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Declassified by: MG Michael X. Garrett,
USCENTCOM Chief of Staff
Declassified on: 201506



Mission Analysis

6 April 2004

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Agenda

- Current Guidance
- Facts and Assumptions
- Redeployment Status/Recommendations
- Force Structure
- Capabilities
- Bed-down of units
- Issues
- Required Decisions
- Way Ahead



Current Guidance

- Organic 1AD units (and 2ACR) that are currently in Iraq stay in Iraq
- Organic 1AD units (and 2ACR) that are in Kuwait return to Iraq

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Facts

(1 of 3)

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- Time
 - Division TOA remains scheduled for 15 APR
 - All of 1 CD forces will close on Baghdad NLT 9 APR
- RIP
 - 3 BCT, 4th BDE, EN BDE, DCT, 501st MI and 501st MP have completed RIP
 - 2BCT, 2ACR, DISCOM and 141 SIG are in the RIP process
 - 1BCT has not yet begun their RIP
- Redeployment
 - 3xUH-60s and 3xOH-58Ds have been redeployed to Central Region
 - All 4BDE aircraft are washed and inspected and in the sterile yard at Camp Doha
 - Currently have 46 PAX (HHB/DIVARTY, 1-4 ADA) staged to depart from Camp Flexible to Balad IOT fly to Central Region
 - There are 10 March Units currently positioned to redeploy to Kuwait
 - Majority of 2/2 ACR's equipment has departed theater

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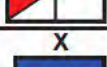
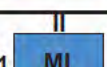


RIP Status

6 APR 04

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	Right-seat Ride				Left-seat Ride					TOA	
	1	2	3	4	5	6	7	8	9	10	
1 	15 APR	16 APR	17 APR	18 APR	19 APR	20 APR	21 APR	22 APR	23 APR	24 APR 1300	39 
2 		6 APR	7 APR	8 APR	9 APR	10 APR	11 APR	12 APR	13 APR	14 APR 1000	3 
2 						6 APR	7 APR	8 APR	9 APR	10 APR 1000	1 
4 											4 
DIV 											DIV 
DIV 											DIV 
DISCOM 			6 APR	7 APR	8 APR	9 APR	10 APR	11 APR	12 APR	13 APR 1000	DISCOM 
501 											312 
141 	6 APR	7 APR	8 APR	9 APR	10 APR	11 APR	12 APR	13 APR	14 APR	15 APR	13 
501 											545 

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- Significant portions of the Division's ASL has been turned over to 1CD/1ID
- Units are in the process/have completed the turn-in of Class V
- Currently military aircraft stop flying into BIAP as of 30 APR 04.
- Units have reverted to a "fill or kill" process for parts requisitions – current parts flow is limited
- Majority of ULLS boxes have been redeployed and some have been reconfigured



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- Majority of the unit ADVONs have redeployed
- Longbow Transition – no impact on Longbow transition for equipment
- All 1AD communications equipment is still in Baghdad
- Camp Flexible has the capability to be expanded from a capacity of 2800 to 4800

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Assumptions

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- 1AD will be allowed to delay the turn-over of selected FOBs
 - Examples: BIAP, Muleskinner, Martyr's Monument, Baghdad Island
- We will receive priority for Corps support
 - CULT, EAD assets
- We will be allowed to bring equipment and personnel back from Kuwait; as well as personnel from CR
- The Division's base of operation will be BIAP
- TF 1 AD will be assigned missions that are offensive in nature and require responsive medical capabilities (primarily kinetic operations)
- Stop-Loss will be extended
- 2-504 PIR will redeploy IAW current timeline



Assumptions

(2 of 3)

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- We will complete RIP with 1 CD
- Operations as the OPRES will begin NET 16 APR
- Reserve Component forces will redeploy IAW current redeployment timeline
- We will keep all UAHs
- Select units will be allowed to redeploy (2/2 ACR)
- Longbow courses and family moves will be deferred
- ICDC/IA forces will be task organized to the division for specific missions
- BIAP transition will be delayed until the Division's mission as CJTF 1.4a's OPRES is complete



Assumptions

(3 of 3)

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- 1-4 ADA will de-activate as currently planned
- ICTF occupation of DISCOM facilities can be delayed
- Use of BIAP by military aircraft is extended until TF mission is complete
- TF 1.4a will receive priority for air support

