Backbrief to LTG LLOYD J AUSTIN III
CG MNC-I

AIM: Communicate to CG MNC-I how MND(SE) intends to accomplish the mission as outlined in OpO 08-02.
Backbrief Format

1. Review of the Situation – Maj Gen White-Spunner

2. Mission Analysis – (b)(3), (b)(6)

3. CONOPs – (b)(3), (b)(6)
   • ISF development – (b)(3), (b)(6)
   • Build Civil Capacity (JCP) – (b)(6)
     – (b)(3), (b)(6)

4. Special Topic
   • Boundaries and C2 in the south – (b)(3), (b)(6)
1. Review of the Situation
Basra: Before and After

25 MAR 08

17 JUL 08

Militia FoM
Undecided
Area of Contention
ISF FoM
Public Security Perceptions

Trend (from last assessment)
- Improving
- Worsening

J2 Assessment
Positive
- Demonstrating increased willingness to pass information to ISF
- Sunni leader praises rebuilding of mosque at Friday prayers in HYYANIYAH District
- Evidence of extremists reconciling into legitimate employment
- Improvements in AL MAQIL District

Negative
- Negative messages towards GOL announced in Mosque in TUNINAH District

Sample size ~500

<table>
<thead>
<tr>
<th>Polling Qn</th>
<th>Polling Data (Jun 08)</th>
</tr>
</thead>
<tbody>
<tr>
<td>IP Capable and Professional</td>
<td>✓</td>
</tr>
<tr>
<td>IA Capable and Professional</td>
<td>✓</td>
</tr>
<tr>
<td>Change activities due to criminal activity?</td>
<td>✓</td>
</tr>
<tr>
<td>Conditions for creating peace and stability</td>
<td>✓</td>
</tr>
<tr>
<td>Responsible for providing security?</td>
<td>✓</td>
</tr>
<tr>
<td>Faced any threat or intimidation?</td>
<td>✓</td>
</tr>
<tr>
<td>Influence from neighbouring countries</td>
<td>✓</td>
</tr>
</tbody>
</table>
Strike Operations Against Shia Extremists

Detained 15/05/08 Op VIKING 2

Detained 30/06/08 Op VALHALLA 2

KIA 17/06/08 Op VALHALLA 1

Detained 17/06/08 Op VALHALLA 1

Baghdad Iraqi Hezbollah

KIA 17/06/08 Op VALHALLA 1

Detained 07/07/08 Op VALHALLA 3
Atmospherics

(b)(3), (b)(6)
**Basra ‘Quality of Life’ Perception**

**Average Household Finances**
Families that have ‘enough to live on’
- Mar 08: ~60%
- Jun 08: ~86%

Families that ‘live comfortably’
- Mar 08: ~12%
- Jun 08: ~12%

**Food**
Families that ‘have enough most of the time’
- Mar 08: ~25%
- May 08: ~80%
- Jun 08: ~90%

**Security**
Believe ISF are winning against terrorists:
- Apr ~48%. Jun ~58%

Confidence in ISF to protect population:
- Apr ~60%. Jun ~70%

Crime reporting to ISF:
- Apr ~68%. Jun ~78%

**Crime and Intimidation**
Families changing routines to avoid crime or intimidation:
- Apr 08: ~70%
- Jun 08: ~64%
Basra Economic Indicators

House Prices
Doubled or trebled depending on affluence of area

Water, sewerage, rubbish disposal
Erratic, but progress slowly being made.

Electricity Supply from National Grid
1-6 hrs daily
Apr 08: ~30%
May 08: ~5%
Jun 08: ~99%

7-12 hrs daily
Apr 08: ~70%
May 08: ~95%
Jun 08: ~0%

Increase in Rates of Employment
Some increase in short term work, with GOI attempts to improve job opportunities
Formal unemployment between 22% and 32%
Only 25% to 35% of the potential workforce are in full time employment

