





Agenda

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- Operational framework
- Synchronization of systems
- Reconstruction strategy
- Executing the strategy

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Operational Framework

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- Arrangement of forces and resources in time, purpose and space.
- Operational Design:
 - ☐ ENDSTATE
 - ☐ Center of Gravity
 - ☐ Decisive point
 - ☐ Objectives
 - ☐ Lines of Operation (Thrust Lines)

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Initial Guidance

COG?
Key Terrain?
The DP?

**“Support of the
Local Populace”**

AZIMUTHS

- Security: Freedom of Movement & WMD
- Military Administration:
 - ♦ Freedom of Movement
 - ♦ IDP returns - integration
 - ♦ Elections - implementation
 - ♦ Crime - Law and Order
 - ✓ Police
 - ✓ Investigators
 - ✓ Judicial
 - ♦ Economic Development - Jobs
- Good Neighbors - schools, kids, elderly, MEDCAPs/DENCAPs

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Considerations

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- The difference between Iraq and Afghanistan is the traditional warlord security structure still exists. The difference between Iraq and the Balkans is the addition of religious and tribal conflicts to the problem set.
- Predicative analysis has been the most difficult aspect of PSO operations
- There is a requirement to synchronize all assets or **stability operating systems** throughout the country toward a common purpose.
- Influencing the **population's behavior** by applying effects at different points over time

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Observations

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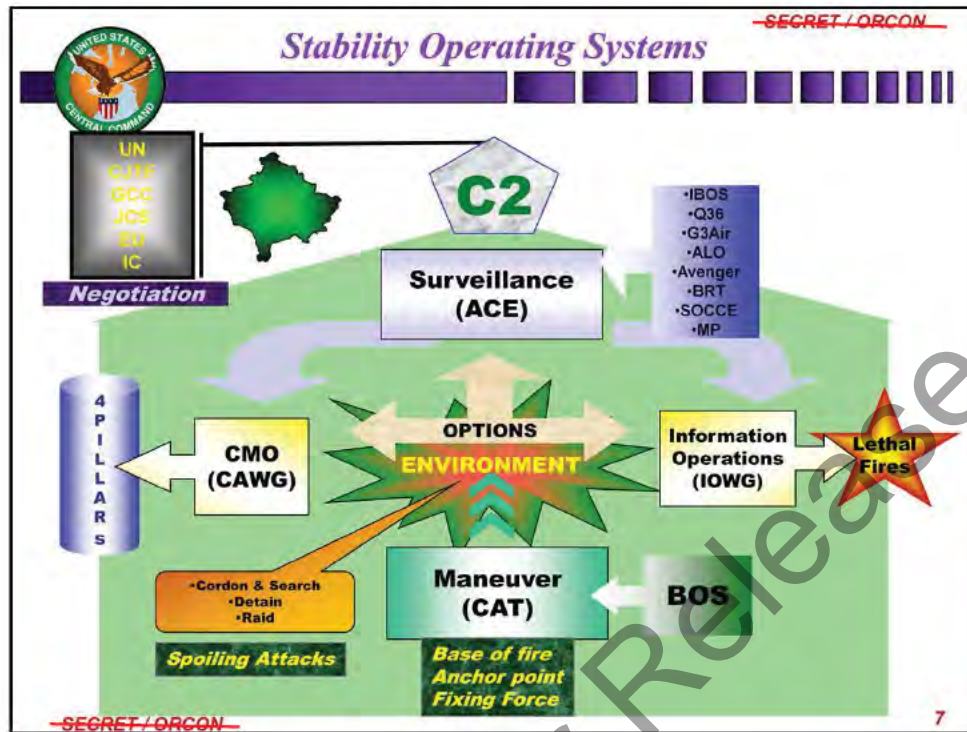
- Colonialism is back as nation-building
- Dealing with a free media requires unique skills and people are the key to the GWOT
- Decisive Point: Al Jazeera

PARADOX: The CFC provides a secure environment. OGAs run re-construction. The CFC leaves when the OGAs are successful, however, where are the OGAs in the current planning process?