1.4a

1.4a

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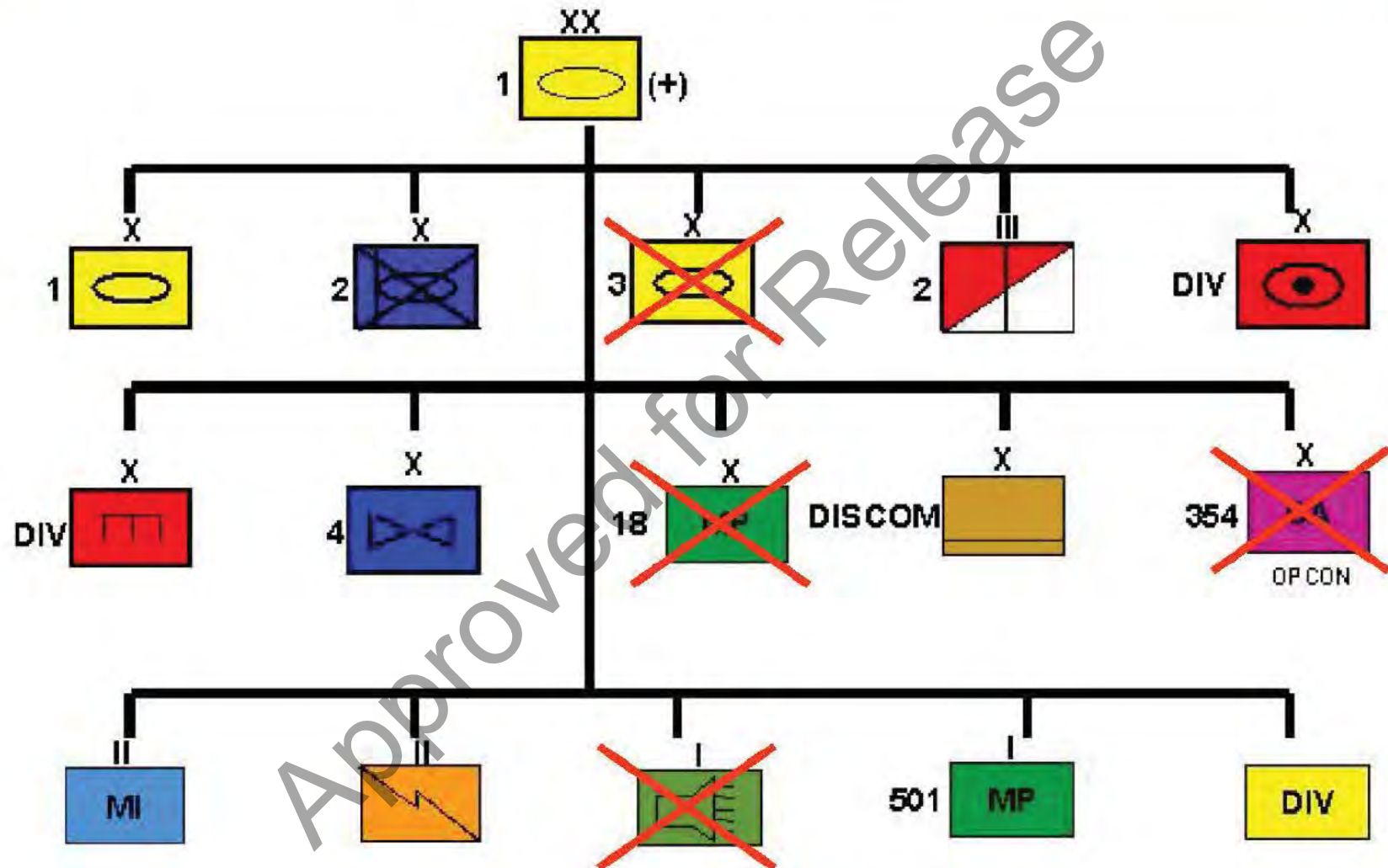
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Force Structure



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TF 1.4a Armored Division

CJTF 1.4a Operational Reserve

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7 Brigade HQs
14,000 Soldiers

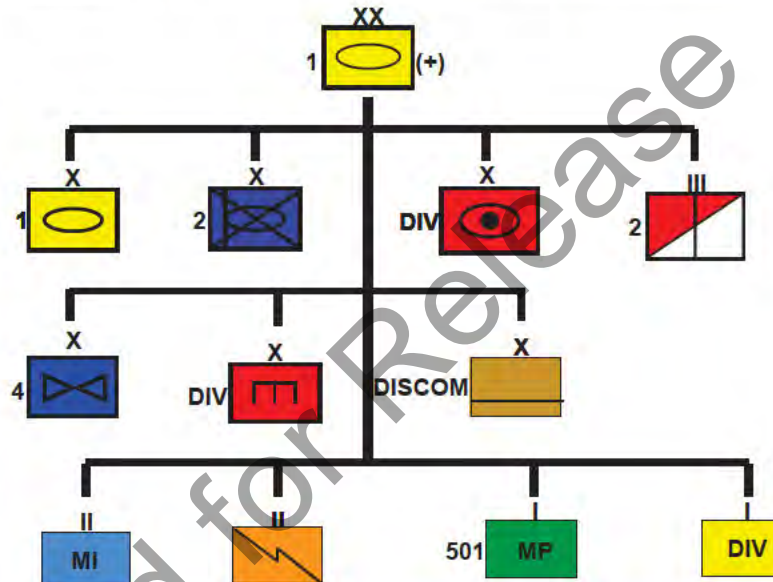
Significant Changes:

➤ Loss of:

