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# Task Force 1.4a Back Brief of MNC-I OPORD 05-02

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# Outline for Back Brief

- Opening Remarks \_\_\_\_\_ MG Taluto
- Purpose \_\_\_\_\_
- Task Organization
- Intelligence Assessment
- Mission Statement \_\_\_\_\_
- Commanders Intent
- ISF and Transition Teams \_\_\_\_\_
- OSB
- ODA
- Implementation of P3 \_\_\_\_\_
- Provincial Transition Concept  
    –Basing Consolidation Concept
- Regional Reconstruction Operations Center
- Governance
- Communicating
- Rewards Program \_\_\_\_\_
- Working Concerns
- Discussion/Comments

(b)(3), (b)(6)



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# Purpose

To conduct a back brief to the MNF-I and  
MNC-I Commanders regarding Task Force  
execution of MNC-I OPORD 05-02

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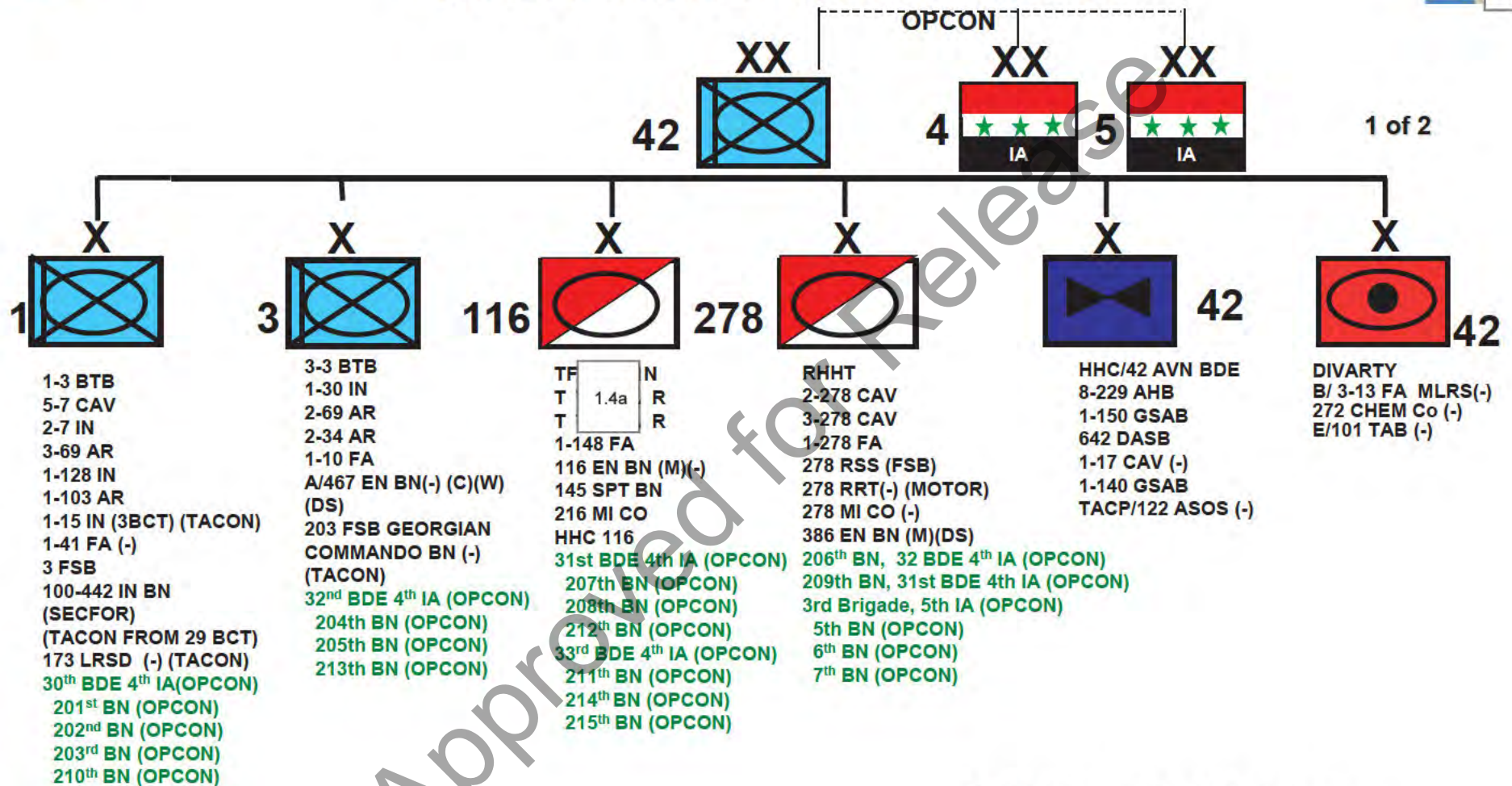


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# TASK ORGANIZATION



IA Units: OPCON changes to TACON once capable of independent Ops  
IA Units remain ADCON to MOD



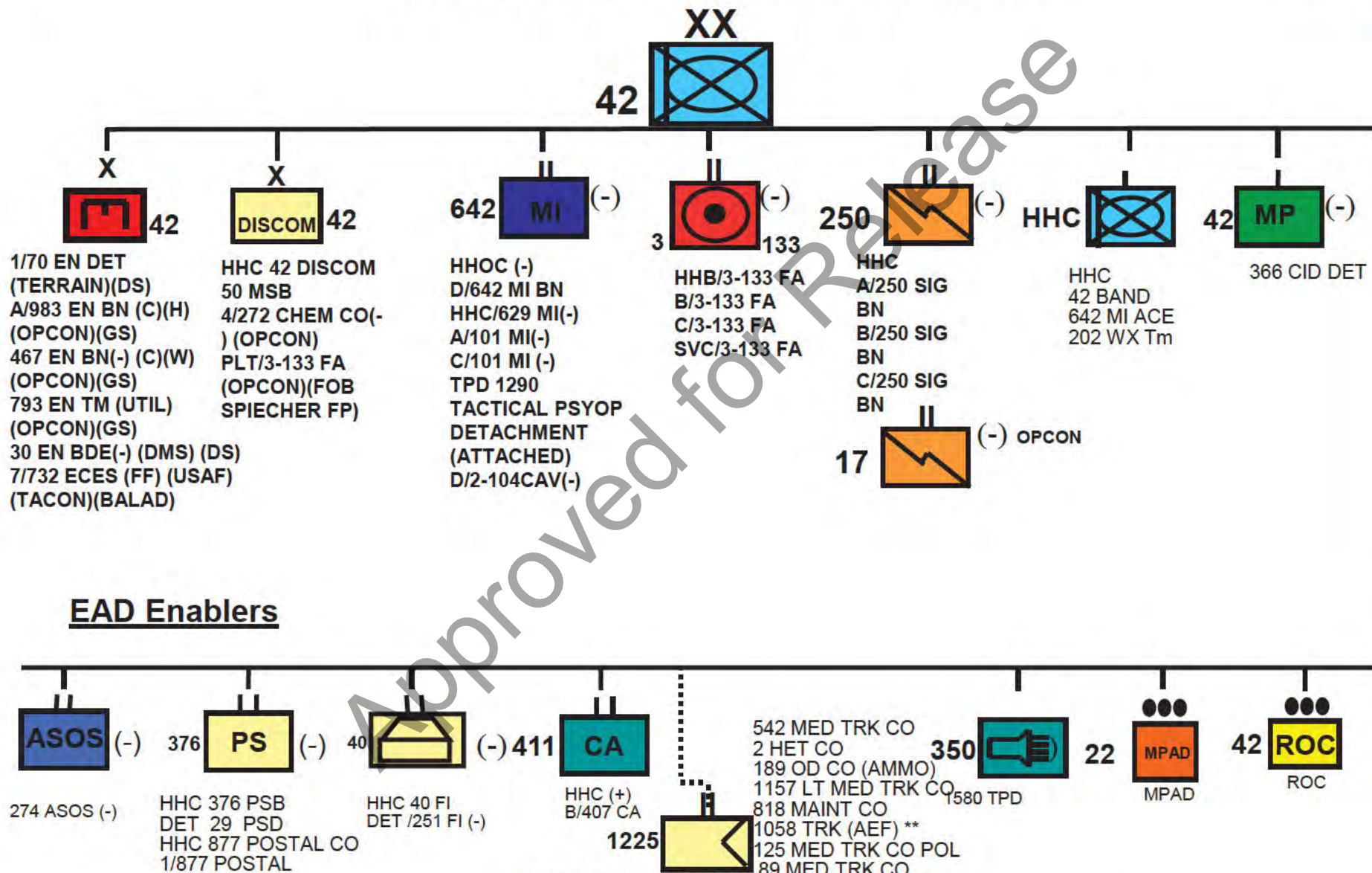


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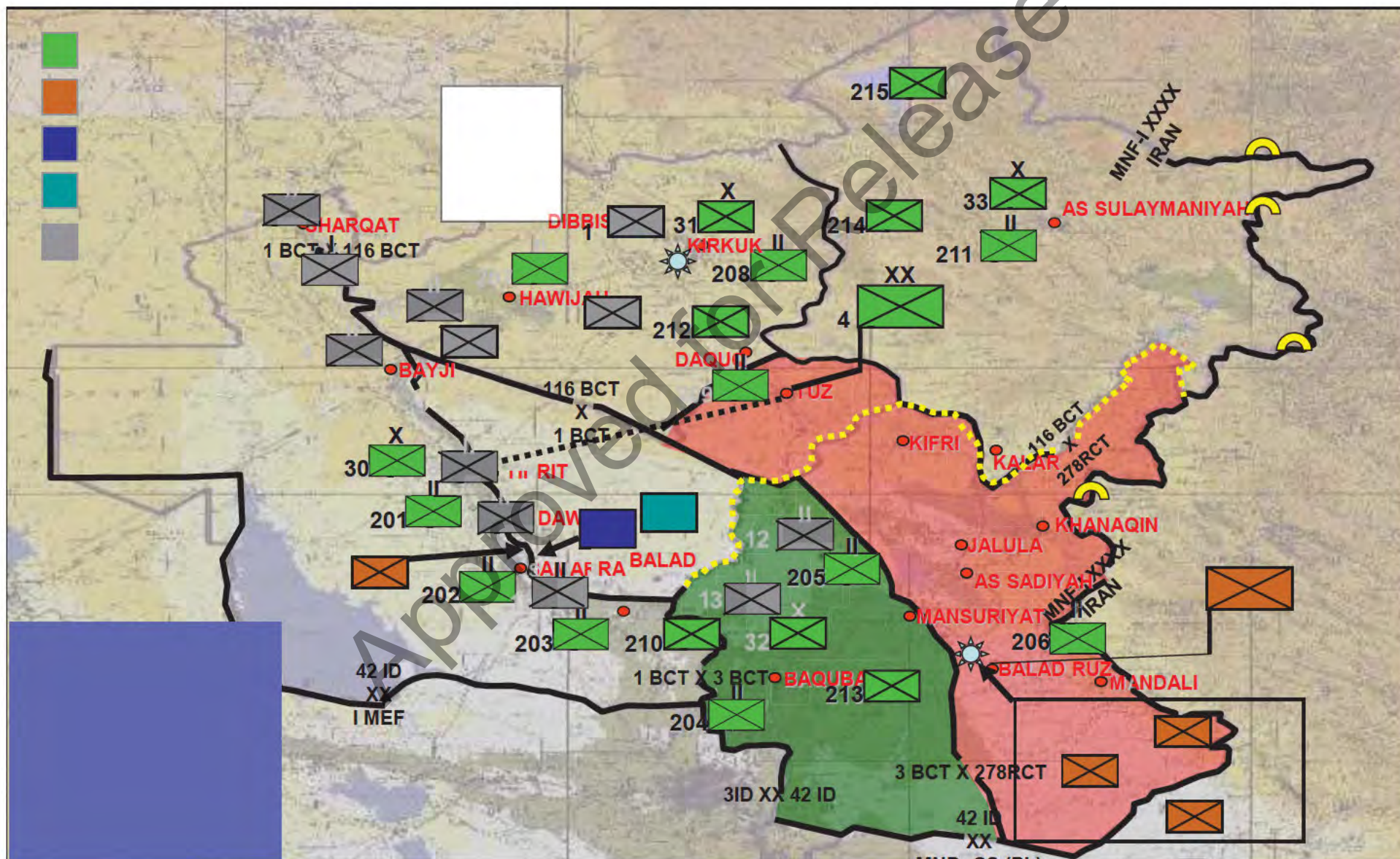


# TASK ORGANIZATION





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# Intelligence Assessment





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# AO Liberty Intelligence Facts

- Attacks are lower in AO LIBERTY since elections
- Threat leadership is degraded due to recent HVI kill/capture Op's
- Threat is comprised primarily of Former Regime Elements
- Foreign fighters transit through AO LIBERTY in order to plan, stage, and conduct attacks elsewhere
- Political violence is most prevalent in areas where Sunni & Shia or Kurd ethnic groups mix
- MOI forces have had success in reducing attacks in Samarra
- Those same MOI forces did not have as good success fighting well-trained and determined foreign fighters near Lake Tharthar
- Threat financiers, enablers, and foreign fighters are more mobile than Iraqi's who occasionally engage CF solely for monetary gain or retribution (opportunists)
- Attacks cycles occur in two-week intervals



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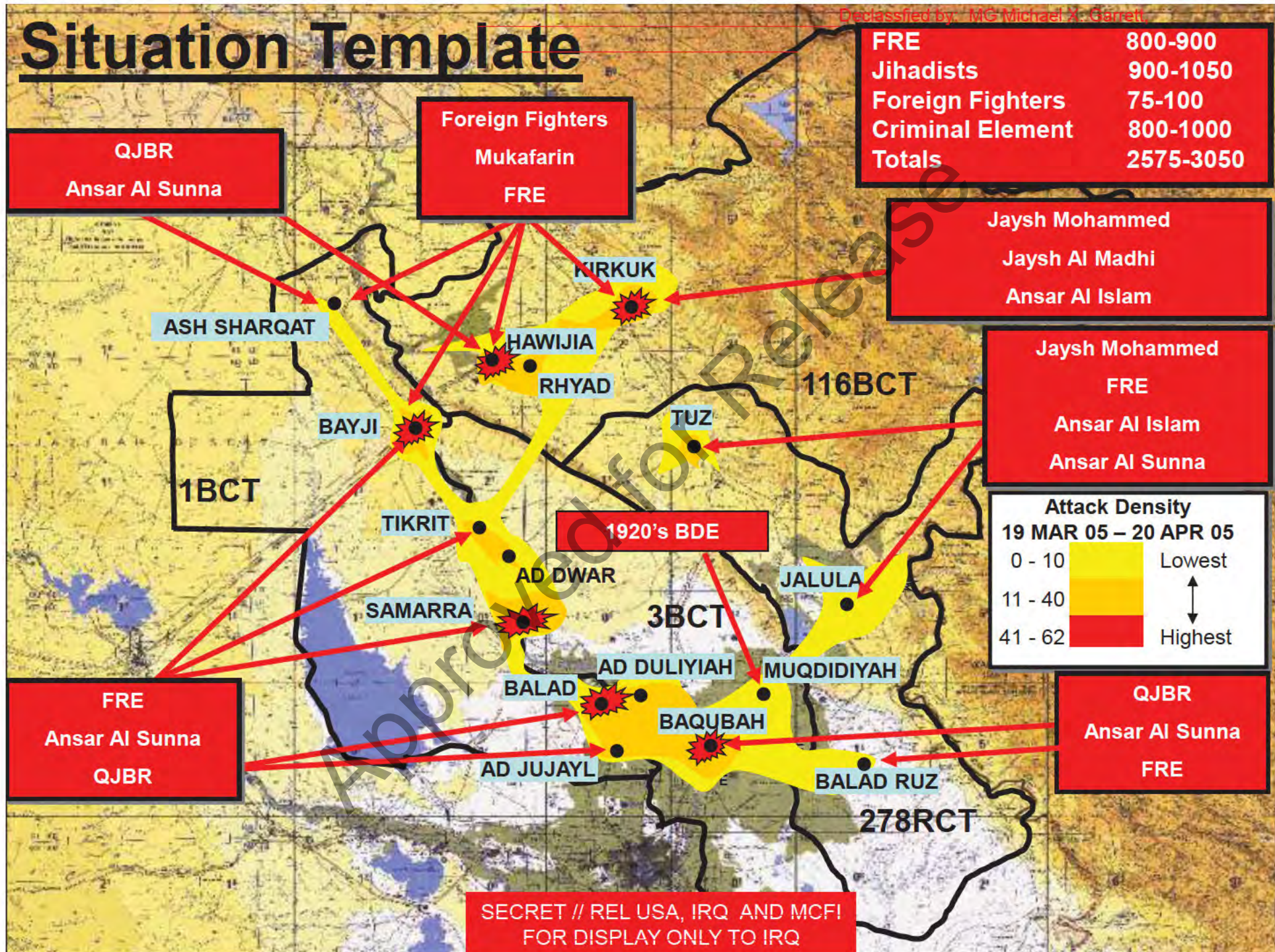


# AO Liberty Intelligence Assumptions

- Expect increased attacks against coalition forces
- Ethnic tensions will increase along Green Line
- Threat operations in urban areas will slowly reduce
- Threat sanctuaries in rural areas will increase
- Number of attacks (steady state) will continue at 10-15 per day
- Attacks will decrease in battle space assumed by ISF
- Threat attack effectiveness will increase
- Sunni's will become less inclined to support threat activities



# Situation Template





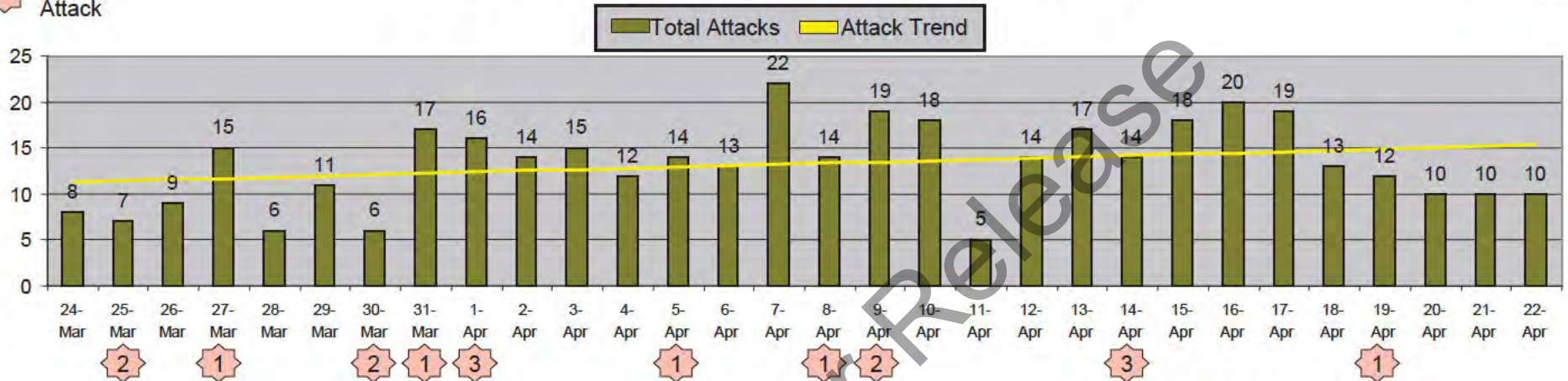


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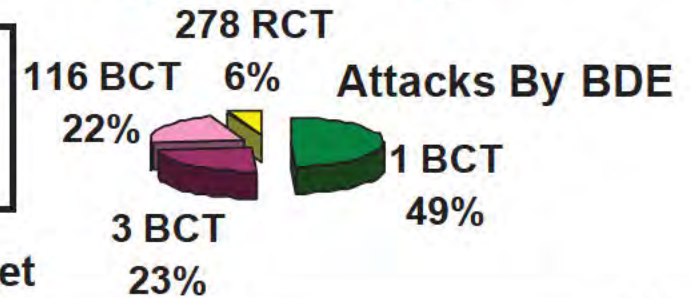
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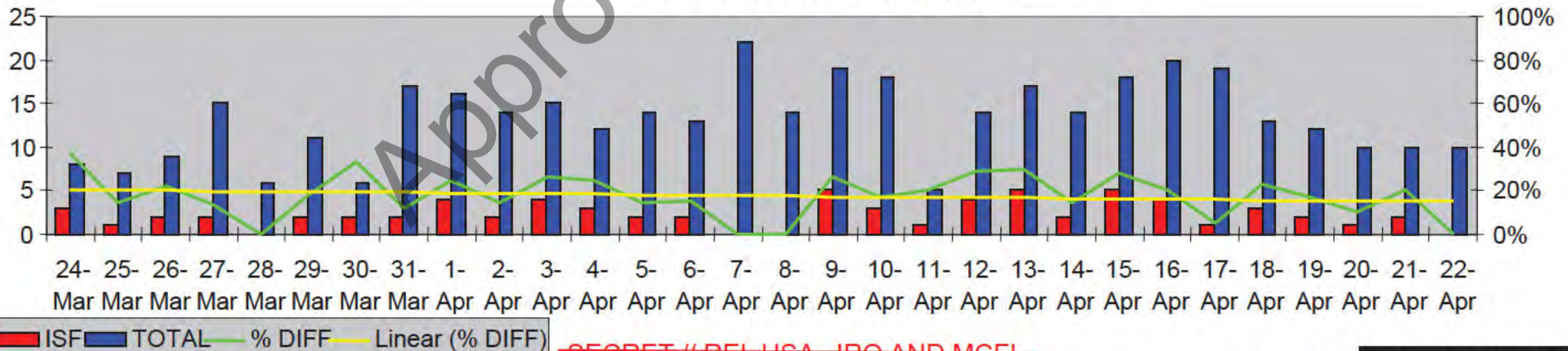
# 30-Day Attack Trends



(S/MCFI) Attack trend up since 24 MAR when average was 11.0 per day  
(S/MCFI) 13.42 attack average over last seven days; 13.26 over last 30 days  
(S/MCFI) Attacks between 116 BCT and 3 BCT remaining equal  
(S/MCFI) Trend of attacks against ISF dropped slightly to 17.34%



## 30 Day Attacks By Target





23 - 29 April 2005

**1. 278 RCT/3 BCT Seam**

HVI, AIF C2 & Logistics  
(PIR 1,2) TUAV, Prophet  
UAV, JSTARS, EO/IR,

1.4c

**2. Zaab Triangle**

HVI, AIF C2 & Logistics  
PIR 1 2) TUAV, Prophet  
UAV, JSTARS,  
EO/IR,

1.4c

1.4c

**3. Lake Thar Thar**

HVI, AIF C2 & Logistics  
(PIR 1, 2)  
JSTARS, UAV, EO/IR,

1.4c

**4. Hamrin Mountains**

HVI, AIF C2 & Logistics,  
(PIR 1, 2, 3)  
JSTARS, UAV, EO/IR,

1.4c

1.4c

**5. Samarra**

OP Baton Rouge, OP Green  
Lantern, HVI,  
(PIR 1, 2 3 4) TUAV, Prophet,

1.4c

**6. Kirkuk**

HVI, Ethnic unrest  
(PIR 1, 4, 5) TUAV, Prophet  
EO/IR,

1.4c

**7. IR/IZ Border**

IR/IZ Border, Logistics  
(PIR 2)  
EO/IR

1.4c

**42nd ID Collection Emphasis:  
Weekly As Of: 23 Apr 05**

**2. Zaab Triangle (OP Big Apple)**

-8 Hrs, 2 Days a Week, 1200-2000  
-ADHOC Adwar Corps HVI #1  
Meeting 18 Apr 05, 1000-1400

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6. Kirkuk

1.4c Requested

-SRTD Mission

1. 278 RCT/3 BCT Seam

4. Himrin Mountains

AIF Comms

2. Zaab Triangle (OP Big Apple)

5. Samarra

-Alternate between 0600-1200 and  
1600-2100 if possible.