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Example Mission Statement

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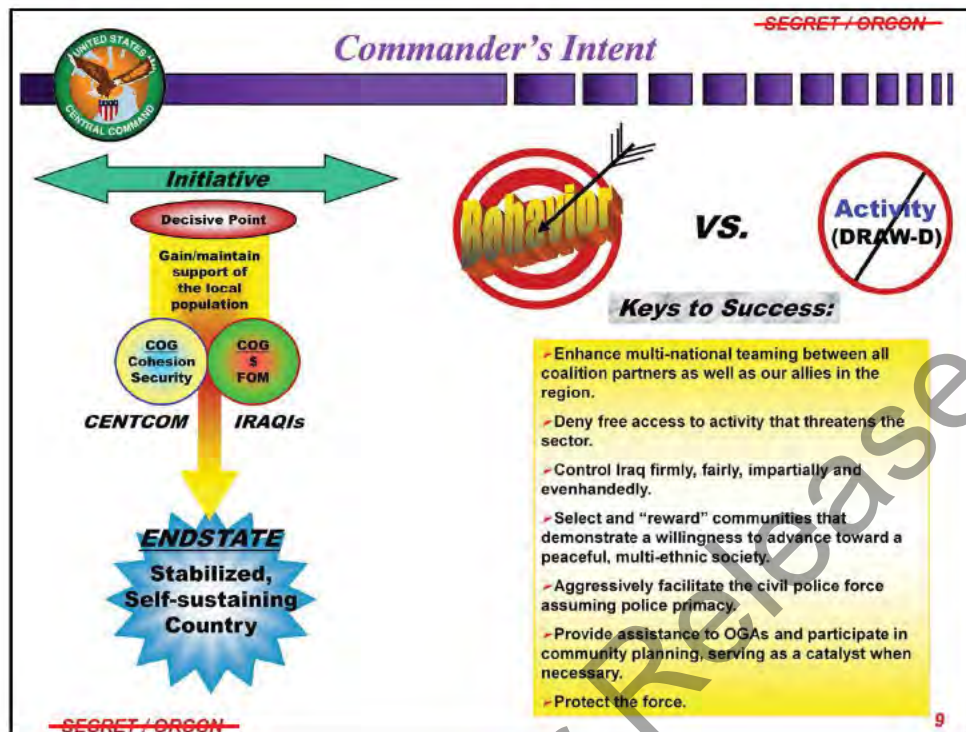
USCENTCOM conducts stability operations in Iraq in order to: maintain a secure environment, provide support within capabilities to OGAs, IOs and NGOs, monitor and, if necessary, enforce all cease fire agreements and administer the country of Iraq.

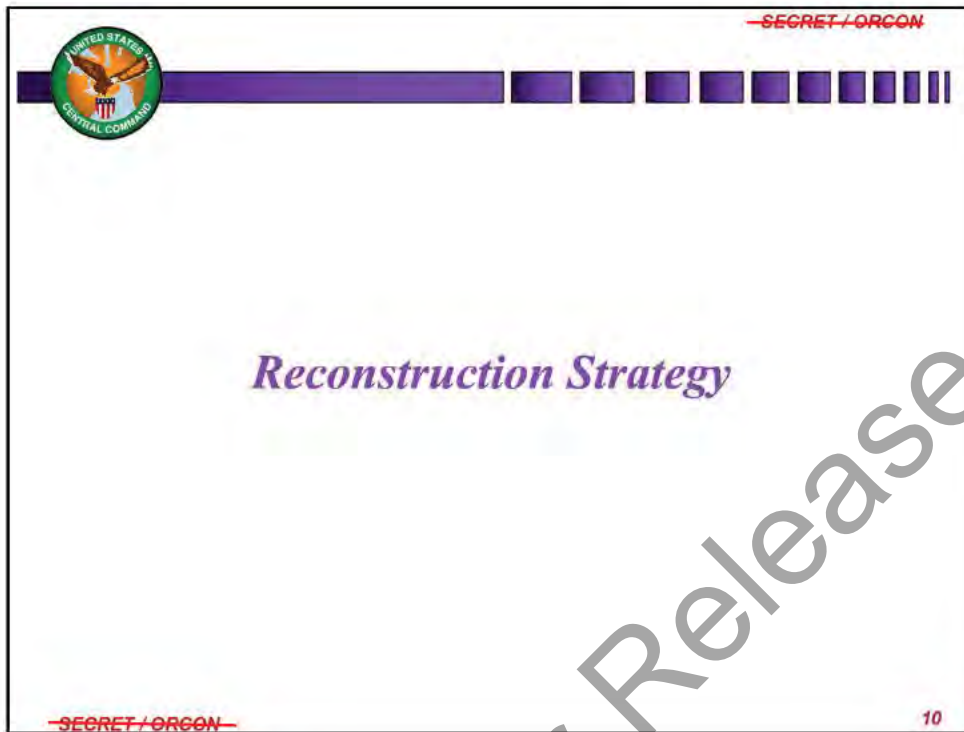
O/O, CFC transitions responsibility to appropriate civil organizations enabling CFC forces to withdraw.