Data Source: MND-SE HDOA
Correct as at: 15 Jul 08
## Mission Analysis

### OpO 08-02

<table>
<thead>
<tr>
<th>Jun 08</th>
<th>Dec 08</th>
<th>Jun 09</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>MNC-I</strong></td>
<td>Phase I – ‘Hold &amp; Build’</td>
<td>Phase II – ‘Build &amp; Overwatch’</td>
</tr>
<tr>
<td><strong>MND-SE</strong></td>
<td>‘Build &amp; Overwatch’</td>
<td></td>
</tr>
</tbody>
</table>

**End of UNSCR 1790**

**SOFA, MOU, UK/IZ Bilateral….?**
Intention of Superior Commander

Achieve Sustainable Security

- Phased plan to secure the population
- Develop self-sustaining ISF
- Stop lethal aid killing agents of law & order (MNF & ISF) therefore delaying Iraq’s ability to develop
- Build civil capacity
MND(SE) Role in MNC-I Plan

- Build security in Basra, thereby unlocking it as an economic hub
- Prevent lethal aid entering Basra and transiting to key Iraqi population centres
- Support and enable ISF to defeat of SGC & VE networks
- Develop ISF (create counter terrorist structure)
- Build civil capacity
- Enable Provincial Elections, Nov/Dec 08
Desired Conditions (Dec 08)

An effective and self-reliant ISF (within Basrah Province) built around 14 (IA) Div and an improving Police Service able to sustain local security in Basra thereby underpinning an environment that fosters the improvement and growth in the governance, judicial and economic systems.
MND(SE) Mission

MND(SE) will support and develop the ISF, and assist those building civil capacity in order to achieve sustained security and set the conditions for Iraqi self-reliance and economic growth.
3. Concept of Operations
GOC MND(SE) - Intent

In support of the ISF, we will **enable** a security framework in Basra that is able both to defeat existing enemy in the city and prevent enemy attempts to reinforce from across the Iranian border. We will target and arrest returning JAM, Special Group Criminals (SGC) and Violent Extremists (VE). We will respond decisively to any attempts by the enemy to infiltrate and establish a hold over parts of Basra. This means creating a joint Iraqi Army (IA) and Iraqi Police Service (IPS) framework, with a unified command structure and an effective shared intelligence organisation. Key to this is establishing a network of Joint Security Stations (JSS) throughout Basra manned jointly by the IA and IPS. The result must be a security presence that is obvious, reassuring the good and deterring the bad. There should not be a day without an operation designed to make Basrawis feel safer. The embedding of UK MiTTs and US PiTTs will help notably to **develop a self-sustaining ISF**. Whilst our principal focus lies with the development of 14 (IA) Div, we must also improve the capability of the IPS and Department for Border Enforcement (DBE). Iraq must be able to safeguard its sovereignty on the border. We will assist and enable them in this. Additionally, we will support the FCO, PRT and other key civilian stakeholders to **build civil capacity**, and the reconstruction work, carried out by CMOC, will significantly help this process. Finally, we will support the ISF in delivering free and fair elections during the life of this Operation Order.
Main Effort

Bringing 14 (IA) Div and the BaOC to Operational Readiness Assessment Level 2 (ORA 2) by Dec 08 in order to defeat the Special Group Criminals and Violent Extremists.
3a. ISF Development
Iraqi Army Laydown

52 Brigade
51 Brigade
26 Brigade
50 Brigade
BaOC

53 Brigade?
## IA Assessment

<table>
<thead>
<tr>
<th>Force Element</th>
<th>Jul Assessment &amp; Weakness</th>
<th>December Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>BaOC</td>
<td>ORA 4 – Infra structure being worked on, IT sourced, yet to be installed.</td>
<td>ORA 2 – provided IPS engage fully</td>
</tr>
<tr>
<td>26 Bde</td>
<td>ORA 2</td>
<td>ORA 1 and Iraqi Army Lead</td>
</tr>
<tr>
<td>HQ 14 Div</td>
<td>ORA 3 – G2 &amp; G4</td>
<td>ORA 2 and Iraqi Army Lead</td>
</tr>
<tr>
<td>50 Bde</td>
<td>ORA 3 – G2 &amp; G4</td>
<td>ORA 2 and Iraqi Army Lead</td>
</tr>
<tr>
<td>51 Bde</td>
<td>ORA 3 – G2 &amp; G4</td>
<td>ORA 2 and Iraqi Army Lead</td>
</tr>
<tr>
<td>52 Bde</td>
<td>ORA 4</td>
<td>ORA 2 and Iraqi Army Lead</td>
</tr>
<tr>
<td>Div Tps</td>
<td>ORA 4 – Not established yet</td>
<td>ORA 3 except BDC who complete USF 30 Dec</td>
</tr>
</tbody>
</table>
12 x MiTT Locations as at 17 Jul 08
DTC Shaibah