**4. Hamrin Mountains**

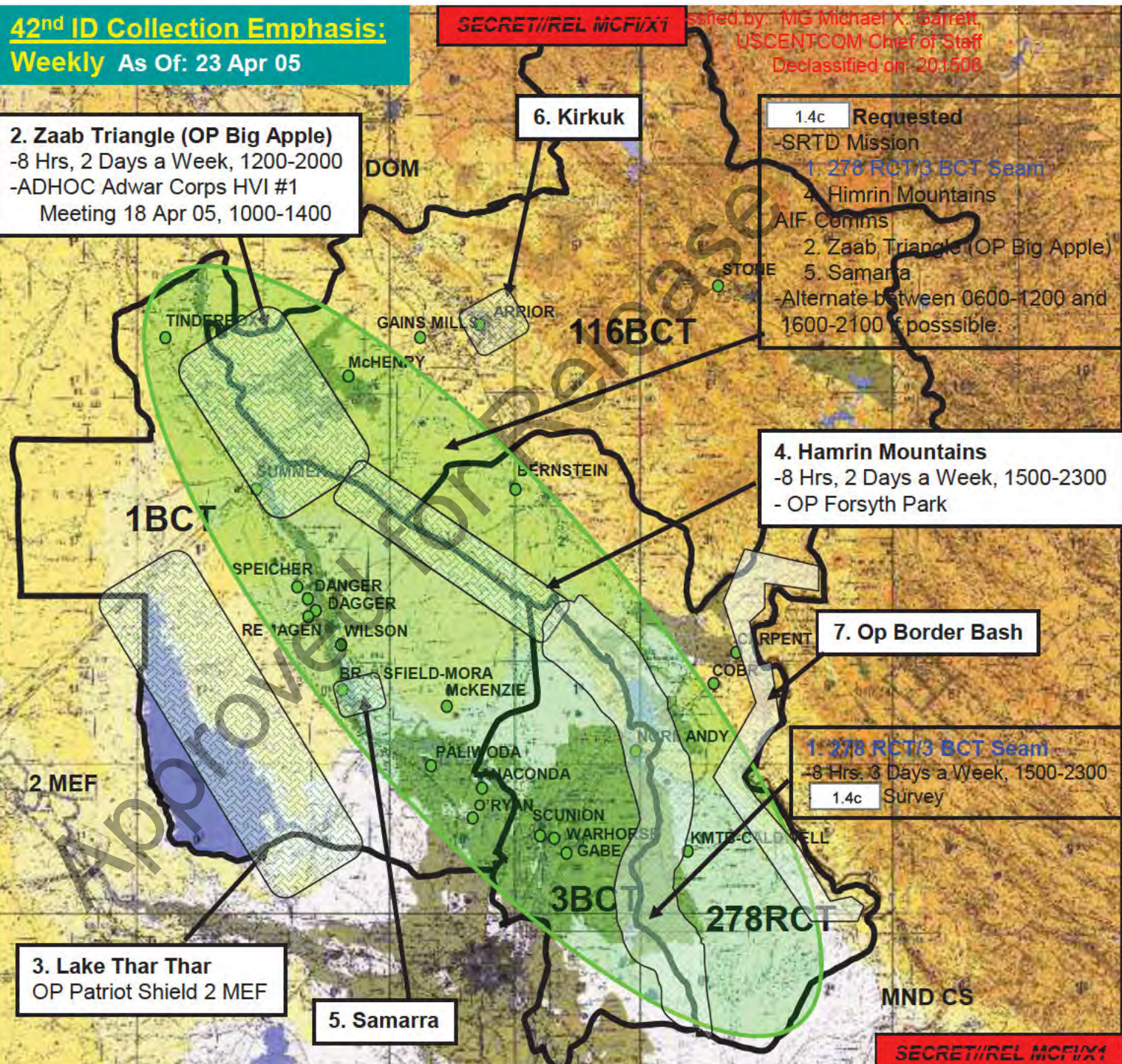
-8 Hrs, 2 Days a Week, 1500-2300  
- OP Forsyth Park

**7. Op Border Bash**

1. 278 RCT/3 BCT Seam

-8 Hrs, 3 Days a Week, 1500-2300

1.4c Survey







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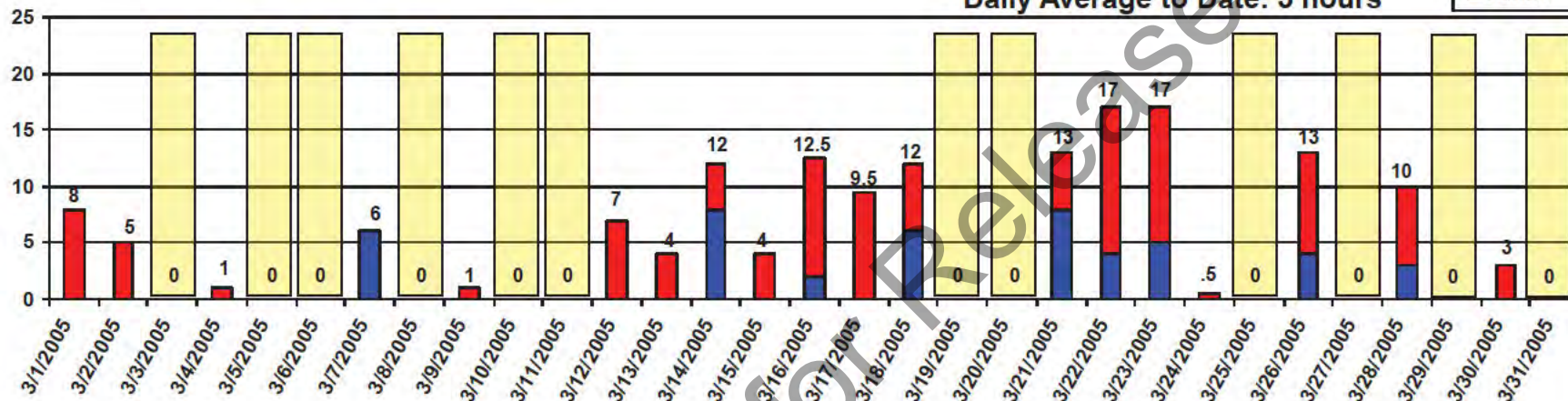
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# EAD ROLL-UP MAR-APR 05

March 2005

Predator  
IGNAT  
Hunter

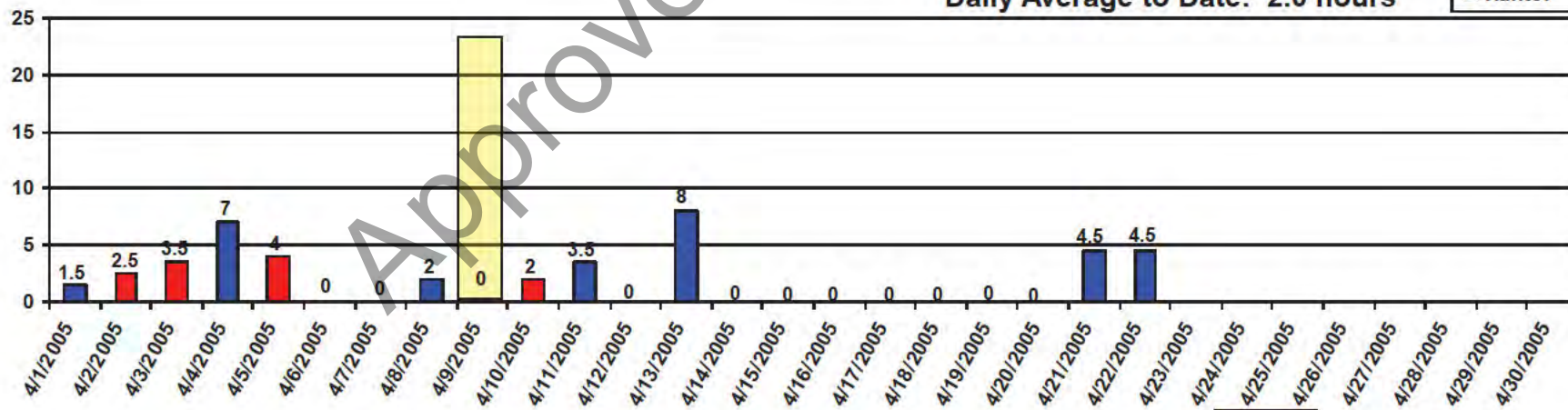
Daily Average to Date: 5 hours



April 2005

Daily Average to Date: 2.0 hours

Predator  
IGNAT  
Hunter



Adverse Weather





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# Mission and Intent

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# Task Force

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# Mission

TF 1.4a CONDUCTS STABILITY OPERATIONS WHILE TRANSITIONING COUNTERINSURGENCY OPERATIONS TO COMPETENT IRAQI SECURITY FORCES AND MINISTRIES IN ORDER TO ESTABLISH A SECURE ENVIRONMENT THAT PERMITS IRAQ SELF RELIANCE.

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# Commander's Intent

## PURPOSE

WE MUST BUILD AND ENHANCE THE IRAQI SECURITY FORCES (ISF) CAPABILITY WHILE MAINTAINING PRESSURE ON THE INSURGENCY. AS THE ISF BECOME CAPABLE OF CONDUCTING **INDEPENDENT** COUNTERINSURGENCY OPERATIONS. WE WILL TRANSITION THE MAIN EFFORT FROM COALITION LEAD OPERATIONS TO ISF LEAD OPERATIONS TO NEUTRALIZE THE INSURGENCY. STABILITY OPERATIONS WILL BE SUSTAINED TO CONTINUE PROGRESS ALONG THE GOVERNANCE, ECONOMIC AND COMMUNICATING LINES OF OPERATIONS.





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# Key Tasks

## KEY TASKS (1 of 3)

- ISF competence attained thru thorough and positive mentorship and training by MiTT Teams, designed to reinforce success and eliminate failure.
- With the ISF, conduct deliberate operations – based on predictive intelligence – to mass combat power to kill or capture the enemy.
- Employ the ISF at every opportunity and --
  - Continue to develop provincial and local joint coordination centers
  - Continue to improve the organization and equipping of the ISF
  - Train, coach, and mentor the ISF on leader development and critical staff functions – operations, intelligence, communications, and training
  - Establish ISF sustainment systems; include maintenance, transportation, supply, and medical functions
  - Set the conditions for Iraqi control – battalions and brigades, capable of independent operations





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# Key Tasks

## KEY TASKS (2 of 3)

- Continuously engage spheres of influence (SOI) at echelon with assigned themes and messages to deliver the division message to the Iraqi people.
- Conduct effects-based operations to synchronize lethal and non-lethal fires.
- Protect the force by securing and continuously improving the Division's FOBs and ISF key facilities with hardened sites and complex entry points with standoff to prevent suicide bombers and VBIEDs from breaching outer perimeters. Force protection enhanced by aggressive counter IED measures and training and reinforcement of safety measures and standards in all activities.
- Secure LOCs to ensure our freedom of maneuver thru thorough counter IED patrols, measures, and interdiction.
- Working in conjunction with and in support of the sovereign Iraqi government, improve basic services and the quality of life for the Iraqi people, rehabilitate essential infrastructure, and create jobs.





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# Key Tasks

## KEY TASKS ( 3 of 3)

- Protect critical Iraqi infrastructure from sabotage and destruction by applying ISR assets; leveraging JCCs, FPS, and the ISF; and conducting joint patrols.
- At all times, treat the Iraqi people with dignity and respect.
- Execute closure and turnover of Contingency Operating Sites (COS), Contingency Operating Locations (COL), and current Forward Operating Bases (FOBs) to Iraqi government.
- Coordinate with IECl, other involved agencies, provincial and local governments and the ISF to ensure planning of support, logistics and security over watch for election periods
- Execute non-lethal effects support to COIN operations, legitimize the GOI, and change the public image of the AIF, thus denying their ability to influence the people of Iraq.
- Engage key leaders in the Sunni Arab Community to bring them into the political fold and Facilitate Sunni popular support for Iraqi government and the ISF.





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# Commander's Intent

## END STATE

A SECURE ENVIRONMENT WITH IRAQI  
SECURITY FORCE'S CAPABLE OF CONDUCTING  
INDEPENDENT COUNTERINSURGENCY  
OPERATIONS, FUNCTIONING LOCAL AND  
PROVINCIAL GOVERNMENTS AND CONDITIONS FOR  
ECONOMIC DEVELOPMENT.

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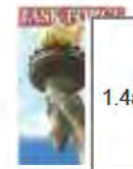
# Keys To Success In the AO

- Increase capability of Iraqi Security Forces as we keep pressure on AIF
  - Simultaneous application of partnership units and Military Transition Teams
  - Develop capable military and police leaders. Gain Ministry of Defense and Ministry of Interior commitment to stabilize Iraqi Security Forces
  - Train and equip an effective police force
  - Sustain support of the Iraqi people
  - Separate extremists from the Iraqi people
  - Establish partnership with provincial governments
  - Resource economic development
  - Effectively engage and involve local and provincial Sunni Leaders



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# ISF and Transition Teams

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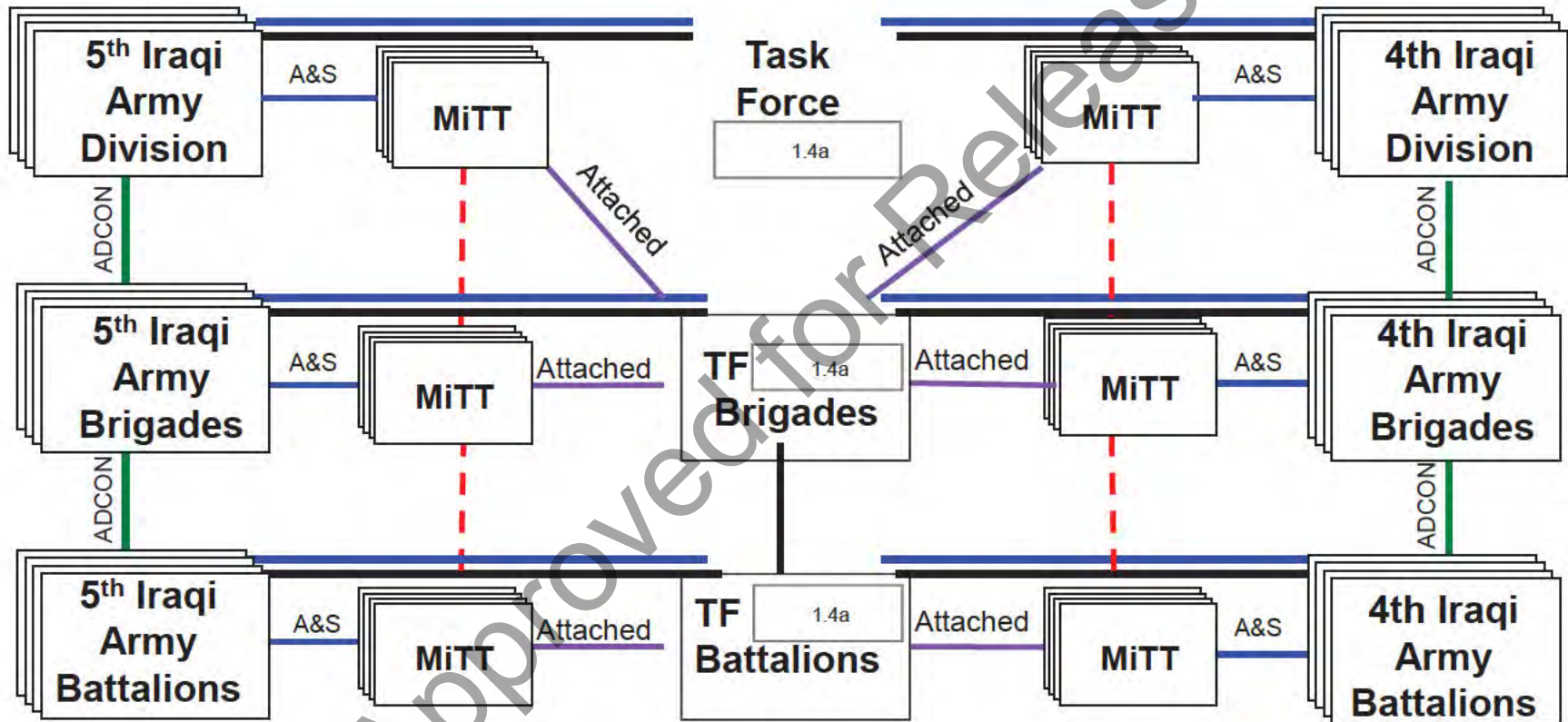


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# TF 1.4a – IA COMMAND RELATIONSHIPS



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# 4<sup>TH</sup> IA DIVISION

# NG



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# 5<sup>TH</sup> IA DIVISION

# ING

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# Oil Security Battalions

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# OIL INFRASTRUCTURE ATTACKS and INCIDENTS

Since 14 Feb 05 there have been 6 incidents.

There have been numerous reported incidents on the oil pipelines in AO Liberty.

The majority of the reported incidents are: Burn off fires, Breaks in the lines not caused by attacks (Maintenance), criminal acts (stealing the oil out of the pipeline)

## To Compare

JAN 05	5 Attacks
DEC 04	17 Attacks
NOV 04	23 Attacks.

Reported 18 Apr 05,

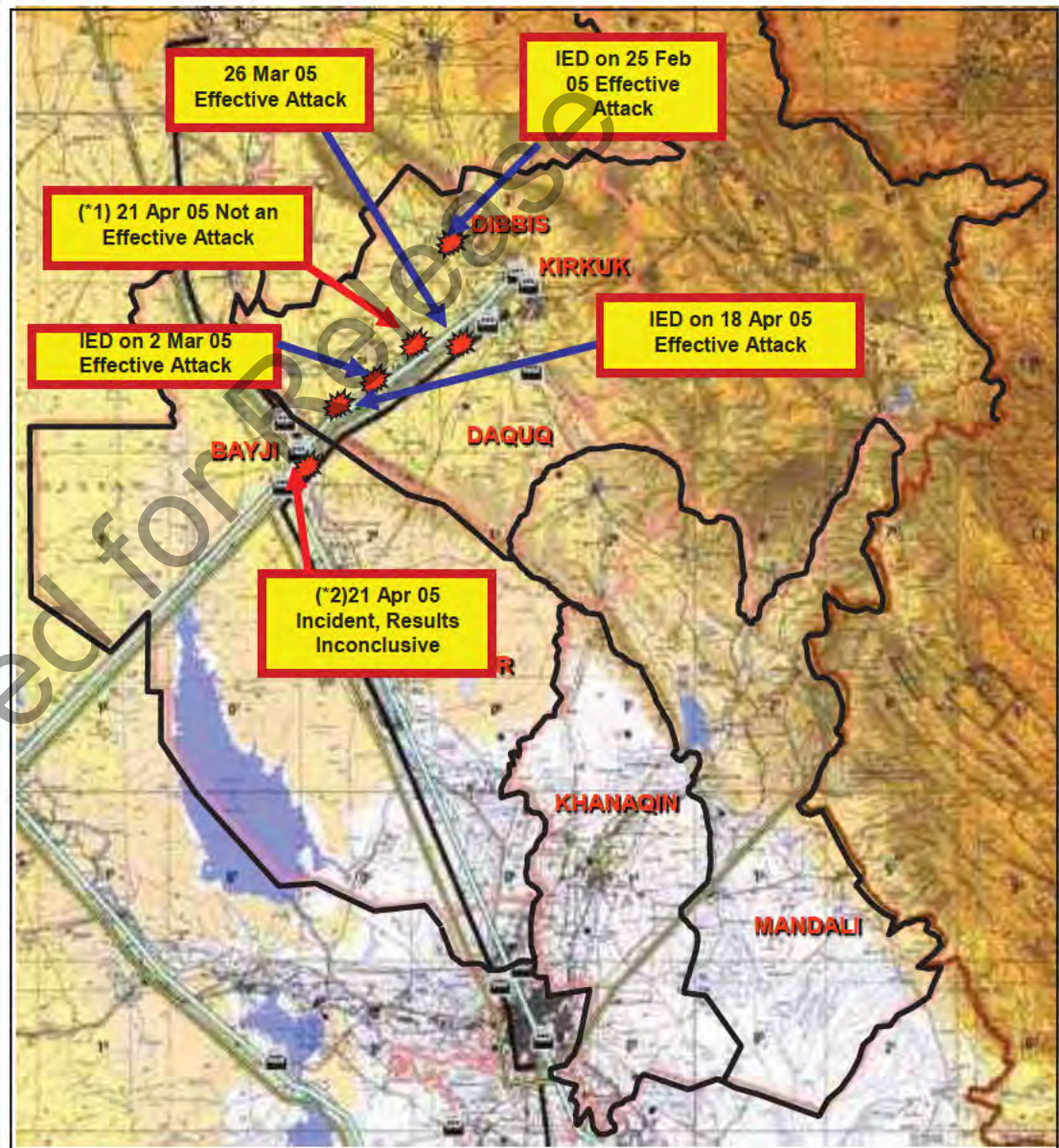
- 116 BCT reports pipeline Fire LD 6870 7980
- 2 of the 16" Temp line cut
- Oil was shut off, resulting in fire and oil flowing into the river
- Have not received NOC damage report or estimate on repair. Oil rerouted to another line.

Reported 19 Apr 05,

- 1 BCT reports oil fire at grid LD 78696852. Sent unit to investigate, NOT an Attack

Reported 21 Apr 05,

- (\*1)116 BCT reports gas pipeline explosion at ME 09500 08300
- (\*2) 1 BCT reports pipeline fire near Bayji refinery at LD 68000 78000







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# Special Forces Operations In Support of IA Units

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# ODA OPERATIONS IN AO LIBERTY

(SINCE TOA: 14 FEB 05)

- 125 Operations
- 565 Detainees
- 13 AIF KIA
- 1 AIF WIA

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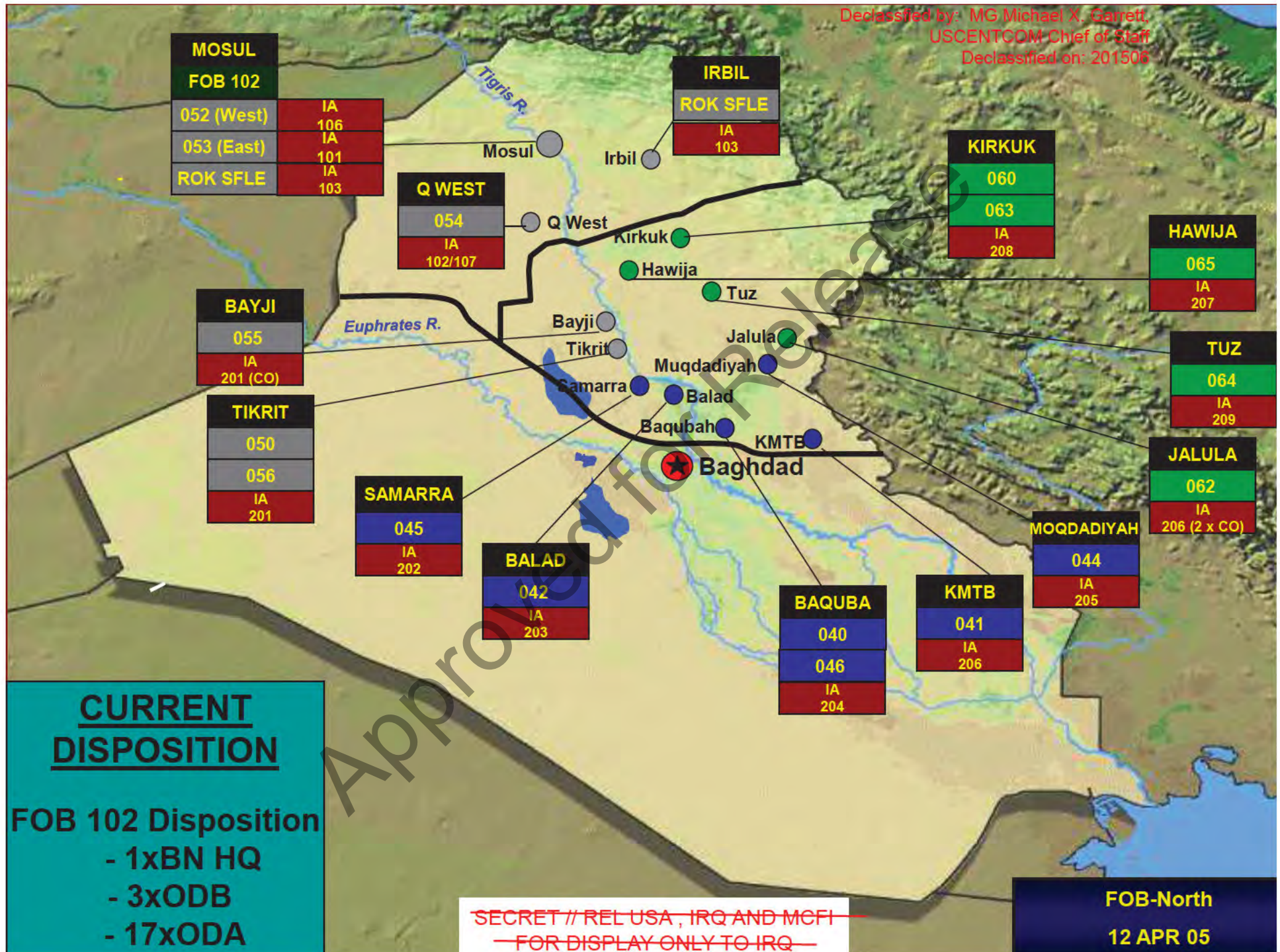
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# ODA MiTT CONTRIBUTIONS

