Mission Analysis

6 April 2004

This briefing contains information classified SECRET//REL MCFI
Agenda

- Current Guidance
- Facts and Assumptions
- Redeployment Status/Recommendations
- Force Structure
- Capabilities
- Bed-down of units
- Issues
- Required Decisions
- Way Ahead
Current Guidance

- Organic 1AD units (and 2ACR) that are currently in Iraq stay in Iraq
- Organic 1AD units (and 2ACR) that are in Kuwait return to Iraq
Facts
(1 of 3)

- **Time**
  - Division TOA remains scheduled for 15 APR
  - All of 1 CD forces will close on Baghdad NL79 APR

- **RIP**
  - 3 BCT, 4th BDE, EN BDE, DCT, 501st MI and 501st MP have completed RIP
  - 2BCT, 2ACR, DISCOM and 141 SIG are in the RIP process
  - 1BCT has not yet begun their RIP

- **Redeployment**
  - 3xUH-60s and 3xOH-58Ds have been redeployed to Central Region
  - All 4BDE aircraft are washed and inspected and in the sterile yard at Camp Doha
  - Currently have 46 PAX (HHB/DIVARTY, 1-4 ADA) staged to depart from Camp Flexible to Balad IOT fly to Central Region
  - There are 10 March Units currently positioned to redeploy to Kuwait
  - Majority of 2/2 ACR's equipment has departed theater
# RIP Status

**6 APR 04**

<table>
<thead>
<tr>
<th>Right-seat Ride</th>
<th>Left-seat Ride</th>
<th>TOA</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>5</td>
<td>24 APR 1300</td>
</tr>
<tr>
<td>2</td>
<td>6</td>
<td>24 APR 1000</td>
</tr>
<tr>
<td>2</td>
<td>7</td>
<td>11 APR 1000</td>
</tr>
<tr>
<td>4</td>
<td>8</td>
<td>9 APR 1000</td>
</tr>
<tr>
<td>DISCOM</td>
<td>9</td>
<td>10 APR 1000</td>
</tr>
<tr>
<td>501 MI</td>
<td>10</td>
<td>13 APR 1000</td>
</tr>
<tr>
<td>141 X</td>
<td></td>
<td>15 APR</td>
</tr>
<tr>
<td>501 MP</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

*Declassified by: MG Michael X. Garrett, USCENTCOM Chief of Staff Declassified on: 201506*

*Approved for Release*
Facts
(2 of 3)

- Significant portions of the Division’s ASL has been turned over to 1CD/1ID
- Units are in the process/have completed the turn-in of Class V
- Currently military aircraft stop flying into BIAP as of 30 APR 04.
- Units have reverted to a “fill or kill” process for parts requisitions – current parts flow is limited
- Majority of ULLS boxes have been redeployed and some have been reconfigured
Facts (3 of 3)

- Majority of the unit ADVONs have redeployed
- Longbow Transition – no impact on Longbow transition for equipment
- All 1AD communications equipment is still in Baghdad
- Camp Flexible has the capability to be expanded from a capacity of 2800 to 4800
Assumptions
(1 of 3)

• 1AD will be allowed to delay the turn-over of selected FOBs
  – Examples: BIAP, Muleskinner, Martyr’s Monument, Baghdad Island
• We will receive priority for Corps support
  – CULT, EAD assets
• We will be allowed to bring equipment and personnel back from Kuwait; as well as personnel from CR
• The Division’s base of operation will be BIAP
• TF 1 AD will be assigned missions that are offensive in nature and require responsive medical capabilities (primarily kinetic operations)
• Stop-Loss will be extended
• 2-504 PIR will redeploy IAW current timeline
Assumptions
(2 of 3)

- We will complete RIP with 1 CD
- Operations as the OPRES will begin NET 16 APR
- Reserve Component forces will redeploy IAW current redeployment timeline
- We will keep all UAHs
- Select units will be allowed to redeploy (2/2 ACR)
- Longbow courses and family moves will be deferred
- ICDC/IA forces will be task organized to the division for specific missions
- BIAP transition will be delayed until the Division’s mission as CJTF 1.4a’s OPRES is complete
Assumptions
(3 of 3)