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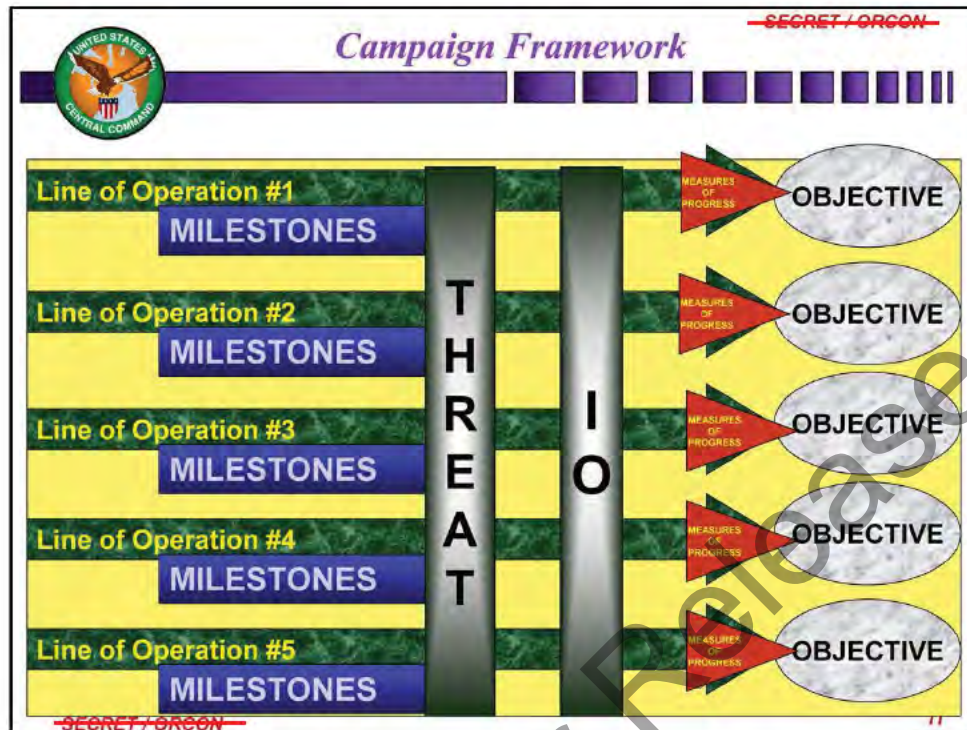
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- 1. Sector remains uneasy.**
- 2. Assessing further.**
- 3. Civilian Vehicles vic woodline.**
- 4. Zegra. Isolate until safe.**
- 5. More pressure on insurgents = less reason for Serbs to act harshly.**
- 6. No change to TFF2A.**

