1. To identify the conditions that define strategic success and determine the metrics associated with victory throughout the course of the campaign.

2. The briefing addresses issues associated with control and strategic exposure.
Exploitation Assumptions

- G-Day = Execution Day
- Initially insufficient troop to task for Military Administration
  - CFC will establish Martial Law (Geneva Convention Art.5)
- Regime leadership at large
- Clashes along ethnic fault lines
- Defeat of RGFC = military collapse
- CFC will be allowed to use public officials
1. Removing the Regime evolves over time
   1. Current regime loses control
   2. CFC gains full control
   3. CFC transitions control

2. As the regime loses control, an environment is created where several entities attempt to gain control:
   1. Regime attempts to regain control
   2. CFC conducts operations to establish control
   3. Internal dynamics (ethnic, religious, tribal)
   4. Regional/International dynamics

3. Each phase generates new challenges requiring solutions that are not strictly military in nature to set conditions for transition.
Indicators of Regime Collapse

- SOC/OGA Liaison reports
- Failing police infrastructure: increase in riots and violent acts along ethnic fault lines
  - Increase in refugee flow out of large population centers
- Local/regional government leaders (Baath Party) leaving towns
  - Tribal Leaders taking charge (controlling media)
- Mass capitulation of RA and/or RGFC units
  - Desertion of Sunni officers commanding Shia units
- Oil fires, destruction of infrastructure

Need to separate indicators of collapse from Iraqi GOAs (i.e. scorched earth policy is not synonymous with regime collapse)
Regional Governates & Road Networks

- Regional Governates control utilities and police security apparatus
- Road networks connect ethnic groups resulting in potential clashes

Sunni Kurd
Sunni Arab/Sunni Kurd
Sunni Arab
Shia Arab/Sunni Arab
Shia Arab
Turkoman
Rapid Maneuver to Baghdad

- As the CFC initiates exploitation operations and closes on Baghdad:
  1) The amount of area to control increases, and
  2) The number of potential flashpoints within the battlespace increases.
- The result is a substantial increase in troop to task, complicating the CFC's ability to quickly gain full control of Iraq.
1. Shown is a general depiction of the distribution of ethnic groups.

2. Regional Governorates control utilities and police security apparatus.

3. Road networks connect ethnic groups resulting in locations for potential clashes—ethnic fault lines.

4. As the CFC initiates exploitation operations and closes on Baghdad:
   - The amount of area to control increases
   - The number of potential flashpoints within the battlespace increases

5. The result is a substantial increase in troop to task, complicating the CFC’s ability to quickly gain full control of Iraq.
Key Tasks for Gaining Control

HUSSEIN & INNER CIRCLE BAATH INSTITUTION

- Establish a provisional govt.
- ID PIFWCs

- Neutralize SSO/SRG
- Process prisoners
- ID PIFWC
- Establish police/security infrastructure

- Defeat RA/RGFC
- Disarm military & secure military weapons
- Secure AAPOs
- Secure IZ Borders
- Respond to CBW
- Secure WMD

- Secure Oil nodes
- Develop employment for population
- Establish transportation infrastructure

- Execute IO Plan
- Inform public
- Secure media outlets

- Conduct MIO
- Est. monetary infrastructure

- Emergency response services
- Functioning utilities

- Secure Baghdad key population nodes
- CMG/RA
- IO/NGO Integration

REGULAR ARMY (RA)
CIVIL ADMINISTRATION
ECONOMY
POPULATION
CULTURAL TIES
Framework for Assigning Key Tasks

**UNITS IN CONTACT**
- Leadership KIC/F
- Defeat RA/RFRC
- Secure APODs
- Secure Baghdad
- Secure Oil nodes
- Neutralize SSO/SSQ

**STABILIZATION ZONE**
- MILITARY (US/Coalition)
- IOs/NGOs
- Local Population
- Secure military weapons
- Secure IZ Borders
- Secure key pop. nodes
- Conduct CMO/HA
- Est. functioning utilities
- Occupy oil nodes
- Process prisoners
- ID PIFWC
- Establish police/security
- Secure media outlets
- Inform public

**JROA-JRSO&I**
- Integrate IO/NGOs
- Establish transportation infrastructure
- Establish emergency response services
- Respond to CBW
Exploitation Task Force

**COMPOSITION**
- IN Battalion TF
- FSB TF
  - Medical Element
  - Supply Element
- AV Company
- MP Company
- Transportation Co.
- EN Platoon:
  (mines/mobility)
- NBC Recon/Decon Det.
- CMO Det.
- PSYOP Det.
- Public Affairs Det.
- MI Det. (SSE)
- JAG Det.

**KEY TERRAIN**
( Objectives)
- Oil nodes*
- Shrines
- Hospitals*
- Electrical grids*
- Water/sewage
- Warehouses
- Road/Railroads
- Media Outlets*
- Police facilities
- AHAs/Arms storage

**CONTROL**
Stability Management Example

- An initial analysis indicates a minimum force requirement of 4 Exploitation Task Forces for the stabilization zone.
- A follow on BDE closes on each Task Force to expand control in zone.
- Using the “Oil Spot” approach (East Timor), sectors are developed that set the conditions for Phase IV.
- Similar requirements for operations in the north.

COMPOSITION
- IN Battalion TF
- FSB TF
  - Medical Element
  - Supply Element
- AV Company
- MP Company
- Transportation Co.
- EN Platoon: (mines/mobility)
- NBC Recon/Decon Det.
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KEY TERRAIN (Objectives)
- Oil nodes*
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- Police facilities
- AHAs/Arms storage
Summary

- Operations to control Baghdad address issues associated with the “Units in Contact” tasks. Keep forces in contact focused on warfighting tasks.

- There is requirement to develop a scheme of maneuver for the battlespace between the Joint Rear Area and operations in and around Baghdad addressing the “Follow on Forces” tasks.

- Closing the gap between the regime losing control and the CFC gaining Full Control minimizes the strategic exposure.
 Questions?
Back Up Slides
Exploitation Tasks

- Hussein and inner circle K/C/F (Regime Overthrow)
- WMD Controlled/SSE Operations
- Territorial Integrity Intact
- Provisional government in place
- Increase security in rear areas/LOCs
- Respond to Chem/Bio hazard: Quarantine/Mortuary Affairs
- Security of Military Weapons
- Provide CMO/HA (electricity, water) > integrate NGOs/IOs (ICRC)
- Secure Baghdad and key population centers
- Establish Transportation Infrastructure (trucks, railroads, APODs/SPoDAs, LOCs)
- Change ATO (don’t bomb surrendering units)
- Modify ISR plan: SCUD hunt continues, PIFWCs, Kurds, Turkoman, Terrorist organizations, etc.
- Separation of war criminals from population
- Secure oil, medical, warehouses facilities (oil fires solution)
- IO Plan: Leaflet drop, secure a medium to keep population informed
- Kurd/IIZ divisions surrender/disarm
- Process prisoners of the regime (separate political activists from criminals, Iranian and other POWs)
- Establish Emergency Response Services
- Employment for population