- 1-4 ADA will de-activate as currently planned
- ICF occupation of DISCOM facilities can be delayed
- Use of BIAP by military aircraft is extended until TF mission is complete
- TF will receive priority for air support
TF Armored Division
CJTF Operational Reserve

7 Brigade HQs
14,000 Soldiers

Significant Changes:
- Loss of:
  - MP BDE
  - CA BDE
  - PSYOP CO
  - Construction capability
  - EOD support

Task: Defeat Mahdi’s Army and other militia forces
Purpose: Eliminate the de-stabilizing effect of militia forces

<table>
<thead>
<tr>
<th></th>
<th>Iraq</th>
<th>Kuwait</th>
<th>Redeployed</th>
</tr>
</thead>
<tbody>
<tr>
<td>M1</td>
<td>131</td>
<td>49</td>
<td>41</td>
</tr>
<tr>
<td>M2</td>
<td>108</td>
<td>30</td>
<td>38</td>
</tr>
<tr>
<td>M3</td>
<td>53</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>M109A6</td>
<td>18</td>
<td>0</td>
<td>18</td>
</tr>
<tr>
<td>Howitzers 155 mm</td>
<td>6</td>
<td>3</td>
<td>11</td>
</tr>
<tr>
<td>MLRS</td>
<td>3</td>
<td>6</td>
<td>13</td>
</tr>
<tr>
<td>OH-58</td>
<td>0</td>
<td>36</td>
<td>3</td>
</tr>
<tr>
<td>AH-64</td>
<td>0</td>
<td>18</td>
<td>0</td>
</tr>
<tr>
<td>UH-60</td>
<td>4</td>
<td>15</td>
<td>3</td>
</tr>
<tr>
<td>UAH</td>
<td>153</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>ACE</td>
<td>10</td>
<td>30</td>
<td>0</td>
</tr>
<tr>
<td>M577</td>
<td>27</td>
<td>67</td>
<td>0</td>
</tr>
<tr>
<td>M978</td>
<td>6</td>
<td>27</td>
<td>3</td>
</tr>
<tr>
<td>M969</td>
<td>0</td>
<td>28</td>
<td>0</td>
</tr>
</tbody>
</table>
1st BCT Task Organization

<table>
<thead>
<tr>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
</tr>
</thead>
<tbody>
<tr>
<td>625</td>
<td>558</td>
<td>546</td>
<td>336</td>
</tr>
<tr>
<td>36</td>
<td>37</td>
<td>(3,140)</td>
<td>(336)</td>
</tr>
<tr>
<td>HHC</td>
<td>HHC</td>
<td>HHB</td>
<td>HHC</td>
</tr>
<tr>
<td>A CO</td>
<td>A CO</td>
<td>SVC</td>
<td>B CO</td>
</tr>
<tr>
<td>B CO</td>
<td>C CO</td>
<td>A BTRY</td>
<td>C CO</td>
</tr>
<tr>
<td>B/1-37</td>
<td>C/1-36</td>
<td>B BTRY</td>
<td>55 CLT 1</td>
</tr>
<tr>
<td>SCT</td>
<td>SCT</td>
<td>C BTY</td>
<td>628FST</td>
</tr>
<tr>
<td>MTR</td>
<td>MTR</td>
<td>1231 TPT</td>
<td></td>
</tr>
<tr>
<td>FSE</td>
<td>FSE</td>
<td>1232 TPT</td>
<td></td>
</tr>
</tbody>
</table>

**READY MAIN**

- HHC, BDE (103)
- 55 PSB (DS)
- 912 POSTAL TM
- 8 FN TM (DS)
- 55 FAST
- H13 A/141 SIG BN (DS)
- H71 A/141 SIG BN (DS)
- H52 596 SIG CO (DS)

- A/501 MI (DS) (47)
- THT 42 B/325 MI (DS)
- 2/012 MP (DS)
- 16 EOD (2 X TMs) (DS)
- 1230 TPD (DS)
- 422 CA (2 X TMs) (DS)
- 490 CA (1 X TMs) (DS)
- 422 CA (2 X CMOC TMs) (DS)
2ACR Task Organization