- ✓ MP BDE
- ✓ CA BDE
- ✓ PSYOP CO
- ✓ Construction capability
- ✓ EOD support

Task: Defeat Mahdi's Army and other militia forces

Purpose: Eliminate the de-stabilizing effect of militia forces



	Iraq	Kuwait	Redeployed
M1	131	49	41
M2	108	30	38
M3	53	0	0
M109A6	18	0	18
Howitzers 155 mm	6	3	11
MLRS	3	6	13
OH-58	0	36	3
AH-64	0	18	0
UH-60	4	15	3
UAH	153	0	0
ACE	10	30	0
M577	27	67	0
M978	6	27	3
M969	0	28	0

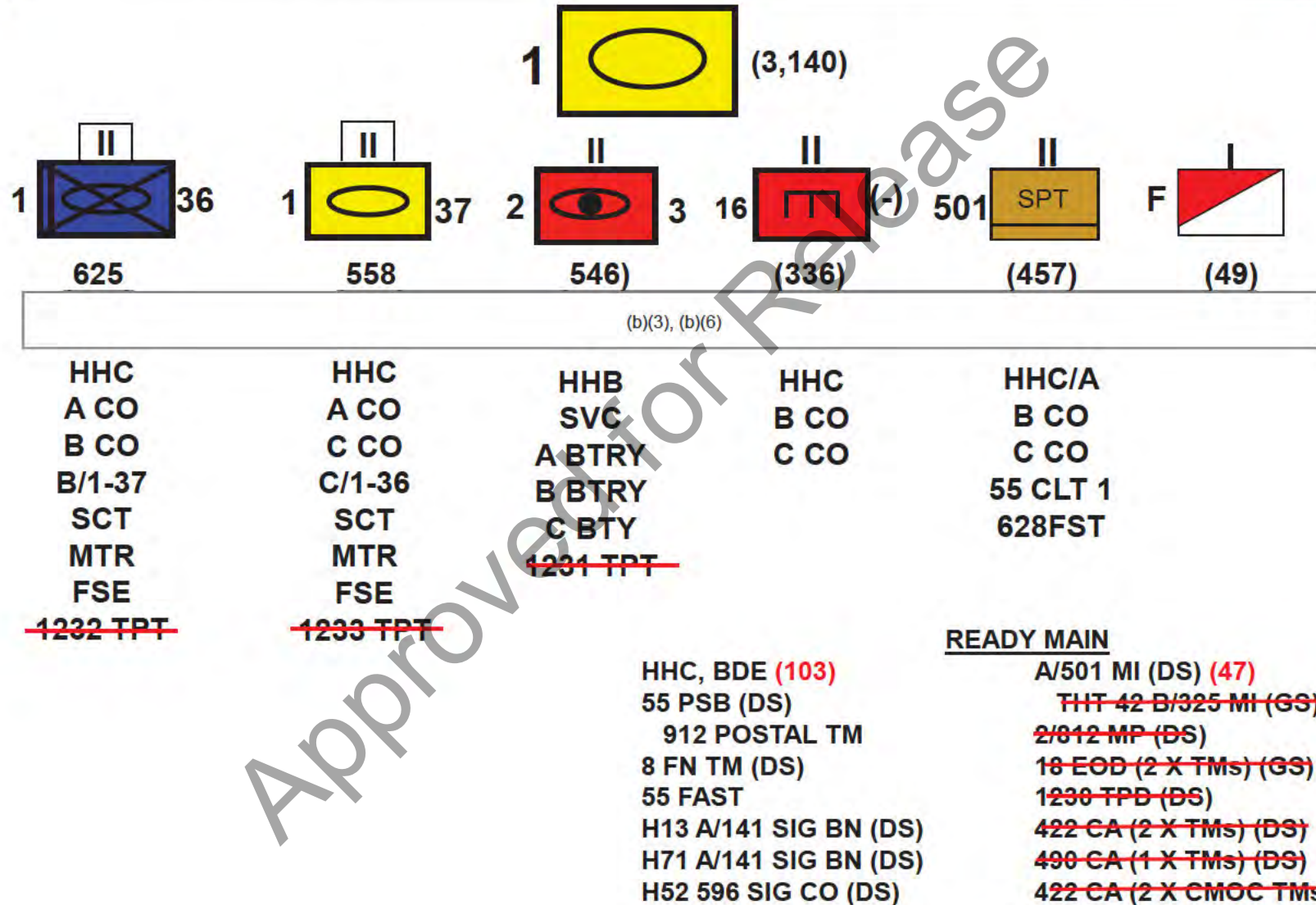
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1st BCT Task Organization