- Completed CsEs
  - 52 Bde Rehab
- Current CsEs
  - Sniper Trg
  - HSC Trg
  - Dvr Maint
  - Hel Ops
- Future
  - Warfighter
  - COIN

Focus: Identify and develop potential NCOs and Instructors
# ISF Logistic Development

## Key Issues – Assessment

- Progress towards G3 awareness and inclusion of G4 planning very slow
- Visibility and development of IA more mature. IPS and DBE much to be done
- LTATs and G4 MiTTs fielded and beginning to have an effect
- 2nd Line Logistic units not yet Force Generated

### Schedule

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jun 10</td>
<td>LTAT &amp; MiTT Fielded, on the ground &amp; operating</td>
</tr>
<tr>
<td>Jul 10</td>
<td>USF</td>
</tr>
<tr>
<td>Jul 31</td>
<td>USF</td>
</tr>
<tr>
<td>Aug 20</td>
<td>USF</td>
</tr>
<tr>
<td>Aug 31</td>
<td>USF</td>
</tr>
<tr>
<td>Sep 10</td>
<td>USF</td>
</tr>
<tr>
<td>Sep 20</td>
<td>USF</td>
</tr>
<tr>
<td>Sep 30</td>
<td>USF</td>
</tr>
<tr>
<td>Oct 10</td>
<td>USF</td>
</tr>
<tr>
<td>Oct 20</td>
<td>USF</td>
</tr>
<tr>
<td>Oct 30</td>
<td>USF</td>
</tr>
<tr>
<td>Nov 10</td>
<td>USF</td>
</tr>
<tr>
<td>Nov 20</td>
<td>USF</td>
</tr>
<tr>
<td>Nov 30</td>
<td>USF</td>
</tr>
<tr>
<td>Dec 10</td>
<td>USF</td>
</tr>
<tr>
<td>Dec 20</td>
<td>USF</td>
</tr>
<tr>
<td>Dec 30</td>
<td>USF</td>
</tr>
</tbody>
</table>

---

Approved for Release
DBE Assessment

- DBE
  - Previously Politically Isolated
  - Poor Infrastructure and equipment
  - Training Gap
  - Borders are manned – need development
  - But, as we engage, more capable than expected
Op SOVEREIGN WATCH

MAYSAN

IRAN

AL BASRAH

SHALAMCHEH FOB

Approved for Release
Current
- Open only to foot passengers
- US Biometrics: Deployed
- MNF FOB: 1 x platoon
- IAT deployed
- Backscatter: 2 vehicles
- Lacks power for:
  - Passport system
  - Bag X-Ray Machines
  - Basic utilities
- No female searchers
- Requires repair

Planned
- Refurbishment SOR: In
- Female searcher trg: Now
- Basic Power: Required
- ISR Cover: Integrated
- Permanent FOB: Planned completion – Sep 08
IPS Assessment

- IPS
  - Corruption and militia infiltration a factor
  - Training poor and yet to fully permeate force
  - Capable of gendarme operations as transitional force towards law enforcement and police primacy
IPS Support Plan

Training Support Programme

Joint Police Training Support Team
- US & UK IPA Operational Sep

Mentoring

PJCC
- UK CivPol now
- US IPA from 9 Aug
Phase 1
Al Hussein
- 1st MP Coy here
- Deploy 9 Aug
- 15 Sep Bn HQ
- By 30 Sep Ph1 infra complete
- IPA sp to PJCC from 9 Aug

Phase 2
Ring of Steel
- 2nd MP Coy
- Deploy 15 Oct

Phase 3
City
- 3rd MP Coy Jan 09
MND(SE) Timeline

End of UNSCR 1790

SOFAs, MOUs, UK/IZ Bilateral...