1/2ACR
HHT/1/2d ACR
B/1/2d ACR (-)
C/1/2d ACR
D/1/2d ACR
B CO 2-37 AR
HWB/1/2d ACR
84th ENG Co, 2d ACR
A-61/D/51 SIG

2/2ACR
HHT/2/2d ACR
B/2/2d ACR (-)
C/2/2d ACR
D/2/2d ACR
HWB/2/2d ACR

3/2ACR
HHT/3/2ACR
I/3/2d ACR
K/3/2d ACR
M/3/2d ACR
SEN/D/51 SIG

2-37 AR
HHC
A/1/2d ACR
A CO 2-37 AR
SEN/D/51 SIG
C CO 2-37 AR

4/2ACR
HHT/4/2 ACR
N/4/2 ACR
P/4/2 ACR
R/4/2 ACR
S/4/2 ACR
A-62/D/51 SIG

4/2ACR
HHT/RSS/2 ACR
S & T/RSS/2d ACR
MAINT/RSS/2d ACR
MED/RSS/2d ACR
FST/RSS/2d ACR
AVN TRP (AVIM)
EW3, 502d MI CO
A-51/D/51 SIG
A-52/D/51 SIG

REGIMENTAL TROOPS
RHHT
COLT1
COLT2
COLT3
COLT4
COLT5
HQ ADA/2d ACR
ADA/2d ACR
EW/ADA/2d ACR
502D MI Co (-)
EW 1, 502d MI CO
THT 5
THT 8
D/51SIG (-)
## Personnel Status

<table>
<thead>
<tr>
<th>BCT/ SEP BN/ SEP CO</th>
<th>IRAQ</th>
<th>KUWAIT</th>
<th>1AD TOTAL</th>
<th>REDEPLOYED</th>
<th>% REDEPLOYED</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 BCT</td>
<td>2960</td>
<td>9</td>
<td>2969</td>
<td>53</td>
<td>2%</td>
</tr>
<tr>
<td>2 BCT</td>
<td>2964</td>
<td>174</td>
<td>3138</td>
<td>205</td>
<td>7%</td>
</tr>
<tr>
<td>4 BCT</td>
<td>1501</td>
<td>41</td>
<td>1542</td>
<td>167</td>
<td>11%</td>
</tr>
<tr>
<td>DCT</td>
<td>1255</td>
<td>174</td>
<td>1429</td>
<td>86</td>
<td>6%</td>
</tr>
<tr>
<td>DISCOM</td>
<td>844</td>
<td>51</td>
<td>895</td>
<td>18</td>
<td>2%</td>
</tr>
<tr>
<td>DIVENG</td>
<td>63</td>
<td>50</td>
<td>113</td>
<td>9</td>
<td>8%</td>
</tr>
<tr>
<td>1-4 ADA</td>
<td>420</td>
<td>20</td>
<td>440</td>
<td>22</td>
<td>5%</td>
</tr>
<tr>
<td>501 MI</td>
<td>194</td>
<td>19</td>
<td>213</td>
<td>14</td>
<td>7%</td>
</tr>
<tr>
<td>141 SIG</td>
<td>386</td>
<td>8</td>
<td>394</td>
<td>22</td>
<td>6%</td>
</tr>
<tr>
<td>HHC 1AD</td>
<td>160</td>
<td>49</td>
<td>209</td>
<td>39</td>
<td>19%</td>
</tr>
<tr>
<td>501 MP</td>
<td>131</td>
<td>0</td>
<td>131</td>
<td>3</td>
<td>2%</td>
</tr>
<tr>
<td>BAND</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>46</td>
<td>#DIV/0!</td>
</tr>
<tr>
<td>2 ACR</td>
<td>2176</td>
<td>454</td>
<td>2630</td>
<td>945</td>
<td>36%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>13054</td>
<td>1049</td>
<td><strong>14103</strong></td>
<td><strong>1629</strong></td>
<td><strong>12%</strong></td>
</tr>
</tbody>
</table>
Capabilities