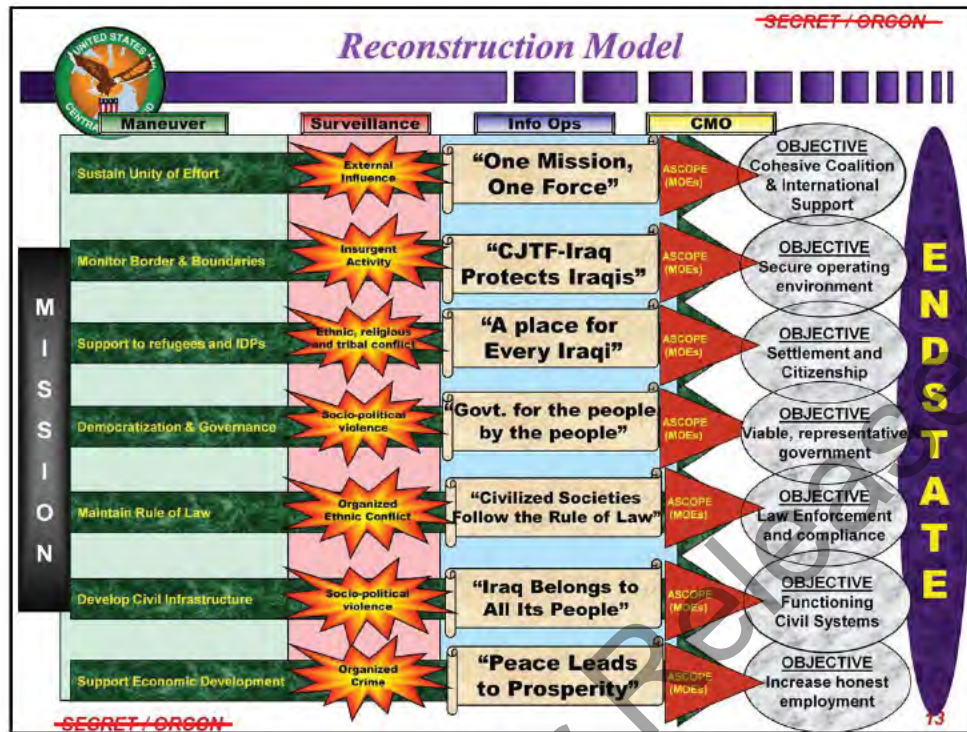


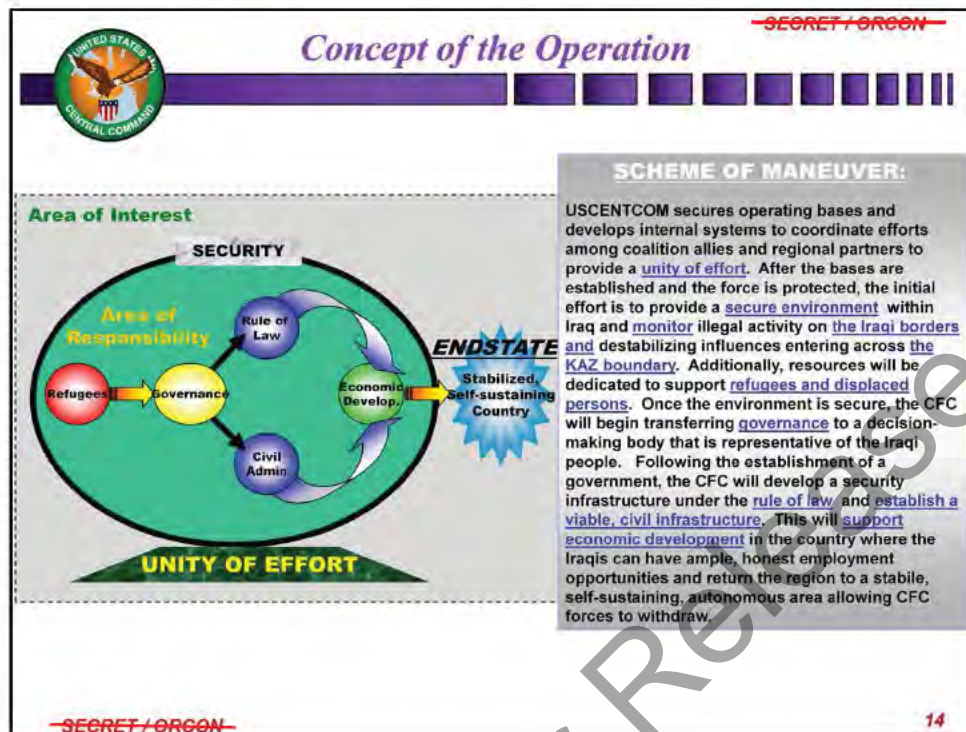


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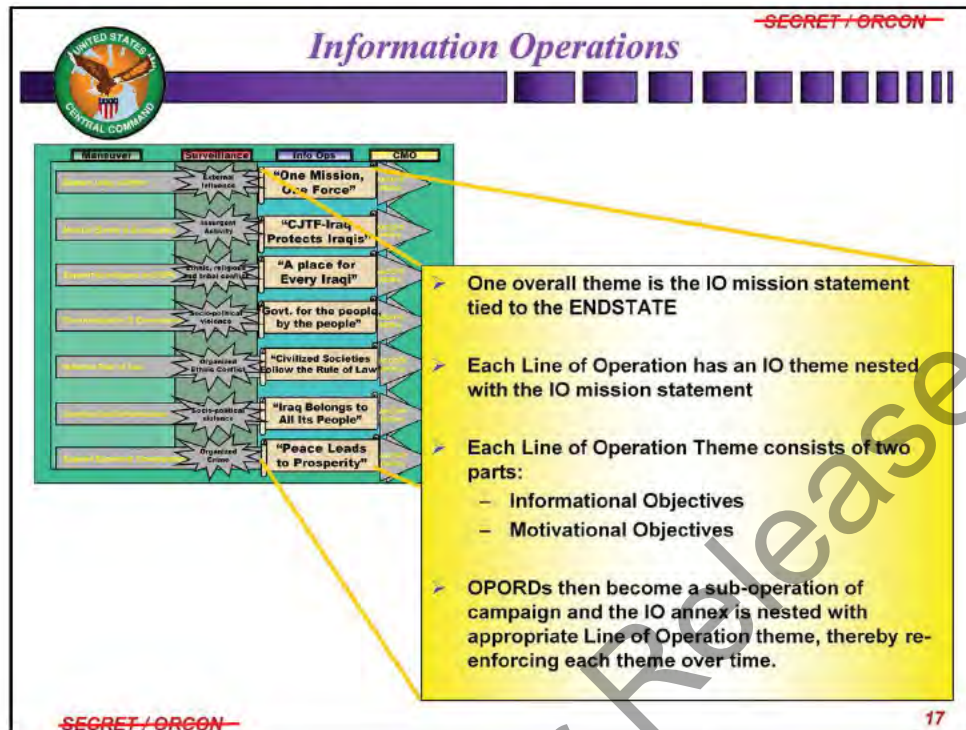