- Provided Cultural Awareness and FID classes
- Right/Left seat rides for IA TRNG
- Conducted combined ODA/MiTT & IA Operations
- Provided POIs, translated classes, and training schedules
- Conducted foreign weapons familiarization
- Advised MiTT on force protection
- Coordinated with MiTT for logistics flow to IA units
- Continue training of IA SCOUT platoons
- Assisted with IA METL assessment
- Provided INTELL collection POI
- Facilitated introductions b/w MiTT and IA CDRs







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# IA TRAINING METL

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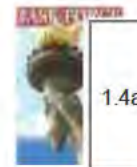
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# THE POLICE PARTNERSHIP PROGRAM

- Draft FRAGO Directs a P3-P and P3-R
- **P3-P** Teams operate in a discrete manner within the Iraqi culture, with reduced presence and visibility while assisting the Iraqi police in performing their functional tasks by themselves
  - Salah Ad Din P3P – Operational 1 May 05
  - Kirkuk P3P – Operational NLT 15 May 05
  - Diyala P3P – Operational Now
  - Sulaymaniyah – Not Required per Operational Assessment
  - Samarra P3R – Operational Now

## **Samarra- P3-R**

- **P3-R** does require embedding – We have been embedded in Samarra since early Feb 05.
- 264 IPs in position at Samarra with 376 currently in training and 550 more scheduled for training by late May
- Total of 1,200 IPs trained and on the street in Samarra NLT 31 August on track for success



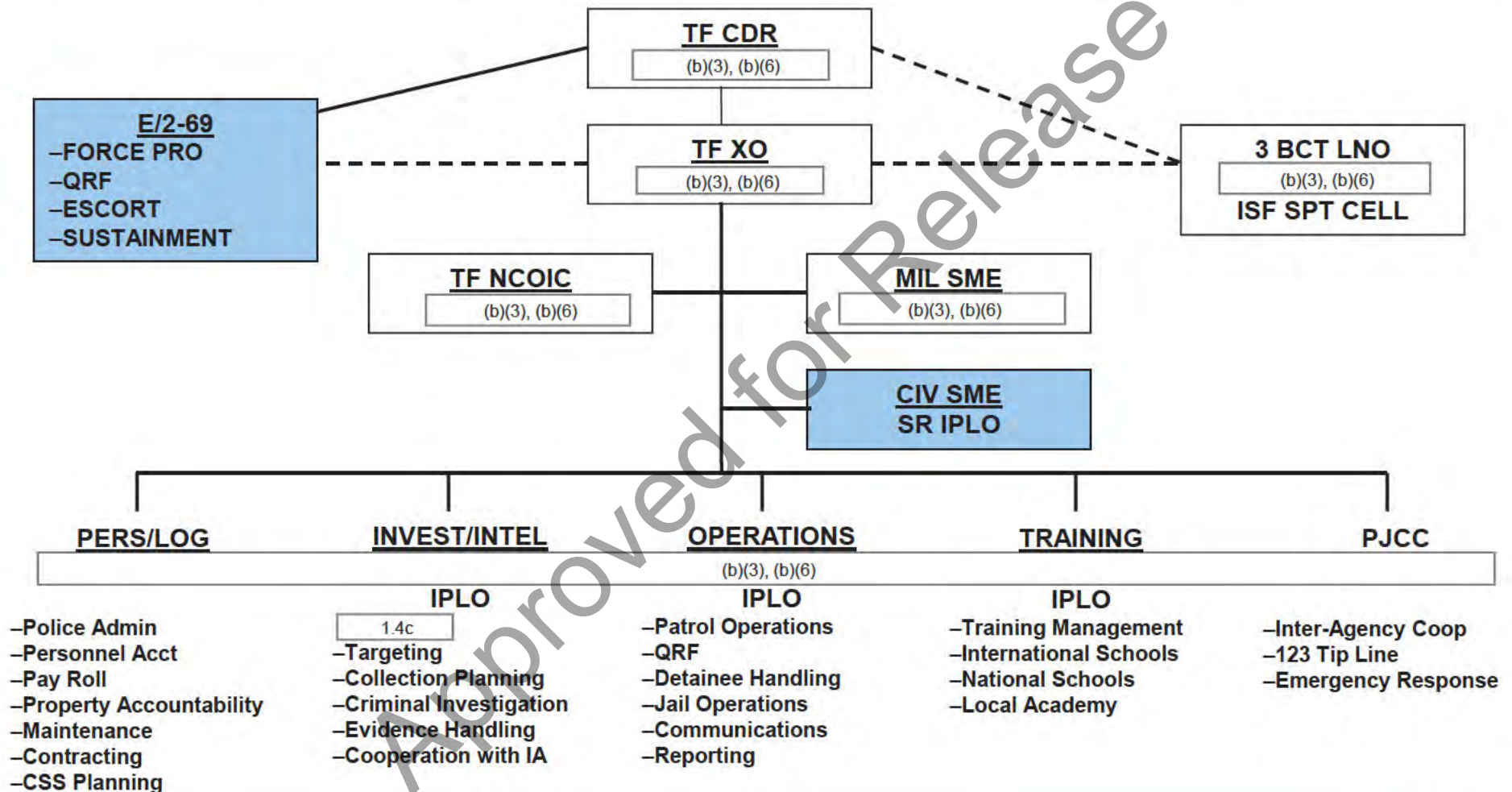


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# Diyala P3-P Organization – 3 BCT



It is not anticipated or expected that the P3-P team reside at the IPS Provincial HQ.  
It is not anticipated that the entire P3-P will be consumed 24/7 with their P3 tasks or duties.





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# P3P Way Ahead

Teach Concepts  
Train Techniques

Collective and Leader  
Training

Create Systems  
And Standard Processes

**ENDSTATE:**  
Provincial  
Police  
Departments  
are established  
as a  
professional  
law  
enforcement  
organization  
that operate  
IAW Iraqi law,  
maintain public  
order, and  
enjoy the  
respect of the  
Iraqi people.

(b)(6)

ISF-led Security & Law  
Enforcement Operations  
In Diyala

Functional Patrol  
Division

Established Detainee  
Processing System

Integrate Legal Advisor  
and Judicial Review

Organize Chain of Command

Develop Battle Rhythm

Stand up P3 Team

Tie in new concepts provincial-wide

Administrative Procedures

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# Basing Consolidation Concept

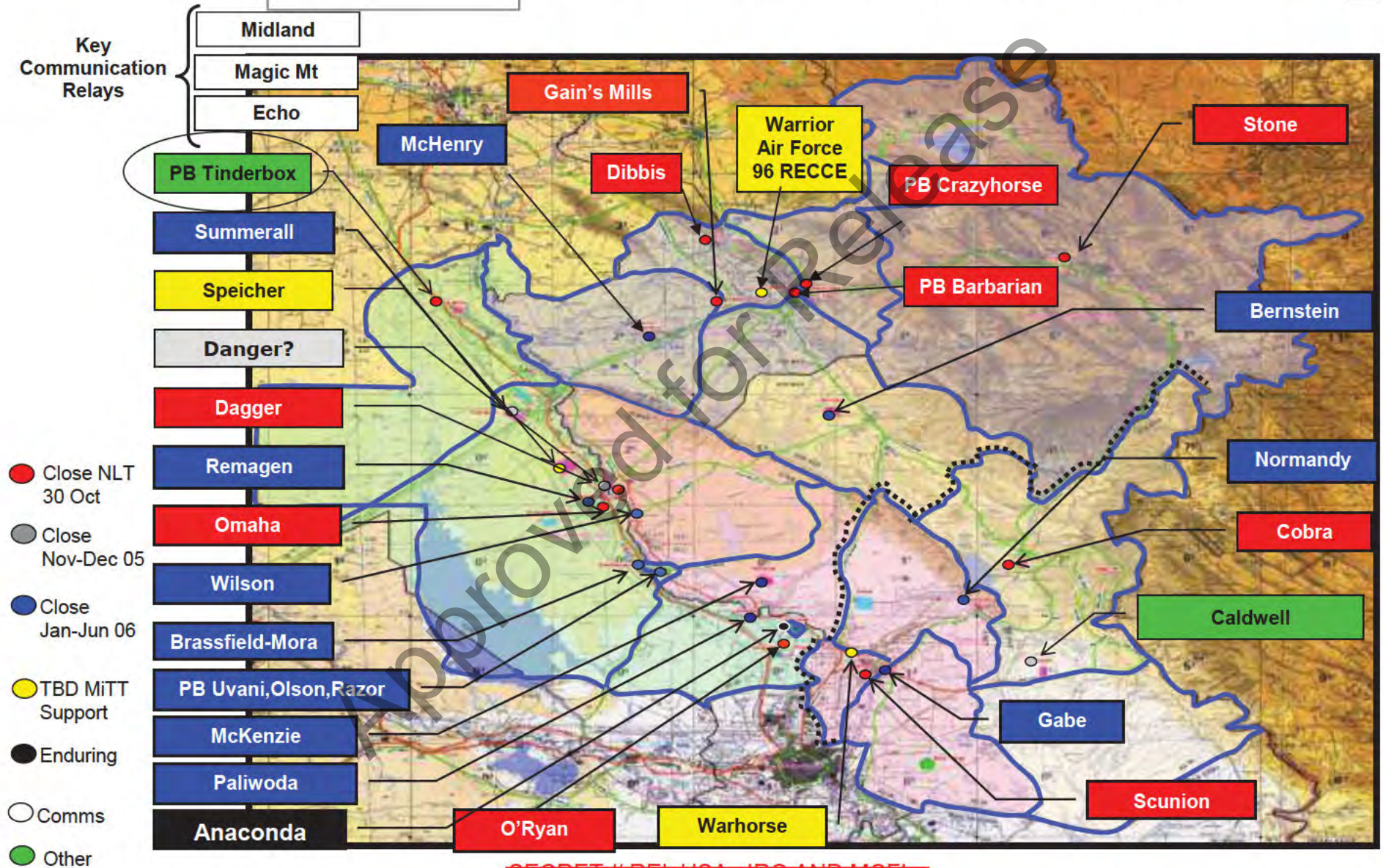
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# TF 1.4a FOB Transition Plan







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# Regional Reconstruction Operations Center

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# Regional Reconstruction Operations Center

Provide coordinating facility to support the reconstruction effort within  
MND-NC (AO Liberty) AOR

- Facilitate and manage reconstruction effort and information
- Connect D/B contractors with ground level players (GRN/BCT/DG: PDTs)
- Integrate Infrastructure Process into MND-NC Information Operations
- Facilitate Security Coordination for D/Bs and contractors with AEGIS
- Facilitate among IRMO, PCO, Provincial DGs and Infrastructure DGs
- Coordinate information flow among NROC, Corps, DIV, RROC, & BCTs
- Gain information on local contractor network for BCTs using GRN
- Provide a central, convenient, accessible facility for reconstruction operations and Information



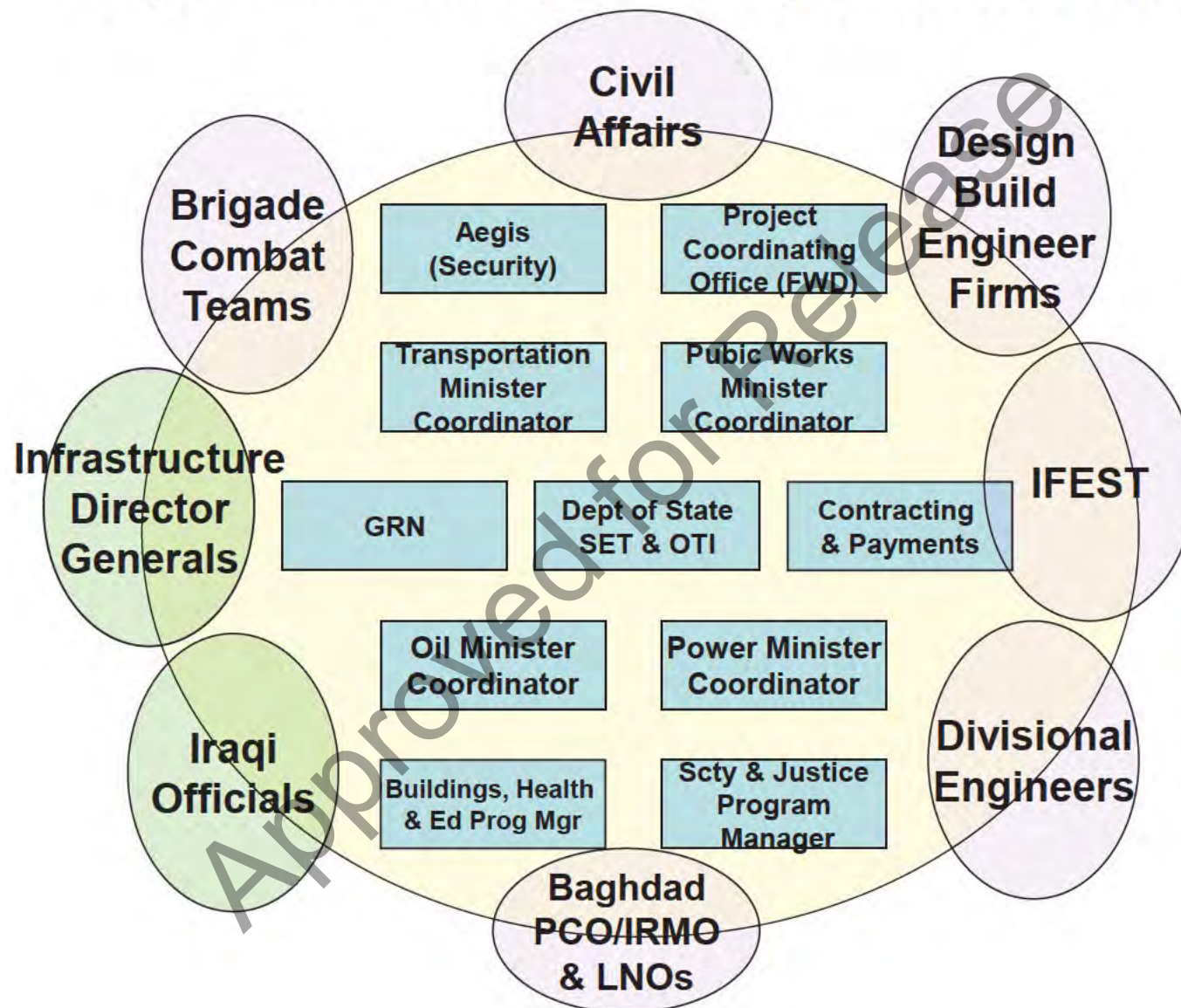


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# Regional Reconstruction Operations Center



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## Oil Sector Results

### Bayji Refinery

Refinery Training Room

QOL Projects; Clinic, Schools. Playground

Computer and Telephone communication system 70% complete.

Facilitate & Communicate More Effective Methods between  
DGs and IRMO Senior Advisors

### Kirkuk Refinery

Post Looting Clean-up Projects

Refinery and Pipeline Repair Company Spare and Replacement Parts

Road Paving in Refinery Areas

### Oil Security

Replacement Parts for Iraq Pipeline Air Patrol Aircraft

Oil Infrastructure Working Groups - Coordinate Security

Supply Oil Sector with Ambulances, Fire Trucks, MHE, Safety Equipment.

Communications, Weapons & Ammunition





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# Power Sector Results

Power Infrastructure: Bayji, Dibbis, Mulla, Kirkuk, Shaheed Shazed

Facilitated DFI acid tank project & AC/DC couplings project  
Developed CERP funded repair on Waste Water Treatment Plant  
Developed CERP funded security wall around the housing area & clinics  
Numerous QOL enhancements: Clinic, Schools & Playgrounds  
Supply Power Sector with Ambulances, Fire Trucks, MHE, Safety Equipment.

Communications, Weapons & Ammunition

Provided Potable Water to both NRCC and Kirkuk Power Plant  
Security Walls, towers, communications and weapons for plant security

All locations

Spare Parts for Power Generation equipment



**TF**

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# Public Works Sector Results

Program Facilitation of:

Emergency Water and Sewer - Execute over \$4.2 (1.2M) million in water & sewer Repair projects with FRAGO 620 funds.

Water Conservation Network Rehab – coordinate with PCO to maximize project participation in MND-NC and speed implementation of the projects.

PW-090 – Coordinate implementation and execution of PW-090 projects with the BCTs in each governorate.

PW-091 – Ensure that BCT coordinates with DGs to maximize capacity building efforts within their AOR and target PW-091 funds through Baghdad SOI engagements.

Establish O&M training for all Water, Sewer and Water Conservation Network programs. Ensure that the BCTs coordinate with the DGs, and contracting and expedite all project phases and maximize the \$ allocated to the MND-NC AO.





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# Transportation Sector Results

- Facilitate Al-Fat'ah Highway Bridge in Bayji Reconstruction
- As-Sharqat Highway Bridge Reconstruction
- Buhriz Bridge Construction
- Engage SOIs to Facilitate the Repair and Improvement of Al-Fat'ah Rail Bridge
- Following thru on the completion of Village Roads in Salah Al Din, Kirkuk, and Diyala
- Identify sources of Quality Gravel throughout the AOR
- Identify sources for quality Rail Road Ballast throughout the AOR
- Facilitated the renovation of 21 Passenger Rail Road Stations
- Secured from IRR Plans for the Bayji and Kirkuk Commercial RR Terminals



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# **BH&E Sector Results**

Facilitating Meetings among DG of Education, Salah Ah Din Providence and Kirkuk Provinces , OTI, and BCTs to fill schools with school furnishing and equipment.

Facilitated Meetings with Director NOC Hospital, Kirkuk, to facilitate medical equipment purchases.

Facilitated meeting with Salah Ah Din DG Health on construction quality of a Oxygen Plant

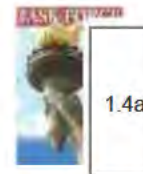
Cleaning up previous 11D DFI Health and Education projects





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# Governance and Communicating

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# Governance Transition Actions

## • Provincial Councils

- Kirkuk
  - Council is deadlocked
  - Article 58 issues
- As Sulymaniyah
  - New Governor
- Salah Ad Din
  - Governor reelected
  - Rejected Regional Govt.
- Diyala
  - New Governor

## • Local Governance

- TF monitor City Councils
- CERP project coordination
- Basic services assistance
- Security assistance

## • Key Initiatives

- Provincial involvement in CERP project planning
  - DG Coordination
- BCTs monitor provincial governments
- One-to-one SOI mentoring on governance issues.

## • Friction Points

- Kirkuk: Ethnic tensions
- Local Intimidation
- IPCC/IDPs
- Electricity/water availability





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# COMMUNICATING

## INFORMATION OPERATIONS OBJECTIVES:

1. INCREASE REPORTING OF AIF
2. INCREASE IRAQI POPULACE CONFIDENCE IN AND SUPPORT FOR ISF
3. SEPARATE AIF FROM THE POPULACE
4. INCREASE POPULACE SUPPORT FOR THE GOVERNMENT
5. INCREASE POPULACE CONFIDENCE IN RECONSTRUCTION EFFORTS

## INFORMATION OPERATIONS THEMES

1. TERRORISTS, FOREIGN FIGHTERS, FORMER REGIME ELEMENTS, AND CRIMINALS ARE HURTING THE GOOD PEOPLE OF IRAQ, THE IRAQI SECURITY FORCES, AND COALITION FORCES. THEY ARE THE COMMON ENEMY.
2. THE IRAQI SECURITY FORCES ARE STEADFAST AND RESOLUTE IN THEIR FIGHT AGAINST THE ENEMY. THEY CONTINUE TO BE BETTER ARMED, BETTER TRAINED, AND BETTER EQUIPPED. THEY WILL NOT BACK DOWN FROM PROTECTING THE RIGHTS OF THE IRAQI PEOPLE TO LIVE FREE OF FEAR AND INTIMIDATION.
3. COALITION FORCES WORK IN PARTNERSHIP WITH LOCAL IRAQI BUSINESSES TO EXPAND EMPLOYMENT OPPORTUNITIES FOR THE IRAQI PEOPLE.
4. COALITION FORCES WILL WORK WITH THE IRAQI GOVERNMENT AND IRAQI SECURITY FORCES TO ENSURE THAT ACCESS TO WATER, ELECTRICITY, AND ESSENTIAL SERVICES CONTINUES TO IMPROVE IN NORTH-CENTRAL IRAQ. THIS ACCESS TO ESSENTIAL SERVICES RELIES ON THE PROTECTION OF CRITICAL INFRASTRUCTURE. .

## SOI ENGAGEMENT AT ALL ECHELONS

(b)(3), (b)(6)

## BUILDING ISF MEDIA CAPABILITY

## PSYOP PRODUCTS



## MEDIA CAPABILITIES

KIRKUK MEDIA CENTER (IMN)  
DIYALA MEDIA CENTER (IMN)  
TIKRIT MEDIA CENTER  
KURDSAT  
TURKSAT  
26 CF SUPPORTED  
NEWSPAPERS  
IN MND-NC

## TARGETS

- IRAQI POPULACE:  
Sunni Arabs
- KEY LEADERS  
GOVERNORS  
MAYORS  
IMAMS / CLERICS  
PROVINCIAL  
COUNCILS  
POLICE CHIEFS  
WORKING GROUPS
- IRAQI MEDIA
- INTERNATIONAL  
MEDIA



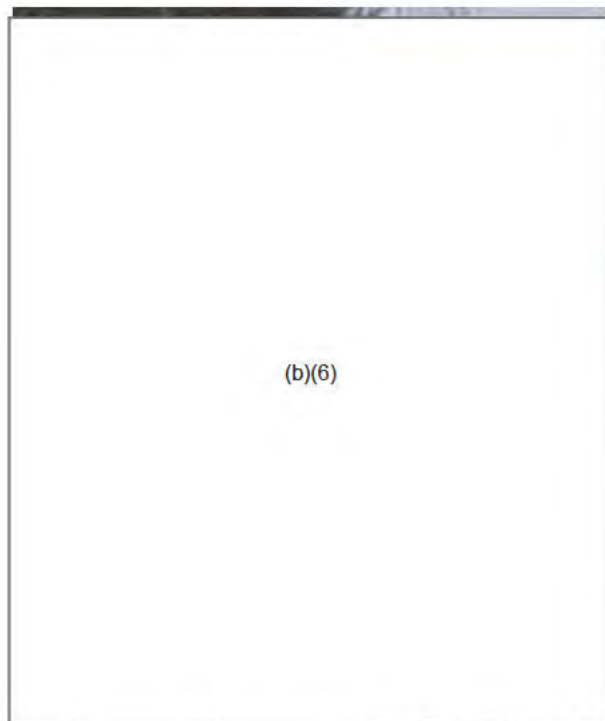


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# COMMUNICATING



**17 APRIL 2005**

**CITIZENS OF KHAN BANI  
SA'AD ORGANIZED A  
DEMONSTRATION TO  
PROTEST RECENT ACTS OF  
VIOLENCE.**



(b)(3), (b)(6)

**17 APRIL 2005**

**KIRKUK POLICE "COPS SHOW" PUBLICIZES  
JCC PHONE NUMBERS AND REQUESTS  
INFORMATION ON FIVE UNSOLVED  
CRIMES.**



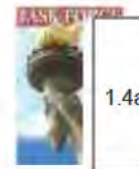
**Waiting for the director to say,  
Go**





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# Rewards Program

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# Rewards for Information

## Unit

## Micro

## Small

1<sup>st</sup> BDE

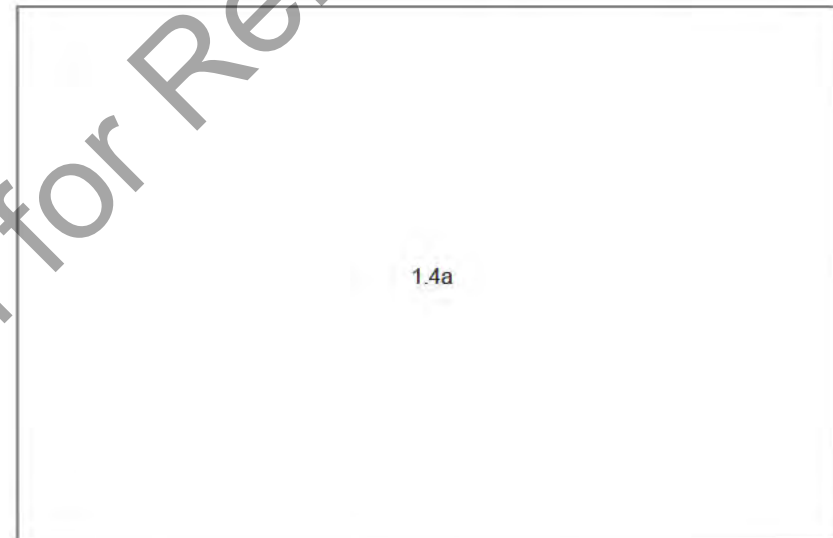
3<sup>rd</sup> BDE

116 BCT

278 RCT

Reserve

TOTAL (since 1 Feb 05)



\*Trailblazer units will be issued Micro-rewards next week

Additional funds should be available in July





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# Working Issues

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# Working Issues

- Who will be the custodians of FOB Danger and Dagger upon base closure?
- Will there be commercial COMS to support the 101<sup>st</sup> and the MiTTs?
- Can we add a U.S. BN to Caldwell as TF 1.4a consolidates?
- What is the municipal JCC funding plan? Require assistance energizing the Iraqi governments funding of these successful programs.
- What is the structure of the 1.4a Task Force? (# of BDEs)

Red indicates a time sensitive issue

Blue indicates an issue that will impact OIF 05-07 Sourcing





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# Working Issues

## IA

- Where will the 4<sup>th</sup> IA HQ be located?
- Will a standardized policy for Iraqi work and leave schedule be forthcoming?
- Will MOD synchronize the MTOE difference between former ING and IA units (i.e. vehicles, radios, personnel)?
- What is the CMD relationship between 32<sup>nd</sup> BDE and the 5th IA?
- IA manning is Green, most units at or over strength; however, pay problems are common, is there a plan to address this issue?
- Awaiting MNF-I approval to streamline the release /disclosure of intelligence to the ISF?