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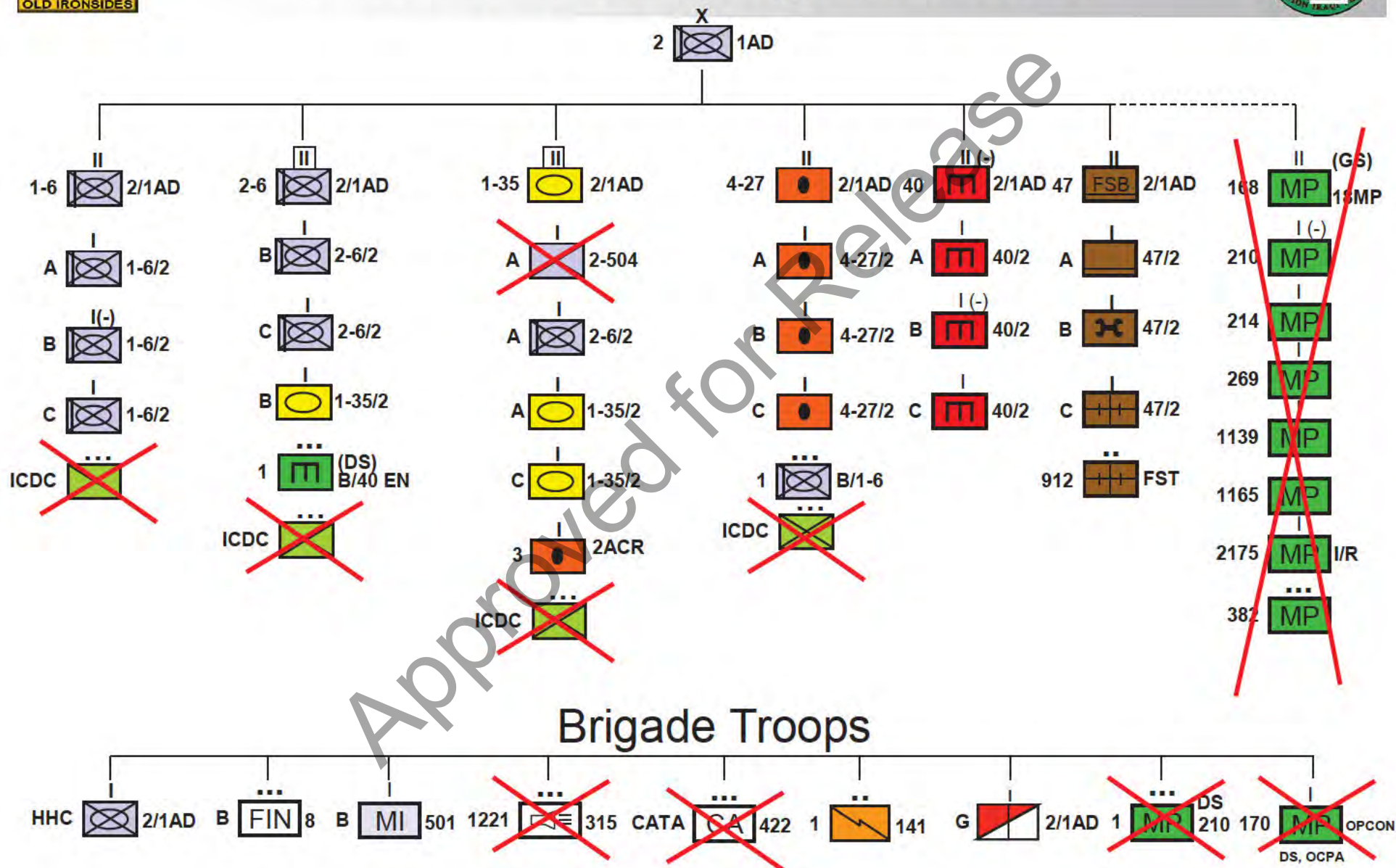
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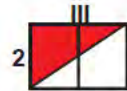
2 BCT Task Organization