Sufficiency (Iraqi Self-reliance)

Sustainable Security?
3b. Build Civil Capacity
BASRA PRT and MND(SE)

Joint Common Plan

• Coord by Basra Development Group
Stakeholders:
  - Basra PRT
  - CMOC
  - 903 EAW
  - MND(SE) Influence/Media Group
  - MND(SE) J3/5
  - Gulf Region South
  - TFBSO
Desired Conditions

- Provincial Council to have fully committed its 2008 budget
- Rising investment in Basra
- Growing public confidence in security and rule of law institutions
- Economic indicators show positive and sustained trend

LOOs: Governance, Economics, and Rule of Law
Governance = Increasing Civil Capacity

- Effective and accountable local and provincial government
  - Support Provincial Development Strategy
  - Build capacity (Governor’s Office, Provincial Council and Technical Directorates)
  - Budget Execution
**Fresh Water Supply Generator**

**Ezaldein Nahia**

Total of 58 projects in process
- total of $7.5m USD
PRT Economics
Building Private Sector Capacity

- Increase employment through economic development
  - Basra Development Commission (BDC)
  - Basra Provincial Investment Promotion Agency (BIPA)
  - Basra Development Fund (BDF)
Basra CMOC/J9 Strategic Process

Stability

J9/PRT/GRS Working Group

Bridge Reconstruction
Basra Sea Port (AL MAQIL)
CSC Training Jobs Program
Short Term Projects For Essential Neighbourhoods
VoTech/Literacy/Education
Municipal Repair/Essential Services/Involvement
Battle Damage Repair
Medical
Food
Water

Private Sector
Industrial Facility Asst
Support for PRT
Micro Loans/Grants/Small Bus
Facilitation of Oil Sector
Airport Transportation Development

Crisis

Time
4. Special Topic

- Boundaries and C2 in the south
MND-SE Operational Realignment

PURPOSE
To formalize temporary operational boundaries, set conditions for the MND-C HQ move to Tallil, and enable MND-SE to focus its resources on operations in Basrah Province.

CURRENT STATE – KNOWN TIMINGS
14 Jul 08: 1/82 BCT – 4/1 CAV TOA
12 Aug 08: 3 (UK) DIV – CAF (UK) TOA
15 Aug – 15 Sep 08: Window For Baghdad Boundary Realignment
01 Oct 08: Poles Cease Operations; OE Subsumed By MND-C
01 Dec 08: 7 (UK) BDE – 20 (UK) BDE TOA
31 Dec 08: UNSCR Expires
MND-SE Operational Realignment

PURPOSE
To formalize temporary operational boundaries, set conditions for the MND-C HQ move to Tallil, and enable MND-SE to focus its resources on operations in Basrah Province.

FUTURE STATE – PROPOSED DECISION POINTS

1. **14 Jul 08**: 1/82 BCT – 4/1 CAV TOA
2. **01 Aug 08**: Formal MND-SE – MND-C Boundary Change (Proposed)
3. **12 Aug 08**: 3 (UK) DIV – CAF (UK) TOA
4. **12 Aug 08**: MND-SE Assumes Title MNTF-Basrah (Proposed)
5. **15 Aug – 15 Sep 08**: Window For Baghdad Boundary Realignment
6. **01 Oct 08**: Poles Cease Operations; OE Subsumed By MND-C
7. **01 Dec 08**: 7 (UK) BDE – 20 (UK) BDE TOA
8. **31 Dec 08**: UNSCR Expires
MND-SE Operational Realignment

**PURPOSE**
To formalize temporary operational boundaries, set conditions for the MND-C HQ move to Tallil, and enable MND-SE to focus its resources on operations in Basrah Province.

**FUTURE STATE – PROPOSED DECISION POINTS**

- **Dec 08**: MND-C Renamed MND-S
- **Dec 08 – Feb 09**: MNTF-Basrah Subordinated To MND-S
- **31 Dec 08**: UNSCR Expires
Questions