# Working Issues

## ISF cont.

- IA equipping is Orange, there is a need for weapons, vehicles, radios and body armor, with regard to Iraqi logistics and sustainment:
  - What do we provide?
  - What do the BSUs provide?
  - Will the IA up-armor program expand?
- IA sustainment is Red. Guidance is limited. What is the plan for sourcing and what are the levels of Iraqi funding particularly with regard to maintenance?





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# Working Issues

## OSB

- Majority of the 11<sup>th</sup> OSB AO is outside the 30<sup>th</sup> BDE sector. Request MOD consider moving the 11<sup>th</sup> OSB from C2 of the 30<sup>th</sup> IA BDE and under the C2 of a BDE in the vicinity of Baghdad.
- What is the basic equipping plan for things such as uniforms for the OSBs; lack of uniforms creates potential for Blue on Green incident?
- Is there a plan to issue identification and weapons cards to the OSBs?
- Is there a plan to address the adequacy of the oil line checkpoints?
- How will the OSBs communicate with other ISF units and CF?



# Working Issues

## OSB cont.

- Is there a plan to address the inadequacies of the meal contract for OSBs?
- How will OSBs be transported for patrols?
- ROE for OSBs is undefined.
- Is there a plan to develop an intermediate C2 node for the OSBs to interact with the IA BDE? (Span too wide for BDE to C2 all eight BNs)
- The 4<sup>th</sup>, 5<sup>th</sup> and 7<sup>th</sup> BNs of the 2<sup>nd</sup> IA DIV are in 4<sup>th</sup> IA DIV battle space, request they be placed under C2 of the 30<sup>th</sup> BDE, 4<sup>th</sup> IA DIV.





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## Working Issues

### IPS

- What is the equipping plan for basic policing items such as vehicles, weapons, and body armor?
- With current school allocations it will be over eighteen months before the IPS are 100% trained.
- What is the plan for maintenance and replacement of items previously issued and what are the levels of Iraqi funding particularly with regard to maintenance?

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# DISCUSSION

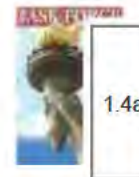
**G3 PLANS TEAM**  
***"Row Well, and Live!"***





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# BACKUP SLIDES

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1.4a

**30<sup>TH</sup> BDE TASK ORG,  
PARTNERING, MITT**



BG JABAR

(b)(3), (b)(6)



2-7IN



3-69 AR



5-7 CAV



1-128 IN

(b)(3), (b)(6)



TIKRIT

(b)(3), (b)(6)



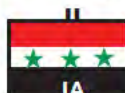
SAMARRA

(b)(3), (b)(6)



BALAD

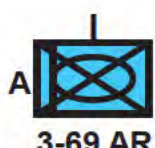
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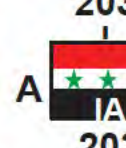
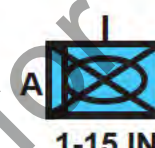
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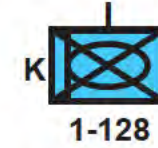
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SAMARRA



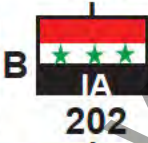
AD DULUIYAH



V-GUARD



TIKRIT



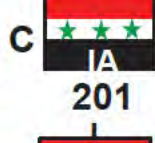
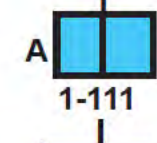
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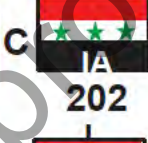
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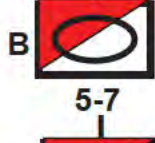
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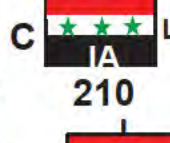
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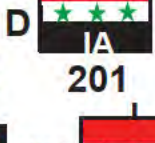
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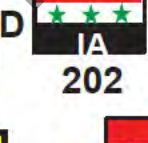
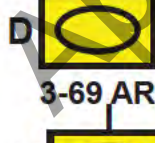
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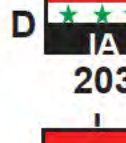
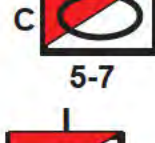
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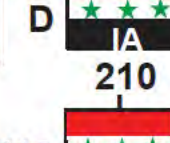
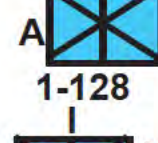
AD DAWR



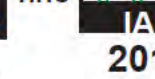
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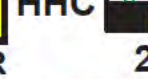
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AD DUJAYL



TIKRIT



202



BALAD



V-GUARD

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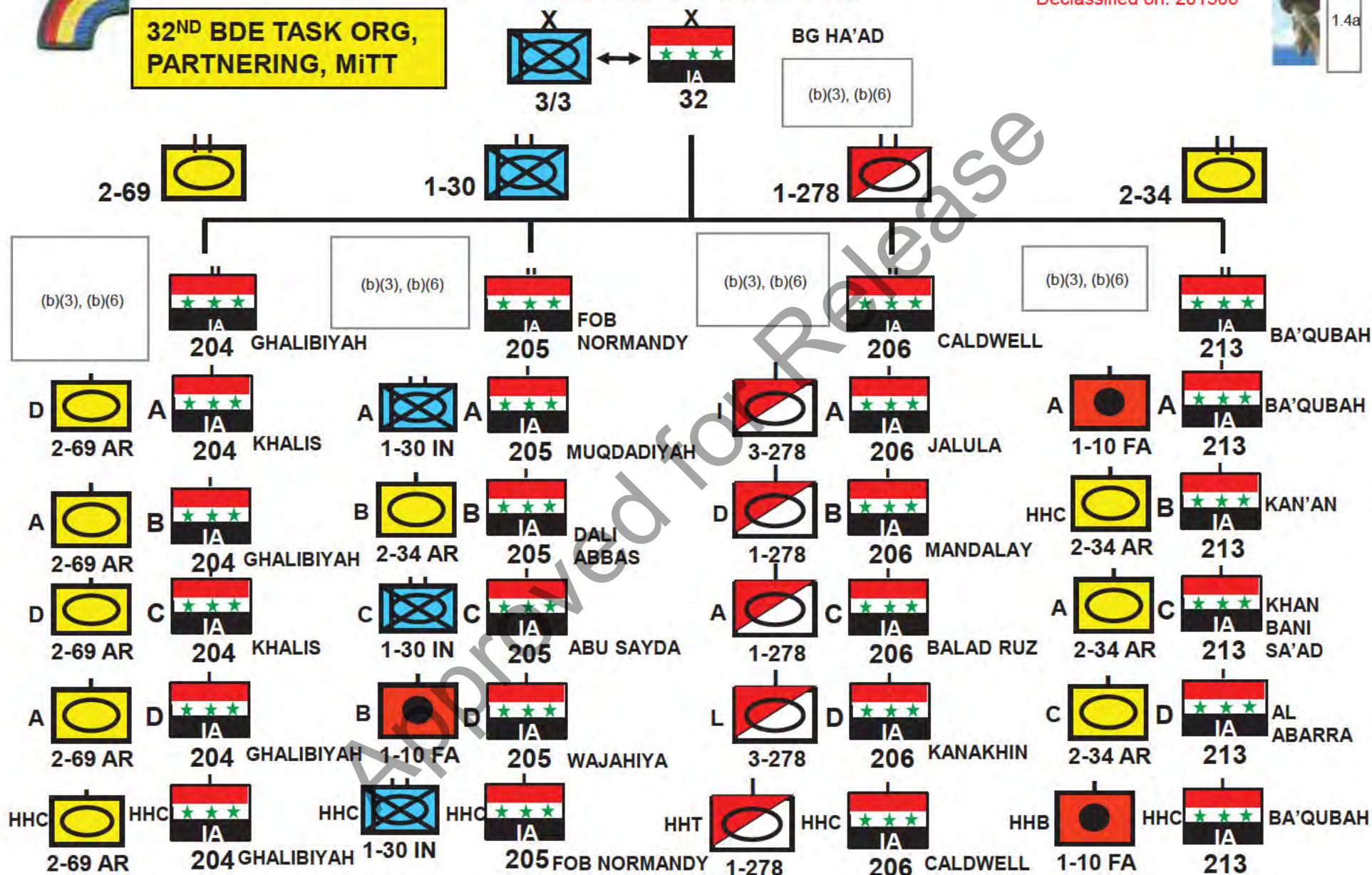
**32<sup>ND</sup> BDE TASK ORG,  
PARTNERING, MITT**

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1.4a







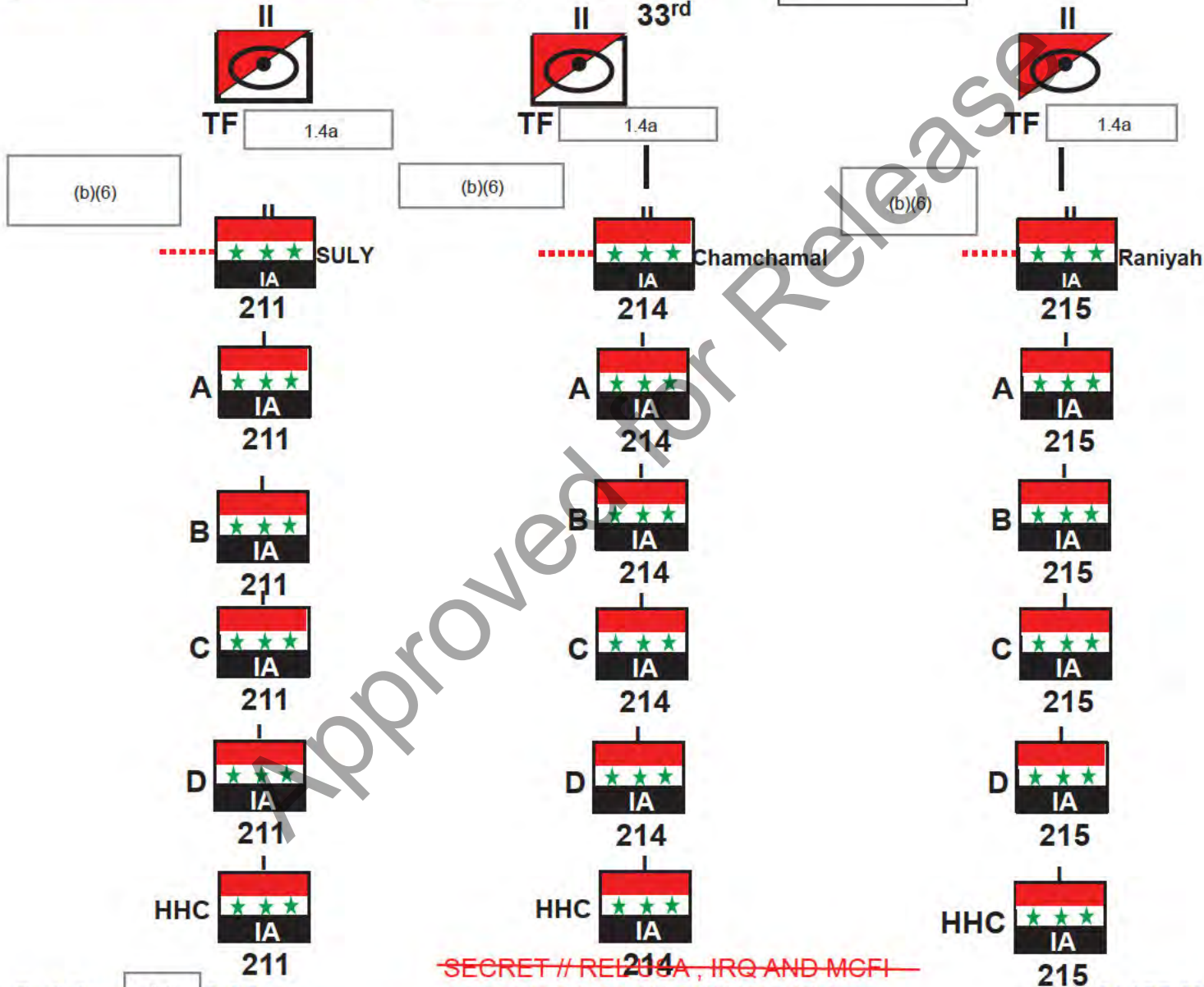
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PARTNERING, MITT**

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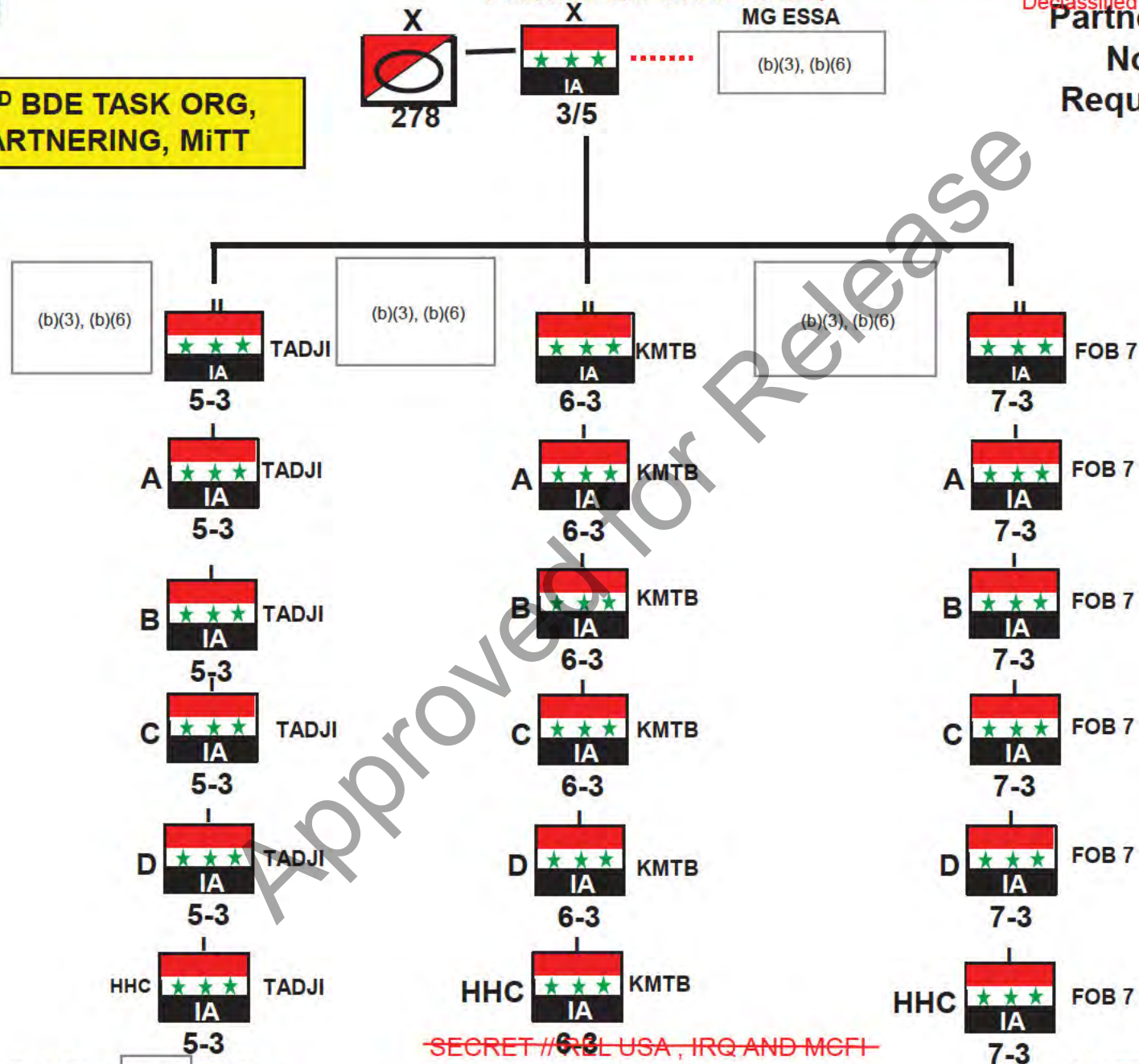


**3<sup>RD</sup> BDE TASK ORG,  
PARTNERING, MITT**

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**NEVER FORGET!**  
**Partnering**  
**Not**  
**Required**







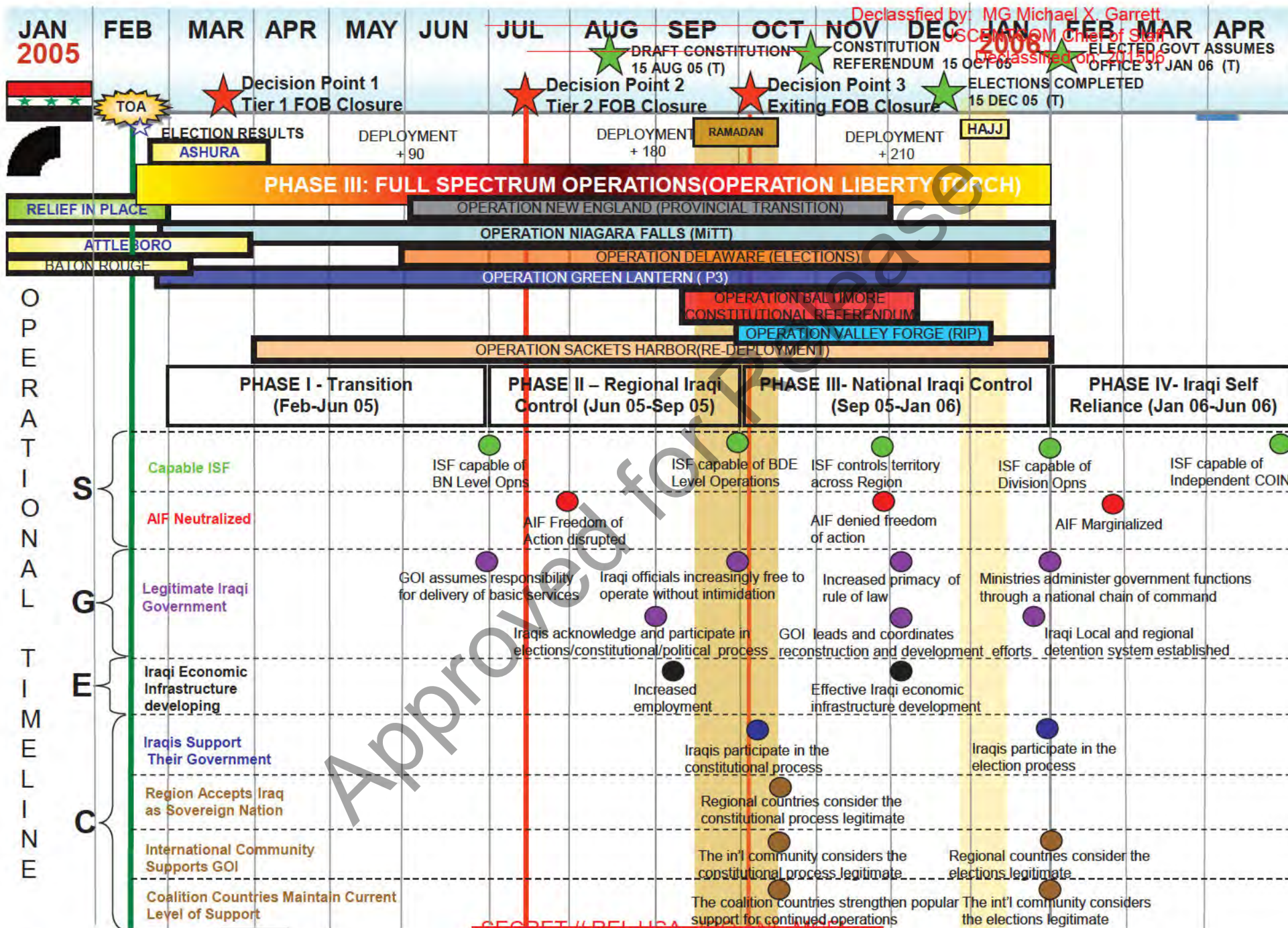
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# OPERATIONAL TIMELINE

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# Threat Most Likely COA

Former Regime Elements and the cells that they enable and provide financing to conduct the majority of attacks in AO LIBERTY. Approximately half of these attacks will occur in Salah ah Din Province. Approximately a quarter of all attacks will target Iraqi Security Forces. Average weekly attacks will remain around eighty attacks per week (steady state). Threat forces will conduct IED, indirect, direct fire, and complex attacks against Coalition Forces and Iraqi Security Forces in order to harass, interdict and disrupt operations and cause as many casualties as possible. They will also seek membership in the Iraqi Security Forces in order to provide early warning to threat forces and gain information for future operational planning. Attacks against infrastructure will be conducted in order to cause or perpetuate general dissatisfaction with the local and national governments' ability to improve fundamental services. Threat forces will continue attacks and acts of intimidation against Iraqi government officials in order to remove and influence officials working against threat forces. Rural areas along unit seams with low Coalition Force presence will increasingly be used by threat forces for sanctuaries from which operations are conducted.





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# Threat Most Dangerous COA

Former Regime Elements unify cells that they finance and enable in order to conduct synchronized operations against key infrastructure, Coalition and Iraqi Security Forces. These operations embolden other Anti-Iraqi Forces to intensify their operations resulting in widespread instability that overwhelms coalition forces, paralyzes the Iraqi government, and demoralizes Iraqi Security Forces. They concurrently leverage ethnic, religious and nationalist ties to gain increasing populace support and incite further violence.