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2ACR Task Organization



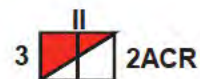
1/2ACR

HHT/1/2d ACR
 B/1/2d ACR (-)
 C/1/2d ACR
 D/1/2d ACR
 B CO 2-37 AR
 HWB/1/2d ACR
 84th ENG Co, 2d ACR
 A-61/D/51 SIG



2/2ACR

HHT/2/2d ACR
 B/2/2d ACR (-)
 C/2/2d ACR
 D/2/2d ACR
 HWB/2/2d ACR



3/2ACR

HHT/3/2ACR
 I/3/2d ACR
 K/3/2d ACR
 M/3/2d ACR
 SEN/D/51 SIG



2-37 AR

HHC
 A/1/2d ACR
 A CO 2-37 AR
 SEN/D/51 SIG
 C CO 2-37 AR



4/2ACR

HHT/4/2 ACR
 N/4/2 ACR
 P/4/2 ACR
 R/4/2 ACR
 S/4/2 ACR
 A-62/D/51 SIG



RSS/2ACR

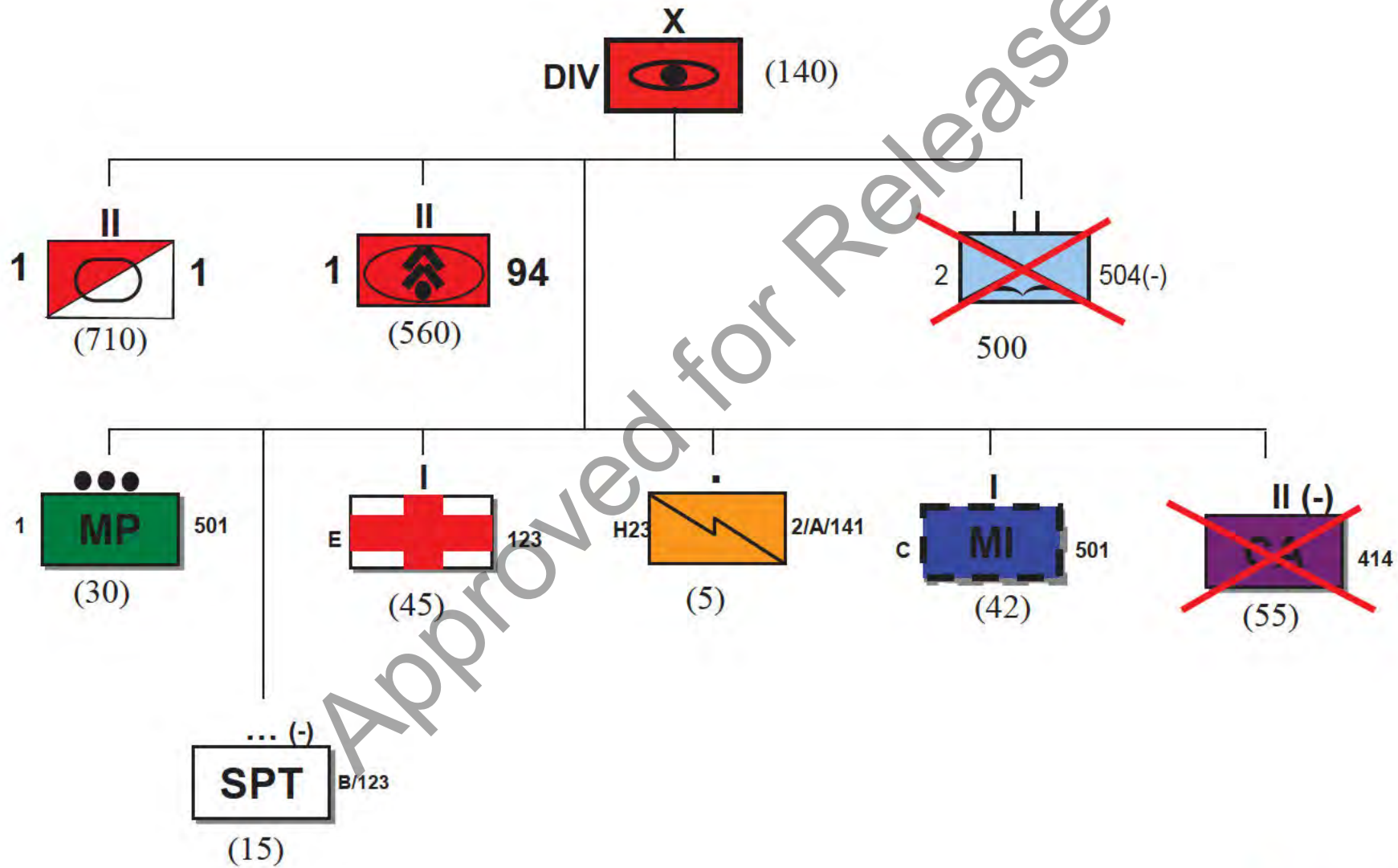
HHT/RSS/2 ACR
 S & T/RSS/2d ACR
 MAINT/RSS/2d ACR
 MED/RSS/2d ACR
 FST/RSS/2d ACR
 AVN TRP (AVIM)
 EW3, 502d MI CO
 A-51/D/51 SIG
 A-52/D/51 SIG

REGIMENTAL TROOPS

RHHT
 COLT1
 COLT2
 COLT3
 COLT4
 COLT5
 HQ ADA/2d ACR
 ADA/2d ACR
 EW/ADA/2d ACR
 502D MI Co (-)
 EW 1, 502d MI CO
 THT 5
 THT 8
 D/51SIG (-)



DCT Task Organization





Personnel Status

BCT/ SEP BN/ SEP CO	IRAQ	KUWAIT	1AD TOTAL	REDEPLOYED	% REDEPLOYED
1 BCT	2960	9	2969	53	2%
2 BCT	2964	174	3138	205	7%
4 BCT	1501	41	1542	167	11%
DCT	1255	174	1429	86	6%
DISCOM	844	51	895	18	2%
DIVENG	63	50	113	9	8%
1-4 ADA	420	20	440	22	5%
501 MI	194	19	213	14	7%
141 SIG	386	8	394	22	6%
HHC 1AD	160	49	209	39	19%
501 MP	131	0	131	3	2%
BAND	0	0	0	46	#DIV/0!
2 ACR	2176	454	2630	945	36%
TOTAL	13054	1049	14103	1629	12%