- TF 1.4a will be able to:
  - Conduct operations in two locations simultaneously
    - One controlled by the DTAC with multiple BDE elements under its control
      - Operate for up to 30 days at a time
    - One controlled by a BCT HQ (An Najaf/Karballa – type operations)
      - Operate for up to 7-14 days at a time
Changes in How We Operate

- C2 nodes operating from field locations instead of fixed sites and over extended distances
- Units operating from assembly areas versus FOBs
- Extended Lines of Communication decreasing responsiveness and increasing security requirements for logistics convoys
- Establishment of FARPs to provide responsive aviation support
- All operations conducted within another MND/Division’s battlespace
  - Significant LNO requirements and A2C2 coordination
  - Operations within a Coalition framework
Possible Scenario

- Establishment of FARP, FLEs and field CPs
Bed-down of Units

- Requirement: 13,000
  - 1BCT – Remains in current FOBs
  - 2BCT – Camp Flexible & EAD EN GRP/BN LSAs
  - 2ACR – North Victory
  - DCT
    - 1-1 CAV remains at Camp Slayer
    - 1-94 & DIVARTY HQ – returns to former FOBs on BIAP
  - 4BDE – returns to LSA EAGLE
  - EN BDE – returns to FOB on BIAP
  - DISCOM – remains in FOBs on BIAP
  - 141 SIG, 501st MI, HHC/1AD & 501st MP

Note: 493rd EN GRP, 389th EN BN and 203rd EN BN LSAs could be made available as early as 25 APR04
CSS

BOS Functional Analysis

This briefing contains information classified
SECRET//REL MCFI
Arm

- Retrieve basic load from Kuwait/LSA Anaconda
  - Will need specific requirements by unit
  - Critical ammunition vs. full basic load
- Assess FARP requirements
- Augmentation of 1CD AHA
  - Manpower
Fix

• If 60 days or more, reestablish ULLS for NMC faults only
  – Many ULLS systems have redeployed to C/R
  – Number of units extending will determine sufficiency of ULLS floats
    • 30 ULLS floats are currently available (25-ULLS-G; 5 ULLS-S4)
  – Reverse reconfiguration of boxes in Iraq
    • CSSAMO and/or units have backup data in Iraq
  – Recall CSSAMO team from C/R
• SARSS/VSATs already transferred to 1CD
• Recall ASL containers from Kuwait
• Allow GSRR candidates to continue flow
• Recall combat recovery assets from Kuwait
Fuel

- Recall of tankers
  - Reverse purge process (filters, etc.)
- Extension of BIAP bulk fuel point
  - 15 May
- Extension of BIAP retail fuel point
- Assess FARP requirements
- ROM kits laterally transferred to CJTF for CSC operations
  - Require a minimum of 2 each 8pt ROM kits
Move

- DISCOM assets sufficient
- DISCOM (MSB) truck contract transferred to 1CD
  - Expand current contract or establish new 1AD contract
- CJTF supply pushes already transferred to Camp Cooke
  - COSCOM assess ability for additional push to BIAP
- Assess COSCOM capabilities to sustain 1CD and 1AD
Sustain

- Extension of KBR DFAC contracts
- Recall of MKTs from Kuwait
- Extension of BIAP bulk water point
- Class IV for FOB establishment
- Reopen FOO/pay agent accounts
- Maintain LRP at BIAP
Field Services

- Extension of DXB/KBR contracts
  - Tent
  - Portable latrine
  - Shower
  - Trash
- BIAP MA point (54th MA Co) is on station thru end of July
- Assess COSCOM capabilities to sustain 1CD and 1AD
  - SLCR team redistribution
- Restoration of mail services
CHS

- Reestablish Level II at BIAP
- All Class VIII and automation transferred to 1CD
### Build of Combat Power Table