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1.4

## 1.4a







1.4a

# Zaab QJBR Leadership



HVI



FUTURE  
LEADERSHIP



MUSAB AL ZARQAWI  
LEADER OF QJBR

MOSUL



MOHAMMED SHAKARA  
(ABU TALHA)  
QJBR EMIR OF MOSUL

CHIEF  
LEADERSHIP

CHIEF OF OPERATIONS

FINANCIER/  
WEAPONS  
DEALER

(b)(6)

MOSUL

REGIONAL  
LEADER

(b)(6)

C2, ASH SHARQAT,  
BAYJI, AITHA  
HEICHEL

(b)(6)

MOSUL TO ASH  
SHARQAT

CELL  
LEADER

(b)(6)

ZAAB TO HEICHEL

CELL LEADERS

CELL  
LEADER

(b)(6)

(b)(6)

CELL  
LEADER

CELL  
LEADER

(b)(6)

(b)(6)

SHARQAT

BAYJI TO ASH SHARQAT

ASH SHARQAT TO

~~ZAAB~~

ASH SHARQAT TO ZAAB

BAYJI TO ASH SHARQAT

ASH SHARQAT

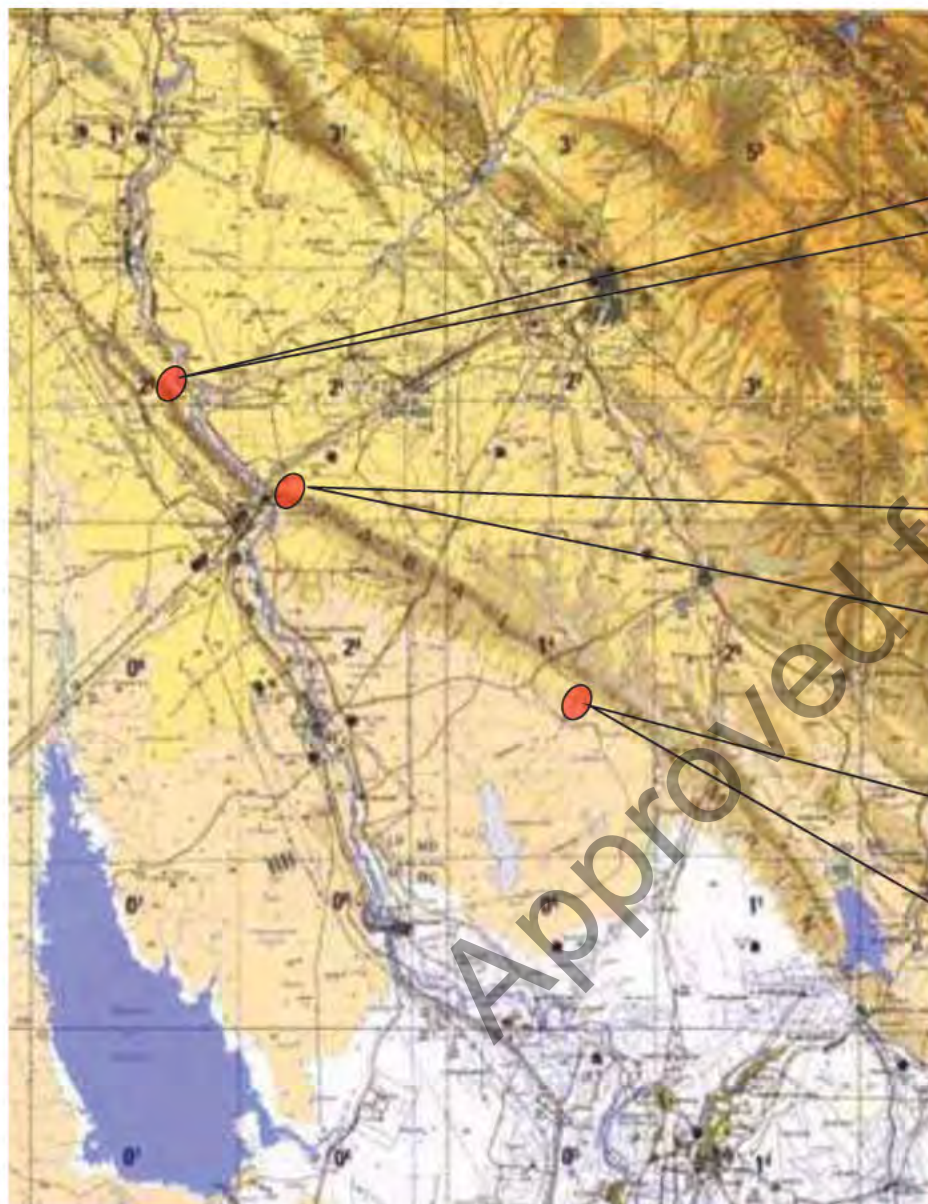




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# Hamrin Mountain Overview



1.4c MULTIPLE SINGLE SOURCE REPORTING ON  
1BCT HVT#6 (b)(6) AND QJBR MEMBERS

**DIIR-3ID-256BCT-621-05-0042:** 1.4b INTELLIGENCE  
OFFICER CONDUCTS TRAINING IN CAMPS WITHIN  
IRAQ AND 1.4b

**TD 1.4a 18355-05/ TD-1.4a/15108-05:** SERIES OF CAVES  
LOCATED IN THE DRAWS OF THE NORTHWEST  
PORTION OF THE HAMRIN MOUNTAINS UTILIZED BY  
QJBR

**TD 1.4a/20725-05:** MOVEMENTS AND MEETING  
LOCATIONS OF ABU MUS'AB AL-ZARQAWI

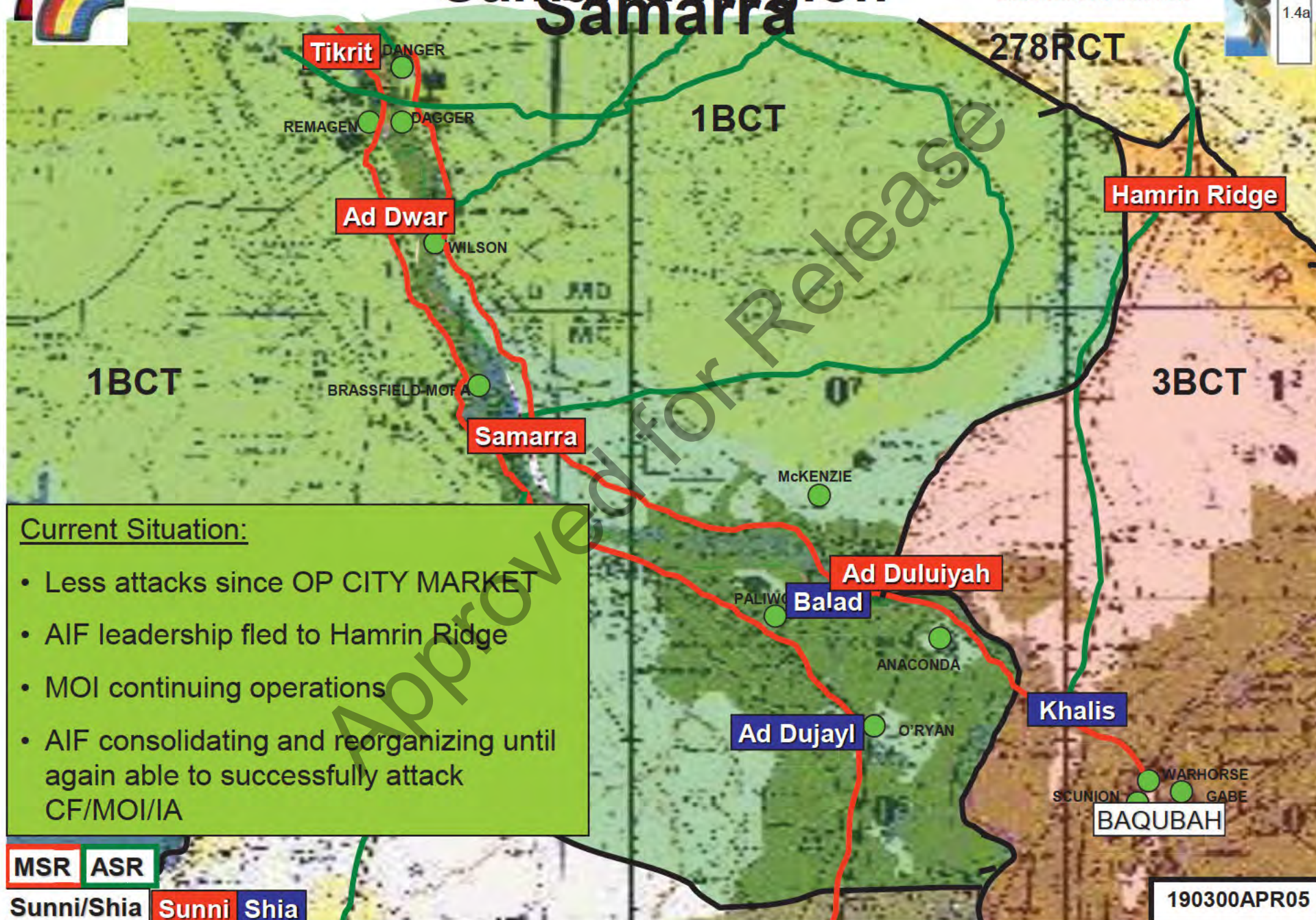
1.4c 38S LD 9428513897, LD 84154/33775,  
MD 34778/28709 IZZAT IBRAHIM AL-DURI ASSOCIATES  
AND LOCATIONS.

**SPOT OBIZ-DET-K-071-05/ SPOT OBIZ-DET-K-071-05 :**  
LOCATION OF 1BCT HVT#3 (b)(6) AND  
PLANNED INSURGENT MTG. 38SMD3642832289

**7 APR 05 JSTARS REPORT:** REPORTED MILLING AREA

**TF 1.4a N REPORT:** POSSIBLE DIGGING/BURIEL SITE









1.4a

# Potential Samarra QJBR Links



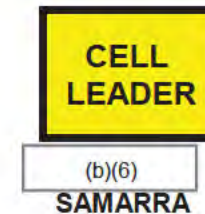
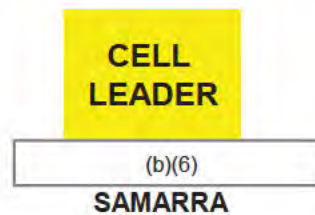
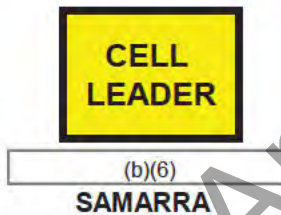
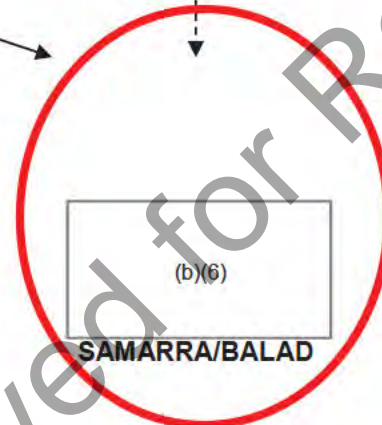
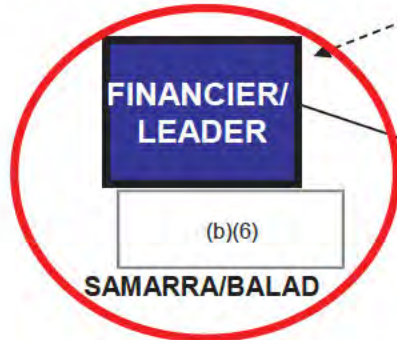
HVI



FUTURE  
LEADERSHIP



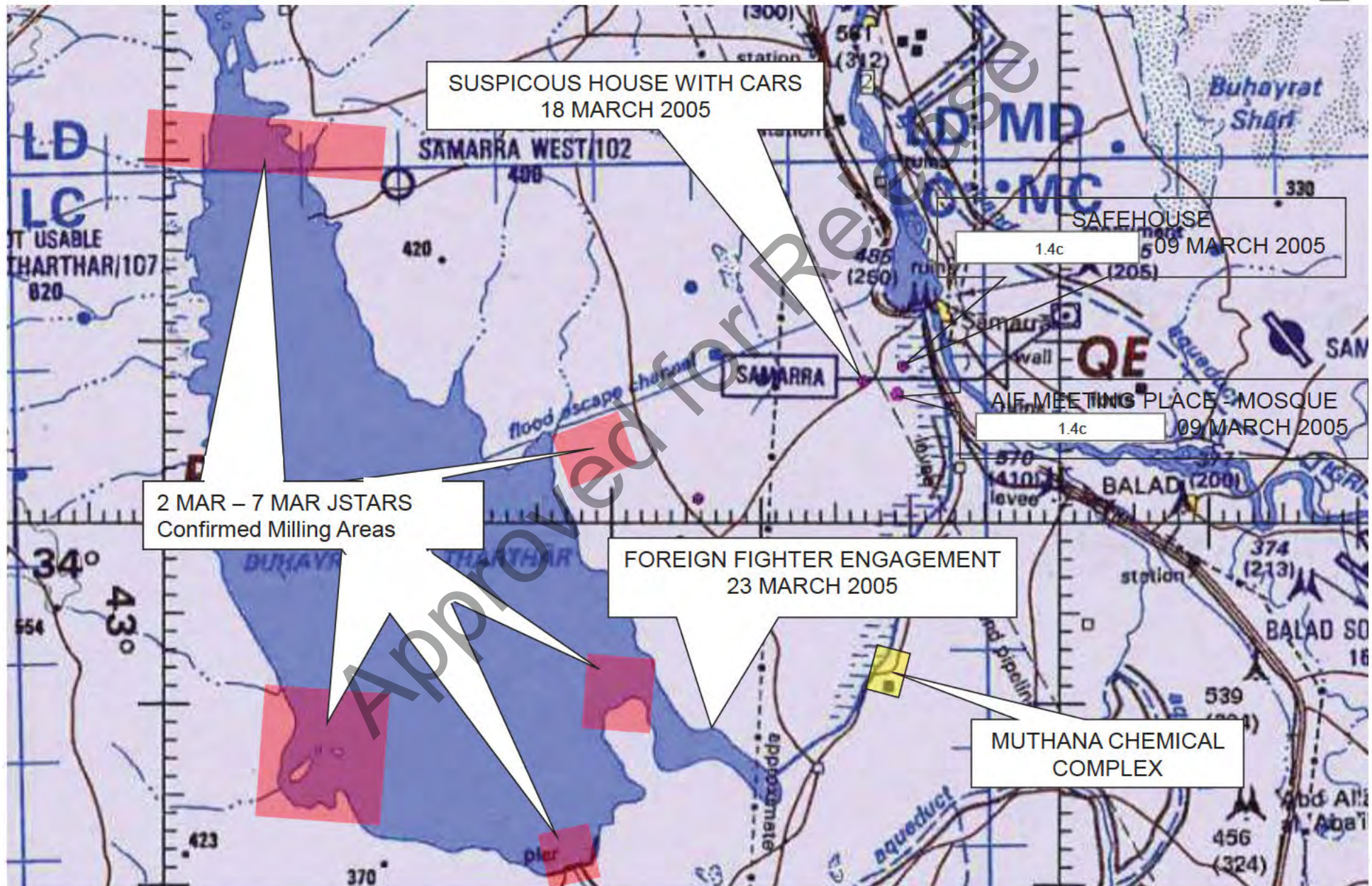
**MUSAB AL ZARQAWI**  
LEADER OF QJBR







# EAST THAR THAR ACTIVITY







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# Concept of the Operation

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# Concept of the Operation (1 of 3)

Iraqi Security Forces with embedded transition teams (ME) conduct counter insurgency operations to the extent of their capabilities. ISF is supported by CF in order to neutralize the AIF. Simultaneously TF 1.4a mentors Iraqi forces at the Battalion level and above while maintaining partnering at the Company level in order to develop Iraqi Army (IA) capabilities. As the IA gain capability, battle space will be transitioned to Iraqi control. TF 1.4a will continue to support MiTTs through logistics, F, fires, and medevac from contingency operating sites (COS) at FOBs Warrior, Speicher, Warhorse, and Anaconda. TF 1.4a continues to provide oversight of the OSB, IPS and DBE as required in order to secure critical infrastructure, stabilize and secure urban areas, and control borders.





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# Concept of the Operation (2 of 3)

As TF 1.4a transitions battle space to capable ISF, FOBs will be transferred to Iraqi control and TF 1.4a will be consolidated. The division FOB Relocation Iraqi Transition Team (FRITT) will assist units in the management of FOB transition. As Sulaymaniyah province will be transitioned on or about June 2005. Diyala province will transition on or about November 2005 as will Kirkuk (At Tameen) province. Salah ad Din will remain under coalition control until approximately June 2006. Coalition forces will reduce their footprint by transitioning battle space to Iraqi control and consolidating FOBs.





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# Concept of the Operation (3 of 3)

TF 1.4a will continue to support the Iraqi transitional government by assisting the ISF in setting the conditions for a successful election. TF 1.4a will engage the Independent Election Commission for Iraq (IECI) and the ISF in AO Liberty to ensure they are prepared and equipped for all phases of the election process. MSCs must be prepared to assist if requested. Support may come in the form of assistance in planning for distribution of registration and ballot materials, site security planning, and appropriate life support. All MSCs must be prepared to act and initiate actions as required including those the IECI or ISF are unable to accomplish. Direct action will only be initiated after requested by the IECI in writing and approved or directed by higher. Maintaining support for the ISF and the Iraqi government will require TF 1.4a to work closely with the 101<sup>st</sup> ABN (AASLT) DIV during IOT maintain momentum and seamlessly transition the force.





# Key Operational Concepts by Phase

	PHASE I APR 05 - JUN 05	PHASE II JUL 05 - SEP 05	PHASE III OCT 05 - JAN 06	PHASE IV A FEB 06 - JUN 06
<b>ISF Capabilities</b>	BN Level OPS	BDE Level OPS	DIV Level COIN	DIV Level Nat'l Sec Ops
<b>AIF Capabilities</b>	Key Cities Secured	Domestic Order in ISF Controlled Provinces	Domestic Order Maintained in CAT A & B Provinces	AIF Neutralized
<b>Transition Teams</b>	Established and Operational	Fully Operational	Fully Operational	Reduce/ Tailor Transition Teams
<b>Basing</b>	Turn Over Stone, Dibbis, Crazyhorse	Turn Over Omaha, Bernstein, Orion, Cobra, Barbarian, Tinderbox, Dagger	Turn Over TBD	All but Anaconda
<b>Elections</b>	Planning	Registration	Referendum & Election Preparation	Support Public Discussion
<b>Effects</b>	Capable ISF in all Provinces	Capable ISF and GOI in B & C Provinces	Capable ISF and GOI in C Provinces	Functioning GOI Growing Economy



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**MiTT**

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# BDE MITT





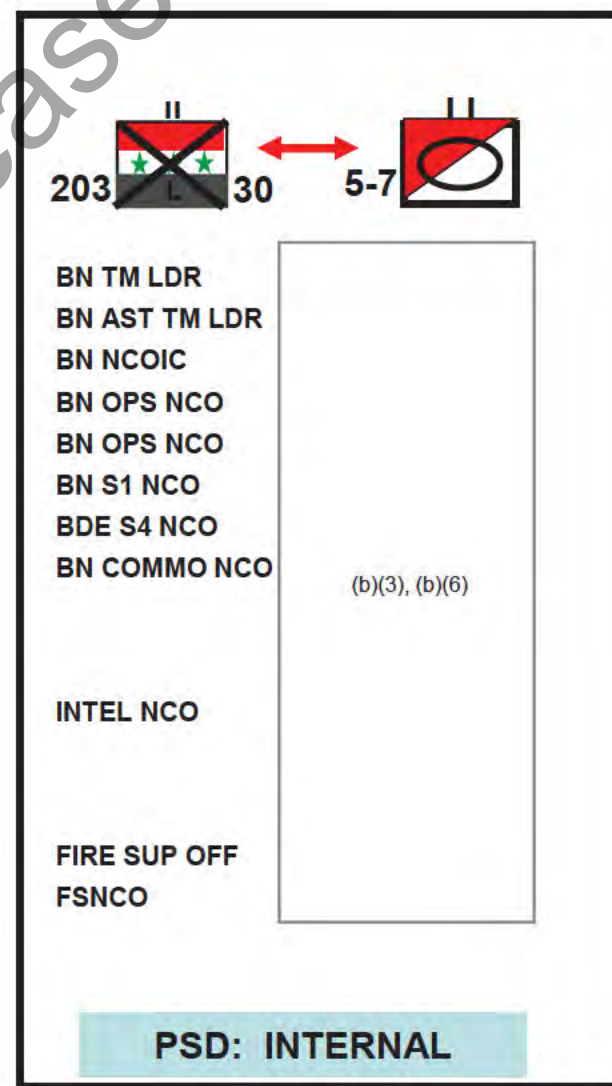
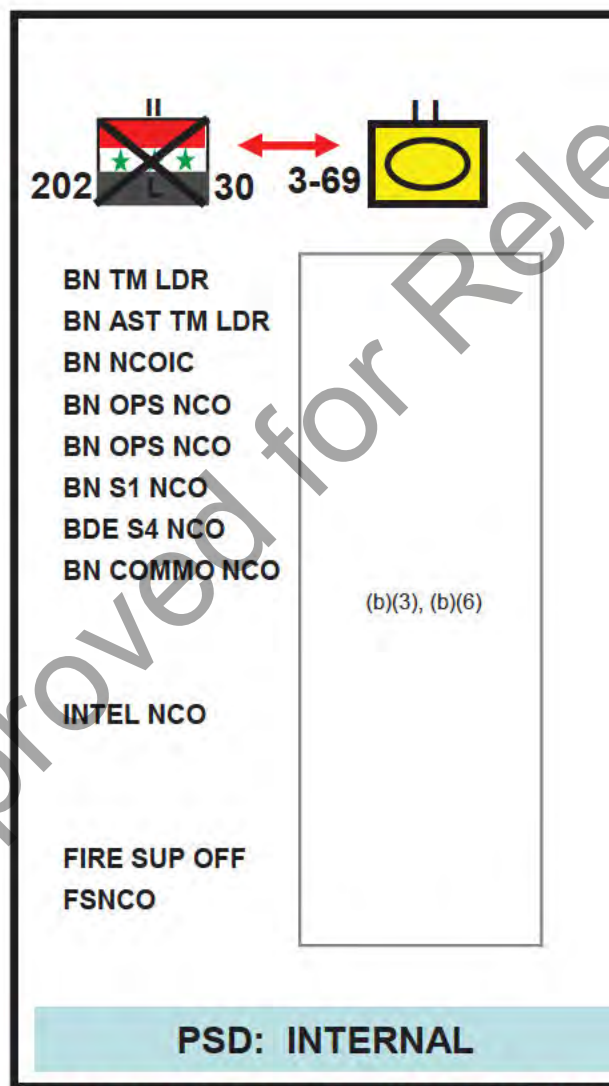
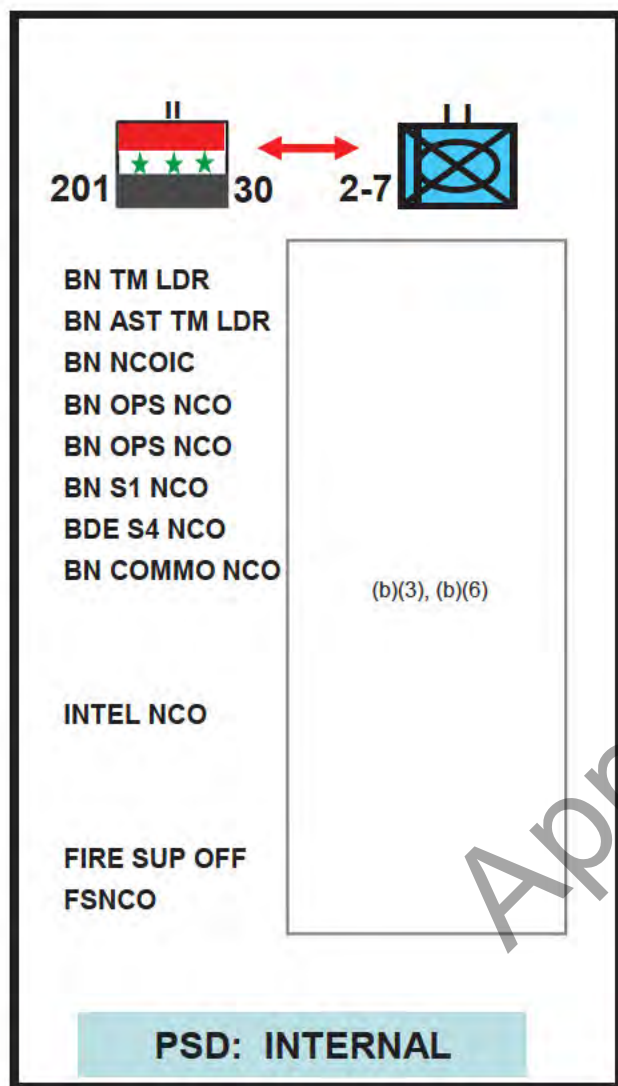
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# BN MiTTs