Capabilities

- TF 1.4a will be able to:
 - Conduct operations in two locations simultaneously
 - One controlled by the DTAC with multiple BDE elements under its control
 - Operate for up to 30 days at a time
 - One controlled by a BCT HQ (An Najaf/Karbala – type operations)
 - Operate for up to 7-14 days at a time

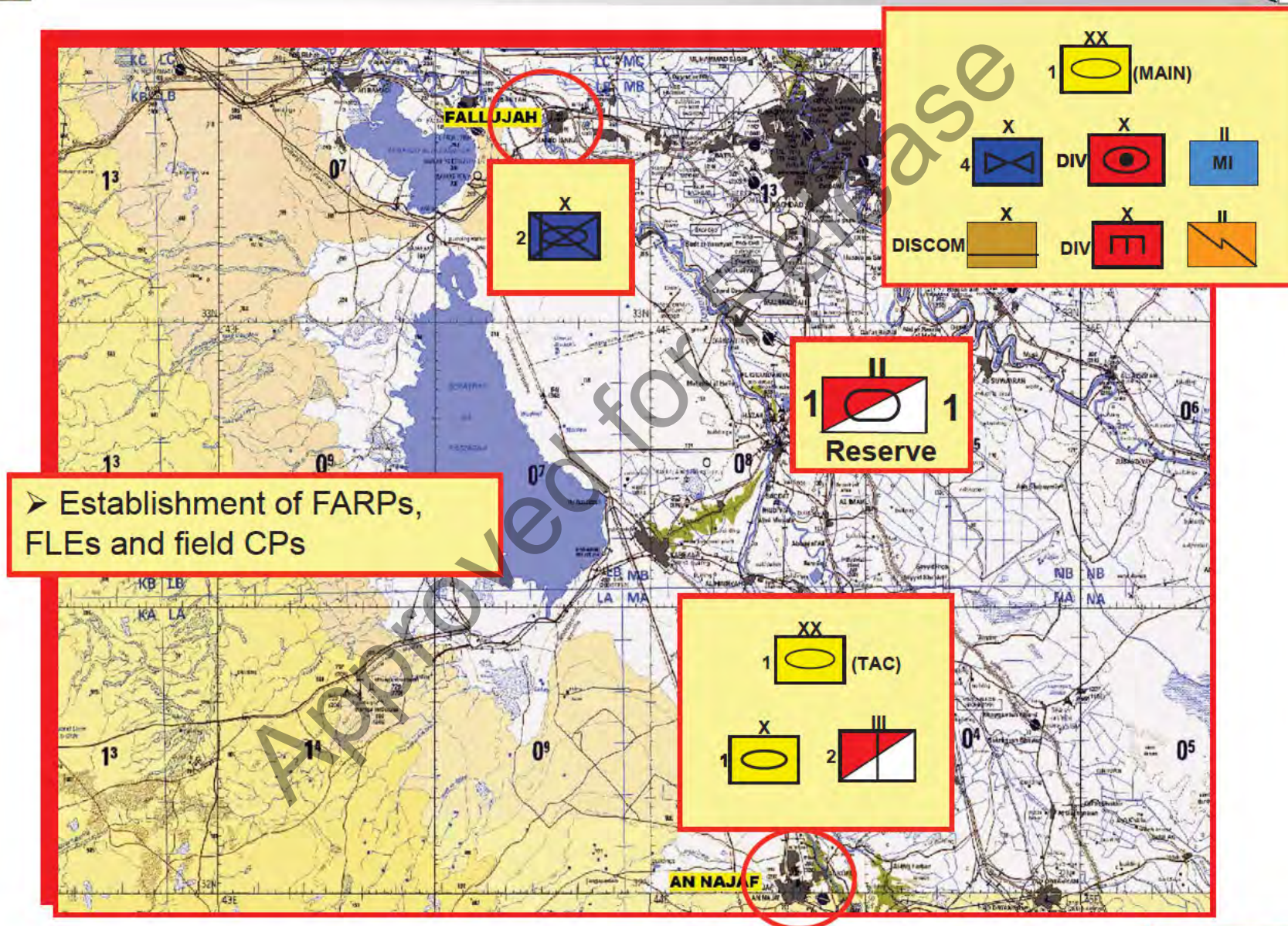
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Changes in How We Operate

- C2 nodes operating from field locations instead of fixed sites and over extended distances
- Units operating from assembly areas versus FOBs
- Extended Lines of Communication decreasing responsiveness and increasing security requirements for logistics convoys
- Establishment of FARPs to provide responsive aviation support
- All operations conducted within another MND/Division's battlespace
 - Significant LNO requirements and A2C2 coordination
 - Operations within a Coalition framework