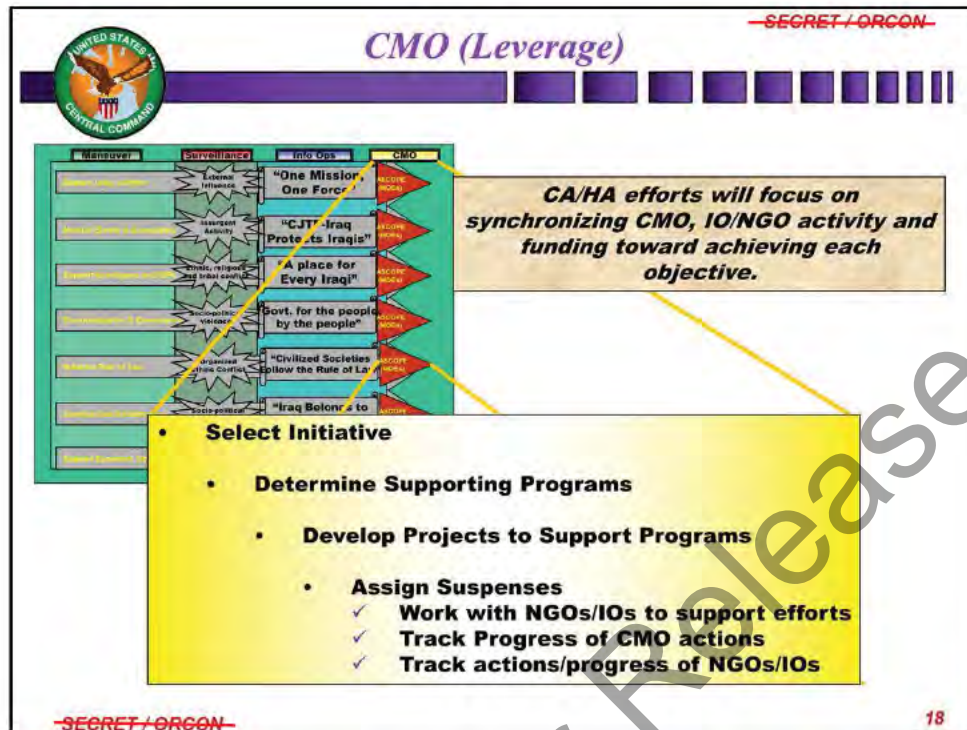














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Executing Reconstruction Operations