<table>
<thead>
<tr>
<th>TOA</th>
<th>Complete movement to BIAP</th>
<th>Ready to Begin Operations</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>24 APR</td>
<td>NA</td>
<td>24 APR</td>
</tr>
<tr>
<td>2</td>
<td>14 APR</td>
<td>19 APR</td>
<td>20 APR</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Move from Green zone to BIAP</td>
</tr>
<tr>
<td>2</td>
<td>10 APR</td>
<td>15 APR</td>
<td>16 APR</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Move from current locations to BIAP</td>
</tr>
<tr>
<td>4</td>
<td>TOA COMPLETE</td>
<td>13 APR</td>
<td>14 APR</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Move equipment/personnel from Kuwait</td>
</tr>
<tr>
<td>DIV</td>
<td>TOA COMPLETE</td>
<td>12 APR</td>
<td>13 APR</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Move from current locations to BIAP</td>
</tr>
<tr>
<td>DIV</td>
<td>TOA COMPLETE</td>
<td>12 APR</td>
<td>13 APR</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Move equipment/personnel from Kuwait</td>
</tr>
<tr>
<td>DISCOM</td>
<td>13 APR</td>
<td>NA</td>
<td>14 APR</td>
</tr>
<tr>
<td>501</td>
<td>TOA COMPLETE</td>
<td>NA</td>
<td>8 APR</td>
</tr>
<tr>
<td>141</td>
<td>15 APR</td>
<td>NA</td>
<td>16 APR</td>
</tr>
<tr>
<td>501</td>
<td>TOA COMPLETE</td>
<td>NA</td>
<td>8 APR</td>
</tr>
</tbody>
</table>
 Issues

- Bed-down of units on BIAP
- Personnel issues (stop loss/move, mail)
- Shortage/lack of enablers:
  - Interpreters
  - Interrogators
  - Civil Affairs, PSYOP, MP
- Require FST support for simultaneous operations
- Flexible will need to expand to original maximum capacity
  - Originally planned capacity was ~4,800
  - Current capacity is ~2,800
- Extension of ROC for CP Kuwait
Required Decisions

- Stop movement? Next flight from Balad to CR is at 080050APR CG: Yes
- De-activate 1-4 ADA? When? CG: Deactivate on time
- Keep TF FOBs that were previously scheduled for turn-over to the ministries? CG: Yes
- Delay the transition of BIAP to MoT control? CG: Yes
- Extend stop-loss/move?
- Retain TF UAH? CG: Yes
- CG: Send 4/2 ACR home
Way Ahead

- Announcement of the decision
  - Families
  - Units
  - Press??

- Meeting with BCT/BDE/SEP CDRs to develop common understanding of how we intend to operate and receive initial issues to be worked

- Detailed analysis by BCTs/BDEs/SEPs to determine equipment and personnel they require to remain/return to Baghdad

- Detailed analysis by the Staff
  - Functional analysis by BOS to determine capabilities and assistance we will need from CJTF
  - Functional analysis by staff section – must be able to sustain the division and operate a DTAC
  - Detailed analysis of equipment that must be recalled/can continue to flow
# Detailed Timeline

<table>
<thead>
<tr>
<th>SUN</th>
<th>MON</th>
<th>TUES</th>
<th>WED</th>
<th>THURS</th>
<th>FRI</th>
<th>SAT</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>6 APR</td>
<td>7 APR</td>
<td>8 APR</td>
<td>9 APR</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Announce decision to BDE/SEP BN Commanders - Notify DIV rear detachment Notify FRG leaders</td>
<td>Notify unit FRGs Press Release Assemble staff for mission analysis Gather commanders for initial MA brief WARNO for movement North from Kuwait</td>
<td>Input due from BCTs/Staff Mission Analysis/decision brief to CG Begin movement North from Kuwait</td>
<td>Detailed instructions for equipment personnel that are required to move North from Kuwait or from Central Region</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>11 APR</td>
<td>12 APR</td>
<td>13 APR</td>
<td>14 APR</td>
</tr>
<tr>
<td></td>
<td>Plan for OPRES Mission MA Brief to CG Directed COAs</td>
<td>Plan for OPRES Mission COA analysis brief to CG</td>
<td>OPORD Brief to CG</td>
<td>OPORD Brief to BCT CDRs</td>
<td>Division TOA</td>
<td>Begin mission as CJTF-OPRES</td>
</tr>
</tbody>
</table>
Questions/Guidance