1.4





Bed-down of Units

- Requirement: 13,000
 - 1BCT – Remains in current FOBs
 - 2BCT – Camp Flexible & EAD EN GRP/BN LSAs
 - 2ACR – North Victory
 - DCT
 - 1-1 CAV remains at Camp Slayer
 - 1-94 & DIVARTY HQ – returns to former FOBS on BIAP
 - 4BDE – returns to LSA EAGLE
 - EN BDE – returns to FOB on BIAP
 - DISCOM – remains in FOBs on BIAP
 - 141 SIG, 501st MI, HHC/1AD & 501st MP -

Note: 493rd EN GRP, 389th EN BN and 203rd EN BN LSAs could be made available as early as 25 APR04

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CSS

BOS Functional Analysis

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Arm

- Retrieve basic load from Kuwait/LSA Anaconda
 - Will need specific requirements by unit
 - Critical ammunition vs. full basic load
- Assess FARP requirements
- Augmentation of 1CD AHA
 - Manpower

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Fix

- If 60 days or more, reestablish ULLS for NMC faults only
 - Many ULLS systems have redeployed to C/R
 - Number of units extending will determine sufficiency of ULLS floats
 - 30 ULLS floats are currently available (25-ULLS-G; 5 ULLS-S4)
 - Reverse reconfiguration of boxes in Iraq
 - CSSAMO and/or units have backup data in Iraq
 - Recall CSSAMO team from C/R
- SARSS/VSATs already transferred to 1CD
- Recall ASL containers from Kuwait
- Allow GSRR candidates to continue flow
- Recall combat recovery assets from Kuwait



Fuel

- Recall of tankers
 - Reverse purge process (filters, etc.)
- Extension of BIAP bulk fuel point
 - 15 May
- Extension of BIAP retail fuel point
- Assess FARP requirements
- ROM kits laterally transferred to CJTF 1.4a for CSC operations
 - Require a minimum of 2 each 8pt ROM kits



Move

- DISCOM assets sufficient
- DISCOM (MSB) truck contract transferred to 1CD
 - Expand current contract or establish new 1AD contract
- CJTF 1.4a supply pushes already transferred to Camp Cooke
 - COSCOM assess ability for additional push to BIAP
- Assess COSCOM capabilities to sustain 1CD and 1AD



Sustain

- Extension of KBR DFAC contracts
- Recall of MKTs from Kuwait
- Extension of BIAP bulk water point
- Class IV for FOB establishment
- Reopen FOO/pay agent accounts
- Maintain LRP at BIAP

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Field Services

- Extension of DXB/KBR contracts
 - Tent
 - Portable latrine
 - Shower
 - Trash
- BIAP MA point (54th MA Co) is on station thru end of July
- Assess COSCOM capabilities to sustain 1CD and 1AD
 - SLCR team redistribution
- Restoration of mail services



CHS

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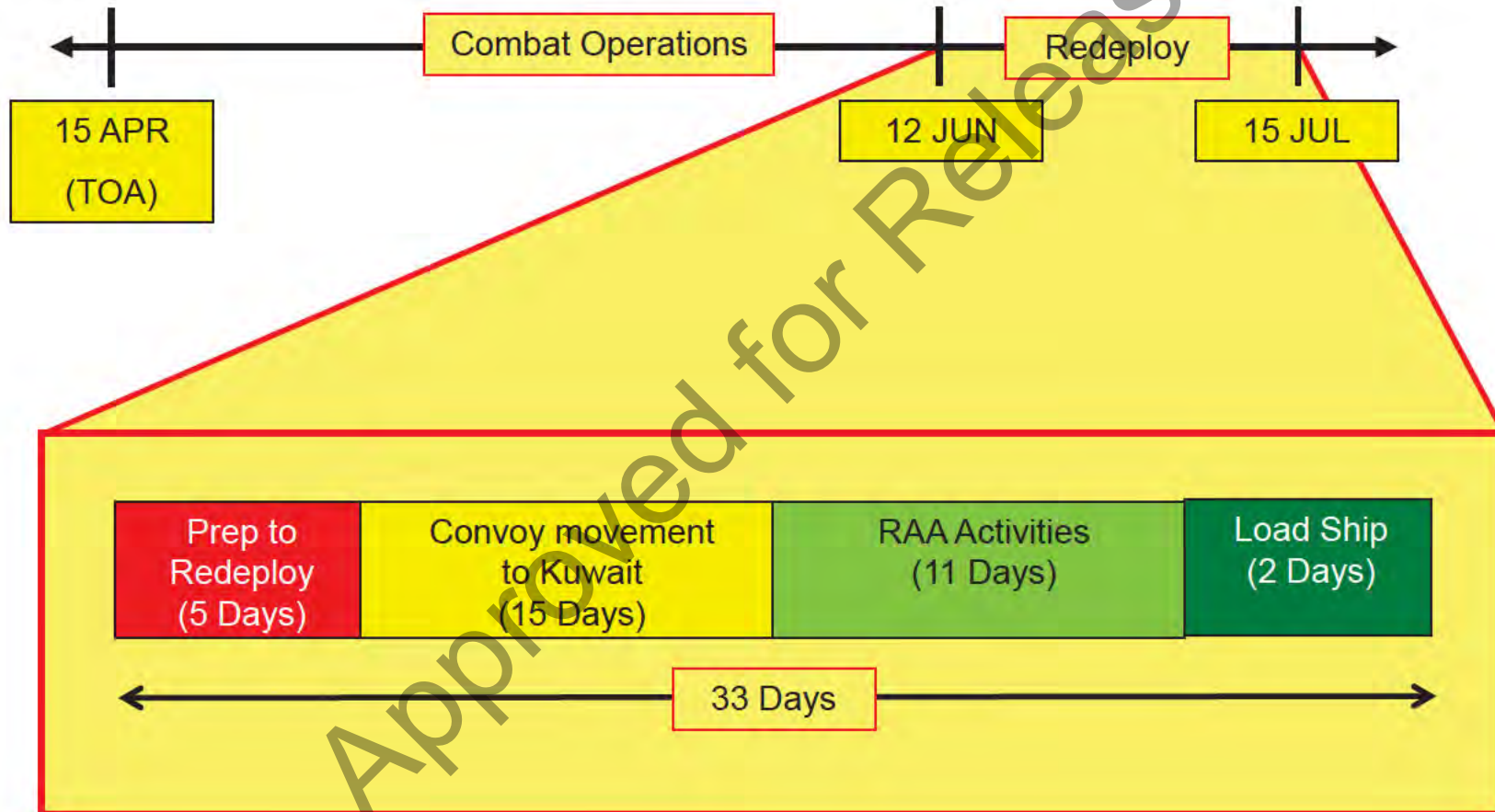