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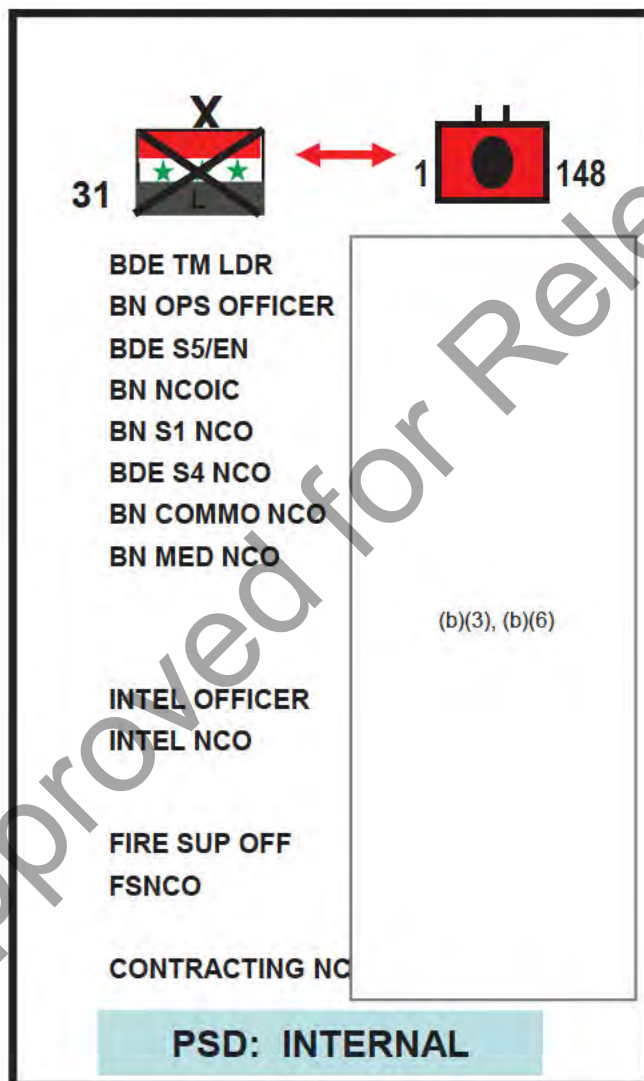


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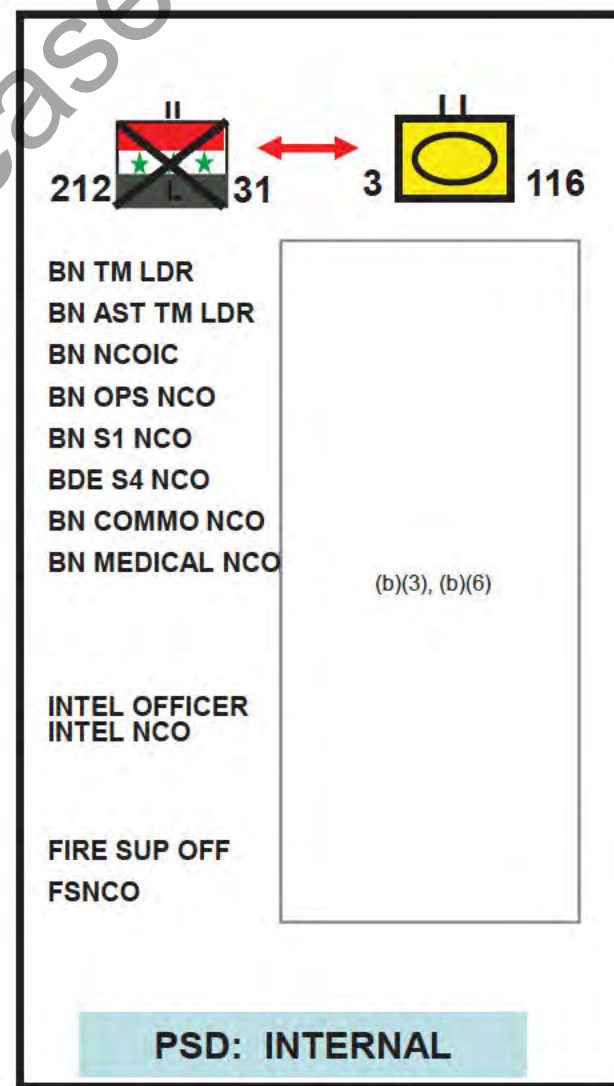
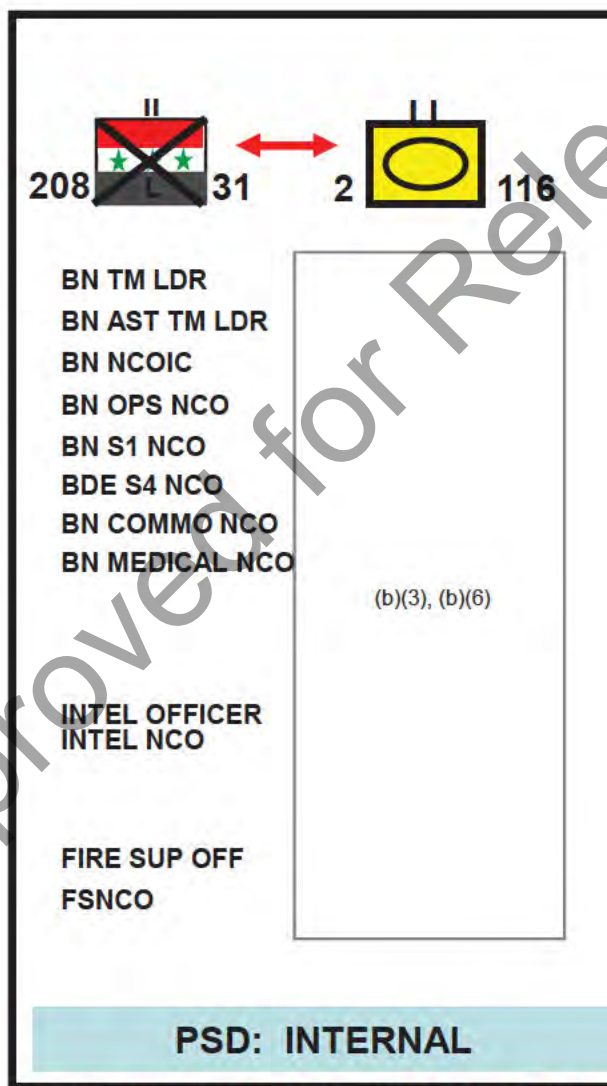
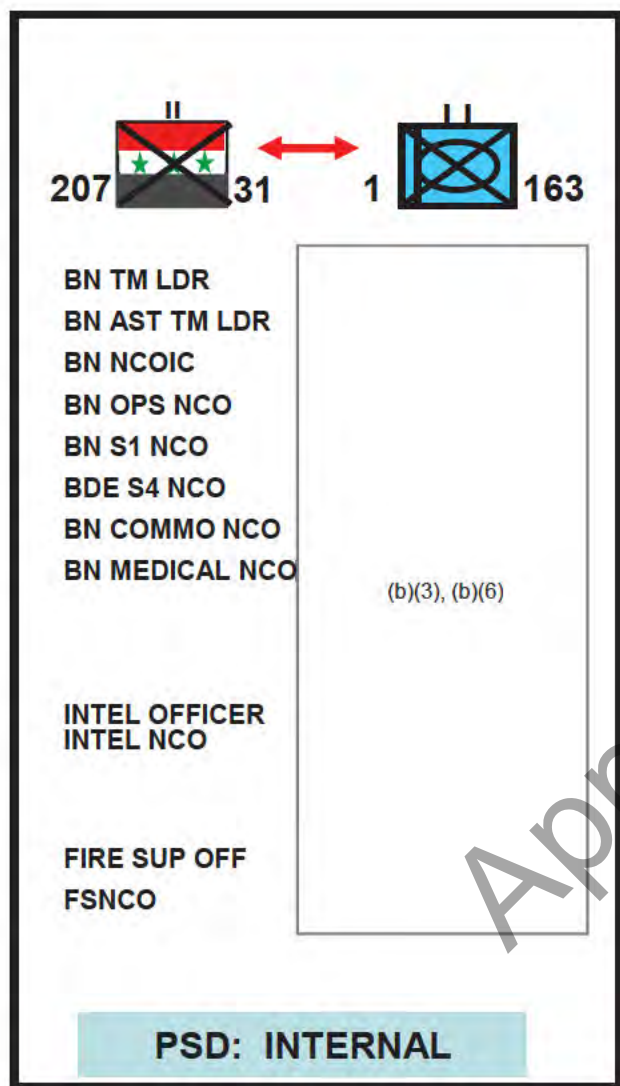
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# BN MiTTs





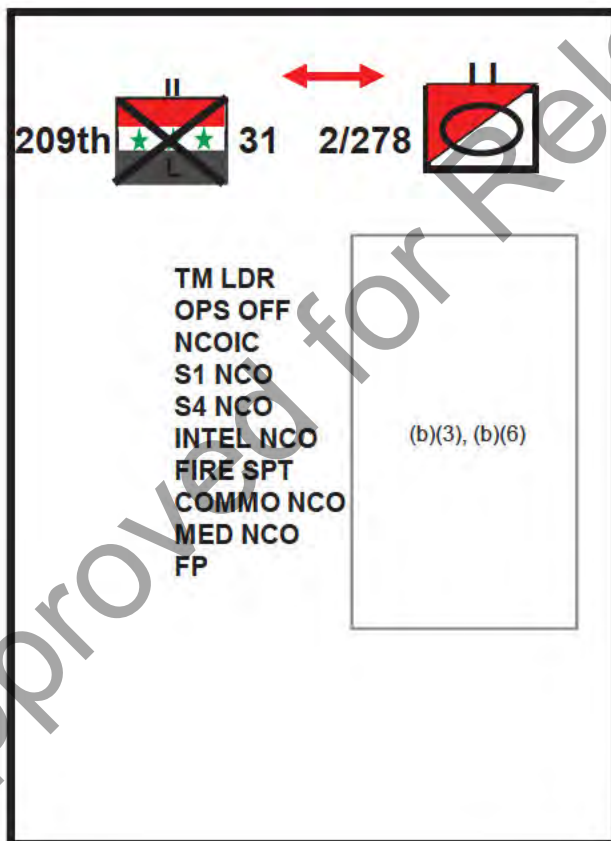
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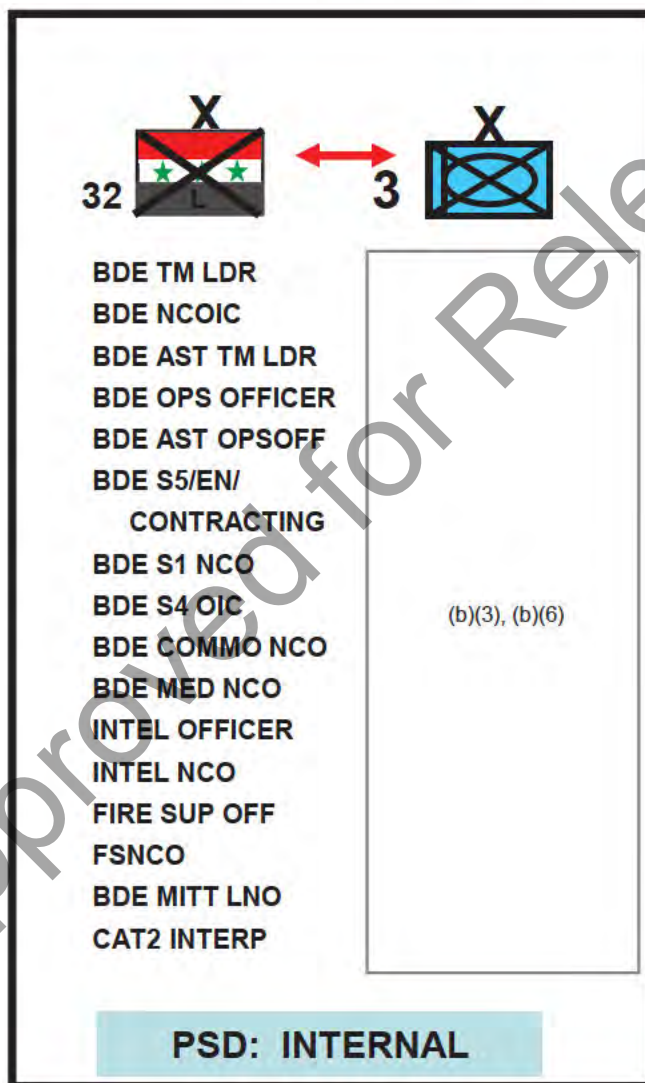
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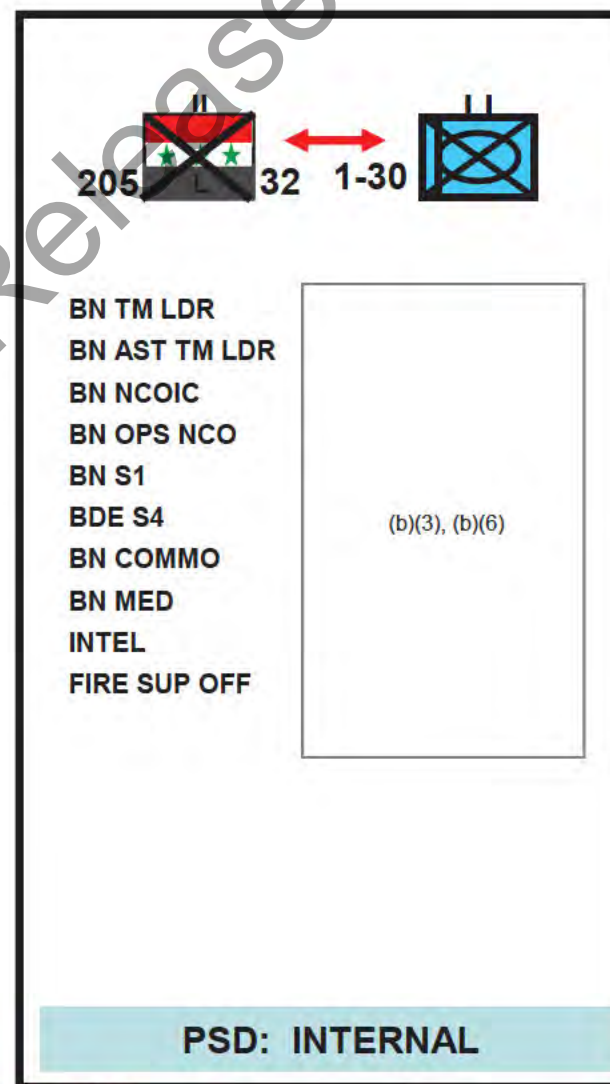


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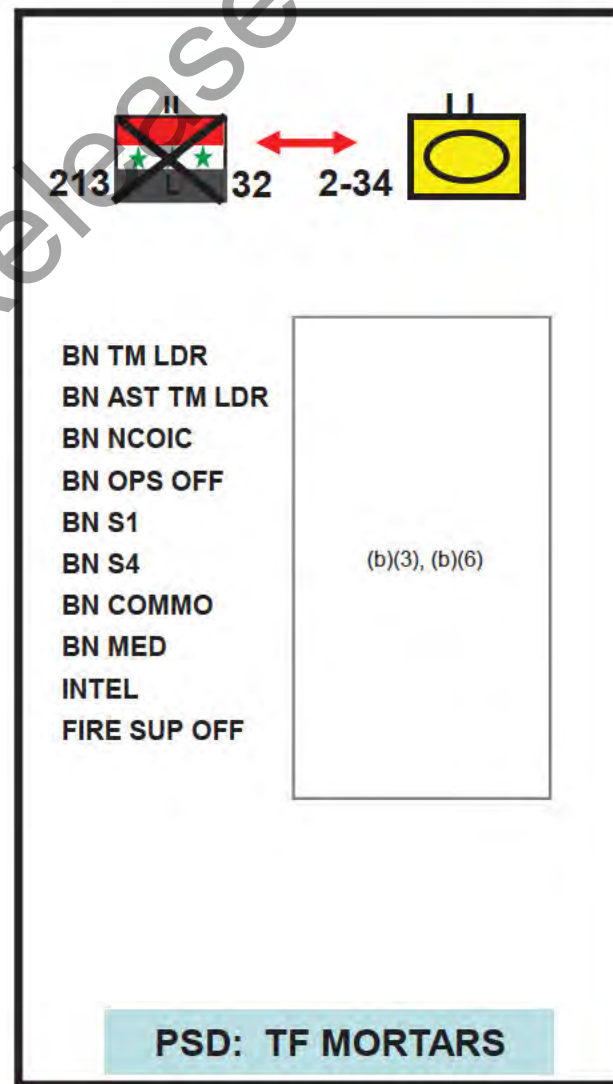
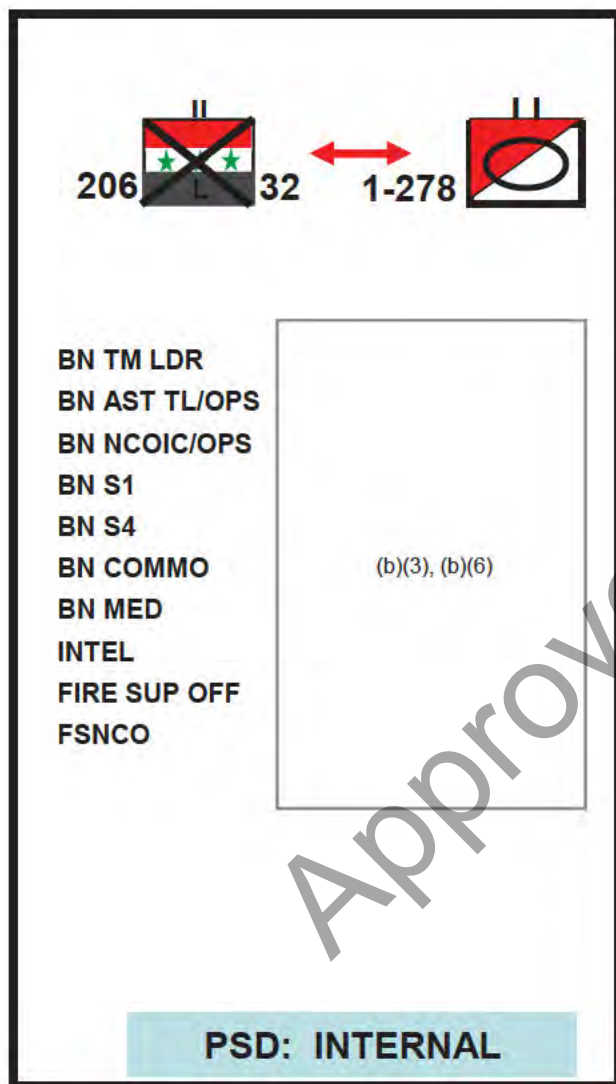
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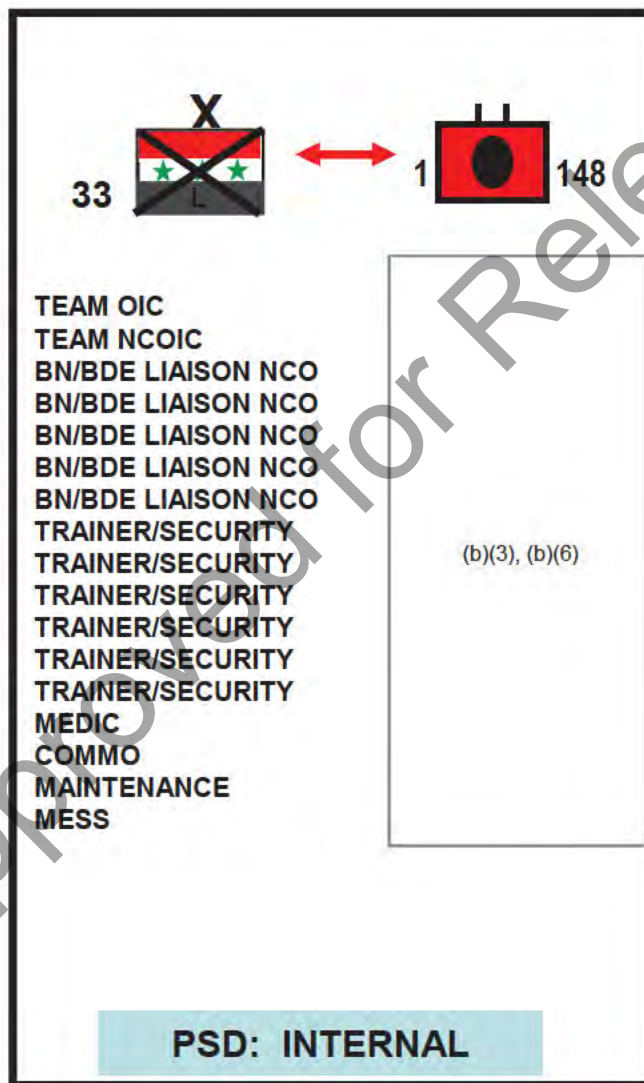


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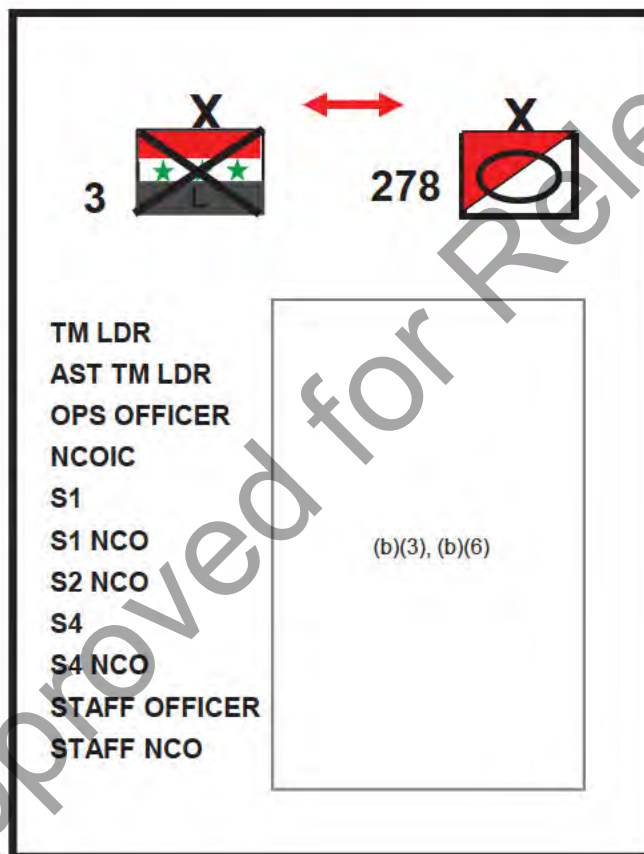
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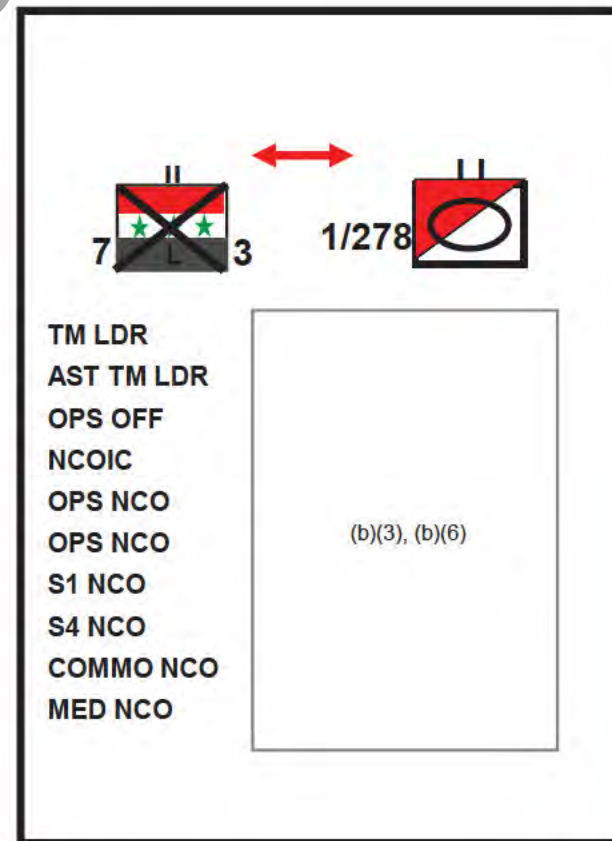
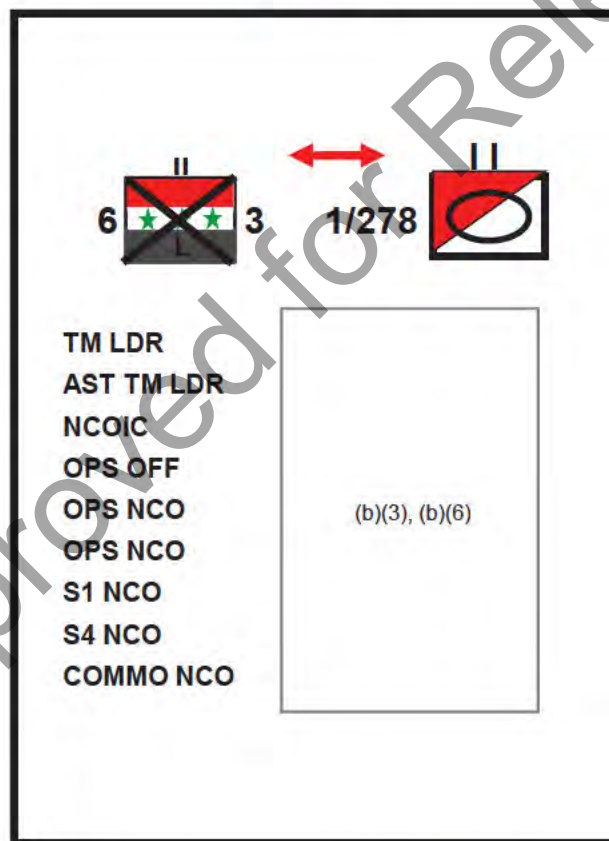
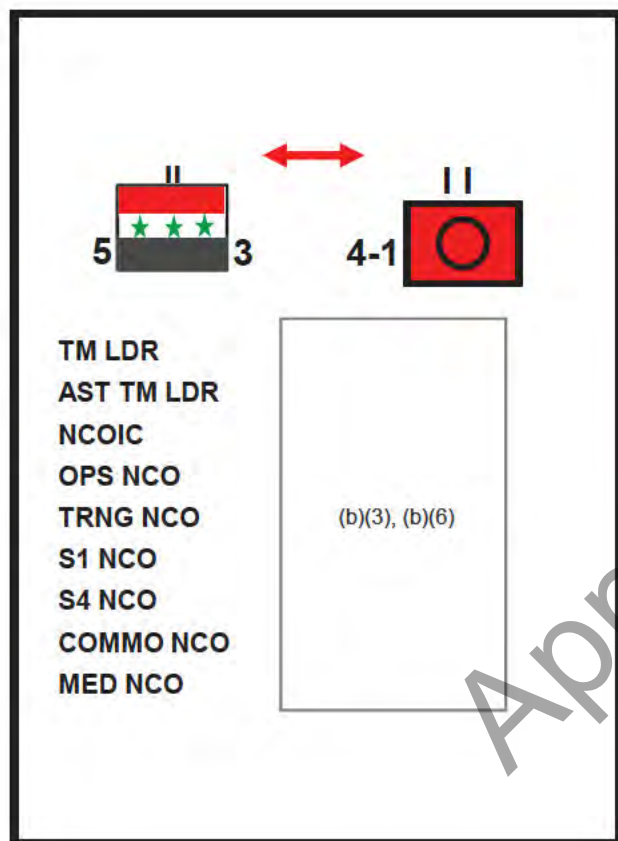
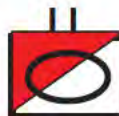
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# BN MiTT

