of oil and commerce
- Baghdad occupied
- Territorial integrity intact
- IOs/NGOs support services established
- WMD controlled or destroyed
- Law and Order established
- CMO/HA operations underway
- Baath Institution marginalized
- SSO/SRG/DGS/IIS isolated
- RGFC defeated
- Strategic WMD (TBM) neutralized
- Oil facilities secured
- C2/Communications neutralized

End of Mission

WINNING THE PEACE

WINNING THE WAR
Summary

- Operations to control Baghdad address issues associated with the “Units in Contact” tasks. Keep forces in contact focused on warfighting tasks.

- There is requirement to develop a scheme of maneuver for the battlespace between the Joint Rear Area and operations in and around Baghdad addressing the “Follow on Forces” tasks.

- Closing the gap between the regime losing control and the CFC gaining Full Control minimizes the strategic exposure.
The Way Ahead

- Determine conditions for executing exploitation
- Develop CONOPs for gaining full control
- Coordinate reconstruction efforts with JCS, OGAs and coalition partners
Back Up Slides
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