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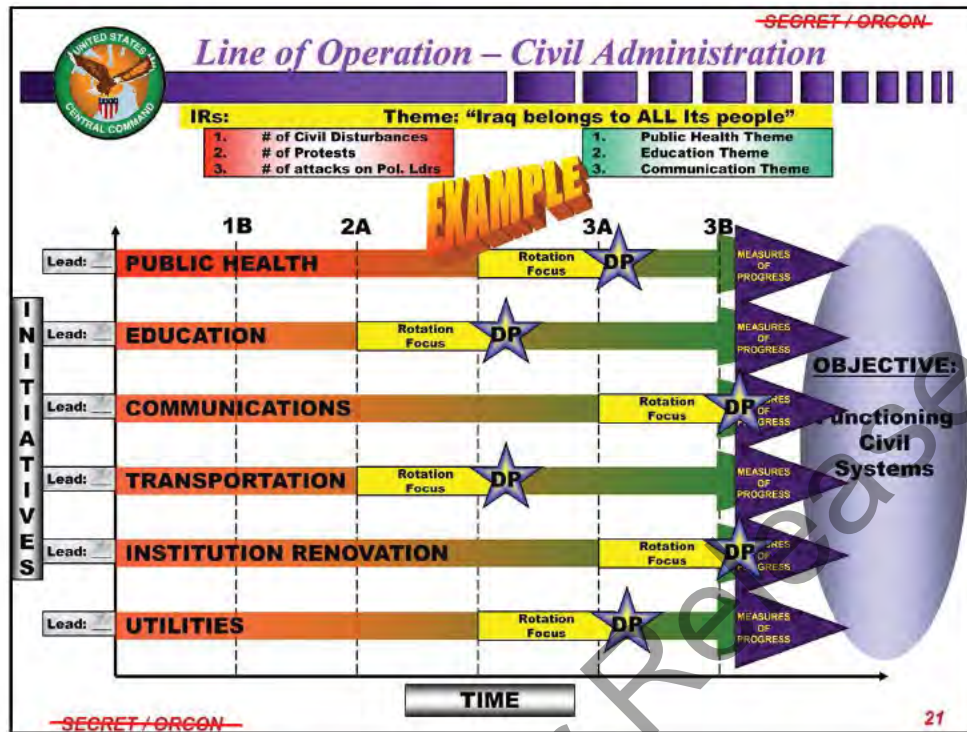
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 *Stages of Reconstruction* ~~SECRET / ORCON~~

- Security/Assessment
- Allocation
- Integration
- Transition

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Operational Crosswalk



MLESTONE: Elections

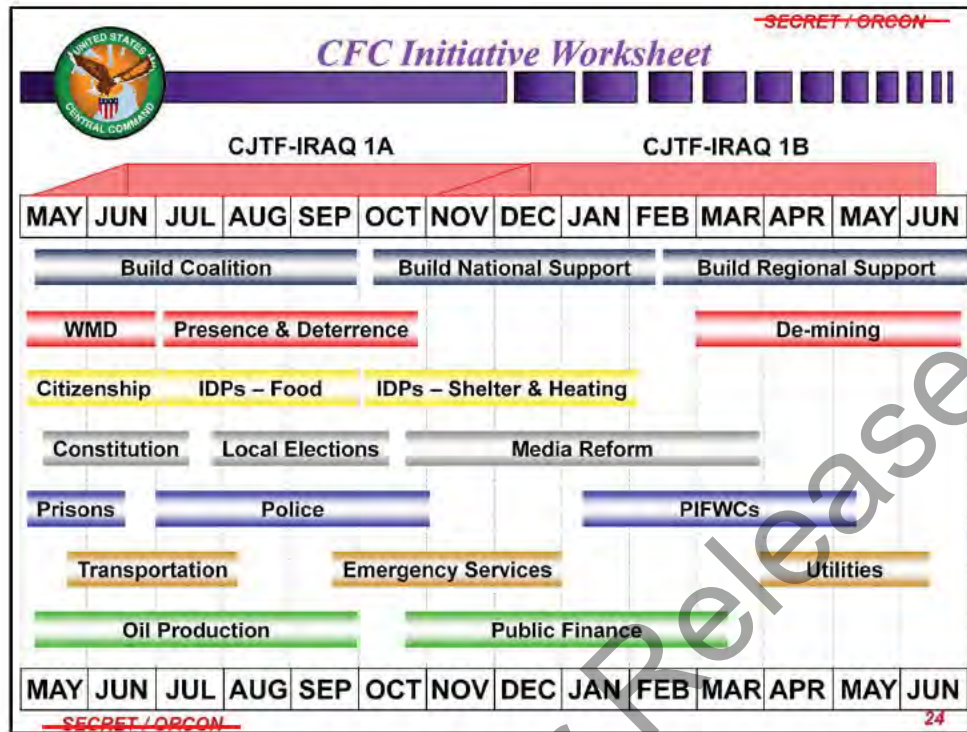
LEAD: J-5

Theme: "VOTE! It's not only your right, it's your responsibility"