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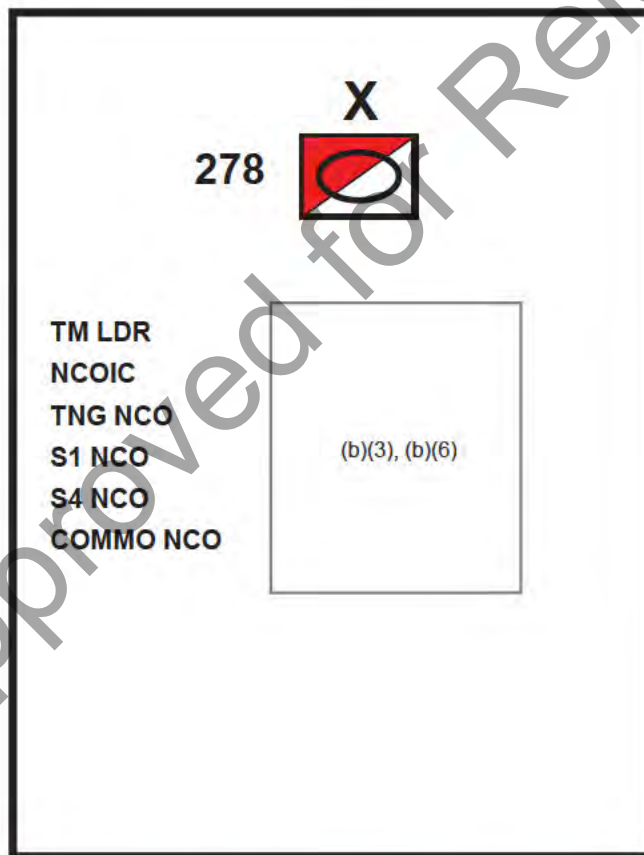
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# 278<sup>th</sup> BCT

## MITT SPT CELL





# BCT MiTT TEAM SUPPORT

## 18 Personnel

 CREW: 5 WEAPON: M240B RADIO: AN/VRC-92F	<b>M1114</b> 
 CREW: 4 WEAPON: M249 RADIO: AN/VRC-90F	<b>M1114</b> 
 CREW: 4 WEAPON: M249 RADIO: AN/VRC-90F	<b>M1114</b> 
 CREW: 5 WEAPON: M240B RADIO: AN/VRC-90F	<b>M1114</b> 

BDE NCOIC	SSG	CBT ARMS
BDE S1 NCO	SGT	42A
BDE S4 NCO	SSG	92Y
COMMO NCO	SSG	31U
<b>GUNNER</b>	<b>E1-E4</b>	<b>IMAT</b>
TM LDR	MAJ	AV
FSO	2LT	FSO
<b>GUNNER</b>	<b>E1-4</b>	<b>IMAT</b>
INTEL ANAL	SPC	96B
AST TM LDR	CPT	IN
S2 OFFICER	1LT	MI
FSNCO	SSG	FSNCO
MED NCO	SSG	91W
OPS OFF	CPT	IN
S5/EN	CPT	ENG
INTEL NCO	SSG	96B
CONTRACTNCO	SSG	IMiTT
<b>GUNNER</b>	<b>E1-4</b>	<b>IMAT</b>

## PSD SEC

### MTR SECTION (6 PAX)

 CREW: 3 WEAPON: M2 RADIO: AN/VRC-92F	<b>M1114</b> 
--	------------------

TRUCK 1  
SGT  
PFC  
PFC

 CREW: 3 WEAPON: M2 RADIO: AN/VRC-90F	<b>M1114</b> 
--	------------------

TRUCK 2  
SPC (P)  
PFC  
PFC

### BCT ADDITIONS

TAC SAT	
SAT PHONE	
CLS	
FBCB2	
HF RADIO	





# BN MiTT TEAM SUPPORT

## 14 Personnel

**M1114**  
CREW: 5  
WEAPON: M2  
RADIO: AN/VRC-92F

AST TM LDR O3 CBT ARMS  
BN OPS NCO E6 CBT ARMS  
BN S4 NCO E5-6 92Y  
BN S1 NCO E5-6 42A (GUNNER)  
DRV E1-4 IMAT.

**M1114**  
CREW: 4  
WEAPON: PERSONNEL  
RADIO: AN/VRC-90F

TM LDR 04 CBT ARMS  
AST TM LDR 03 IMAT.  
BN OPS NCO E6 IMAT  
COMMO NCO E4-5 31U (DRIVER)

**M1114**  
CREW: 5  
WEAPON: M240  
RADIO: AN/VRC-90F

BNCOIC E7 CBT ARMS  
FSO 02 13A  
FSO NCO E5-6 13F  
DRIVER E1-4 IMAT  
GUNNER E1-4 IMAT

## PSD PLT

MTR SEC (8)

**M1114**  
CREW: 4  
WEAPON: M2  
RADIO: AN/VRC-92F

### TRUCK 1

NAME	RANK
NAME	RANK
NAME	RANK
NAME	RANK

**M1114**  
CREW: 4  
WEAPON: M240B  
RADIO: AN/VRC-90F

### TRUCK 2

NAME	RANK
NAME	RANK
NAME	RANK
NAME	RANK

### BCT ADDITIONS

TAC SAT  
SAT PHONE  
CLS  
FBCB2  
HF RADIO



### PSD ADDITIONAL DUTIES

TRAINING  
SECURITY  
REPORTING  
DURING OPS



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# IA Support

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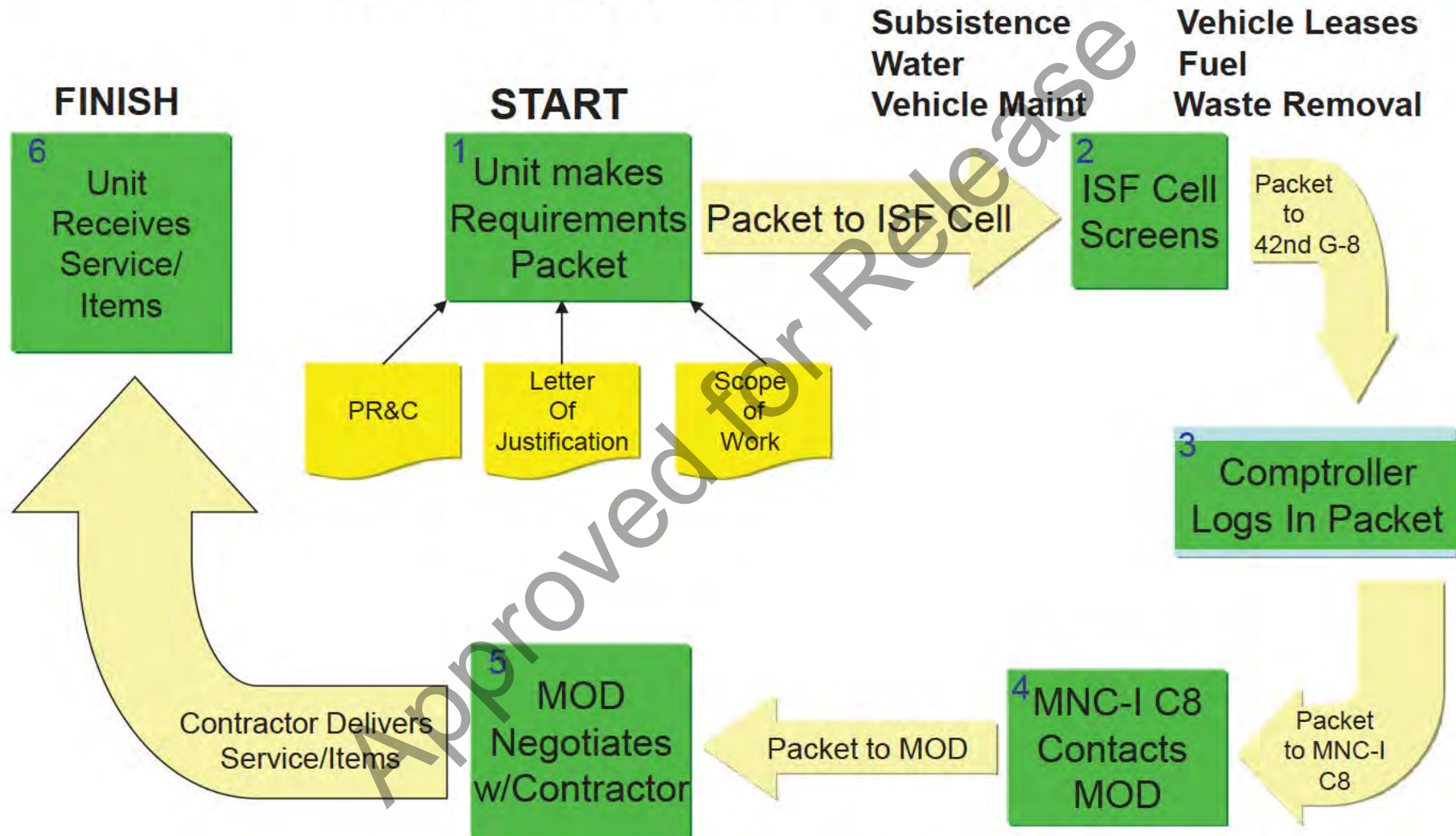


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# IA Life Support Funding Flow



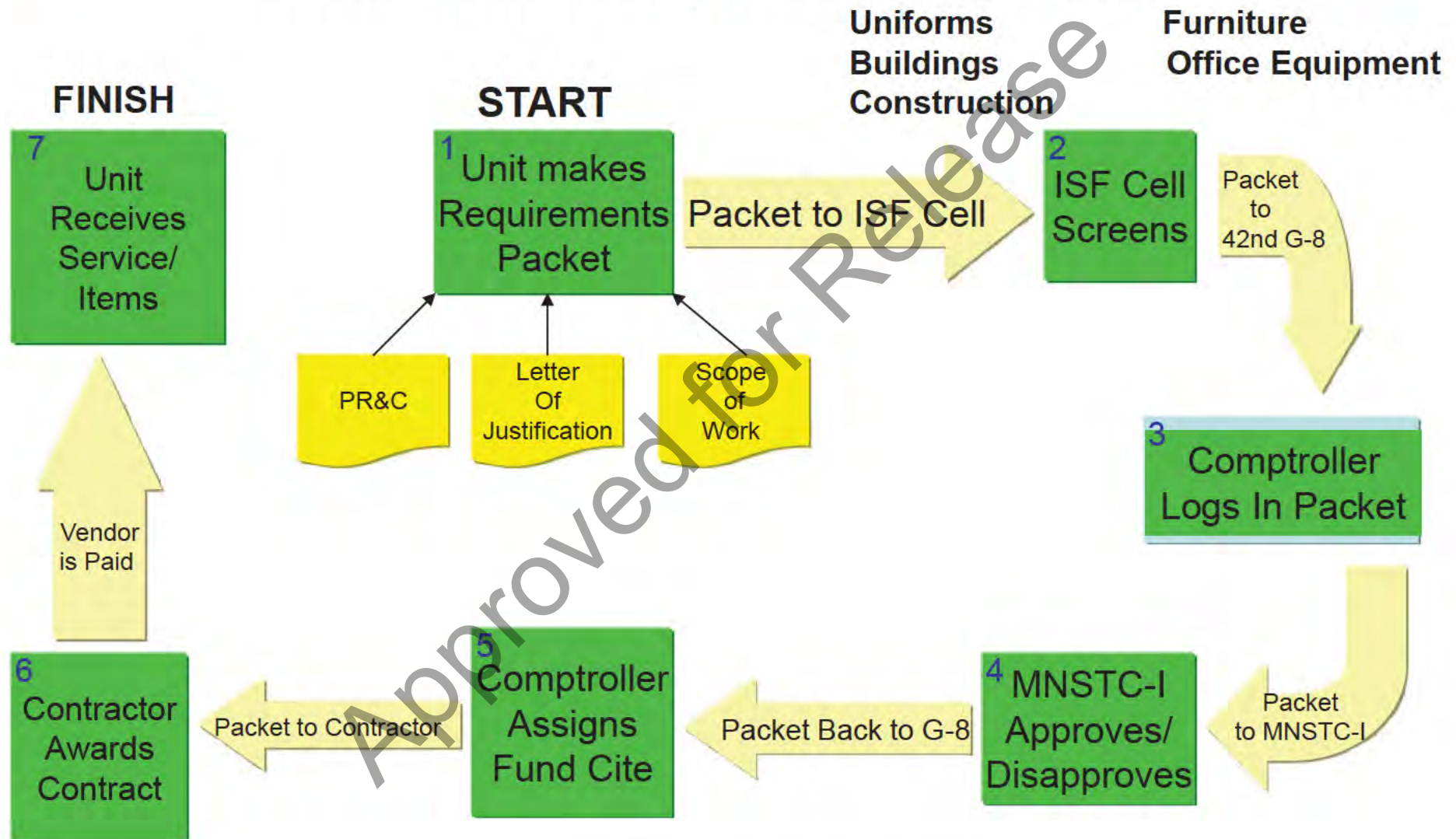


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# IA Non-Life Support Funding Flow

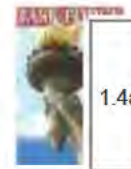






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**OSB**

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# OSB



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BN	Commander	Area of Responsibility	Unit Location
1 <sup>st</sup> BN	<div>(b)(6)</div>	Karkuk to Kabaz Oil Fields	Kabbaz Oil Fields
2 <sup>nd</sup> BN		Wadi Al-Nafut to Haseeb Al-Arid village	Wadi Al-Nafut
3 <sup>rd</sup> BN		Haseeb Al-Arid village to Al-Fat'ha bridge	Al-Fat'ha
4 <sup>th</sup> BN		Bayji to Tilool Al-Bayji	Bayji in Makool
5 <sup>th</sup> BN		Al-Shirgat fork road to Al-Gayyara	Al-Shirgat
6 <sup>th</sup> BN		Tilool Al-Bayji to Al-Hadar	Tilool Al-Bayji
7 <sup>th</sup> BN		Al Gayara to Mosil old way	
8 <sup>th</sup> BN		Al'Fat'ha bridge to Tikrit	Bayji
9 <sup>th</sup> BN		Tikrit to Samarra Falluja fork road	HQ behind Remagen
10 <sup>th</sup> BN		Samarra-Falluja fork road to Al Niba'ee area quarries	Al Ishaki
11 <sup>th</sup> BN		Al-Niba'ee quarries to the bank of the Tigris	Mushahada Oil Refinery





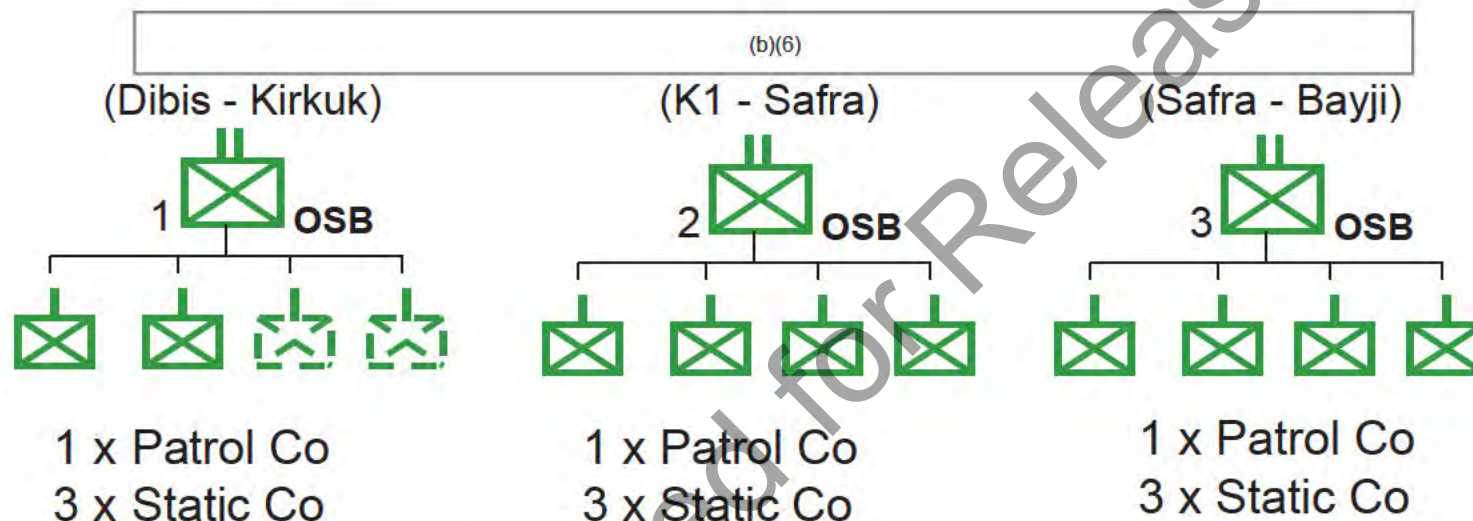
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# OIL SECURITY BATTALIONS



## Equipment currently being issued

- 750 X 3 BN AK-47s
- 12 X 3 BKC
- 2 X 3 RPKs
- 1000 X 3 Uniforms
- 1000 X 3 Boots
- 1000 X 3 Hats
- 1000 X 3 Long Underwear
- 120,000k AK rounds
- 7,000 BKC rounds
- 2,500 X 3 blankets
- 200 X 3 Cushions
- 500 X 3 Winter Coats

## Current Issues:

- Unity of command at Bayji Bridge
- BN HQ not well established / force protection
- No Identification cards as of yet
- No weapons cards
- Oil line checkpoints are not adequate
- Communication
- Inadequate meal contract
- Mobility for patrols
- Still allowing civilians near pipeline
- Need physical barriers around valves



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# COMMAND AND CONTROL

Information on the Oil Pipeline BNs from

S/ (b)(6) MOD:

- a. BNs 1, 2, 3 are part of the 31<sup>st</sup> ING BDE, and their sector is from Kirkuk to Al Fatha. The bridge at Al Fatha is outside of their AO.
- b. BNs 4, 5, 6, 7, 14 and 15's sector is from the north of Bayji to Rabeeh. These BNs report to the 2<sup>nd</sup> ING Division HQ in Mosul for C2.
- c. BNs 8, 9, 10, 11 sector is from Baghdad to Bayji. These BNs report to 30 ING BDE in Tikrit for C2.
- d. BNs 12, 13 sector is from Baghdad to Anjanah. These BNs report to 32 ING BDE for C2.
- e. BNs 16, 17 sector is from Baghdad to Karbala. These BNs are not formed yet, but will report to the Baghdad ING Division.
- f. Currently there are 10 BNs on the ground. 1, 2, 3, 4, 5, 7, 8, 9, 10 and 11. Each BN has 44 officers and 1000 Soldiers authorized. BN 11 is authorized one extra rifle company for a total of 44/1200. None of these BNs are at full strength.