- Reestablish Level II at BIAP
- All Class VIII and automation transferred to 1CD

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Timeline





Build of Combat Power

	TOA	Complete movement to BIAP	Ready to Begin Operations	Remarks
1	24 APR	NA	24 APR	
2	14 APR	19 APR	20 APR	Move from Green zone to BIAP
2	10 APR	15 APR	16 APR	Move from current locations to BIAP
4	TOA COMPLETE	13 APR	14 APR	Move equipment/personnel from Kuwait
DIV	TOA COMPLETE	12 APR	13 APR	Move from current locations to BIAP
DIV	TOA COMPLETE	12 APR	13 APR	Move equipment/personnel from Kuwait
DISCOM	13 APR	NA	14 APR	
501	TOA COMPLETE	NA	8 APR	
141	15 APR	NA	16 APR	
501	TOA COMPLETE	NA	8 APR	



Issues

- Bed-down of units on BIAP
- Personnel issues (stop loss/move, mail)
- Shortage/lack of enablers:
 - Interpreters
 - Interrogators
 - Civil Affairs, PSYOP, MP
- Require FST support for simultaneous operations
- Flexible will need to expand to original maximum capacity
 - Originally planned capacity was ~4,800
 - Current capacity is ~2,800
- Extension of ROC for CP Kuwait



Required Decisions

- Stop movement? Next flight from Balad to CR is at 080050APR **CG: Yes**
- De-activate 1-4 ADA? When? **CG: Deactivate on time**
- Keep TF 1.4a FOBs that were previously scheduled for turn-over to the ministries? **CG: Yes**
- Delay the transition of BIAP to MoT control? **CG: Yes**
- Extend stop-loss/move?
- Retain TF 1.4a UAH? **CG: Yes**
- **CG: Send 4/2 ACR home**



Way Ahead

- Announcement of the decision
 - Families
 - Units
 - Press??
- Meeting with BCT/BDE/SEP CDRs to develop common understanding of how we intend to operate and receive initial issues to be worked
- Detailed analysis by BCTs/BDEs/SEPs to determine equipment and personnel they require to remain/return to Baghdad
- Detailed analysis by the Staff
 - Functional analysis by BOS to determine capabilities and assistance we will need from CJTF 1.4a
 - Functional analysis by staff section – must be able to sustain the division and operate a DTAC
 - Detailed analysis of equipment that must be recalled/can continue to flow



Detailed Timeline

SUN	MON	TUES	WED	THURS	FRI	SAT
		6 APR	7 APR	8 APR	9 APR	10 APR
		 Announce decision to BDE/SEP BN Commanders – Notify DIV rear detachment Notify FRG leaders	Notify unit FRGs Press Release Assemble staff for mission analysis Gather commanders for initial MA brief WARNO for movement North from Kuwait	Input due from BCTs/Staff Mission Analysis/decision brief to CG Begin movement North from Kuwait	Detailed instructions for equipment personnel that are required to move North from Kuwait or from Central Region	Plan for OPRES Mission
11 APR	12 APR	13 APR	14 APR	15 APR	16 APR	17 APR
Plan for OPRES Mission MA Brief to CG Directed COAs	Plan for OPRES Mission COA analysis brief to CG	OPORD Brief to CG	OPORD Brief to BCT CDRs	Division TOA	Begin mission as CJTF-14 OPRES	

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Questions/Guidance

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