S Y N C H M A T R I X		Region	Region	Region	Region	Region
	Threat	➤ People ➤ Events ➤ Places				
	Task Purpose	By unit				
	CA/HA Projects	ASCOPE				
	IO Missions	➤ List of names ➤ Talking points				
	Measures of Progress	Specific				

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Conclusion

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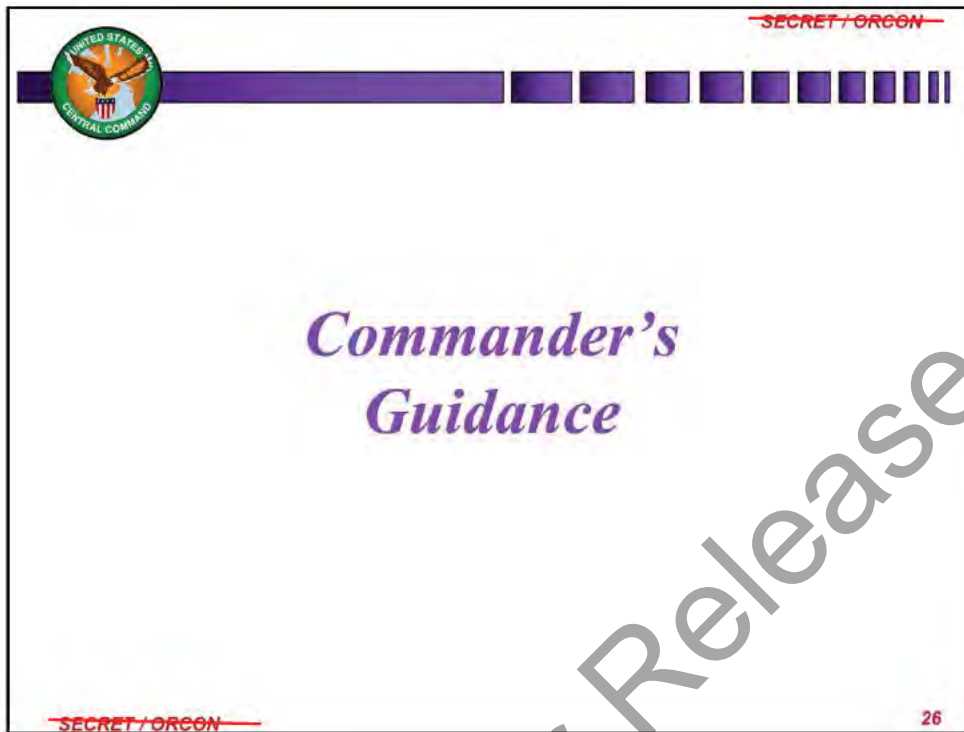
- At no time in history has a country taken over another country with the intention of giving it back (and spending billions to do it!)
- What history remembers:
 - Marshall
 - MacArthur
 - Franks???
- When we crack the reconstruction code, we will be postured to fix the planet... (would this construct solve the Israeli-Palestinian issue?)

What are the implications for force structure?

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 **UNMIK Objectives** ~~SECRET / ORCON~~

 **BRINGING PEACE TO KOSOVO**
The UN Interim Administration Mission in Kosovo (UNMIK)

FOUR PILLARS OF REFORMING KOSOVO

- Civil Administration--**Under the United Nations**
- Humanitarian Assistance--**Led by UNHCR**
- Democratization and Institution-Building--**Led by OSCE**
- Economic Reconstruction--**Managed by EU**

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KFOR Objectives

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- A Safe and Secure Environment for the People of Kosovo, UNMIK, IOs, NGOs and KFOR
- Improve Freedom of Movement in Kosovo and Ensure Freedom of Movement for KFOR
- Control of Boundaries/Borders
- Support UNMIK in the Development of the KPC and JIAS to Encourage the Public's Acceptance

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Objectives Comparison

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Task Force	KFOR	UNMIK
1.4a		
1. Control Boundaries & Borders	-Control Boundaries & Borders	
2. Safe & Secure Environment	-Safe & Secure Environment -Freedom of Movement	
3. Civil Administration	-Support UNMIK	-Civil Administration -Democratization
4. Humanitarian Asst./ Economic Develop.		-Humanitarian Assistance -Economic Reconstruction

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