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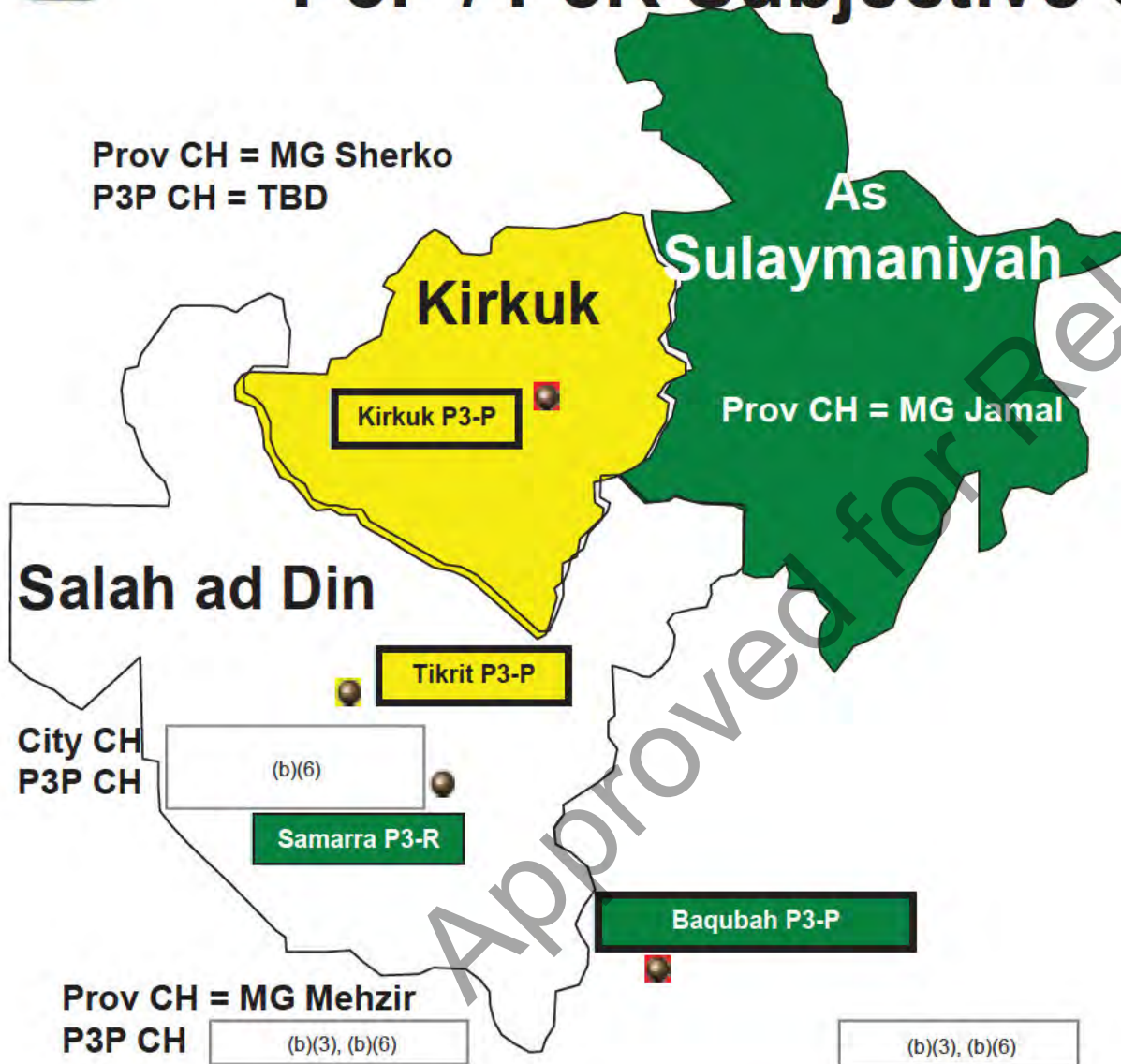


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# P3P / P3R Subjective Overview



Currently operating an Embedded Police Partnership Program, Reconstitution (P3-R) in Samarra  
264 IPs in position with 376 in training and 550 scheduled for training in May  
Total of 1,200 trained NLT August Phase I  
(P3-P) in Diyala  
3 BCT took initiative and developed P3-P Team based off draft proposal  
Team stood up 1APR in Diyala.  
Establishing a P3-P Team in Salah Al Din NLT 29APR  
Phase II  
(P3-P) Team in Kirkuk Province NLT 27MAY 116 BCT establishing program now requirements now  
As Sulaymaniyah is scheduled to be returned to Iraqi regional control on 1JUN Due to As Sulaymaniyah's stability it is determined that a P3-P is not required

- Capable of meeting Directed timeline
- Operational







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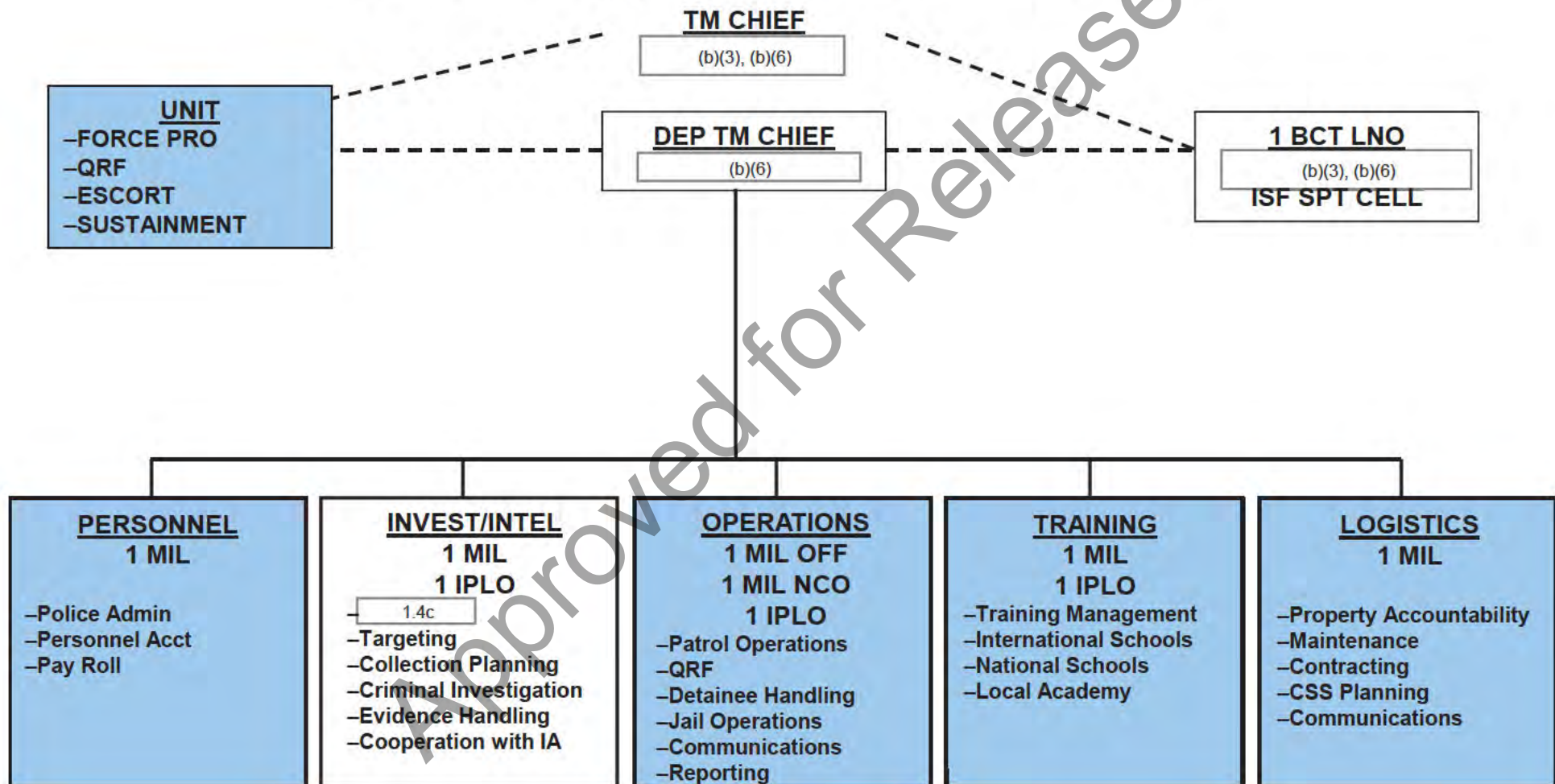
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1.4a

# Salah Ad Din

## P3-P Organization – 1 BCT



It is not anticipated or expected that the P3-P team reside at the IPS Provincial HQ.  
It is not anticipated that the entire P3-P will be consumed 24/7 with their P3 tasks or duties.





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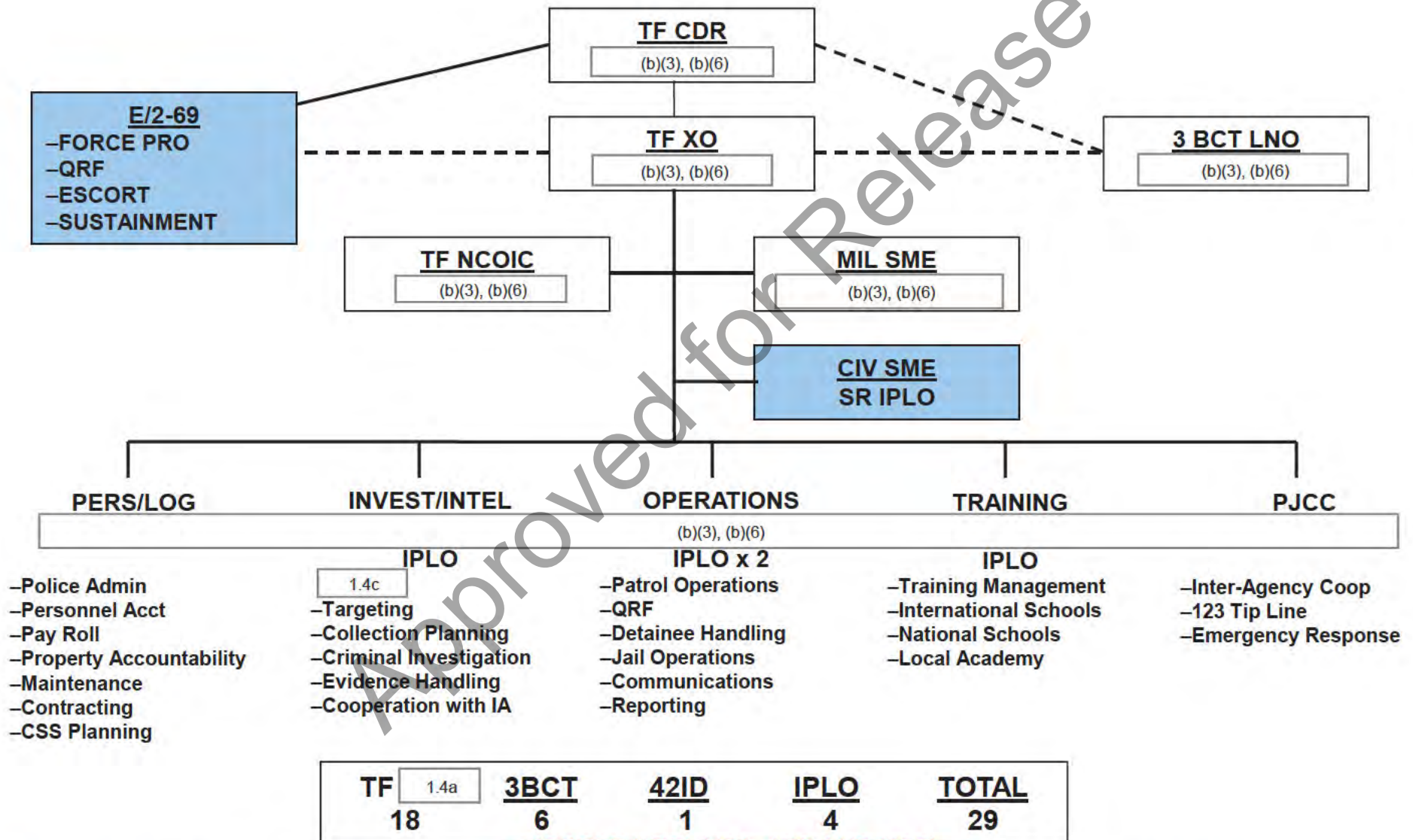


# Organization – TF

1.4a

## 3 BCT

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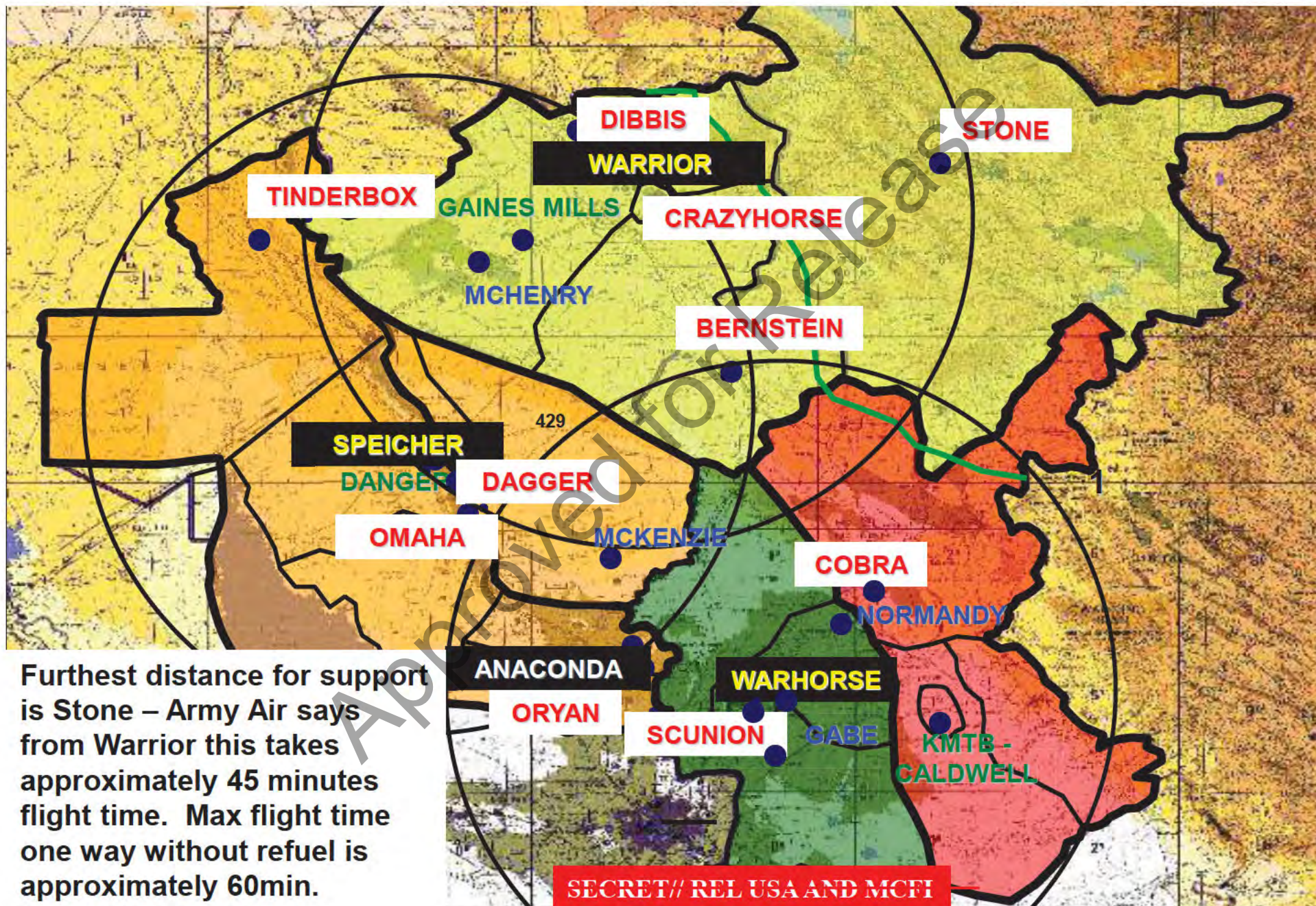
# Support Following Battle Space Transition

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# ARMY AIR SUPPORT CONCEPT

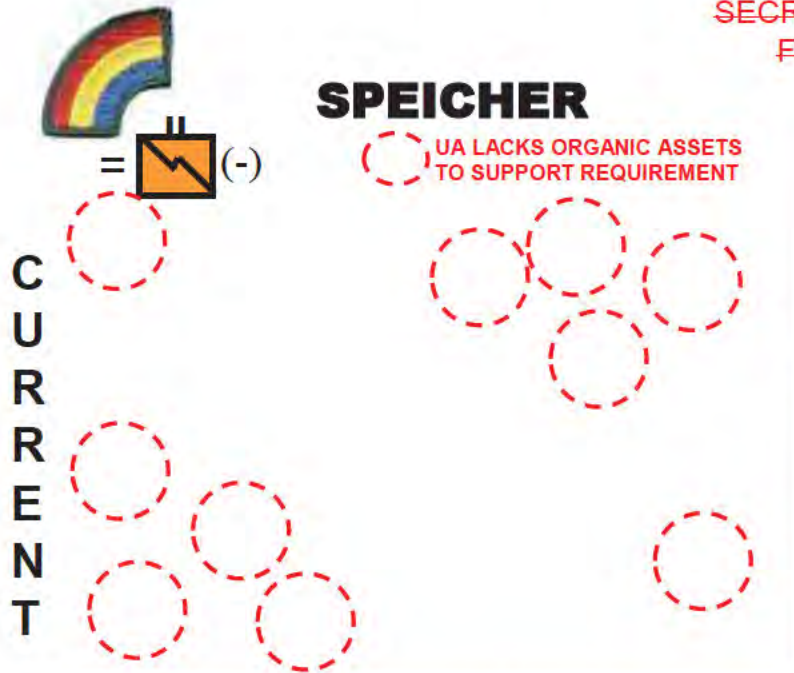
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1.4a



## WARRIOR

## WARHORSE

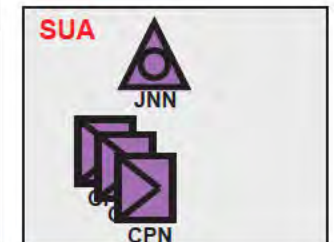
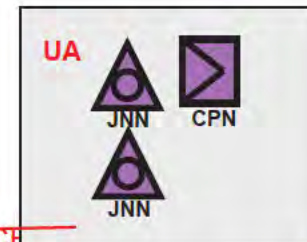
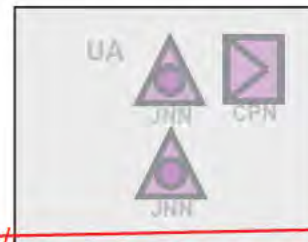
## ANACONDA



UA CAN SUPPORT ALL REQUIREMENTS

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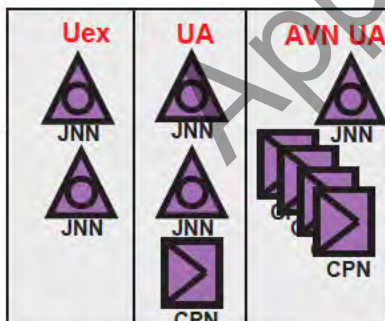
UA CAN SUPPORT ALL REQUIREMENTS



- NONWARFIGHTER REQUIREMENTS REMAIN THE SAME
  - **COMMERCIALIZE** NON-WARFIGHTER REQUIREMENTS
- DNVT: 332  
SIPR: 232  
NIPR: 153  
VOIP: 42

**FORCE REDUCTION:**  
2 COs (+) = 200 soldiers

AFTER BASE CONSOLIDATION AND COMMERCIALIZATION







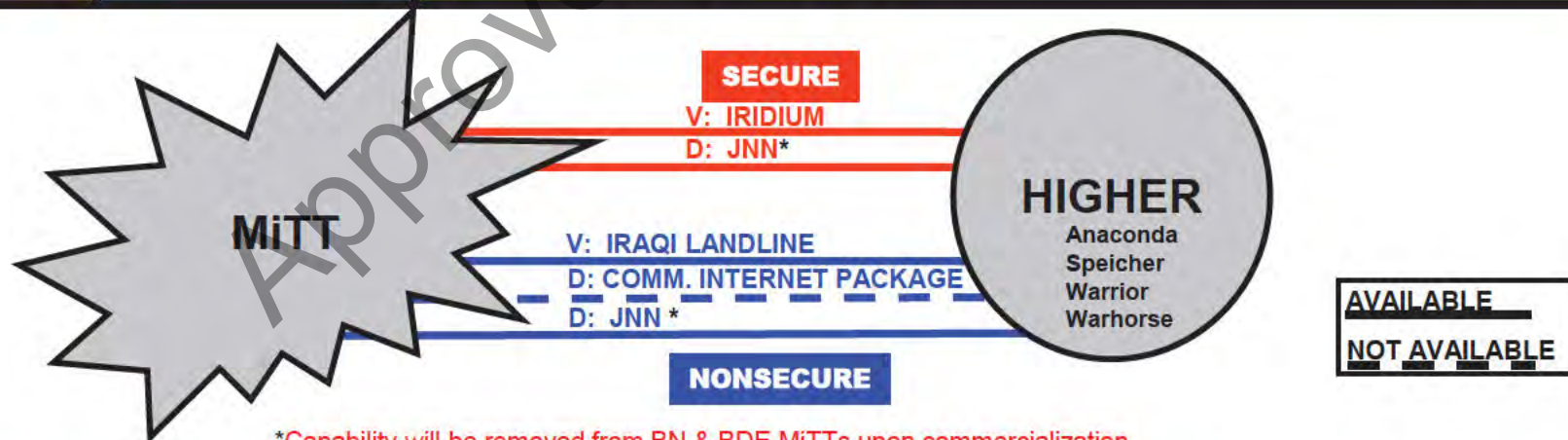
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### MITTs COMMS AFTER BASE CONSOLIDATION

VOICE (V) or DATA (D)	CAPABILITY	STATUS OF CAPABILITY OR REQUIRED ACTION
Secure Voice	1. Iridium 2. JNN*	1. Available from out of hide. PR&C submitted 21MAR05 to fill shortages. At C6; pending C4 validation of MiTT comms delta 2. Available (Capability will be removed from BN & BDE MiTTs upon commercialization)
Nonsecure Voice	1. JNN* 2. Iraqi landline	1. Available (Capability will be removed from BN & BDE MiTTs upon commercialization) 2. Use existing infrastructure (limited)
Secure Data	1. JNN*	1. Available (Capability will be removed from BN & BDE MiTTs upon commercialization)
Nonsecure Data	1. JNN* 2. Internet package	1. Available (Capability will be removed from BN & BDE MiTTs upon commercialization) 2a. Available at all IA units except Tuz. MiTTs have C6 permission to use capability (this is limited). 2b. PR&C submitted 21MAR05 for independent capability. At C6; pending C4 validation of MiTT comms delta



\*Capability will be removed from BN & BDE MiTTs upon commercialization



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# Regional Reconstruction Operations Center

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**NEVER FORGET!**



# OIL

Sector: Oil

(b)(3), (b)(6)

411 CA Bn

Purpose: Primary facilitator of all Oil Sector Projects & improvements in Task Force 1.4a AO.

Method: Coordinates with SOIs at the Regional (NOC) level and at the individual Plants to determine requirements in the Oil

Sector that will enhance or provide ancillary support to existing IRRF projects. Coordinates with IRMO and PCO Oil Sector to resolve issues in infrastructure and determines alternative funding sources. Uses Task Force 1.4a CERP for projects that can not be fulfilled by PCO.



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# POWER

Sector: Power

(b)(3), (b)(6)

411 CA Bn

Purpose: Primary facilitator of all Power sector projects & improvements in Task Force 1.4a AO. Coordinates with SOIs at the local, regional and national levels.

Method: Coordinates with SOIs at the Regional (Northern Region) level and at the individual Plants to determine requirements in the Power Sector that will enhance or provide ancillary support to existing IRRF projects. Coordinates with IRMO and PCO Power Sector to resolve issues in infrastructure and determines alternative funding sources. Uses Task Force 1.4a CERP for projects that can not be fulfilled by PCO.





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# PUBLIC WORKS

Sector: Public Works

(b)(3), (b)(6)

411 CA Bn

Purpose: Primary facilitator of all Water and Sewer projects & improvements in Task Force 1.4a AO. Coordinates with SOIs at the BCT, regional and national levels.

Method: Coordinates with SOIs at the Provincial level with BCT representatives to determine Potable Water requirements. Coordinates with IRMO and PCO Water on Water and Sewer Programs, serves as a conduit of information to BCTs concerning these new programs. Assists BCTs in identifying Potable water and sewer requirements that meet the various programs criteria. Serves as the "Go Between" to resolve issues in Water and Sewer infrastructure and determines alternative funding sources. Uses Task Force 1.4a CERP for projects that can not be fulfilled by PCO.





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# TRANSPORTATION

Sector: Transportation

(b)(3), (b)(6)

411 CA Bn

Purpose: Primary facilitator of all Transportation sector projects (Rail, Critical Bridges & Roads) & Task Force 1.4a AO.

Method: Coordinates with SOIs at the BCT, Provincial and National levels to resolve conflicts among the contractors, D/Bs, PCO, IRMO and occasionally local leadership. Uses Division assets to recon projects and ensure projects are within acceptable standards. Assists contractors in identifying sources of materials. Influences leaders at IRMO to push certain projects if no movement has occurred.





# HEALTH AND EDUCATION

Sector: Buildings Health and Education Program Manager

(b)(3), (b)(6)

En Bde 42d ID

Purpose: Primary construction manager / facilitator of all Buildings Health and Education Projects & Improvements in Task Force 1.4a AO.

Method: Coordinates with SOIs at the BCT, Provincial, and Infrastructure Component to resolve conflicts among the Contractors and various customers. Works with OTI to fill Recently renovated schools with equipment and supplies. Uses Task Force 1.4a CERP for projects that can not be fulfilled by OTI/USAID. Coordinates with Infrastructure Component DGs to determine Clinic and Schools requirements on the Infrastructure LSAs. Coordinates with PCO to fund requirements. Uses 42d ID CERP for projects that can not be fulfilled by PCO.





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# Governance Transition Concept

Iraq gained national sovereignty on 28 June 2004. As such, CF participation in local, provincial and national governance is limited to monitoring and reporting.

- Phase I & II – FOB consolidation – the monitoring and reporting of local governments will slowly decrease and ultimately end.
- Phase III – CF consolidates on Contingency Operating Locations (COL). The monitoring and reporting of governance will shift it's primary focus to the Provincial Level.
- Phase IV – CF consolidates on Contingency Operating Bases (COB). The monitoring and reporting of governance will shift to regional governments and areas, i.e. the Kurdistan Regional Government (KRG) & Sunni heartland.
- Department of State (DOS) & PCO – Not all personnel will relocate. The Regional Embassy Offices (REO) are independent.
  - Tikrit – SET and PCO to Speicher.
  - Baquba – Phases I&II – SET, PCO, Engineers, CA at CMOC. Phase III – DP to move/close/remain in place.
  - Kirkuk – currently a Regional Embassy Office. Patriot Base will remain during Phases I-III. Phase IV is a decision point to move/close/remain in place.